



2021-2022 BUDGET MID-BIENNIUM MODIFICATION

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Office of Management and Budget
November 9, 2021

PURPOSE OF MODIFICATION

- Mid-Biennial Modification:
 - Aligns and updates revenue and expenditure budgets with updated financial information and trends
 - Adjusts for resolutions previously approved by City Council
 - Provides for budgetary corrections or adjustments
 - Adapts and responds to changes in needs
 - Incorporates a long-term view
- Considerations impacting 2021-2022 Modification
 - Existing Planned Work
 - ARPA and Federal Funds Additional Source to address Emergent Needs
 - Restoration of Services

COMMUNITY SAFETY, HEALTH, AND TRANSFORMATIONAL EFFORTS

- Police Related Proposals (\$5.6M Total)
 - Recruitment and Retention Efforts (Diversity Campaign and Incentives) - \$334k
 - Violent Crime Support (Crime Analysis Unit Positions and Training) - \$253k
 - Tacoma Police Department Overtime - \$3.05M
 - Transformation Police Captain- \$267k
 - Police Technology (Forensics, Technology Prioritization Study, Telestaff Upgrades) - \$230k
 - Fleet Replacements - \$1M
 - Psychologist - \$200k
 - Lexipol Policy Management \$279k
- Staff support to TPD to assist with Recruitment - \$127k
- Project PEACE Reconciliation Work - \$100k
- Alternative/ Divertible Calls (Homeless Outreach Team) - \$261k
- Tacoma Fire Department Overtime - \$1.8M
- Tidy Up Tacoma – Ongoing support for additional Blight Truck \$343k and Grounds and Maintenance Staff \$464k



2021-2022

TACOMA
OPERATING & CAPITAL
BUDGET

AFFORDABLE HOUSING & HOMELESSNESS

- Emergency Sheltering & Inclement Weather - \$2.3M
- Purchase of 69th and Proctor Site - \$1.5M
- Eviction Prevention Legal Services - \$263k
- Affordable Housing Design Support - \$249k
- Affordable Housing Action Strategy Analyst - \$111k
- South Sound Housing Affordability Partners - \$66k



ACCESS

Deferred Maintenance and Facilities

- Fire Facilities Heating and Cooling - \$1.5M
- Fire Facilities Planning - \$1M
- Levy Consultant Support - \$250k

Long Range Planning

- Neighborhood Planning Consultant Services - \$150k (Neighborhood Planning Program will have two locations in 2022)
- Tidelands Sub-area Partnership Funding - \$700k

Infrastructure

- East 11th St Bridge - \$3M
- Link Extension - \$700k
- Speed Limit Changes – \$335k

Non-Motorized

- Unfit and Unsafe Sidewalks - \$500k
- Safe Routes to Schools - \$300K
- Infrastructure Associated with Housing - \$500k
- I-5 Crossing Study - \$325k

CLIMATE ACTION PLAN – JUMP START PROJECTS



- Municipal Facilities De-carbonization Study 2 - \$40k
- Commercial New Construction Clean Fuels Impact Assessment - \$50k
- Community Tree Planting Program - \$100k
- Community Food Access Projects - \$25k
- Community & Youth Climate Justice - \$25k
- Residential Healthy Retrofit Study - \$50k

CAPITAL BUDGET HIGHLIGHTS (CAP FINANCIAL ADJUSTMENTS) = \$13.9 M

- Real Estate Excise Tax (REET)
 - Bridge Repair (\$650k)
 - Murray Morgan Bridge Lift Alignment Repair (\$350k)
 - Hylebos Bridge Creep Repair (\$200k)
 - Skyline Pedestrian Bridge Repair (\$100k)
 - Repair and Replacement (\$6.5M)
 - Fleet Warehouse HVAC Upgrade(\$1.5M)
 - Fire Facilities Heating/Cooling Improvements (\$1.5M)
 - TMB Exterior Refurbishment (\$400k)
 - Unfit/Unsafe Sidewalk Program (\$500k)
 - ADA Curb Ramp Program and Accessibility Infrastructure for Housing (\$500k)
 - Fire Station No. 7 Site Acquisition and Design (\$2M)
 - Library Elevator Upgrade (\$157k)
- General Fund Funded Projects (\$6.7M)
 - TFD Facility planning (\$1M)
 - Street Initiative Funding Restoration (\$1.75M)
 - Sound Transit Funding (\$700k)
 - Vision Zero Speed Limit Changes (\$335k)
 - East 11th Street Bridge (\$3M)

PROPOSED 2021-2022 GENERAL FUND MODIFICATION

	2021-2022 Modification Changes
2020 Year End Savings	\$20.9M
Revenue Projection Updates to the General Fund	\$20.3M
One-Time Revenues	\$5.2M
Total Revenues	\$46.4M
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Expense Enhancements, Restorations, and Updates	\$31.1M
Updated General Fund Reserve Based on Higher Expenses (16.7%)	\$1.7M
Contribution to Emergency Reserves (Meets 5% Target)	\$13.6M
Total of Expense and Reserve	\$46.4M

SPECIAL REVENUE FUNDS ADJUSTMENTS

Funds	Descriptions	Amount
1060 – Transportation Capital		\$17.8 M
1065 – Streets Fund	Bridge Repairs, Fleet Replacement, Program Funding and Staff Increases	\$3.2 M
1085 – Streets Initiative	Restore City Contribution to Streets	\$2.1 M
1090 – Fire Special Revenue	Unhoused Medical Transport Van	\$0.2 M
1155 – Fire EMS Special Revenue	Paramedic Training, BLS Implementation Revisions, EMS Labor Clean-up	(\$6.3 M)
1185 – Human Rights & Human Services Special Revenue	Emergency Sheltering, Internal Capacity Building, Summer Jobs 253 Program Expansion, Fair Housing Testing	\$2.5 M
1195 – CED Special Revenue	Affordable Housing Assistance Program, Small Business Revolving Loan Fund, Purchase of 69th & Proctor	\$17.3 M
1200 – Library Special Revenue	IMLS Grant, IT Improvements	\$0.4 M

ENTERPRISE FUND UPDATES

Fund	Description	Amount
4110 – PDS Development Services	Sound Transit Hilltop Link Extension, Transit Partnership Staffing, Permit Support Staffing, Proactive Historic Surveys, Rental Building Infrastructure Module	\$3.5M
4165 – Convention Center	Greater Tacoma Convention Center Capital Projects	\$1.0M
4180 – Tacoma Dome	Tacoma Dome Financial Asst. Position, Shuttered Venues Operating Grant, Contribution to Reserves	\$10.1M
4200 – Solid Waste	Community Garden Program, Update 2022 SW Budget Pandemic Assumptions	\$5.5M
4300 – Wastewater	Equipment Replacement, Financial Support	\$2.0M
4600 – Water	Additional Staff to Address Workforce Gaps Identified During Reorganization	\$1.2M
4700 – Power	Additional Staff to Address Workforce Gaps, Capital Projects, and Increased Development Activity, Workers Compensation Rate Update	\$2.5M



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