



**2019 Council Workshop  
Summary and Discussion: Part 2  
Committee of the Whole  
May 21, 2019**

# Objectives for Today:

- Capital assets update.
- Review remaining Tier 2 and 3 council priority policies in order to:
  - Confirm or edit policy statements;
  - Identify CMs who want to be involved; and
  - Highlight policies that need to be lifted to Tier 1 for committee work soon.
- Provide council with a clear timeline of next steps for council policies process.



# Asset Management Council Workshop

- Council Retreat
  - Worked in groups
  - Evaluated financial trade offs between potential capital projects
- Discussion
  - More time for Council Members to understand municipal finance and funding sources
  - » Need to cultivate a common understanding of needs/projects among councilmembers
  - » Need to understand other partnerships that may be viable
    - Build context and tradeoffs are important to see
    - Discuss and include community input process
    - Conduct site visits
- Goal: Strategic evaluation and policy direction going into Mid-Biennium Modification



shared vision | shared future

Asset Management Work Plan																												
	Weeks				Weeks				Weeks				Weeks															
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4								
Proposed	April				May				June				July				August				September				October			
<b>Tours</b>																												
Tours of City facilities (~5 hours)																												
<b>Briefings</b>																												
Municipal Finance Overview																												
Facilities Assessment and Tour Debrief																												
Council Actions and Regulatory Environment																												
Repair and Replacement Policy/Funding Options																												
Level of Service Models and Case Studies																												
<b>Mid-Biennium Modification</b>																												
Scenarios and 1-on-1s (if desired)																												
Goal: Prioritization Conversation																												








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# Policy Priorities

- This will be part 2 of 2. These policies have been highlighted because they may require staff presentations, literature reviews, and reviews of best practices to identify potential paths forward.
- Instructions:
  - Confirm description and intent of policy.
  - Volunteer for involvement in policy if desired.
  - Confirm which committee(s) it should go to.
  - Flag policies you feel should be moved to Tier 1.












# Civic Engagement

13	<p>Childcare, food, time of day, location, culture</p> <ul style="list-style-type: none"> <li>Systematize making engagement more equitable</li> </ul>	 / Civic Engagement		CMO (MCO)	GPFC
14	<p>Coordination of youth engagement</p>	 / Civic Engagement	(VW)	CMO (MCO)	GPFC
15	<p>Increase diverse neighborhood leadership</p> <ul style="list-style-type: none"> <li>(Including use of Equity index and core organizers/ organizations)</li> </ul>	 / Civic Engagement	(CU)	NCS	CVS
16	<p>Vulnerable populations action plan and strategy</p> <ul style="list-style-type: none"> <li>Funding for an action plan related to city structures and policies to improve engagement.</li> <li>Engage: CIRA, TACID, HRC</li> <li>Tenants Comm</li> </ul>	 / Civic Engagement	(CB)	CMO (MCO)	
17	<p>Tenants Commission</p>	 / Civic Engagement	(CB)	CMO (OEHR)	CVS












# Homelessness

18	Increase housing and human services	 /  Homelessness		CED, NCS	CVS
19	Engage Chamber in homelessness conversation	 /  Homelessness		NCS, CMO	CVS
20	Regional homelessness strategy (action plan) <ul style="list-style-type: none"> <li>Create funding for plan creation</li> </ul>	 /  Homelessness/ Regional Cooperation	(CB)	NCS/ CMO (GRO-PCRC)	GPFC/ CVS
21	Working with non-profits to adopt wrap-around service approach  -Engage faith based communities and others with homeless services	 Homelessness	(KB)	NCS	CVS
22	Add some reference to expectations of how we want our streets to look like	 Homelessness	(RT)	NCS, TPD	CVS
23	Building a true transition system that balances enforcement with accessible assistance and creates a regional net for homelessness services	 Homelessness	(CM)	NCS, TPS, CMO (GRO)	CVS

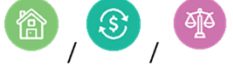
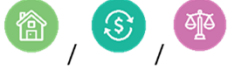





# Public Safety

24	Property crimes task force	 Public Safety		TPD	CVS
25	Project PEACE staffing	 /  Public Safety	(KB)	TPD, CMO (OEHR)	CVS
26	Community policing staffing	 /  Public Safety		TPD, CMO (OEHR)	CVS
27	Increase domestic violence response <ul style="list-style-type: none"> <li>• Coordination with County</li> </ul>	 Public Safety	(CU)	NCS, CMO (GRO)	CVS
28	WDOT partnership- a solution to the issue <ul style="list-style-type: none"> <li>• Increase visibility</li> </ul>	 Public Safety		PW	IPS










# Economic Development







29	Increase food innovation in food deserts	 Economic Dev./ Health Equity	(CU)	NCS, CED	CVS
30	Tacoma Creates development <ul style="list-style-type: none"> <li>Define measurable outcomes that will govern process for years to come</li> </ul>	 Economic Development	(CU)	TVE	CVS
31	Sub-area plan and expedited permits and infrastructure investment	 Economic Development		PDS	IPS
32	MWBE- Implementation of Disparities study findings	 Economic Development			EDC
33	Workforce support for less than HSD to increase employment	 Economic Development	(CU, LH)	CED	EDC



# Economic Development



34	Green jobs development task force -Next evolution of sub-area planning- open for biz	 Economic Development	(KB)	CED, ES	<b>EDC</b>
35	TOD Advisory Group Regional transportation... promote if not protect quality of life in neighborhoods IMPACTS -Better activation and focus on waterfront. Ruston way- Foss, Schuster Pkwy -Better understand how neighborhoods feel about city through different methods. Support our largest investors monetarily.	 Economic Development	(RT)	CED	<b>EDC</b>
36	Downtown revitalization	 Economic Development	(CM)	CED	<b>EDC</b>
37	Increase food innovation in food deserts	 /  /  Economic Development	(CU)	CED	<b>EDC</b>
38	Green jobs- definition, ID clusters, how to attract	 Economic Development	(RM)	CED, ES	<b>EDC</b>

# Regional Cooperation

39	Economic development (GSP, etc.)  -Business Advisory Council -Increase regional collaboration for economic development	 Regional Cooperation/ Economic development	(VW)	CED, CMO	EDC
40	Build out regional work force development system	 Regional Cooperation	(CM, VW)	CED	EDC
41	Affordable Housing • Mayor's Affordability Roundtable	 Affordable Housing/ Regional Cooperation	(VW)		GPFC
42	Continue to increase positive relationship with Tribe, specific improvements in partnership surrounding new casino  • Sub committee • Tribe and council committee	 Regional Cooperation	(CU)	CMO (GRO)	COTW
43	Regional coordination around green jobs	 Regional Cooperation/ Economic Development		CED, CMO (GRO)	GPFC
44	Permitting South Sound Alliance  -Regional effort to consolidate permitting - Better understand Environmental Scan	 Regional Cooperation/ Economic Development	(VW)	PDS, CMO (GRO)	GPFC




# Digital Equity

45	<p>Digital Equity</p> <ul style="list-style-type: none"> <li>• Wi-Fi access for all/ more free Wi-Fi zones Using Click! Partnership</li> <li>• Define digital equity (what would be a good end state for Tacoma to call itself digitally equitable?)</li> </ul>	 /  <p>Digital Equity</p>		<p>Libraries, IT</p> <p><b>EDC</b></p>
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# Transit Access






46	Apple Pass = Tacoma Creates \$	 Transit Access	(RM)	TVE	IPS
47	What infrastructure attracts bus. (i.e. roads, Click etc)	 Transit Access		PDS	IPS
48	Supporting regional transit solutions- fast foot ferry -keep developing model	 Transit Access	(RM)		IPS
49	Traffic unit staffing	 Transit access		PW	IPS
50	Increase neighborhood connectivity	 Transit Access		PDS, PW	IPS
51	Increase ORCA for families	 Transit Access			IPS
52	TDLE <ul style="list-style-type: none"> <li>E-W transit options</li> <li>Senior citizen access</li> </ul>	 Transit Access	(LH)		IPS
53	Accessible transit stops inventory and improvement plan	 Transit Access		PW	IPS
54	Bike path user maps integrated with transit and ID gaps	 Transit Access		PW	IPS



# Health Equity

55	<p>Electric Vehicle Infrastructure</p> <ul style="list-style-type: none"> <li>Marketing plan, financing plan, incentives</li> <li>Low-income credits/ incentives</li> </ul>	 /  Health Equity	(RM, AI)	PW, ES	IPS
56	<p>Tree Canopy Plan</p> <ul style="list-style-type: none"> <li>Heritage tree program/ policy</li> <li>New tree planting \$</li> </ul>	 /  Health Equity	(RM)	ES (OEPS)	IPS
57	<p>Lincoln Park – Let’s Do It</p>	 /  Healthy Equity	(CU)	CMO (GRO)- MetroParks	GPFC / CVS
58	<p>Increase open space access</p> <ul style="list-style-type: none"> <li>Align TPS, CoT, TPD, MetroParks, others</li> </ul>	 /  Health Equity	(CU)	CMO (GRO), PDS	IPS
59	<p>Low birth weight and infant mortality</p> <p>-How can CoT help Health Department</p>	 Health Equity	(KB)	NCS, CMO (OEHR)	CVS

# Walkability

60	Improve walkability mentality in Public Works and PDS- walkability as important as driving	 Walkability	(RM)	PW, PDS	<b>IPS</b> Performance measures of TMP
61	Connect south of I-5 to north of I-5 with bike/ped infrastructure <ul style="list-style-type: none"> <li>Inclusion of connections in Master Plan</li> </ul>	 /  Walkability	(RM)	PDS	<b>IPS</b>
62	Sidewalk inventory <ul style="list-style-type: none"> <li>Inventory on website, prioritize for \$</li> </ul>	 Walkability		PW	<b>IPS</b>
63	Sidewalk repair	 Walkability		PW	<b>IPS</b>

# Affordable Housing

Priority Policies	AHAS Tactical Team	Lead Dept	Council Action/ Rationale
Increase inclusionary zoning and transit-oriented development	<u>*Action 1.2:</u> Modify inclusionary housing provisions to target unmet need and align with market realities. (also <u>Action 1.8</u> )	PDS	Precedent in Tacoma Mall, related to infill implementation
Increase housing stock by examining 8-year MFTE/ potential use of index model	<u>Action 1.3:</u> Update the MFTE Program to increase its impact	CED	Council and staff have begun work on this issue
Exploring mechanisms to lower costs	<u>Action 1.6:</u> Create a process to coordinate public investments, like capital improvements, with affordable housing activities to reduce the overall cost of development.	PW	Council identified as a high priority at retreat
Increase inclusionary zoning and transit-oriented development	<u>Action 1.8:</u> Encourage more diverse types of housing development through relaxed land use standards, technical assistance, and financial incentives	PDS	Inclusion of AHAS into comp plan, ADU/ DADU implementation
Councilmanic tools for funding Affordable Housing Trust Fund	<u>Action 1.9:</u> Establish a dedicated source of funding for the Tacoma Housing Trust Fund.	CED	Council passed ordinance/ resolution
Exploring mechanisms to lower costs	<u>Action 1.12:</u> Explore opportunities for increased staff support during the development review process.	PDS	Council identified as a high priority at retreat
Feasibility of derelict housing rehab	<u>Action 2.1:</u> Develop a system to address derelict properties	NCS	Council identified as a high priority at retreat
Role of public sector in creation by increasing derelict stock/ exploring mechanisms to lower costs	<u>Action 2.3:</u> Target existing resources to improve the livability of existing owner occupied homes	CED	Council identified as a high priority at retreat
Tenant's Rights/ Tenants Commission	<u>Action 3.1:</u> Expand tenants' protections through a comprehensive policy.	CMO (OEHR)	Council passed ordinance/ resolution
Focus on people staying in home	<u>Action 3.2:</u> Create a range of resources for households experiencing a housing crisis	NCS, TPU	Council identified as a high priority at retreat
Tenant's Rights/ Tenants Commission	<u>Action 4.1:</u> Streamline processes for households applying for and using rental assistance	NCS	Council passed ordinance/ resolution (3.1)





# Next Steps

1. Capital facilities tours for Council.
2. Committee chairs, council staff, and executive liaisons will be provided a full list of policies to discuss staging with members of their committee.
3. Policies will be aligned to Tacoma 2025 Indicators.
4. Directors Retreat on June 10 to further operationalize Council priority policies.
5. AHAS Council Update on July 30.

