City of Tacoma, WA
2015-2016 Proposed Biennial
Operating & Capital Budget

CITY MANAGER
T.C. Broadnax

PREPARED BY
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SEAL OF THE CITY OF TACOMA
1884

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CITY OF TACOMA

MAYOR, CITY COUNCIL, AND CITY MANAGER

Marilyn Strickland
Mayor

Victoria Woodards
Deputy Mayor

David Boe
At-Large

Marty Campbell
District 4

Anders Ibsen
District 1

Joe Lonergan
District 5

Ryan Mello
At-Large

Robert Thoms
District 2

Lauren Walker
District 3

T.C. Broadnax
City Manager

EXECUTIVE LEADERSHIP

GENERAL GOVERNMENT

CITY MANAGER'S OFFICE

T.C. Broadnax
City Manager

Nadia Chandler Hardy
Assistant to the City Manager

EXECUTIVE LEADERSHIP TEAM

Elizabeth Pauli
City Attorney's Office

Ricardo Noguera
Community & Economic Development

Mike Slevin
Environmental Services

Andy Cherullo
Finance

Chief James Duggan
Fire

Randy Lewis
Government Relations

Phyllis Macleod
Hearing Examiner

Joy St. Germain
Human Resources

Jack Kelanic
Information Technology

Susan Odencrantz
Library

Tadd Wille
Management & Budget

Gwen Schuler
Media & Communications

Michelle Petrich
Municipal Court

Nadia Chandler Hardy (Interim)
Neighborhood & Community Services

Peter Huffman
Planning & Development Services

Chief Don Ramsdell
Police

Kim Bedier
Public Assembly Facilities

Kurtis Kingsolver
Public Works

Timothy Allen (Interim)
Retirement

TACOMA PUBLIC UTILITIES

William A. Gaines
Director and CEO

MANAGEMENT TEAM

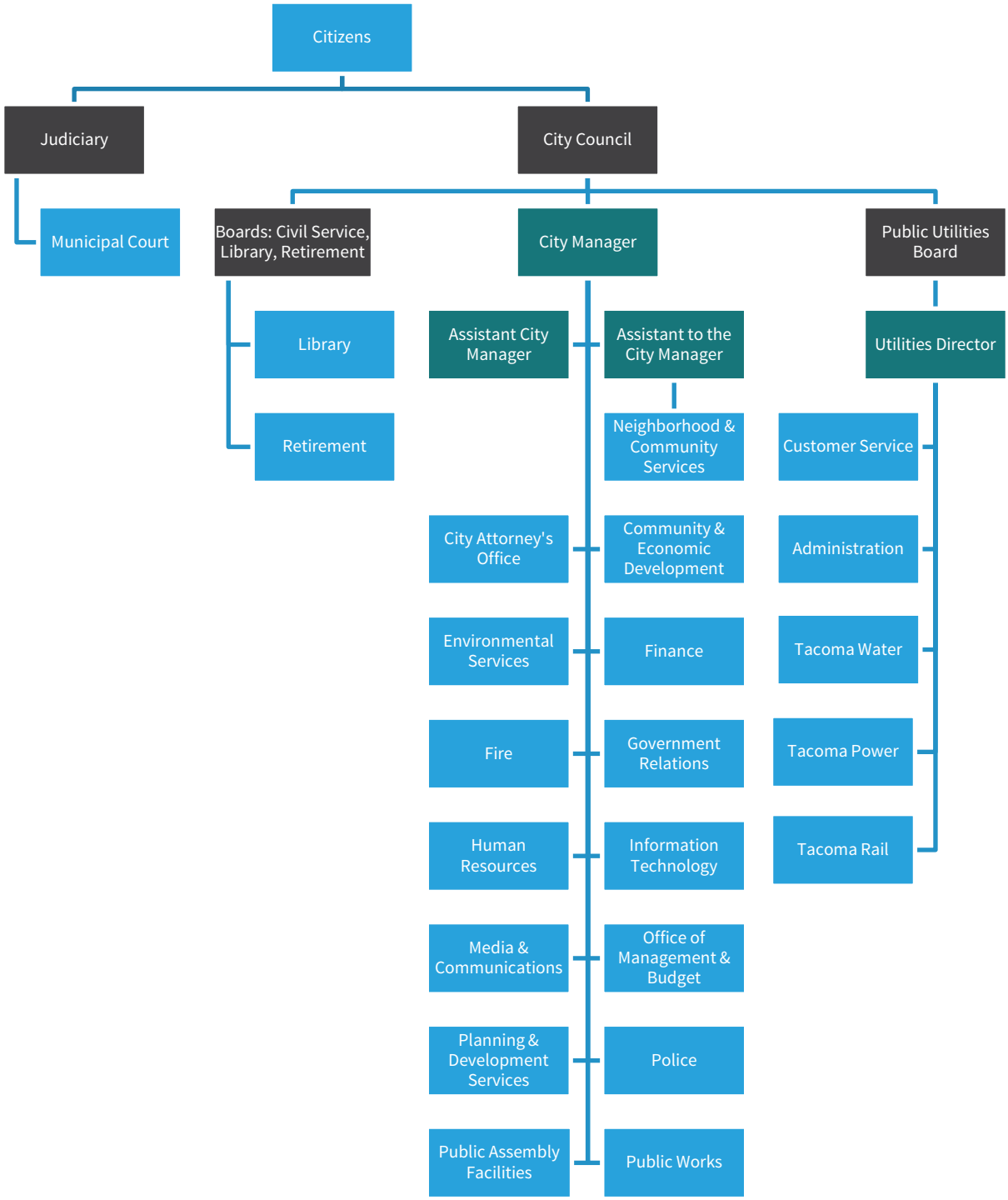
Theodore C. Coates
Tacoma Power Superintendent

Linda McCrea
Tacoma Water Superintendent

Dale King
Tacoma Rail Superintendent

Steven Hatcher
Customer Services Manager

CITYWIDE ORGANIZATIONAL CHART



MISSION, VISION, STRATEGIC GOALS, AND GUIDING PRINCIPLES

Our Mission

We provide high-quality, innovative and cost-effective municipal services that enhance the lives of our citizens and the quality of our neighborhoods and business districts.

Our Vision

Tacoma is a livable and progressive international city, regarded for the richness of its diverse population and its natural setting.

Our Strategic Goals

A safe, clean, and attractive community
A diverse, productive, and sustainable economy
A high-performing, open, and engaged government

Our Guiding Principles

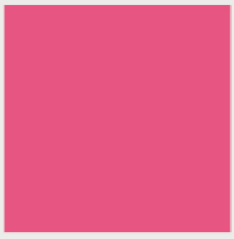
Service	We provide customer-focused municipal services that produce the highest level of value, results, and satisfaction.
Integrity	We behave in an ethical and honest way that furthers the principles of good government.
Accountability	We are answerable for our individual and collective conduct and performance.
Respect	We treat each other and those we serve with courtesy, consideration, and regard.
Stewardship	We are good guardians of the public resources entrusted to us.
Innovation	We find new and better ways of conducting business and providing services.
Teamwork	We build success through collaborative and inclusive approaches to organizational and community issues.

THE CITY OF TACOMA AT A GLANCE

THE CITY OF TACOMA

Tacoma is a mid-sized urban port city with a population of approximately 203,500. The third largest city in the state of Washington, it is a diverse, progressive, international city that serves as a gateway to the Pacific Rim and the rest of the world.

Named one of the most livable areas in the country by Livability.com, Tacoma's urban core has steadily evolved since the 1990s, and has been propelled by significant developments that include the arrival of the University of Washington Tacoma, State Farm Insurance, the Tacoma Link light rail system, Washington state's highest density of art and history museums, the restored urban waterfront of the Thea Foss Waterway, and the expansions of the Multicare and Franciscan health systems. In addition, a high-tech industry invigorates the region, and Tacoma Public Utilities has invested more than $100 million in 700 miles of fiber to create Tacoma's high-speed communications network.



The iconic Tacoma Dome serves as a regional venue for some of the largest names in the entertainment industry. Tacoma is also home to a vibrant, creative community of emerging writers, artists, musicians, photographers, filmmakers, chefs, passionate entrepreneurs, and small business owners who add to the city's colorful commercial landscape. In addition, Tacoma serves as a base for large companies like State Farm Insurance, BNY Mellon, Columbia Bank and Key Bank. Joint Base Lewis-McChord, the Defense Department's premiere military installation on the West Coast, is just nine miles south of Tacoma.

Attracting families who have invested in the area for its charming neighborhoods and big city amenities, Tacoma is a magnet for downtown dwellers looking for competitively priced condominiums and apartments with picturesque mountain and water views.

A playground for hikers, runners, bicyclists and maritime enthusiasts, Tacoma is full of activity at every turn that is further accelerated by the young people attending the University of Washington Tacoma, the University of Puget Sound, and local trade and technical colleges. Located just 20 minutes away from the Seattle-Tacoma International Airport and easily accessible from downtown Seattle and other neighboring cities, Tacoma is a city on the rise.

AT A GLANCE

THE CITY OF TACOMA

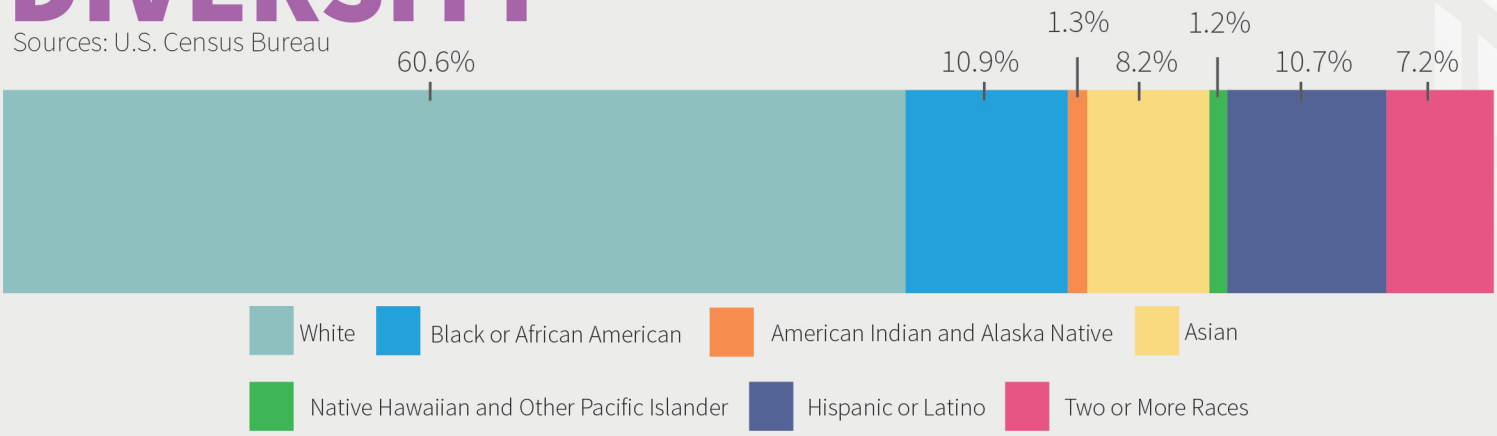
3 **Rank in Size**
State of Washington

Sources: U.S. Census Bureau

203,446
Population
(2013 Estimate)

POPULATION DIVERSITY

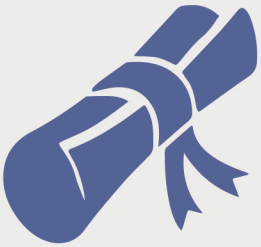
Sources: U.S. Census Bureau



EDUCATION ATTAINMENT IN TACOMA

Sources: U.S. Census Bureau

88.0%
HIGH SCHOOL DEGREE OR HIGHER



24.7%
BACHELOR'S DEGREE OR HIGHER

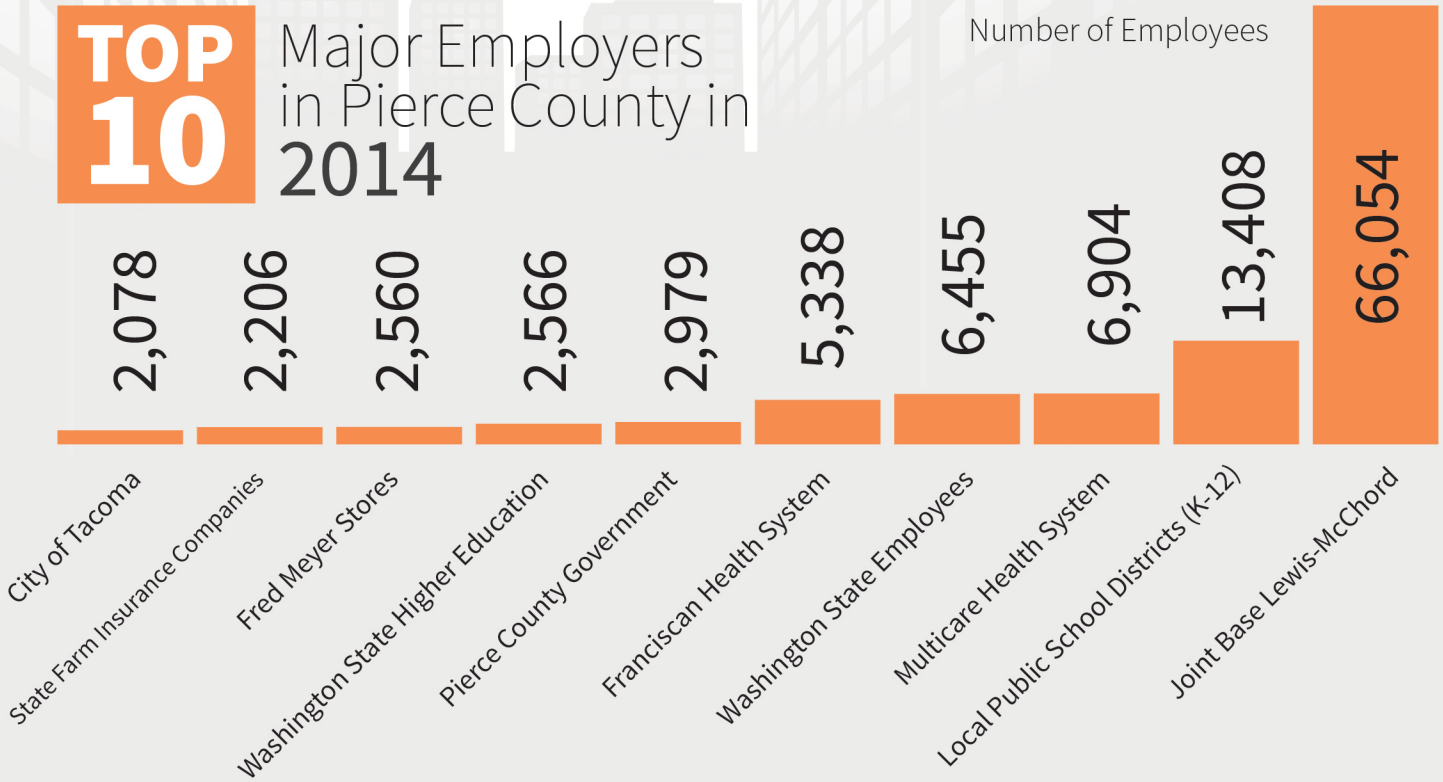
TOP 10 Business & Occupation Taxpayers in 2013

Source: City of Tacoma Tax and License

- St. Joseph Hospital
- Verizon Wireless
- US Oil Trading LLC
- Puget Sound Energy Inc.
- Comcast of Tacoma Inc.
- T-Mobile West Corporation
- Multicare Health System
- AT&T Mobility
- Qwest Corporation
- Sprint PCS

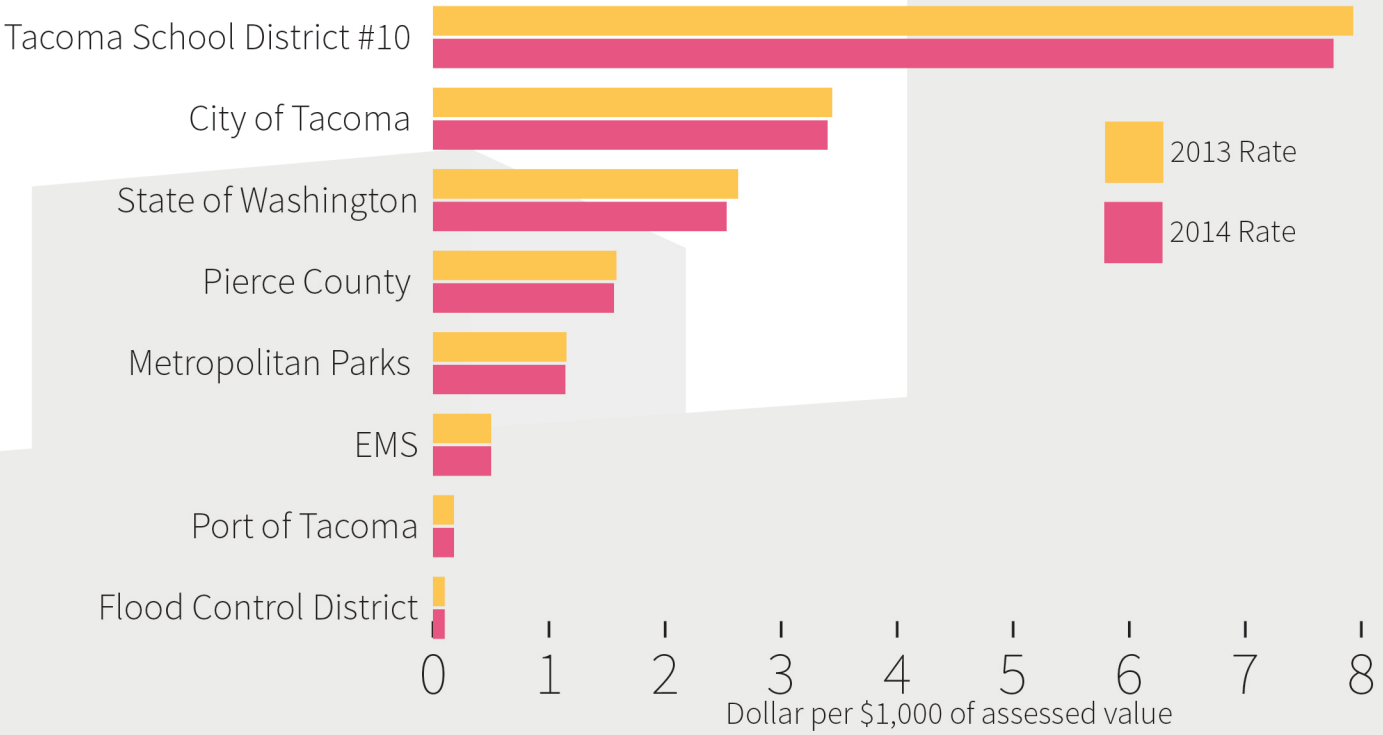
Source: Economic Development Board for Tacoma-Pierce County

TOP 10 Major Employers in Pierce County in 2014

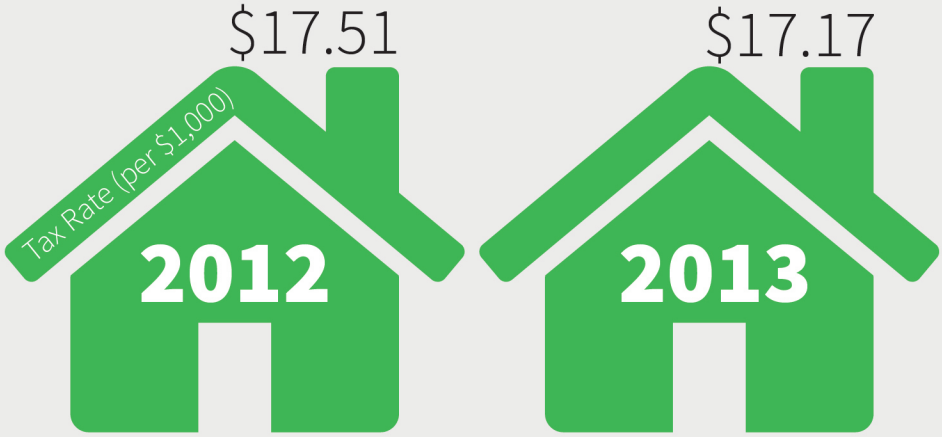


PROPERTY TAXES RATES

Source: Pierce County Assessor-Treasurer's Office

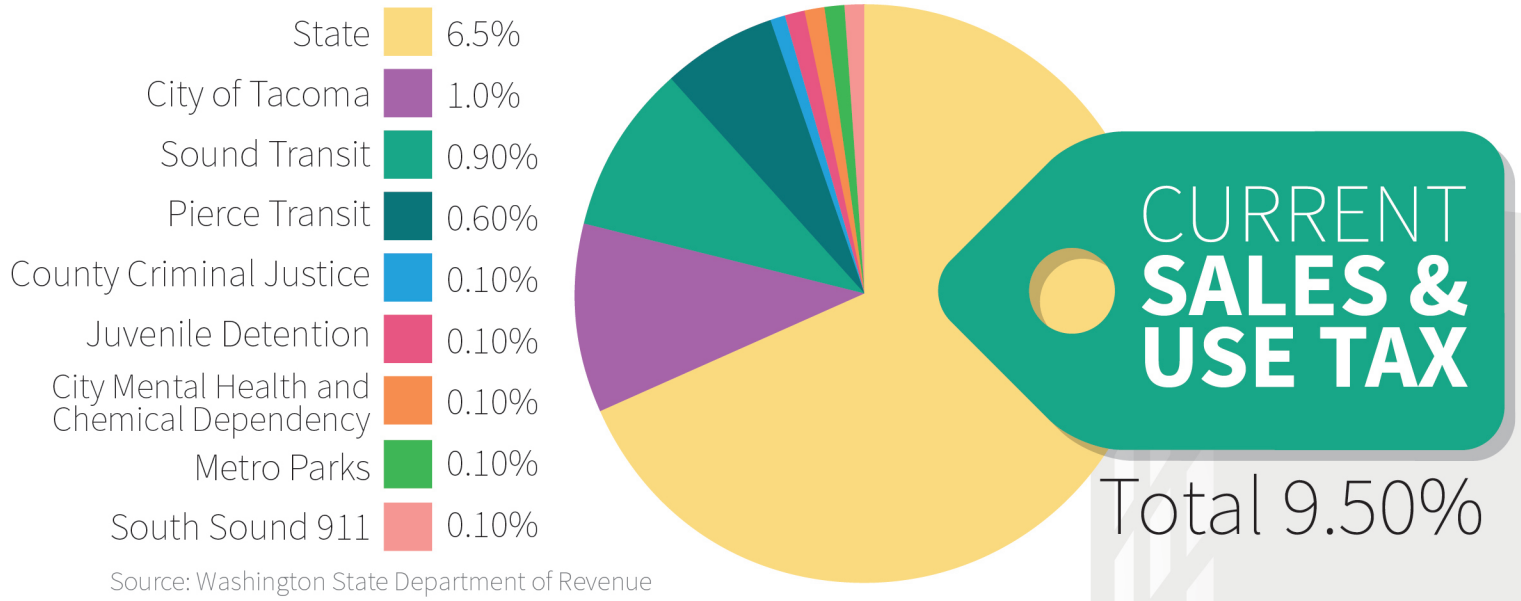


COMPARING HOUSE VALUES to Tax Rates



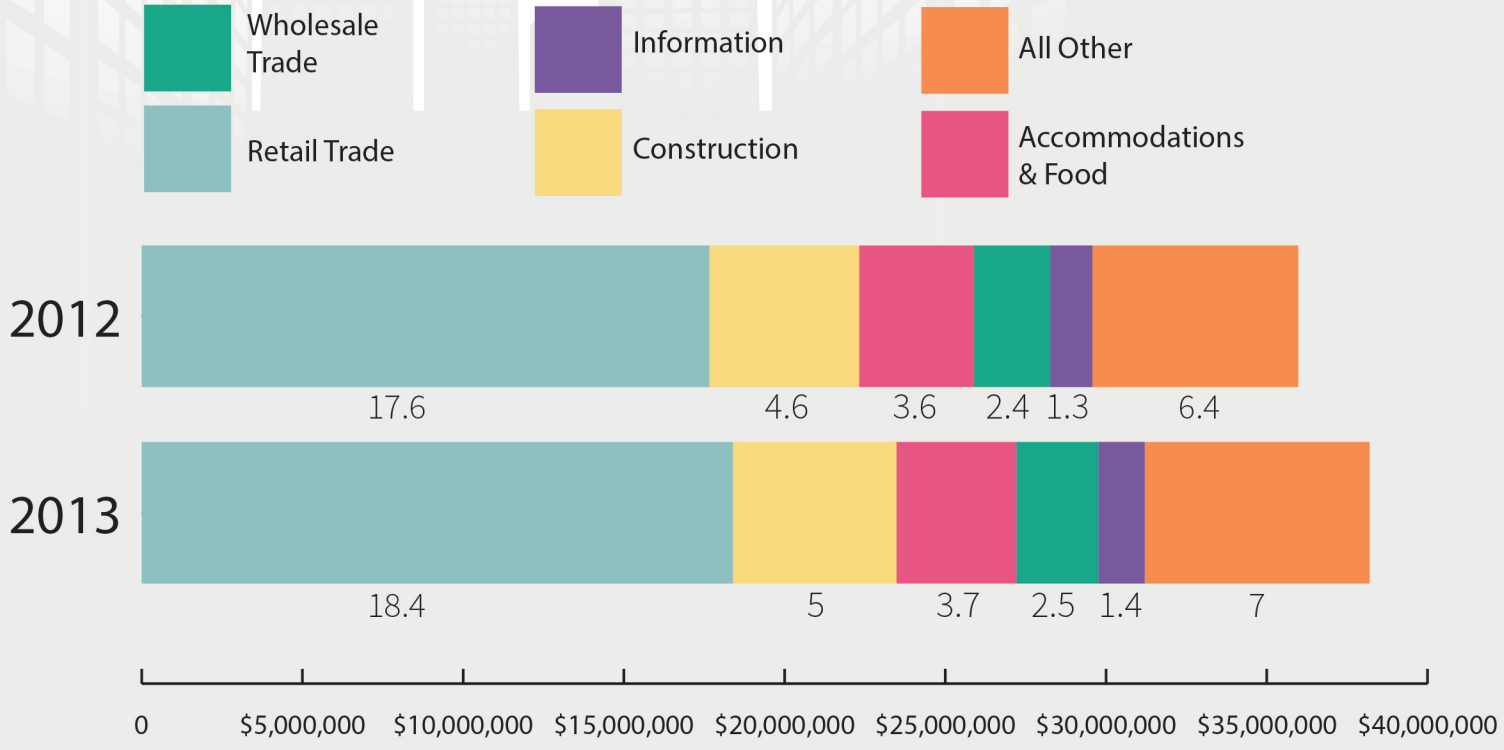
	2012	2013
Value of average residential home in Tacoma	$160,249	$165,844

Source: Pierce County Assessor Treasurer Residential Revaluation Report (Residential Average Value)



Source: Washington State Department of Revenue

SALES TAX BY SECTOR



SEAL OF THE CITY OF TACOMA
1884

October 6, 2014

To the Honorable Mayor and City Council:

I am pleased to transmit the 2015-2016 Balanced Proposed Budget for the City of Tacoma. The recommendations included in the Proposed Budget are focused on the City's core mission and basic City services, and they address the City Council's budget priorities and community needs while maintaining financial strength.

Due to tough choices and difficult decisions made over the last biennium, the 2013-2014 biennium is projected to end with revenues exceeding expenses. The 2015-2016 Proposed Budget continues this emphasis on prudent financial management.

The 2015-2016 Proposed Budget ensures that ongoing General Fund expenses are aligned with recurring revenues in order to maintain current service levels. Using surplus savings from 2013-2014, funding for one-time reinvestment and redevelopment efforts will help to address residents' desire for a walkable community with vibrant business districts.

The 2015-2016 Proposed Budget includes funding for strategic infrastructure investment for street maintenance and capital projects. In addition, the Proposed Budget begins to fund improvements to address the City's deferred maintenance by including funds for facilities, information technology, and vehicle replacements.

The City is now on a path to better financial health through its efficient management of expenses and increased financial reserves. The 2015-2016 Proposed Budget includes General Fund reserves of 15%, meeting the City Council's established goal.

I would like to express my sincere appreciation to the City Council and Tacoma residents for providing valuable policy guidance and input in developing the 2015-2016 Proposed Budget. I would also like to thank City staff for their dedication and commitment to excellence in budgeting and service delivery. We are all committed to serving the Tacoma community and I am confident that this Proposed Budget will contribute to Tacoma's bright future.

T.C. Broadnax, City Manager

BUDGET HIGHLIGHTS

The City's 2015-2016 Proposed Biennial Budget reflects a continued commitment to strong financial responsibility and is a framework for how the City plans to use its resources to serve the community. Through careful financial management and recurring revenues and targeted reductions, the Proposed Budget for 2015-2016 is balanced and allows the City to maintain current levels of service.

Additionally, the 2015-2016 Proposed Budget provides funding for deferred maintenance (such as City facilities and information technology) and strategic infrastructure investments (including street maintenance, repair, and capital projects). Through the use of one-time savings from 2013-2014, the City will also fund one-time reinvestment and redevelopment efforts to respond to residents' desire for a walkable community and vibrant business districts.

2013-2014 BIENNIUM

In the 2013-2014 Biennial Budget, the City addressed a $60 million General Fund budget gap between revenues and expenses by balancing the need for savings with effective delivery of services.

In June 2014, staff presented to the City Council a six-year forecast. To maintain the current levels of service, the difference between revenues and expenses in the General Fund was projected to be $6 million in 2015-2016. This shortfall between revenues and expenses would increase substantially if the City were to address deferred maintenance and provide funding for enhanced services.

Over the last two years, the City carefully reviewed expenditures, monthly financial reports, and methods for monitoring its budget. As a result, the City is expected to meet reserve goals, set aside savings to fund one-time projects in 2015-2016, and propose a balanced 2015-2016 budget that funds recurring expenses with recurring revenues.

ECONOMIC CONDITIONS

Overall, economic conditions are improving; however, the effects of the 2008 recession are still being felt in the city. The recovery is continuing at a slow pace and the level of uncertainty about the economy remains high due to slow growth in jobs, personal income, business, consumer confidence, and the housing market.

COMMUNITY FEEDBACK

While developing the 2015-2016 Budget, the City held community meetings in each of the City's five Councilmanic districts, provided a budget website, survey, interactive budgeting tool, and an online community feedback platform, and met with staff from all of the City's departments.

The City asked community members what they thought about the quality of City services and for their priority of services. Safety, as well as improvements to streets and community infrastructure, continues to top the community's list of priorities.

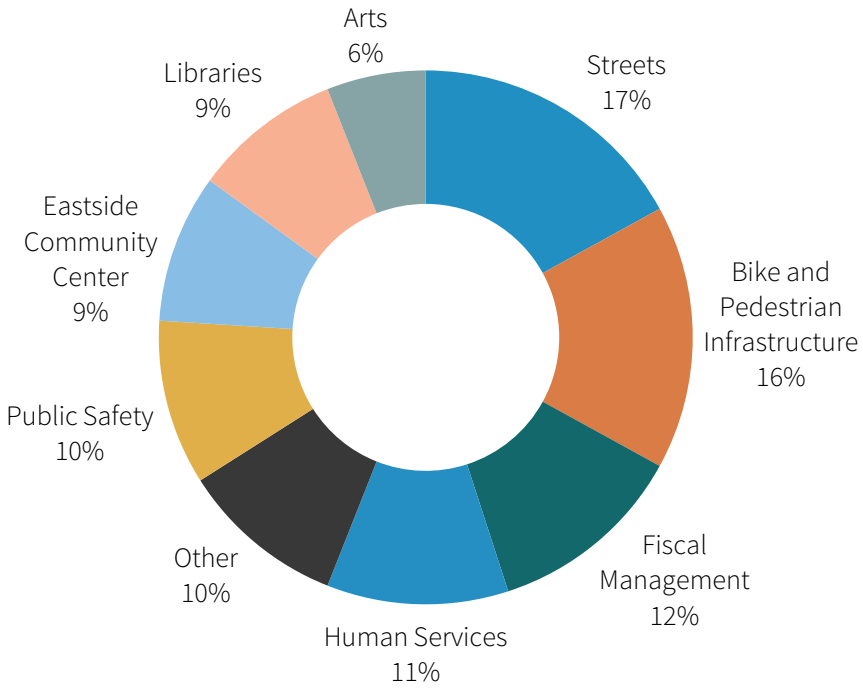
City Services Questionnaire Top Results by Category

Highest Quality	Most Important	Increase Funding
• Ambulance/EMS	• Police Services	• Street Repair
• Fire Suppression	• Crime Prevention	• Crime Prevention
• Fire Prevention	• Ambulance/EMS	• Small Business Support

The City received:

- 164 responses to the City Services questionnaire
- 84 submissions to the Balance the Budget Tool
- 50 participants on the MindMixer site
- 423 website page views
- 85 attendees at the 5 community budget meetings

Public Comment Breakout from Community Budget Meetings



2015-2016 BUDGET DEVELOPMENT

BUDGET STRATEGY

The 2015-2016 Budget Strategy represents the City's efforts to build upon practices developed in 2013-2014 to become financially sustainable.

CONTINUE SOUND FINANCIAL MANAGEMENT PRACTICES

15%

The General Fund is projected to meet the City's financial reserve goal of 15% of annual expenditures, with surplus funding in the 2013-2014 Budget. This surplus one-time savings will be used to fund one-time expenses.

DEVELOP A LONG TERM VISION

3.7K

Community outreach efforts and visioning events were held in the summer of 2014 to develop the Tacoma 2025 Vision and Strategic Plan. Engagement was done online, at community events, and through in-person meetings. Through these efforts, the City had more than 3,700 interactions with residents. Tacoma 2025 will be adopted by the City Council in late 2014.

REVIEW AND ADDRESS MAJOR COST DRIVERS

69%

Salaries and benefits represent over 69% of the costs in the General Fund. In order to address these costs, the City is reviewing healthcare benefits and implementing an employee wellness program.

EVALUATE REVENUE OPTIONS

2%

Revenues are projected to grow at approximately 2% annually over the next two years. This growth is slower than expenses and many state, federal, and voter approved restrictions limit increasing revenues. The City is identifying areas where fees are not covering costs of service and looking to enhance compliance efforts to ensure fair implementation of existing tax codes.

RETAIN SERVICES THAT CREATE A VITAL AND LIVABLE COMMUNITY

58%

The 2015-2016 Proposed Budget retains key services such as public safety, which represents 58% of the General Fund budget.

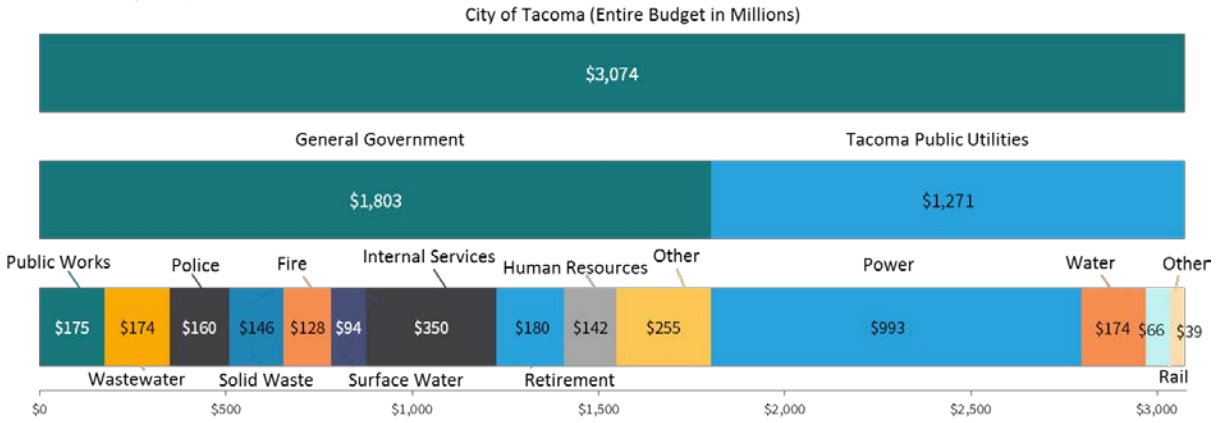
IMPLEMENT BEST PRACTICES AND CONTINUE TO TRACK PERFORMANCE

29

The City was awarded the Certificate of Excellence from the ICMA Center for Performance Analytics (the highest level awarded - only given to 29 cities across the country) and the 2015-2016 budget document includes performance measures for each department. The City is also expanding its continuous improvement efforts in 2015-2016.

CITYWIDE BUDGET
BY DEPARTMENTS AND UTILITIES

The City provides a variety of services, ranging from utilities to public safety to street repair to funding for human services. The City's total 2015-2016 Proposed Budget is $3.07 billion. Below is a breakdown of the Proposed Budget for the entire City (first by General Government and Tacoma Public Utilities, and then by department).



Internal Services includes City Council, City Manager's Office, Finance, Information Technology, Office of Management & Budget, and City Attorney's Office, and General Government Other includes smaller departments such as Neighborhood & Community Services, Libraries, and Community & Economic Development.

POLICE
The Police Department provides patrol services, community based policing, and criminal investigations. It also manages jail, dispatch, and contracted services.

FIRE
The Fire Department provides 9-1-1 dispatch and emergency communication services, fire suppression, and emergency medical services. It also assists in planning for emergency management and fire prevention for the community.

UTILITIES
The City of Tacoma provides utility services for power, water, surface water, wastewater, and solid waste. These services are entirely funded through user rates.

LIBRARIES
The City manages eight libraries throughout Tacoma that provide access to traditional library services, computers, and electronic items.

PUBLIC WORKS
Public Works manages the City's facilities, parking system, fleet, and street maintenance and operations.

NEIGHBORHOOD AND COMMUNITY SERVICES
Neighborhood and Community Services manages the City's contracting process with organizations throughout Tacoma, provides senior services, and ensures compliance with City codes by property owners.

The City manages these services using accounts – called funds – to track expenses and revenue sources. Of the total Proposed Budget, $423.30 million or 14% is allocated to the General Fund, which is associated with traditional City services such as Police, Fire, and Libraries.

REVENUES

GENERAL FUND

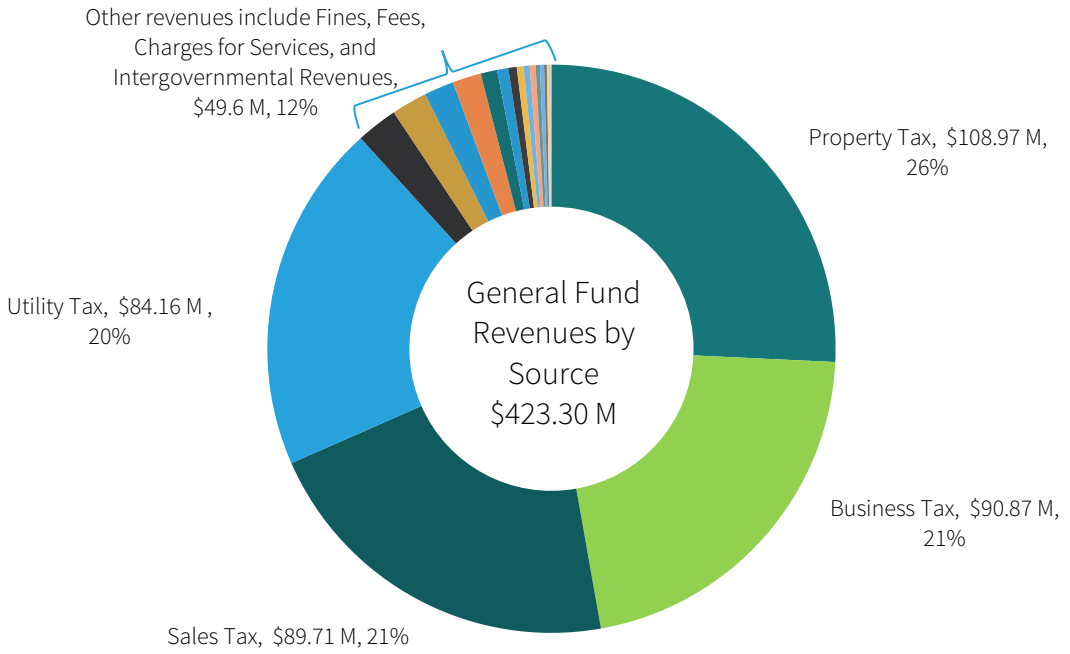
Major revenue sources for the General Fund include property tax, sales tax, business tax, and utility tax. The City will continue to monitor these revenue sources throughout the biennium and ensure compliance with existing tax codes.

PROPERTY TAX represents **$109 million** or **26%** of the General Fund Revenues. Property Tax revenues are limited by state law. The City's revenues can only increase by 1% from year to year, as well as adding additional revenues through new construction.

BUSINESS TAX represents **$91 million** or **21%** of the General Fund Revenues. Business Tax is paid based on the total income of a business. The City offers exemptions from business taxes for businesses whose gross receipts are less than $250,000 annually. These revenues are also dependent on economic conditions.

SALES TAX represents **$90 million** or **21%** of the General Fund Revenues. Tacoma consumers pay a sales tax rate of 9.5% of which 1.0% is the City's General Fund portion and 0.1% funds mental health and chemical dependency services. These revenues are highly variable depending on economic conditions.

UTILITY TAX represents **$84 million** or **20%** of the General Fund Revenues. Utility Taxes are paid by public utilities and are calculated based on the total operating revenues earned by the utilities.



EXPENSES

GENERAL FUND

Police and Fire Services represent nearly 60% of the General Fund budget. Other core services include Libraries, Public Works, Municipal Court, Neighborhood & Community Services, and Community & Economic Development. The 2015-2016 Proposed Budget:

INFRASTRUCTURE

- Increases support for street maintenance and repair, including dedicating funding to pothole repair, improving pedestrian infrastructure, and providing grant match funding

PUBLIC SAFETY

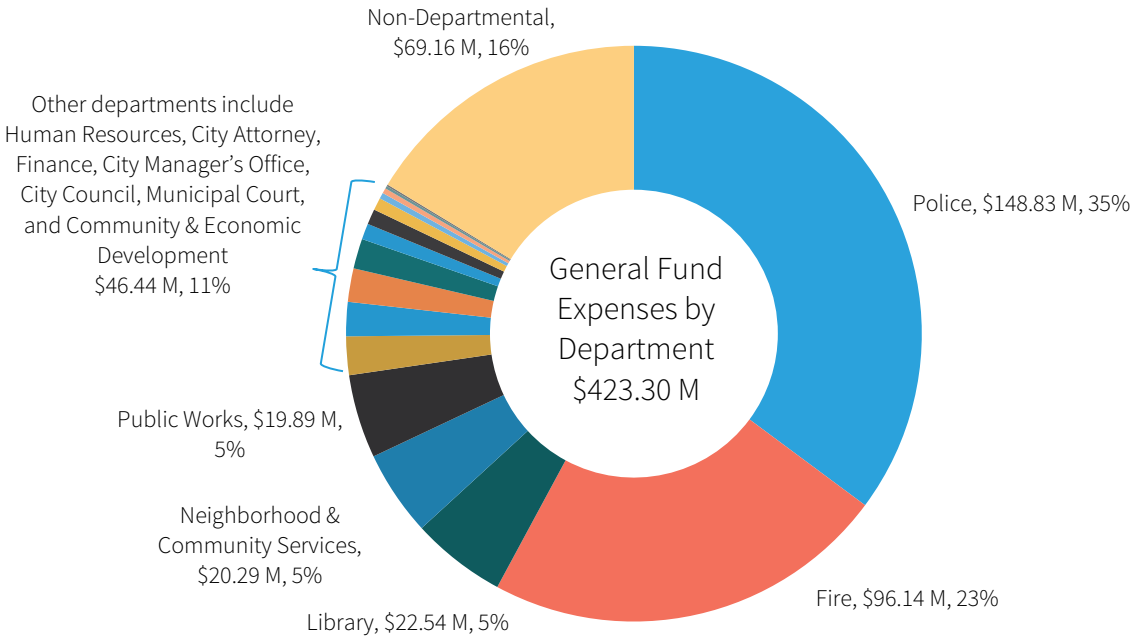
- Maintains current Police and frontline Fire staffing levels, continues to fund the City's Rapid Graffiti Removal pilot program, and funds replacement of Police and Fire vehicles

ECONOMIC DEVELOPMENT

- Funds capital projects to encourage catalytic economic development and supports revitalization of City neighborhoods and business districts through streetscape funding

OTHER SERVICES

- Enhances library services by funding Radio Frequency Identification, implementing an equity and empowerment initiative, and addressing deferred maintenance by funding fleet replacements, information technology improvements, and projects at the Tacoma Dome and Greater Tacoma Convention & Trade Center.



ENHANCING PRIORITY SERVICES

INFRASTRUCTURE

The Proposed Budget includes over $12 million in enhanced General Fund and capital funding to improve the City's infrastructure needs.

The budget includes $2.6 million in new funding for a dedicated permanent pothole repair crew. The crew will improve services by providing quicker and longer lasting pothole repairs.

In response to Tacoma residents' desire for a walkable community, over $3 million in funding is included in the budget for citywide sidewalk, pedestrian, and trail improvements. Pedestrian improvements include ADA ramps, pedestrian signals, video sensors at intersections, flashing beacons, and other enhancements. Funding is also included for the continued expansion and other improvements to the Prairie Line Trail.

$400,000 is included to continue the City's Local Improvement District Program (which provides opportunities for property owners to pay for improvements to street and alley paving, sanitary sewers, street lighting, or underground wiring), and $350,000 is allocated to enhance and beautify city entranceways.

Other infrastructure items include $1.4 million in capital funding for maintenance of the Puyallup River Bridge and $1.3 million for an Eastside polychlorinated biphenyl (PCB) cleanup project.

LEVERAGING GRANT FUNDING

General Fund and capital funding will be used to leverage grant funding. The City expects that $2.3 million in City funding for streets and infrastructure will generate an additional $19 million in grant funding from federal and state sources. Grant funded projects include the Water Ditch Trail, Stevens and Tyler bicycle and pedestrian improvements, Puyallup River Bridge, and Prairie Line Trail.

ENHANCING PRIORITY SERVICES

PUBLIC SAFETY

Police and Fire services remain at 2013-2014 service levels. The budget includes no reduction to fire station staffing or police officers, and fully funds firefighters and police officers that will no longer be funded through federal SAFER and COPS grants.

The budget also continues to fund the predicative policing program and allocates $2.5 M for the replacement of Police and Fire vehicles. Additionally, $200,000 in funding is included for the continuation of the Rapid Graffiti Removal pilot program to address key corridors throughout the City. This funding will support up to 300 graffiti removals per year.

ECONOMIC DEVELOPMENT

The City is progressively taking action to revitalize city neighborhoods and business districts, support development opportunities for local companies, retain and attract new business, and create jobs for the community.

The Proposed Budget dedicates $400,000 in capital funding to leverage private sector funds for projects encouraging catalytic economic development. These projects include: pedestrian connections, installation of sidewalks, landscaping, historic street signs and other signage, park improvements, street improvements, gateways, and art installation.

Funding is included to support revitalization and streetscape improvements in key corridors and business districts. $1.2 million in General Fund and capital funding as well as $3 million in reallocated bond funds will be directed to provide infrastructure and revitalization improvements for the city's Lincoln District. $1 million in General Fund and capital funding is included for South Tacoma Business District streetscape and beautification efforts. The Proposed Budget also provides $360,000 in funding to support the Neighborhood Council Innovative Grants Program.

OTHER ENHANCED SERVICES

LIBRARIES

Through a combination of General Fund and Library Trust funding, a total of $400,000, the Library will implement a Radio Frequency Identification (RFID) initiative. The initiative includes purchasing RFID tags for all libraries, program software that interfaces with the current integrated system, and one self-check station and security gates for the Main Library.

EQUITY AND EMPOWERMENT

Existing resources will be used to begin an equity and empowerment initiative. A new office will be created to assist in identifying and eliminating the underlying drivers within the community that perpetuate inequity and provide opportunity and advancement for all. Human Rights staff within the office will work to inform approximately 5,000 businesses, housing providers, and community members of their rights and responsibilities under relevant anti-discrimination laws and statutes.

DEFERRED MAINTENANCE

Investments in deferred maintenance will allow the City to address a backlog of repairs and help improve service delivery to its residents.

The 2015-2016 Proposed Budget:

- Dedicates funding to upgrade computers and software
- Begins to address deferred fleet maintenance, including $2.8 million for Police, Fire, and Public Works vehicles
- Provides $1.4 million for maintenance and facility improvements at the Tacoma Dome and Greater Tacoma Convention & Trade Center

TAX & LICENSE COMPLIANCE

The 2015-2016 Proposed Budget increases staffing and funding for Tax and License compliance to ensure fair and equitable enforcement and collection of business operation licenses in the city. Enhanced enforcement efforts are expected to result in increased revenues for the General Fund.

FIRE FEE UPDATES

Several updates to fees for Fire related services are included in the 2015-2016 Proposed Budget to help offset the impacts of expiring SAFER grants and maintain Fire staffing levels. Maintaining staffing levels for expiring SAFER grants will result in added personnel costs to the General Fund over the 2015-2016 biennium.

The Proposed Budget includes $450,000 in revenues from the implementation of fire inspection fees for commercial, multi-family, and industrial buildings within the City of Tacoma's Fire Protection Service Area. These fees are currently in place in comparable regional jurisdictions.

Increased Advance Life Support (ALS) fees are included in the 2015-2016 Proposed Budget to cover growth in service costs. The City last adjusted ALS Fees in 2005.

The Proposed Budget also includes a service fee to be included on the bills of water utility customers to cover fire hydrant maintenance and service. The City, through its water utility, currently maintains and services over 6,200 fire hydrants throughout Tacoma. Funding for fire hydrant services is currently provided through General Fund revenues but is proposed to transition to a two-year phased-in water customer fee. Under the plan, beginning in April 2015, half the cost of fire hydrant services would be included as a fee on Tacoma residents' water bills. In 2016, the bill would incorporate the full fee of approximately $2.25 to $2.50 per month. Moving to a service fee for fire hydrants is estimated to shift $2.2 million in cost recovery for these services from General Fund revenues to water customer fees over the course of the 2015-2016 biennium.

OTHER NOTABLE ADJUSTMENTS

UTILITY RATES

The City operates several large utilities under the direction of the Public Utility Board, including Tacoma Power, Tacoma Water, and Tacoma Rail. The City of Tacoma also manages utility services through its Environmental Services Department which includes Solid Waste, Waste Water and Surface Water Management. The following system average rate increases are projected for the 2015-2016 Biennium:

Utility	2015	2016
Power	3.0%	0.0%
Water	4.0%	4.0%
Rail	0.0%	TBD
Solid Waste	5.0%	5.0%
Wastewater	6.0%	6.0%
Surface Water	5.5%	5.5%

EMPLOYEE COMPENSATION & BENEFITS

The Proposed Budget includes contractually obligated pay increases for represented employees. For union contracts yet to be settled, the Budget includes projected increases based on history.

Non-represented salary increases included in the Proposed Budget are based on market data for specific job classifications and include salary adjustments for non-represented employees with identified compression issues. On average, non-represented salary increases are budgeted at 3.35% per year.

Health and benefits changes for employees continue to be negotiated and negotiations are nearing completion. The Proposed Budget projects health and benefit rates similar to those budgeted in 2014. The Budget also includes funding for the implementation of an employee wellness program to promote and support the health, safety, and well-being of City employees.

PERSONNEL COMPLEMENT

The 2015-2016 Proposed Biennial Budget includes a total of 3,634 authorized full-time equivalents (FTEs) in all funds. The following table illustrates the annualized FTEs for each biennium listed as well as the difference between the 2013-2014 Adopted Budget and the 2015-2016 Proposed Budget.

Personnel Complement	2011-2012 Adopted	2013-2014 Adopted	2015-2016 Proposed	2015-2016 O / (U) 2013-2014
General Fund				
City Attorney's Office	58.7	48.0	48.7	0.7
City Council	11.0	11.0	13.0	2.0
City Manager	17.5	10.3	22.1	11.8
Community & Economic Development	32.3	15.9	18.0	2.1
Environmental Services	-	-	2.2	2.2
Finance	81.1	70.0	79.1	9.1
Fire	366.1	285.3	297.3	12.0
Hearing Examiner	2.5	2.5	2.5	-
Human Resources	33.4	28.4	28.4	-
Human Rights and Human Services	22.7	-	-	-
Library	128.4	104.8	103.7	(1.1)
Municipal Court	26.8	24.1	24.9	0.8
Neighborhood & Community Services	-	39.6	37.4	(2.2)
Office of Management & Budget	-	-	9.0	9.0
Planning & Development Services	-	8.0	8.0	-
Police	409.3	346.2	348.4	2.2
Public Works	36.0	7.9	12.5	4.6
General Fund Total	**1,225.8**	**1,001.7**	**1,055.2**	**53.2**

Personnel Complement	2011-2012 Adopted	2013-2014 Adopted	2015-2016 Proposed	2015-2016 O / (U) 2013-2014
Special Revenue Funds				
1020 - Courts Special Revenue	1.8	1.2	0.7	(0.5)
1060 - Transportation Capital & Engineering	161.0	94.6	24.4	(70.2)
1065 - PW Street Fund (Street Operations, Engineering, Transportation)	-	-	85.5	85.5
1090 - TFD Special Revenue	1.0	28.8	15.4	(13.4)
1100 - PWF Property Management	-	1.3	1.1	(0.2)
1110 - Local Improvement Guaranty	1.0	0.5	0.5	-
1140 - PWE Paths & Trails Reserve	0.2	0.4	0.3	(0.1)
1155 - TFD EMS Special Revenue	78.5	75.5	75.5	-
1185 - NCS Special Revenue	10.4	10.1	18.2	8.1
1195 - Economic Development Grants	10.2	8.6	6.4	(2.2)
1236 - CED Small Business Enterprise	2.0	2.0	2.0	-
1267 - TPD Special Revenue	8.3	17.3	17.1	(0.2)
1431 - CMO Municipal Cable TV	13.1	17.8	18.8	1.0
1500 - CED Local Employment Apprenticeship Program	2.0	2.0	2.0	-
1650 - Traffic Enforcement, Engineering & Education	32.0	17.1	17.3	0.2
Special Revenue Funds Total	**321.5**	**277.1**	**285.2**	**8.0**
Capital Project Funds				
3211 - Capital Projects Fund	16.6	-	0.2	0.2
Capital Project Funds Total	**16.6**	**-**	**0.2**	**0.2**
Enterprise Funds				
4110 - Permit Services Fund	48.5	38.1	53.8	15.7
4120 - PW Tacoma Rail Mountain Division	3.2	1.7	-	(1.7)
4140 - PWE Parking Operating	20.1	16.3	17.6	1.3
4165 - PAF Convention Center	29.1	13.1	15.3	2.2
4180 - PAF Tacoma Dome	32.3	21.0	24.8	3.8
4200 - Solid Waste	210.1	207.6	188.6	(19.0)
4300 - Wastewater	215.2	231.7	239.0	7.3
4301 - Surface Water	88.4	104.6	105.8	1.2
4500 - Tacoma Rail	96.0	101.0	121.5	20.5
4600 - Water Utility	262.4	248.3	256.2	7.9
4700 - Tacoma Power	850.0	834.6	855.2	20.6
4700 - TPU Support Services	184.6	200.1	201.1	1.0
Enterprise Funds Total	**2,039.9**	**2,017.8**	**2,078.9**	**60.8**

Personnel Complement	2011-2012 Adopted	2013-2014 Adopted	2015-2016 Proposed	2015-2016 O / (U) 2013-2014
Internal Service Funds				
5007 - Finance Payroll/Organizational Management	7.1	7.6	-	(7.6)
5016 - Finance Management & Budget	4.8	4.6	-	(4.6)
5042 - IT Graphics Services	7.1	-	-	-
5050 - TPU Fleet Service	32.0	30.0	29.5	(0.5)
5400 - PW Fleet Equipment Rental	47.3	38.3	38.4	0.1
5453 - PWS Asphalt Plant	2.3	2.1	2.0	(0.1)
5540 - Comms Equipment - Replacement Reserve	5.1	5.1	5.1	-
5550 - Third Party Liability Claims	0.3	0.3	0.3	-
5570 - Worker's Compensation	8.4	8.4	8.4	-
5700 - Municipal Building Acquisition & Operations	25.1	23.4	20.7	(2.7)
5800 - Information Systems	114.7	96.4	98.2	1.8
Internal Service Funds Total	**254.2**	**215.9**	**202.6**	**(13.6)**
Trust and Agency Funds				
6050 - Deferred Compensation Trust	1.0	1.0	1.0	-
6100 - Tacoma Employees' Retirement System	11.0	8.5	7.8	(0.7)
6120 - Relief & Pension - Police	1.0	0.7	1.6	0.9
6150 - Relief & Pension - Firefighters	1.0	0.7	1.6	0.9
Trust and Agency Funds Total	**14.0**	**11.0**	**12.0**	**1.1**
Grand Total	**3,871.9**	**3,523.3**	**3,634.0**	**109.6**

2015-2016 BUDGET DEVELOPMENT CALENDAR

May – June
Community survey conducted to receive resident input on the quality of life in Tacoma

June 10
General Fund Six-Year Forecast (2015-2020) provided to City Council along with rating of city services survey for initial policy direction

June 17
Rating of city services survey results shared and discussed with City Council

July - August
Community budget input meetings held in all five City Council Districts

August 1 - 31
City Manager meetings held with necessary staff to review budget recommendations

August 5
Community survey results presented and discussed with City Council

August 19
Comprehensive community budget outreach results provided to City Council

September
2015-2016 Proposed Biennial Budget preparation and budget document development

October 6
2015-2016 Proposed Biennial Budget Document provided to City Council

October 7
2015-2016 Proposed Biennial Budget presented during City Council Study Session

October - November
City Council budget workshops detailing the 2015-2016 Proposed Budget by department

October
Community budget input meetings held regarding the 2015-2016 Proposed Biennial Budget

November 4
Public hearings held regarding the 2015 Ad Valorem Property Tax Levy, 2015-2016 Proposed Biennial Budget, 2015 Transportation Benefit District Budget, and 2015-2020 Capital Facilities Plan

November 25
Final reading of 2015 Ad Valorem Property Tax Levy

December 2
First reading of ordinances for the 2015-2016 Proposed Biennial Budget, the 2015 Transportation Benefit District Budget, and the 2015-2020 Capital Facilities Plan

December 9
Final reading of ordinances and adoption of the 2015-2016 Biennial Budget, the 2015 Transportation Benefit District Budget, and the 2015-2020 Capital Facilities Plan

SEAL OF THE CITY OF TACOMA
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FINANCIAL POLICIES

The Financial and Budget Policy Statement assembles the City's key financial policies in one document. These policies are intended to guide the City in meeting its immediate and long-term objectives. The City of Tacoma is accountable to its citizens for the use of public dollars. All activities supported by the City must function within the limits of its financial resources. We recognize that our financial policies are applied over periods of time extending well beyond the current budget period. This cannot be accomplished if we allow long-term deficits or choose to support on-going needs through one-time revenues.

Budget and Contingency Policies

To ensure that financial stability is maintained, a budget showing that revenues and other financing resources meet or exceed expenditures/expenses will be prepared and adopted by the City Council. A fiscally sound budget will include the following:

- An adopted budget that will fund recurring operating expenditures/expenses with recurring operating revenues.
- The Contingency Fund may be funded at the beginning of each biennium in an amount not to exceed $3 million. The 2015-2016 Proposed Biennial Budget includes a contingency fund balance of $750,000.
- General Fund revenue and expenditure forecasts will include two biennia beyond the proposed budget period to create a six year forecast. The projection will provide insight into whether the current mix and level of resources are likely to continue to be sufficient to cover current service levels and to provide for long-term strategic planning.
- The City-operated utilities should show positive net operating results.

Reserve Policies

General Policy Statement

The principle reasons for building and maintaining reserves are:

- Financial best practices and fiscal prudence dictates that the City should have a reasonable amount of resources in reserve to address unanticipated declines in revenue.
- Large unexpected one-time expenditures/expenses are more easily funded from reserves.
- Reserves help mitigate the effects of an economic downturn or other unanticipated events on revenue growth. A weak economy will slow revenue growth relative to expenditures/expenses.
- Reasonable cash reserves are needed to maintain favorable credit ratings.

General Fund

- Reserves should be maintained between 10% and 20% of projected annual expenditures. Ideally the City should have total reserves equal to at least 15% of projected annual expenditures. Any proposed use of the reserves will require super-majority (majority plus one of voting members) approval by the City Council.
- The first 5% to 10% of reserves shall only be available to fund one-time emergencies, unanticipated expenditure requirements, or offset unanticipated revenue fluctuations occurring within a fiscal year.
- The next 10% to 15% of reserves is a counter cyclical reserve. This portion of the reserve is to either maintain General Fund current service level programs or transition expenditure growth to match slower revenue growth during the first 12-18 months of a recession.

Utility Working Cash Balances

City-owned utilities will maintain working cash balances in the following amounts:

Utility	Minimum Working Cash Balances Equal to:
Tacoma Power	90-days of budgeted expenses
Tacoma Water	60-days of budgeted expenses
Tacoma Rail	60-days of budgeted expenses
Tacoma Wastewater	60-days of budgeted expenses
Tacoma Surface Water	60-days of budgeted expenses
Tacoma Solid Waste	60-days of budgeted expenses

Revenue Policies

Service demands require that an adequate revenue stream be maintained. A diversified and stable revenue structure will be maintained to shelter the City from fluctuations in any single revenue source. City funds will be prudently invested to provide for sufficient liquidity to meet cash flow needs and then to provide interest earnings. All idle cash will be continuously invested. The following will serve as guidelines for maintaining the City's revenue stream:

- The City will seek to avoid dependence on temporary or unstable revenues to fund basic municipal services.
- The City will work to ensure that it receives its fair share of available state and federal revenues.
- The City will actively protect current revenues received from State and Federal sources.
- The City will actively oppose state and federal legislation that will mandate costs to the City of Tacoma without providing a revenue source to offset those mandated costs.
- The City will diligently collect due revenues and ensure compliance with revenue regulations.
- User fees to the extent appropriate for the character of the service and its user should recover full costs, including all direct costs, capital costs, department overhead, and citywide overhead.
- The City will seek opportunities to generate revenues by providing services to other local jurisdictions and will ensure the City is fully compensated for the actual cost of service provision.

Accounting and Financial Reporting Policies

- The City will maintain its accounting records in accordance with state and federal law and regulations. Budgetary reporting will be in accordance with Washington state budget laws and regulations. The City will annually report its financial condition and results of operations in accordance with state regulations and generally accepted accounting principles (GAAP).
- As an additional, independent confirmation of the quality of the City's financial reporting, the City will annually seek to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement in Excellence for Financial Reporting for the City's Comprehensive Annual Financial Report (CAFR). The CAFR will be presented in a manner designed to clearly communicate to citizens the financial affairs of the City. In addition to the citywide CAFR, each utility with outstanding bonded indebtedness shall prepare a separate, audited Component Unit Financial Report (CUFR).
- Reports outlining the status of revenues and expenditures/expenses shall be done monthly and will be distributed to the City Council, City Manager, Director of Public Utilities, department directors, and any interested parties.

Audit Policies

- The City's Comprehensive Annual Financial Report (CAFR) will be audited annually by the Washington State Auditor's Office as required by State law.
- In addition to the annual audit of the CAFR, each utility fund with outstanding revenue bonds will receive a separate audit of their Component Unit Financial Report (CUFR) from an audit firm with industry expertise in their industry.
- The City will also contract for other external audits when deemed necessary for the City's operations.
- Audit advisory, oversight, and liaison functions are the responsibility of the Government Performance and Finance Committee. The Committee will be supported in these functions by an Audit Advisory Board consisting of the four members of the Government Performance and Finance Committee, two members appointed from the Public Utilities Board, and one citizen member.

Debt Policies

The City of Tacoma has adopted the following Debt Policies which are intended to apply to all forms of long-term debt including voted bonds, non-voted bonds, revenue bonds, interfund loans, and conduit debt. The intent of the Council is that the City shall manage its long-term debt in a manner designed to utilize its credit to optimize City services while balancing overall debt levels and annual debt service obligations. The City recognizes that prudent use of its credit can both facilitate construction of essential capital improvements and serve as a method for sharing the costs of those improvements between current and future beneficiaries.

General Policies

Debt Not to be Used for Operating Expenses: When considered necessary, long-term debt may be used to provide for capital acquisitions and construction. Long-term debt will not be used to fund operating expenses except in extraordinary circumstances as authorized by the City Council. This policy recognizes that some City staff costs such as project engineers are integral to the capital projects and are reasonably chargeable to bond fund proceeds.

Term of Debt: Long-term debt will be structured in a manner so that the life of the debt does not exceed the expected useful life of the asset being funded by the debt. To the maximum extent possible, the City will fund its capital needs on a pay-as-you-go basis.

Method of Sale of Bonds and Notes: It is the City's policy to sell debt through a competitive sale unless there are clearly expressed reasons for selling debt through a negotiated process. This policy does recognize that a negotiated sale may be in the City's best interests when refunding an existing bond issue or when unusual conditions exist that may make it difficult for the marketplace to reasonably evaluate the risks of the bonds being sold. Whenever a negotiated method of sale is being recommended to the City Council, the justification and rationale for not using a competitive sale must be clearly explained.

Refunding Bonds: As a general rule, existing bonds will not be refunded through the issuance of refunding bonds unless the refunding plan will achieve a net present value savings of at least 5%. As an exception to this general rule, bonds may be refunded to obtain more favorable covenants when it is clearly in the City's interests to do so.

General Obligation and Non-Utility Debt

Legal Limitation of Indebtedness: The City will utilize general obligation (GO or "Voted") and Limited Tax General Obligation (LTGO or "non-voted") debt authority prudently. The Finance Department will annually calculate the City's Constitutional Limit of Indebtedness and monitor the City's outstanding debt to avoid exceeding the constitutional limits. Additionally, the Finance Department will also annually monitor the direct and overlapping tax supported debt bourn by City property owners.

Reserve of Debt Authority: At a minimum, the City will maintain at least 10% of its legal limit of Non-Voted General Purpose Indebtedness (LTGO) as a reserve for emergencies.

Preservation of Credit Rating: The City will carefully consider the future fiscal impacts of incurring additional long-term debt and will recognize the implicit, additional future costs of any debt issuance that adversely impacts the City's credit rating.

Use of Revenue Debt Whenever Possible: The City recognizes that its ability to pledge its taxing authority as security for debt is a limited resource which should be preserved whenever possible. Therefore, whenever the improvement being financed with debt is expected to produce off-setting revenues that can be used to secure all or part of the debt in lieu of a pledge of the City's taxing authority, that revenue should be used to secure the debt to the maximum practical extent to minimize usage of the City's limited voted and non-voted debt capacity. For example, in financing a parking structure expected to produce net revenues for the parking system, revenue bonds secured

by parking system revenues should be used to the maximum practical extent to finance the improvement.

Internally Financed Debt: In accordance with the City's Investment Policy, the City can invest in its own bonds and notes to a maximum of 5% of the City's investment portfolio. State law also permits the City to make inter-fund loans when it is prudent to do so.

Utility Debt

Each rate-based utility will adopt a capital financing policy which allocates capital financing needs between debt and pay-as-you-go use of current revenues. When it is determined that issuance of debt is needed for capital construction, debt will be secured solely by a pledge of rate revenues and will not utilize any general pledge of the City's taxing authority except in extraordinary circumstances approved by the City Council.

Conduit Debt

The City can permit itself to be used as a conduit for debt secured by others where such an arrangement is required by law or regulation and where the City is not, in any way, contingently liable for the repayment of debt. The chief example of conduit debt is Local Improvement District (LID) debt where the City sells bonds on behalf of property owners benefited by the LID. LID bonds are repaid solely by special property tax assessments on benefited properties. For another example, the City serves as a conduit for Economic Development Bonds issued by the Economic Development Board in support of private development as authorized by State laws and repaid solely by those businesses.

Insurance Policies

- The City shall maintain a Self-insurance Program Claim Fund, Unemployment Compensation Self-insurance Fund, Self-insured Workers' Compensation Fund, Tacoma Dome property Self-insurance Fund, and Public Utilities Self-Insurance Fund.
- There will be sufficient premiums paid annually by the insured City departments to cover all of the actuarially estimated current claims, plus eliminate any prior claims, fund deficiencies as scheduled by the actuary, and build up individual departments' reserve accounts to the actuarially recommended levels.
- Any transfer, appropriation, or expenditure of funds deposited in the Self-insurance Program Claim Fund for any purpose other than those set forth in Ordinance No. 20909 shall require unanimous approval of the City Council.
- The City will periodically review the insurance market to determine whether to self-insure or purchase commercial insurance.

Utility Fund Rate Projection Policies

- Utility rate studies shall be conducted at least every five years to update assumptions and ensure the long-term solvency and viability of the City's utilities.
- Utility rates shall be reviewed at least biennially and necessary adjustments shall be made to reflect inflation, construction needs, and to avoid major rate increases.
- Rates should be adequate to ensure reliable, competitive-priced services for customers. Net revenues in excess of both legal requirements and minimum working cash balances should be used to minimize future rate increases, fund approved capital projects, retire high cost debt, and augment fund reserves established to reduce ratepayer risk.

Capital Planning Policies

The major sources of funding for the operating divisions' capital improvement and extraordinary maintenance programs are revenues, grants, and debt. Financing planned capital replacement costs are an ongoing challenge. It involves evaluating capital assets, estimating their expected useful lives, projecting replacement costs, examining financing options, determining bonding levels, estimating user fees/tax levies, and evaluating the impact on property owners/stakeholders.

Estimating future needs well in advance helps the City develop practical strategies for meeting future demands. Preparing for the challenges of infrastructure replacement or enhancements demands a long-term view of replacement needs in an effort to:

- Ensure that the City's infrastructure is improved to meet the community's expectations and that there is no further growth in aggregate dollar amount of deferred maintenance.
- Moderate changes in tax levies and user fees.
- Manage debt levels.
- Predict and carefully plan for future debt issuance.
- Provide stable revenues.
- Limit the use of special assessments to finance replacement costs.
- In General, sharp changes in tax levies and user fees are unacceptable to citizens, business owners, and elected officials. In order to provide stability the City will:
    - Develop a six-year capital planning and financing system for use in preparing a multi-year capital plan for adoption by the City Council as required by the Growth Management Act of Washington State.
    - Require all operating divisions to prepare multi-year capital plans.
    - Assign the responsibility for coordinating and preparing the City's Capital Facilities Plan to the Office of Management & Budget.
    - Consider long-term borrowing as an appropriate method of financing large capital projects that benefit more than one generation of users.
    - Adopt the first two years of the six-year capital plan as part of the City's biennial budget.

Overhead Policy

The City will develop a benchmark for administrative overhead to ensure both adequate support for activities directly serving the public and to ensure that dollars are focused to the maximum extent practicable on providing those direct services.

Summary of Investment Policy

The City Charter creates a Finance Committee composed of the Mayor, Finance Director, and the City Treasurer. The Finance Committee is charged with overseeing the City's investments and has adopted Investment Policies to guide the City Treasurer in investing City funds. The following is a brief summary of those policies.

- The City will strive to maximize the return on its investments with the primary objective of preserving capital in accordance with the City's ordinances and prudent investment practices including diversification requirements.
- Disbursement, collection, and deposit of funds will be managed to ensure needed cash availability.
- The City will deposit all funds on the same day the funds are received as required by the State Constitution.

Intergovernmental Revenue Policies

- Other governments influence many service costs of the City, either because of service overlaps or mandates imposed by the federal, state, or county governments. The City should take advantage of opportunities to enhance services through intergovernmental cooperation, shared revenues, or grants.
- For planning purposes, all grants will be treated in the same manner as other temporary and uncertain resources and will not be used to fund ongoing, basic service needs.
- Appropriate City staff, including Finance, City Attorney's Office, and sponsoring department will review agreements to ensure compliance with state, federal, and City regulations.
- The City will budget expenditures for grant-funded programs only after receipts of grant award or letter of commitment and only for the amount of the grant award. City overhead or indirect costs for grant-funded programs will be included in all grant proposals, where permitted.
- The City will aggressively oppose state or federal actions that mandate expenditures that result in the reallocation of local resources, without local control (i.e., unfunded mandates). The City will pursue intergovernmental funding to support the incremental cost of those mandates.

Note: The Debt and Financial Policies of the Public Utility are contained in public utility board policy numbers 3.4, 3.5, and 3.6 and will be incorporated into the rate policies during the next revisions. The Environmental Services Division financial policies are contained in resolution 35288 and were adopted in September of 2001.

SEAL OF THE CITY OF TACOMA
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Department Summaries

The following section provides a brief introduction to the work performed by each department as well as a three-biennia overview of finances and performance metrics.

Each department's pages are divided into three major sections: introduction, financials, and description of programs and metrics.

Introduction

- Programmatic Organizational Chart – a chart illustrating the organization of the major bodies of work performed by each department
- Mission Statement – a brief statement describing the overall purpose of each department
- Key Budget Highlights – major changes included in the 2015-2016 Proposed Budget

Financials

- Total Departmental Expenses by Fund – a visual representation of the total expenses of a department subdivided by the funds each department manages
- Fund Expenses by Spending Category for Each Fund – a breakdown of the types of expenses that flow through each fund, including the FTEs within each fund
- Budget Notes – brief financial notes on significant changes from the 2013-2014 biennium and other relevant information

Programs and Metrics

- Program Descriptions – descriptions of the major program areas performed by each department
- Major Initiatives – major projects and initiatives proposed as enhanced efforts in the 2015-2016 Proposed Budget
- Metrics (Historical and Future Targets) – an explanation of goals and targets established and tracked by departments throughout the biennium to ensure high quality performance and continuous improvement

SEAL OF THE CITY OF TACOMA
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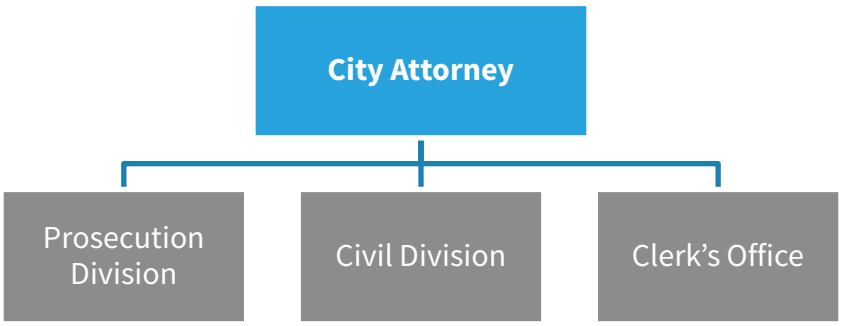
CITY ATTORNEY'S OFFICE

Organizational Chart



Mission

Dedicated to advancing the public trust and helping the City of Tacoma achieve its policy goals by providing high quality, ethical, responsive, and economical legal services.

2015-2016 Key Budget Highlights

- Add Electronic Records Management System (ERMS) Functional Analyst to assist with the Information Management Transformation (IMT) Program

CITY ATTORNEY'S OFFICE FINANCIALS

Total Expenses by Fund

City Attorney's Office	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	7,742,376	7,526,280	7,950,629
Grand Total	**7,742,376**	**7,526,280**	**7,950,629**
Full Time Equivalents	58.7	48.0	48.7

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	12,204,743	12,263,809	13,088,121
Fixed Costs	1,022,238	1,158,084	1,129,226
Maintenance & Operations	643,072	1,089,050	592,600
Assessments In	581,930	713,217	825,251
Assessments Out	(6,709,607)	(7,697,879)	(7,684,569)
0010 - General Fund Total	**7,742,376**	**7,526,280**	**7,950,629**
Full Time Equivalents	58.7	48.0	48.7

Budget Notes

Fund 0010: Maintenance & Operations decreased due to a reduction in budgeted contractual services in the 2015-2016 Proposed Budget.

City Attorney's Office Programs and Metrics

Civil Division

The Civil Division of the City Attorney's Office is responsible for all legal matters of the City. The Civil Division is divided into two operating sections representing General Government and Tacoma Public Utilities. The Civil Division handles all claims, represents the City in all lawsuits and hearings, prepares and/or approves all legal documents, and provides legal advice and opinions for the City Council, Public Utility Board, General Government departments, Tacoma Public Utilities divisions, and all City boards and commissions.

Major Initiatives for 2015 - 2016

- Provide legal support for major initiatives of all City departments
- Participate in the Information Management Transformation (IMT) Program

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Claims for Damages Filed	411	331	343	362	374	365
This measure tracks the number of claims for damages filed for all General Government departments.						

Prosecution Division

The Prosecution Division of the City Attorney's Office is responsible for the prosecution of all violations of City criminal codes before the Tacoma Municipal Court and advises City departments charged with enforcement.

Major Initiatives for 2015 - 2016

- Implement a prosecution process in support of the new Tacoma Police Retail Theft Program
- Continue development and implementation of an extern program with Seattle University School of Law

City Clerk's Office

The City Clerk's Office is responsible for the preparation and distribution of the City Council agenda and related documents, recording and certifying all ordinances and resolutions, serving as custodian of official City records, codifying the Tacoma Municipal Code, processing and maintaining formal contracts and related documents, processing claims for damages and public disclosure requests, and administering the records management program for General Government departments.

Major Initiatives for 2015 - 2016

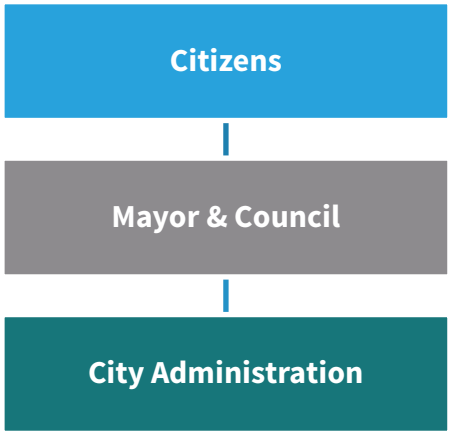
- Participate in the Information Management Transformation (IMT) Program
- Oversee election process of four City Council members in November 2015

CITY ATTORNEY'S OFFICE PROGRAMS AND METRICS

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Public Disclosure Requests	1,147	1,194	1,456	1,430	1,500	1,500
This measure tracks the number of public disclosure requests received.						
Median Number of Days for Public Disclosure Response	3	3	3	4	3	3
This measure tracks compliance with state law and ensures accountability and transparency for citizens.						

CITY COUNCIL

Organizational Chart

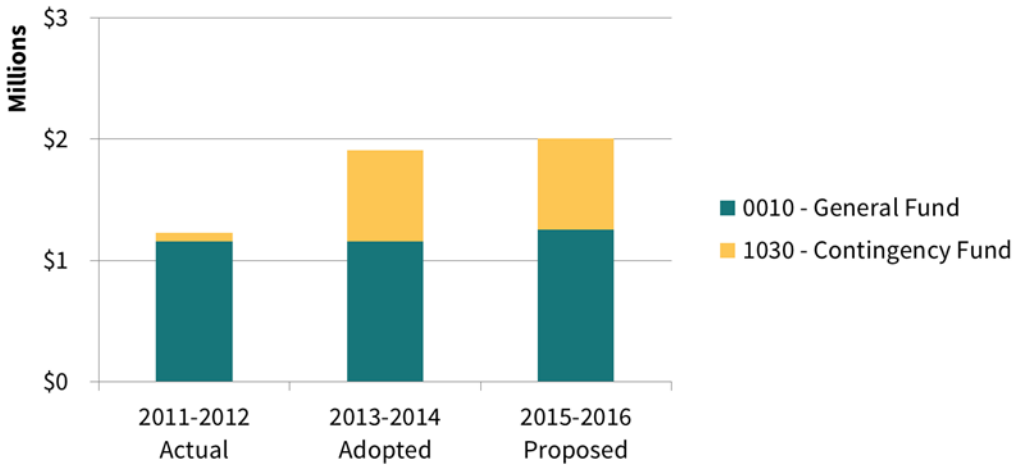


Mission

Provide high-quality, innovative, and cost-effective municipal services that enhance the lives of our citizens and the quality of our neighborhoods and business districts.

CITY COUNCIL FINANCIALS

Total Expenses by Fund



City Council	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	1,155,265	1,155,688	1,252,102
1030 - Contingency Fund	73,568	752,490	751,878
Grand Total	**1,228,833**	**1,908,178**	**2,003,980**
Full Time Equivalents	11.0	11.0	13.0

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,580,093	1,751,391	2,221,955
Fixed Costs	340,407	394,906	401,088
Maintenance & Operations	155,500	132,000	133,900
Assessments In	91,462	125,797	172,636
Assessments Out	(1,012,197)	(1,248,406)	(1,677,477)
0010 - General Fund Total	**1,155,265**	**1,155,688**	**1,252,102**
Full Time Equivalents	11.0	11.0	13.0

1030 - Contingency Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Maintenance & Operations	73,521	750,038	750,000
Assessments In	47	2,452	1,878
1030 - Contingency Fund Total	**73,568**	**752,490**	**751,878**
Full Time Equivalents	-	-	-

CITY COUNCIL PROGRAMS

City Council

The City of Tacoma operates under the Council-Manager form of local government. The City Council consists of the Mayor, who is elected by the community at large, and eight elected Council Members (five representing Councilmanic districts and three at-large). All serve four-year terms. Council duties include adopting and amending City laws, approving the budget, establishing City policies and standards, approving contracts and agreements, appointing citizens to boards, committees and commissions, and representing the City. The City Council appoints the City Manager to administer the City's day-to-day operations, work with City departments to carry out its policies and priorities, and ensure the entire community receives equitable City services.

City Council Contingency Fund

These funds draw from the General Fund for special project expenditures that were not budgeted by departments but can be funded at the request of the City Council.

SEAL OF THE CITY OF TACOMA
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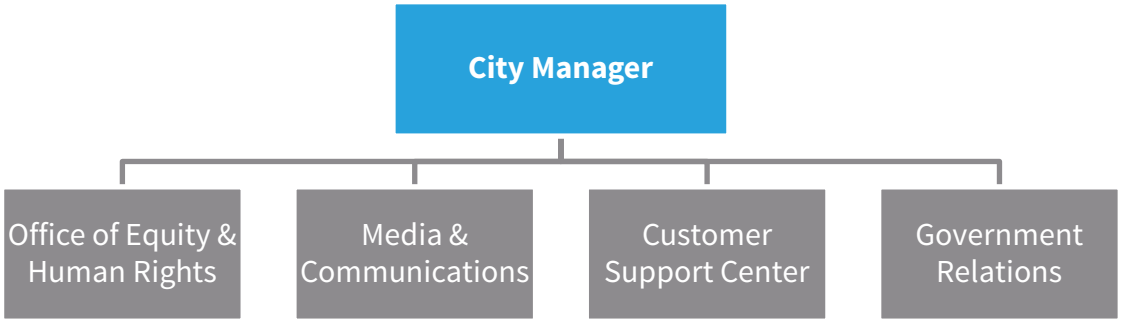
CITY MANAGER'S OFFICE

Organizational Chart



Mission

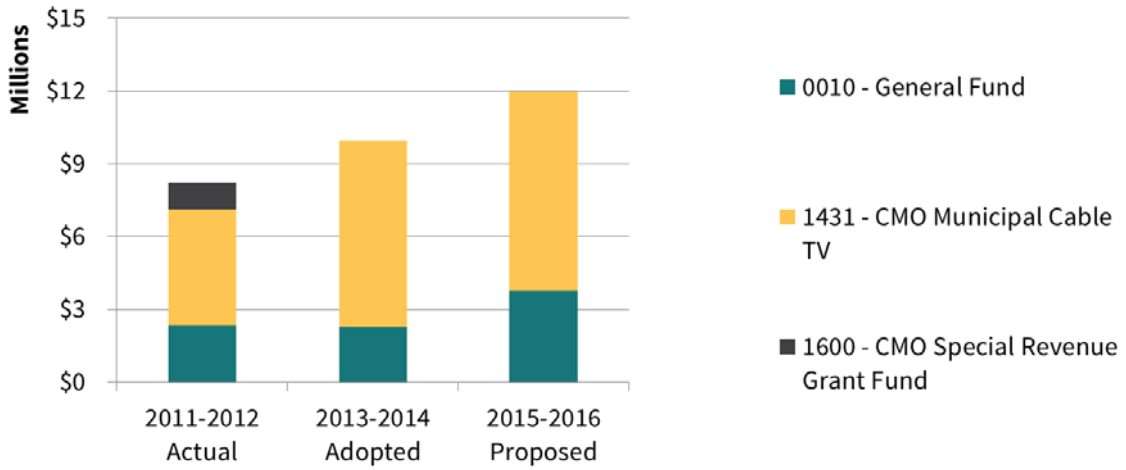
Work in support of the City Council's mission, vision, and goals and provide oversight for all City departments.

2015-2016 Key Budget Highlights

- Add the new Office of Equity and Human Rights to the City Manager's Office
- Move the Office of Environmental Policy and Sustainability to Environmental Services in order to consolidate all of the City's sustainability efforts in a single cohesive group and function
- Enhance the Customer Support Center

CITY MANAGER'S OFFICE FINANCIALS

Total Expenses by Fund



City Manager	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	2,337,180	2,268,899	3,787,739
1431 - CMO Municipal Cable TV	4,804,411	7,689,844	8,190,510
1600 - CMO Special Revenue Grant Fund	1,079,161	-	-
Grand Total	**8,220,752**	**9,958,743**	**11,978,249**
Full Time Equivalents	30.6	28.1	40.9

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	3,696,383	2,693,346	5,492,608
Fixed Costs	204,586	154,736	289,657
Maintenance & Operations	1,006,418	1,114,056	1,041,522
Contributions & Transfers	500	-	-
Assessments In	250,059	282,590	352,565
Assessments Out	(2,820,766)	(1,975,829)	(3,388,613)
0010 - General Fund Total	**2,337,180**	**2,268,899**	**3,787,739**
Full Time Equivalents	17.5	10.3	22.1

CITY MANAGER'S OFFICE FINANCIALS

1431 - CMO Municipal Cable TV	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,831,187	3,773,855	3,890,004
Fixed Costs	426,469	183,080	390,476
Maintenance & Operations	546,162	1,209,273	1,246,203
Contributions & Transfers	46,672	-	-
Capital Outlay	83,112	1,755,000	2,000,000
Assessments In	870,810	732,964	651,490
Reserves	-	35,673	12,337
1431 - CMO Municipal Cable TV Total	**4,804,411**	**7,689,844**	**8,190,510**
Full Time Equivalents	13.1	17.8	18.8

1600 - CMO Special Revenue Grant Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	73,623	-	-
Fixed Costs	8,052	-	-
Maintenance & Operations	997,486	-	-
1600 - CMO Special Revenue Grant Fund Total	**1,079,161**	**-**	**-**
Full Time Equivalents	-	-	-

Budget Notes

Fund 0010: The increase in the 2015-2016 Proposed Budget is due to the continuation of an enhanced Customer Support Center and the move of personnel into the new Office of Equity and Human Rights. These changes result in a move of expenses and FTEs from other departments to the City Manager's Office.

Fund 1600: This fund was created to track expenses related to federal grants for the Office of Environmental Policy and Sustainability. The City Manager's Office last received funding in 2011-2012.

CITY MANAGER'S OFFICE PROGRAMS AND METRICS

Customer Support Center

The TacomaFIRST 311 Customer Support Center provides a "one-stop shop" for services and offers a concierge feel in the way of reception, face-to-face interaction, telephone support, online resources, and mobile app connectivity.

Major Initiatives for 2015 - 2016

- Conduct a customer satisfaction survey
- Implement a call tracking system
- Move to a new permanent location

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
TacomaFIRST 311 Requests	-	-	810	6,534	7,500	8,000
This measures tracks the number of requests submitted through the TacomaFIRST 311 online system.						
Time to Complete 311 Requests	-	-	85%	85%	90%	90%
This measure tracks the percentage of requests completed by the SLA date.						
Number of 311 Calls	-	-	6,919	43,032	40,000	45,000
This measure tracks the number of 311 calls to the TacomaFirst 311 Customer Support Center.						
Number of Walk-ins	-	-	637	3,987	5,000	5,500
This measure tracks the number of walk-in customers to the TacomaFirst 311 Customer Support Center.						
Customer Satisfaction	-	-	-	-	95%	95%
This measure tracks the level of satisfaction of customers based on their interactions with the TacomaFIRST 311 Customer Support Center and online system.						

City Manager's Office Programs and Metrics

Government Relations

Government Relations provides comprehensive representation of City interests before the Washington Legislature and tribal, state, and regional bodies. It also provides focused representation on key issues and specific goals before the Legislature, Congress, and federal agencies.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Successful Legislative Efforts	6	5	8	5	8	5
This measure reports the number of City of Tacoma State and Federal agenda items that resulted in actions serving the City's best interests.						
Number of Legislative Updates	20	12	26	15	26	15
This measure tracks the number of legislative updates - written and oral presentations - made to the City Council and City Manager about the status of the City's legislative agenda.						
Number of Presentations	40	30	54	30	60	30
This measure reports the number of presentations made to intergovernmental, elected, and appointed officials.						

Media and Communications

The Media and Communications Office (MCO) serves as the communications liaison between the City and the public. Through a variety of multimedia activities, MCO works to tell the story of the City of Tacoma - its accomplishments, programs, and services - by creating and leveraging opportunities to advance the mission and strategic direction of the organization.

Major Initiatives for 2015 - 2016

- Upgrade and replace City Council Chamber audio/visual equipment
- Upgrade and replace TV Tacoma remote production truck equipment
- Partial or full replacement of CityNet electronics
- Strategically promote City organization initiatives, programs, and services
- Convert to HD programming
- Rebrand TV Tacoma
- Conduct franchise and PEG fee audit
- Develop new TV Tacoma program geared toward youth

City Manager's Office Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of New Airings of TV Tacoma Original Programs	161	162	80	278	280	290
This measure tracks the number of airings for new original programming produced by TV Tacoma.						
Number of Traditional News Releases Distributed	168	196	199	249	230	255
This measure tracks the number of traditional written news releases distributed by staff.						
Number of Video News Releases Distributed	-	-	15	15	15	20
This measure tracks the number of video news releases distributed by staff.						
Number of Outgoing Media Pitches	-	-	11	104	25	35
This measure tracks the number of media pitches made by Media and Communications staff to garner coverage of news, programs, services, and events.						
Percentage of unique visits to the City's website: cityoftacoma.org	-	-	-	-	5%	10%
This measure tracks the percentage of unique visitors to the City of Tacoma's external website. Cityoftacoma.org is the primary external online public interface for information on City government.						

CITY MANAGER'S OFFICE PROGRAMS AND METRICS

Office of Equity and Human Rights

The Office of Equity and Human Rights' mission is to achieve equity in our service delivery, decision-making, and community engagement. The office will do this by identifying and eliminating the underlying drivers within the community that perpetuate racial inequity and provide opportunity and advancement for all. Human Rights staff will work to inform approximately 5,000 businesses, housing providers, and community members of their rights and responsibilities under relevant anti-discrimination laws and statutes.

Major Initiatives for 2015 - 2016

- Update and enhance training materials
- Expand recruitment efforts for citizen Commissions, Boards, and Committees
- Support local, regional, and national efforts that work to address inequity
- Develop equity tool to use in all City programs and services
- Enhance the use of an equity lens in budget development

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Community Member Discrimination Inquiries	-	-	-	180	240	240
This measure tracks the number of inquiries received from community members who believe that they might have been discriminated against in housing, employment, and/or public accommodation on the basis of a protected class.						
Number of Discrimination Complaints Filed	-	-	70	50	75	75
This measure will examine the number of complaints alleging discrimination in housing, employment, and/or public accommodation on the basis of an individual's protected class.						
Average Time for Completion of Discrimination Complaint Investigations	-	-	-	270 days	180 days	180 days
This measure will examine the average length of time it takes to complete a discrimination investigation.						
Percentage of Completed Case Investigations Compensated by Federal Grant Funds	-	-	90%	90%	90%	90%
This measure tracks the percentage of cases that are closed whereby the costs for those investigations are reimbursed to the City through federal grants.						

SEAL OF THE CITY OF TACOMA
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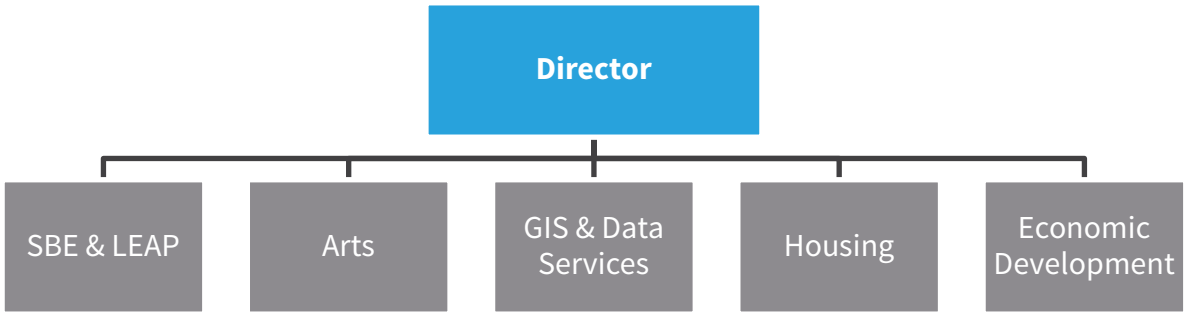
Community & Economic Development

Organizational Chart



Mission

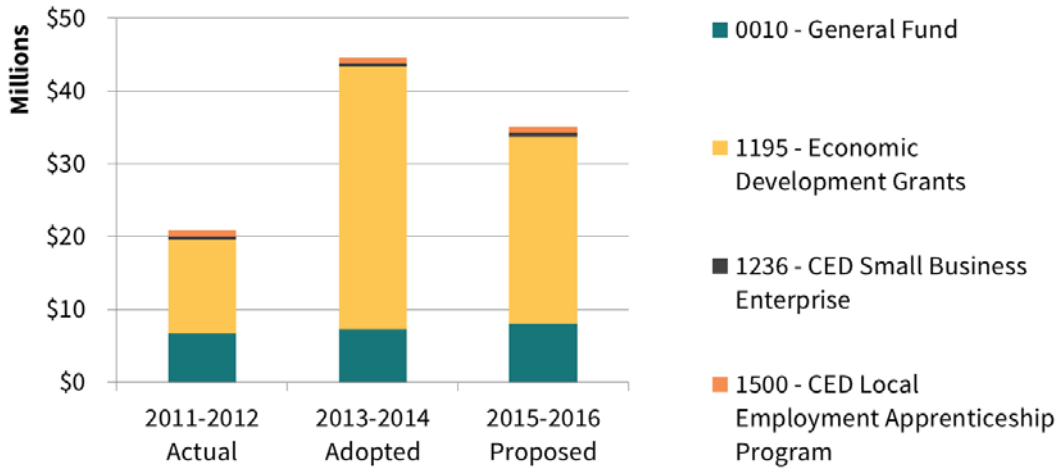
Committed to the pursuit of Tacoma's prosperity and elevating the city's profile as a vibrant, livable, and progressive international city.

2015-2016 Key Budget Highlights

- Increase funding support for the Neighborhood Council Program including Innovative Grants
- Increase capital funding for the Lincoln Business District and South Tacoma Business District
- Increase support for community events

Community & Economic Development Financials

Total Expenses by Fund



Community & Economic Development	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	6,708,441	7,265,875	8,022,952
1195 - Economic Development Grants	12,876,191	36,073,282	25,729,666
1236 - CED Small Business Enterprise	387,056	484,081	546,582
1500 - CED Local Employment Apprenticeship Progr	866,359	762,894	789,620
Grand Total	**20,838,049**	**44,586,132**	**35,088,820**
Full Time Equivalents	46.4	27.9	28.4

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	4,538,280	4,052,604	4,551,419
Fixed Costs	571,551	669,289	516,361
Maintenance & Operations	1,250,623	1,927,940	2,418,262
Debt Service	5,119	-	-
Capital Outlay	28,015	-	-
Assessments In	453,953	616,042	536,910
Assessments Out	(139,099)	-	-
0010 - General Fund Total	**6,708,441**	**7,265,875**	**8,022,952**
Full Time Equivalents	32.3	15.9	18.0

COMMUNITY & ECONOMIC DEVELOPMENT FINANCIALS

1195 - Economic Development Grants	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,622,617	1,690,298	1,428,817
Fixed Costs	(2,984)	40,438	47,160
Maintenance & Operations	6,312,528	16,051,293	10,802,697
Contributions & Transfers	4,781,740	18,252,756	13,409,704
Assessments In	306,749	21,160	41,289
Assessments Out	(144,459)	-	-
Reserves	-	17,337	-
1195 - Economic Development Grants Total	**12,876,191**	**36,073,282**	**25,729,666**
Full Time Equivalents	10.2	8.1	6.4

1236 - CED Small Business Enterprise	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	298,615	366,287	413,126
Fixed Costs	24,344	28,190	32,660
Maintenance & Operations	37,745	58,500	64,679
Contributions & Transfers	749	-	-
Assessments In	25,603	31,104	36,117
1236 - CED Small Business Enterprise Total	**387,056**	**484,081**	**546,582**
Full Time Equivalents	2.0	2.0	2.0

1500 - CED Local Employment Apprenticeship Program	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	401,835	395,466	408,868
Fixed Costs	20,976	6,009	12,408
Maintenance & Operations	339,556	321,841	335,855
Assessments In	103,993	40,446	32,488
Assessments Out	-	(868)	-
1500 - CED Local Employment Apprenticeship Program Total	**866,359**	**762,894**	**789,620**
Full Time Equivalents	2.0	2.0	2.0

Budget Notes

Fund 0010: The increase in Maintenance & Operations is due to a transfer of programs previously budgeted in Non-Departmental as well as the addition of several new proposed programs for the 2015-2016 biennium.

Fund 1195: The decrease in this fund's 2015-2016 Proposed Budget from the 2013-2014 Adopted Budget is a result of a smaller budgeted contribution to the Tacoma Community Redevelopment Authority and a lower level of projected spending of Urban Development Action Grant (UDAG) funds. Both reductions are to more closely align the budget with actual spending levels.

Community & Economic Development Programs and Metrics

Arts Programs

This program provides support to the Tacoma Arts Commission to develop and implement policies and programs per the Tacoma Municipal Code. It also manages several key programs including public funding for artists and arts organizations, Spaceworks, and Tacoma Murals Project.

Major Initiatives for 2015 - 2016

- Manage Municipal Arts Program that dedicates 1% of construction costs from public capital projects for the creation of public art
- Support a variety of grassroots projects and creative endeavors involving approximately 900 artists and including support for free admission to low income communities
- Partner with the community through the Tacoma Murals Project to transform blighted walls into place-making mural art throughout the City
- Activate approximately 25 underused commercial spaces in the downtown and neighborhood business districts through the Spaceworks Tacoma program

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Arts and Cultural Events Attendance	725,000	713,603	542,096	539,000	500,000	500,000
This measure tracks attendance at arts and cultural events partially funded by the Tacoma Arts Commission.						
Number of Arts Events	6,582	6,121	12,020	12,000	12,000	12,000
Total number of arts and cultural events taking place in Tacoma funded by the Tacoma Arts Commission, Arts Anchor Fund, Arts Projects, and Tacoma Artists' Initiative.						
Number of Grants Supporting Arts and Cultural Events	48	49	45	44	45	45
Number of contracts issued for cultural services supporting arts and cultural events for the year, including Arts Anchor Fund, Arts Project, and Tacoma Artists' Initiative.						
Value of Grants Supporting Arts and Cultural Events	$195,700	$195,700	$197,500	$197,500	$197,500	$197,500
Dollar amount awarded through the Tacoma Arts Commission's contracts for Cultural Services for the Arts Anchor Fund, Arts Projects, and Tacoma Artists' Initiative.						

Community & Economic Development Programs and Metrics

Economic Development Division

This division provides business expansion, retention, and attraction services for large and small employers through outreach and contracts with partner organizations. This division also conducts research and provides targeted customer lists for Tacoma's small business community, supports expansion of international trade activities, and acts as an internal City ombudsman on behalf of external customers. It also provides business support services and coordination on planning and infrastructure projects. The Multifamily Property Tax Exemption program, which provides tax incentives for property owners that invest in multifamily housing in the downtown or Mixed Use Centers, is also administered by this division.

Major Initiatives for 2015 - 2016

- Pursue the acquisition and renovation of key historic properties downtown
- Promote infill mixed use development along Dr. Martin Luther King Jr. Way corridor
- Recruit national retailers to large vacant spaces in shopping centers
- Facilitate industrial and Port of Tacoma development
- Promote transit-oriented development
- Facilitate opportunities for new office development
- Facilitate neighborhood revitalization strategies in the Lincoln, South Tacoma Way, and other economically challenged neighborhoods in South and East Tacoma

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Small Businesses Assisted by Community and Economic Development	437	355	507	212	160	160
This measure reports the number of businesses assisted via one-on-one counseling, workshops, business networking events, etc. by Community and Economic Development (CED) staff.						
Number of Projects Assisted by CED	-	-	-	45	45	50
This measure tracks staff work attracting new construction projects (residential, commercial, and industrial), adaptive reuse projects, and public infrastructure projects.						
Taxable Retail Sales (In Millions)	$35.3	$36.0	$42.4	$ 43.5	$ 44.4	$ 45.3
This measure is the Department of Revenue's retail sales tax collected for Tacoma.						
Business and Occupation Tax (In Millions)	$40.8	$40.3	$43.5	$ 44.4	$ 44.9	$ 45.9
This measure is the total Business and Occupation taxes collected for Tacoma.						

Community & Economic Development Programs and Metrics

Geographic Information Systems and Data Analysis

Geographic Information Systems provides complex spatial analysis for decision-makers including reports and maps in support of policy discussions.

Major Initiatives for 2015 - 2016

- Provide support for the GIS portion of the new Accela permit system, the 2015-2016 Comprehensive Plan Amendments, and the Tacoma Mall Regional Center Study
- Collaborate with other City staff to develop an enterprise-wide GIS

Housing Division

This division provides down payment assistance to income-eligible homebuyers in targeted areas of the city and provides housing repair and rehabilitation assistance to low-income seniors, families, and persons with disabilities. It also provides funding to nonprofit housing organizations for improving existing housing and increasing affordable housing units in Tacoma.

Major Initiatives for 2015 - 2016

- Continue to support the rehabilitation and resale of properties in Tacoma
- Upgrade to HUD standards for long-term asset management of the multi-family program
- Streamline the Tacoma Community Redevelopment Authority's loan administration process and procedures to provide improved customer service and loan portfolio management
- Manage new partnership with the Washington Attorney General program to complete agreements to buy, rehabilitate, and resale foreclosed housing to qualified families

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Homebuyers Assisted through Homebuyer Assistance Programs	84	90	41	44	25	25
This measure tracks the number of homebuyers assisted through homebuyer assistance programs operated by Tacoma Community Redevelopment Authority (down payment assistance program).						
Number of Homes Repaired or Rehabilitated	-	-	-	-	273	273
This measure tracks the number of homeowner occupied affordable housing units that are repaired or rehabilitated with the assistance of Federal and local funding administered by the City.						
Number of New Affordable Housing Units	-	-	-	-	69	67
This measure tracks the number of new or rehabilitated affordable rental and homeownership housing units in Tacoma's inventory.						

Community & Economic Development Programs and Metrics

Small Business Enterprise (SBE)

The Small Business Enterprise Program (formerly HUB) is a service provided by the City to increase employment opportunities for small business contractors and individuals seeking to increase their skills through training and apprenticeship on City projects.

Major Initiatives for 2015 - 2016

- Revise regulations and establish SBE goals for General Government and TPU goods and services contracts
- Enhance the SBE program through expanded training opportunities, establish an advisory committee, re-establish a mentor program, and improve compliance with federal government requirements
- Add a "Veteran" category to SBE programs' list of eligible groups
- Increase the current SBE "Adjusted Bid Preference" percentage
- Update current City of Tacoma "Title VI Plan"

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of SBE contracts	42	41	47	40	45	45
This measure is the number of contracts the City entered into that had Tacoma certified SBE companies participating.						
Value of SBE Contracts (In Millions)	$3.6	$12.3	$5.6	$5.6	$6.2	$7.1
This measures the dollar value of contracts entered into with Tacoma certified companies.						
Percentage of SBE Participation in Contracts	11.1%	7.2%	9.6%	10.5%	10%	10%
This measure is the percent of Tacoma certified SBE companies' participation in City contracts.						

Local Employment and Apprenticeship Training Program and Contract Compliance

This program provides residents of Tacoma, particularly those from the Community Empowerment Zone, with the training and support services necessary to complete apprenticeship requirements, which lead to family-wage jobs in the building and construction trades.

Community & Economic Development Programs and Metrics

Major Initiatives for 2015 - 2016

- Support the City of Tacoma's Youth Building Tacoma Program in the development of the Trade Occupations Opportunity Learning (TOOL) Center
- Manage the Environmental Protection Agency (EPA) Environmental Workforce Development Job Training Program
- Support the 7th annual Construction Career Day
- Conduct community outreach about careers at the City of Tacoma and Tacoma Public Utilities

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of New LEAP Projects	41	47	46	37	55	55
This measures the number of new public works projects the City managed that had LEAP Utilization Goals.						
Number of Leap Jobs	-	-	210	225	210	210
This measures the number of LEAP jobs created on City of Tacoma construction projects. City ordinance requires a minimum 15% LEAP Utilization Goal.						
Number of Grant-Trained Participants Who Obtained Jobs	80	61	61	15	15	15
This measure shows the number of participants that were provided environmental job training and obtained unsubsidized employment.						
LEAP Utilization Percentage	-	-	16%	16%	16%	16%
This measures the percentage of labor hours worked by LEAP-qualified employees on eligible public projects (or with LEAP goals).						

Special Events Program

The City's economic development program emphasizes tourism as a key component in Tacoma's economic revitalization. Community and Economic Development provides general assistance to event permit applicants and authorizes permission to have events in the City of Tacoma, which in turn enhances tourism and community involvement.

Major Initiatives for 2015 - 2016

- Encourage and invite more cultural and sustainable events throughout the City
- Recover costs where possible by improving fee collection for large and commercial events
- Coordinate the use of public space to the benefit of Tacoma's business community and residents

Community & Economic Development Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Event Days - City Sponsored, Supported, and Permitted	-	-	125	252	229	231
This measure tracks total number of days that events occur within the City. This includes City-hosted and City-sponsored events, as well City-permitted events. This does not include events funded by the Arts Program.						
Events Attendance - City Sponsored and Supported	-	-	434,705	337,405	374,897	378,546
This measure tracks attendance at events sponsored or supported through funding and/or in-kind services by the City. This does not including Arts Program funded events.						
Number of Filed Event Applications	128	151	149	174	172	174
This measure tracks total number of special event permit applications filed with the City. This does not include City-hosted or City-sponsored events, or events funded by the Arts Program.						
Events Attendance - City Permitted	-	-	164,885	232,790	206,675	208,742
This measure tracks total estimated attendance at events permitted by the City. The City of Tacoma permits events on City property and right-of-way. This does not include City-hosted or City-sponsored events, or events funded by the Arts Program.						

SEAL OF THE CITY OF TACOMA
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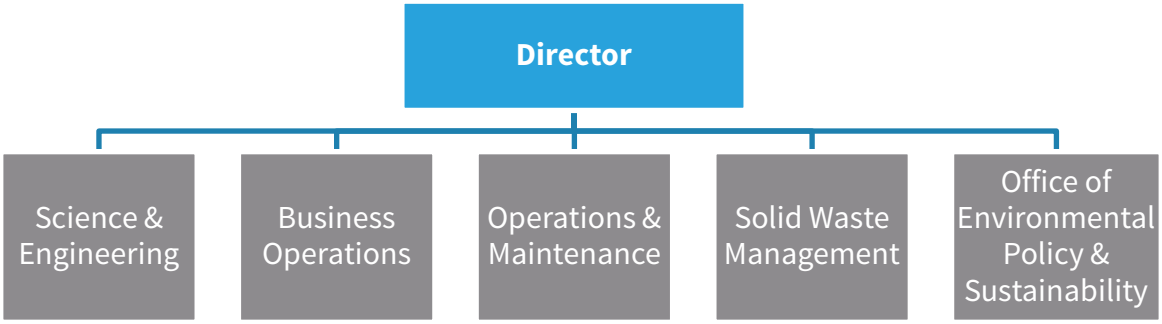
Environmental Services

Organizational Chart



Mission

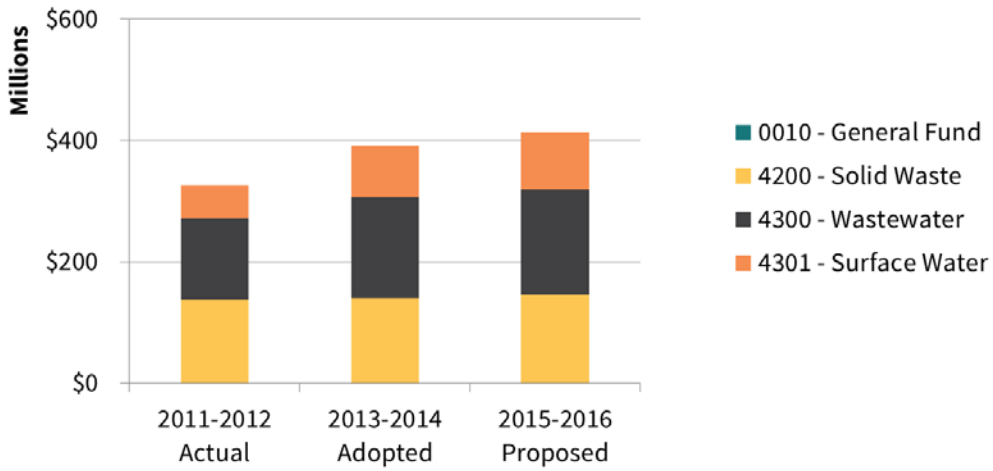
Provide sustainable and cost-effective management services to protect the environment, recover value from Tacoma's waste streams, and enhance the quality of life for the citizens and ratepayers.

2015-2016 Key Budget Highlights

- Steady progression of Solid Waste fleet toward compressed natural gas and hydraulic hybrid diesel vehicles
- Focus on underground systems in Wastewater and Surface Water collection

Environmental Services Financials

Total Expenses by Fund



Environmental Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	-	-	483,132
4200 - Solid Waste	137,009,171	139,676,964	145,745,133
4300 - Wastewater	134,922,570	166,056,714	173,938,145
4301 - Surface Water	54,044,512	86,225,345	94,021,098
Grand Total	**325,976,253**	**391,959,023**	**414,187,508**
Full Time Equivalents	513.6	543.9	535.6

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	-	-	549,936
Fixed Costs	-	-	13,398
Maintenance & Operations	-	-	235,100
Assessments In	-	-	60,543
Assessments Out	-	-	(375,844)
0010 - General Fund Total	**-**	**-**	**483,132**
Full Time Equivalents	-	-	2.2

Environmental Services Financials

4200 - Solid Waste	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	35,497,571	41,446,513	40,009,642
Fixed Costs	15,681,108	15,859,690	16,415,767
Maintenance & Operations	26,645,880	32,552,926	35,489,192
Contributions & Transfers	323,243	156,000	-
Debt Service	8,732,610	13,140,136	18,661,064
Capital Outlay	36,984,881	21,124,176	18,879,450
Assessments In	15,487,136	18,505,117	9,931,464
Assessments Out	(2,343,259)	(3,107,595)	-
Reserves	-	-	6,358,553
4200 - Solid Waste Total	**137,009,171**	**139,676,964**	**145,745,133**
Full Time Equivalents	210.1	207.6	188.6

4300 - Wastewater	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	38,563,902	44,738,985	50,006,791
Fixed Costs	5,998,373	5,172,033	11,507,313
Maintenance & Operations	27,931,661	29,107,953	24,009,358
Contributions & Transfers	(235,888)	124,000	-
Debt Service	8,169,153	14,468,697	19,092,495
Capital Outlay	44,619,953	57,589,514	43,850,145
Assessments In	9,875,416	12,951,144	14,040,834
Reserves	-	1,904,388	11,431,209
4300 - Wastewater Total	**134,922,570**	**166,056,714**	**173,938,145**
Full Time Equivalents	215.2	231.7	239.0

4301 - Surface Water	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	15,636,821	18,142,045	18,419,149
Fixed Costs	3,123,698	2,791,237	3,689,336
Maintenance & Operations	8,774,114	8,660,349	8,688,388
Contributions & Transfers	(558,463)	62,000	-
Debt Service	8,178,122	7,799,835	11,164,183
Capital Outlay	11,376,374	37,080,345	30,502,135
Assessments In	7,513,846	9,410,738	8,707,326
Reserves	-	2,278,796	12,850,581
4301 - Surface Water Total	**54,044,512**	**86,225,345**	**94,021,098**
Full Time Equivalents	88.4	104.5	105.8

Budget Notes

Fund 0010: The oversight and associated budget for the Office of Environmental Policy and Sustainability was moved from the City Manager's Office to Environmental Services in the 2015-2016 Proposed Budget.

Fund 4200: The reduction in FTEs in the 2015-2016 Proposed Budget is due to the elimination of capital project positions and other organizational staffing changes.

Fund 4300: The increase in FTEs in the 2015-2016 Proposed Budget is due to added project positions associated with a new asset management program and other organizational staffing changes.

Environmental Services Programs and Metrics

Solid Waste

Solid Waste improves quality of life for residents in Tacoma by safely, reliably, sustainably, and effectively managing the collection, disposal, and recycling of a variety of materials for more than 53,000 residential customers and more than 4,000 commercial customers. Working with the City's Tacoma CARES program, Community Based Services, and Call2Haul programs, Solid Waste also provides a variety of other related services to the community.

Major Initiatives for 2015 - 2016

- Continue marketing and emphasis on residential food waste collection
- Implement rate for commercial food waste collection
- Develop and implement multi-family recycling program
- Reduce solid waste fleet diesel fuel consumption 40% by 2020
- Decrease vehicle accidents per 100,000 miles driven by 5% annually

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Residential Solid Waste Collected (Tons)	43,800	40,800	38,400	38,200	38,000	37,500
This measure tracks the amount of solid waste collected from residential customers and allows for a comparison of those figures.						
Residential Recyclables Collected (Tons)	17,100	16,400	16,200	17,000	17,400	17,400
This measure tracks the amount of recycling collected from residential customers and allows for a comparison of those figures.						
Residential Yard Waste Collected (Tons)	25,900	28,100	27,300	28,700	28,700	29,200
This measure tracks the amount of yard waste collected from residential customers and allows for a comparison of those figures.						

Environmental Services Programs and Metrics

Surface Water

Surface Water is responsible for protecting the environment and flood prevention by maintaining the City's capacity to move rain or property drainage away from ratepayers' properties using environmentally friendly best management practices. Additionally, Surface Water protects water quality by maintaining an intricate network of pipes, pump stations, and structures throughout the city, improving infrastructure through capital projects, and managing other programmatic elements in compliance with the National Pollutant Discharge Elimination System (MS4) permit issued by the State Department of Ecology.

Major Initiatives for 2015 - 2016

- Continue to be opportunistic in securing grants and implementing a green infrastructure program in support of Tacoma's Green Roads policy
- Adapt pipe camera technology to get "eyes on" all storm water pipes with a remaining estimated useful life of less than 10 years
- Publish management plan for passive open space program in Schuster Slopes and Mason Gulch

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Stormwater Quality	50%	75%	84%	90%	>=75%	>=75%
This is a set of measures that demonstrate changes in storm water quality. The value indicates the percent of measures that are significantly improving.						

Wastewater

Wastewater protects the public from contaminants in water disposed of in household or business sinks, toilets, and floor drains, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit issued by the State Department of Ecology while preserving and enhancing the aquatic environment in the greater Tacoma area. Wastewater treats water for reuse, recycles biosolids, and collects and uses biogas. Wastewater operates two award winning water treatment plants, hundreds of miles of wastewater pipe, and dozens of pump stations.

Major Initiatives for 2015 - 2016

- Award contract and make substantial progress on implementation of the wastewater treatment plant automation effort
- Use existing pipe camera technology to get "eyes on" all wastewater pipes with a remaining estimated useful life of less than 10 years
- Establish an asset management program compliant with best practice standards (ISO 55000, 55001, and 55002)

Environmental Services Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
NPDES Permit Violations	0	1	0	0	0	0
National Pollution Discharge Elimination System are permit requirements set by the State Department of Ecology and Environmental Protection Agency in accordance with the Clean Water Act. This measure tracks the number of the City's violations.						
Power Consumption at Central Treatment Plant (kWh/Gallon Treated)	2.67	2.47	2.48	2.23	2.23	2.23
The Central Treatment Plant is a large power customer and power consumption is an indicator of efficient plant operations.						

Office of Environmental Policy and Sustainability

The Office of Environmental Policy and Sustainability develops, promotes, and implements sustainable practices through education, community partnerships, and performance management.

Major Initiatives for 2015 - 2016

- Develop and implement an Environmental Master Plan
- Conduct a Climate Change Risk and Vulnerability Assessment
- Implement Healthy Homes, Healthy Neighborhoods , a community sustainability engagement initiative
- Reapply for STAR and Bicycle Friendly Community ratings
- Implement Hilltop In Motion, a residential active transportation engagement campaign
- Develop and implement Department Resource Conservation Plans

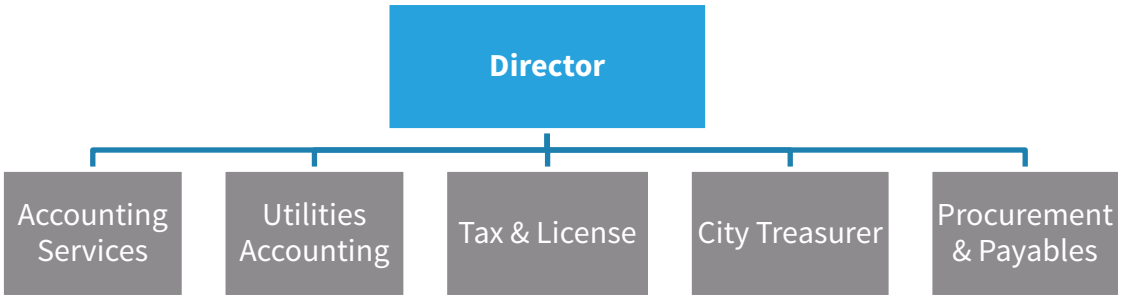
Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Air Quality Non-Attainment Days	8	3	4	0	0	0
This measure tracks the number of days the fine particle pollution at the South End Monitoring Station did not meet the federal standards set by the Environmental Protection Agency. The City partners with the Puget Sound Clean Air Agency to achieve zero days of non-attainment.						

Environmental Services Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Bicyclists and Pedestrians Counted During the Annual Count						
This number measures the bicyclists counted at the annual Fall Bicycle and Pedestrian Counts, which are taken at 24 locations around Tacoma.						
Bicyclists	204	234	354	300	420	450
Pedestrians	1,118	1,173	2,403	2,000	2,588	2,663
Number of Participants Attending City-Sponsored Sustainability Events	1,750	2,100	5,560	4,100	6,000	6,200
This measure tracks the number of participants attending City-sponsored sustainability events.						
Number of Enviro-Challenger Lessons	-	-	-	-	660	660
Number of lessons the two environmental educators conduct in Tacoma schools (grades 2-8) each year. Each lesson is taught to approximately 18-28 students.						
Number of Department Sustainability Plans	-	-	-	-	6	12
Number of Departments to develop Resource Conservation Plans focused on reductions in water, energy, paper, fuel, and waste.						
Number of Green Events	-	-	-	-	15	20
Number of eligible community events receiving Green Event recognition.						
Percentage of Green Events rated as Excellent	-	-	-	-	40%	50%
Percentage of Green events that received the highest “Excellence” rating.						

FINANCE

Organizational Chart



Mission

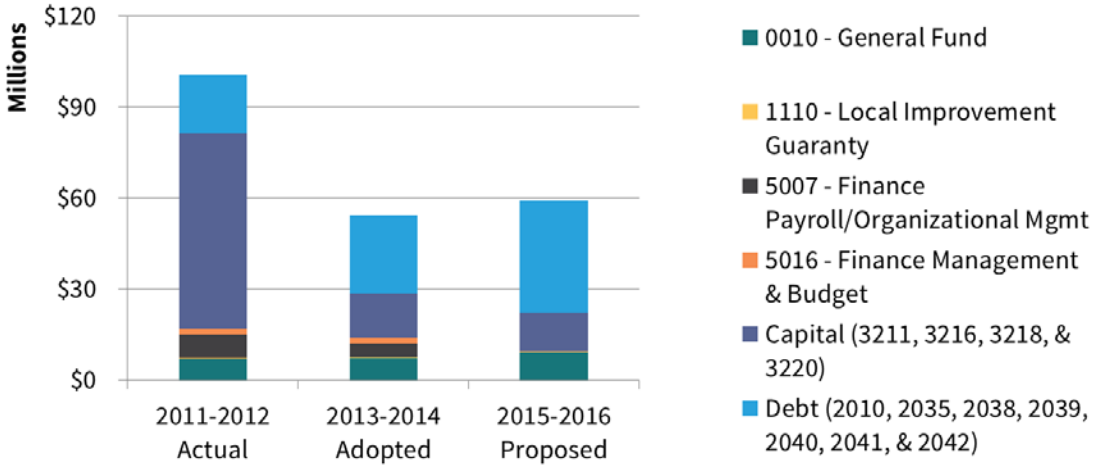
Provide financial expertise, promote financial accountability, integrity, accuracy, and transparency, and support the City in meeting its mission to provide high-quality, innovative, and cost-effective municipal services.

2015-2016 Key Budget Highlights

- Simplify the assessment process by incorporating the functions of an internal assessment fund into the Finance General Fund budget
- Launch the multi-city tax portal "FileLocal" in spring 2015
- Implement debt management software to enhance debt analysis and reporting
- Validate the City's current system for discovering unregistered businesses and improving collections of unpaid license fees and business taxes
- Implement IT systems enhancements within the Procurement & Payables Division to allow for better data collection and more efficient purchasing of goods and services

FINANCE FINANCIALS

Total Expenses by Fund



Finance	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	7,190,383	7,331,030	9,153,375
1110 - Local Improvement Guaranty	240,006	140,016	179,262
5007 - Finance Payroll/Organizational Mgmt	7,629,029	4,647,370	-
5016 - Finance Management & Budget	1,788,062	1,735,794	-
Capital (3211, 3216, 3218, & 3220)	64,593,923	14,857,374	12,899,939
Debt (2010, 2035, 2038, 2039, 2040, 2041, & 2042)	19,210,665	25,773,698	36,976,515
Grand Total	**100,652,068**	**54,485,282**	**59,209,091**
Full Time Equivalents	110.6	82.6	79.8

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	15,358,723	16,011,624	18,268,814
Fixed Costs	1,415,483	1,611,956	1,433,379
Maintenance & Operations	225,914	914,187	1,601,111
Debt Service	119	-	-
Capital Outlay	(1,610)	-	-
Assessments In	1,167,466	1,548,108	2,107,220
Assessments Out	(10,975,713)	(12,754,844)	(14,257,149)
0010 - General Fund Total	**7,190,383**	**7,331,030**	**9,153,375**
Full Time Equivalents	81.1	70.0	79.1

FINANCE FINANCIALS

1110 - Local Improvement Guaranty	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	203,460	140,666	145,335
Fixed Costs	1,103	-	596
Maintenance & Operations	(6,063)	-	-
Contributions & Transfers	340	-	-
Assessments In	41,166	27,651	33,331
Assessments Out	-	(28,301)	-
1110 - Local Improvement Guaranty Total	**240,006**	**140,016**	**179,262**
Full Time Equivalents	1.0	0.5	0.5

5007 - Finance Payroll/Organizational Mgmt	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,508,741	1,620,834	-
Fixed Costs	1,883,530	2,209,012	-
Maintenance & Operations	338,982	633,066	-
Contributions & Transfers	3,246,568	-	-
Assessments In	651,208	184,418	-
Reserves	-	40	-
5007 - Finance Payroll/Organizational Mgmt Total	**7,629,029**	**4,647,370**	**-**
Full Time Equivalents	7.1	7.6	0.0

5016 - Finance Management & Budget	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	980,705	1,102,019	-
Fixed Costs	21,029	11,143	-
Maintenance & Operations	122,060	386,781	-
Contributions & Transfers	561,493	-	-
Capital Outlay	12,538	-	-
Assessments In	90,238	235,851	-
5016 - Finance Management & Budget Total	**1,788,062**	**1,735,794**	**-**
Full Time Equivalents	4.8	4.6	0.0

FINANCE FINANCIALS

Capital (3211, 3216, 3218, & 3220)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,926,457	-	-
Fixed Costs	44	56	238
Maintenance & Operations	7,810,731	580,000	-
Contributions & Transfers	33,105,327	13,643,920	7,901,500
Debt Service	160,873	102,375	3,111,924
Capital Outlay	20,137,235	-	1,650,000
Assessments In	453,255	515,431	236,277
Reserves	-	15,592	-
Capital (3211, 3216, 3218, & 3220) Total	**64,593,923**	**14,857,374**	**12,899,939**
Full Time Equivalents	16.6	-	0.2

Debt (2010, 2035, 2038, 2039, 2040, 2041 & 2042)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	74,959	-	-
Debt Service	19,135,706	25,773,698	36,976,515
Debt (2010, 2035, 2038, 2039, 2040, 2041 & 2042) Total	**19,210,665**	**25,773,698**	**36,976,515**
Full Time Equivalents	-	-	-

Budget Notes

Fund 5007: This fund was closed in the 2015-2016 Proposed Budget and the revenues and expenses were moved into the General Fund.

Fund 5016: In the 2015-2016 Proposed Budget this fund was closed. The budget was moved to the Office of Management & Budget.

Finance Programs and Metrics

Tax and License

This division is responsible for registering and licensing businesses in Tacoma; collecting annual business and regulatory license fees, City Business and Occupation (B&O) taxes and admissions, and utility and gambling taxes; and the administration and collection of pet licenses.

Major Initiatives for 2015 - 2016

- Launch the multi-city tax portal "FileLocal" in spring 2015
- Develop a new process for sending delinquent tax and license items to collections
- Transition animal license renewal notices to email notification instead of regular mail and increase the amount of online payments
- Increase animal license compliance by increasing the number of veterinarians and other pet industry vendors selling animal licenses

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Business Licenses Issued	16,684	24,401	22,603	25,148	26,500	27,000
This measure shows the number of business licenses issued.						
Net New Businesses Opened	438	1,556	1,644	1,792	2,150	2,650
The measure shows the number of new business licenses issued subtracted by the number of businesses closed.						
Audit & Investigation Tax Revenues	-	-	-	-	$1.5	$1.5
The measure shows the amount of B&O tax revenue (in millions) received as a result of audits and investigations from businesses operating in the City.						

Procurement and Accounts Payables

This division is responsible for acquiring goods and services in a manner that complies with federal, state, and local laws, including the Tacoma City Charter and Tacoma Municipal Code, as well as applicable ordinances, rules, and policies.

Major Initiatives for 2015 - 2016

- Create a roadmap for changes to current purchasing processes and procedures to improve efficiencies, increase the use of master contracts, and use improved data collection efforts to improve volume purchasing practices
- Implement IT enhancements to improve electronic communications with vendors to allow for better exchange of purchase orders, invoices, and status of payments
- Review and update purchasing policies that support the Small Business Enterprise (SBE) program to increase opportunities and contracting dollars for Small Businesses Minority Business Enterprises (MBE) and Women Business Enterprises (WBE)
- Utilize SharePoint as an accessible and transparent document repository for insurance forms, contracts, and bids

FINANCE PROGRAMS AND METRICS

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Small Works Roster Contracts	6	13	38	26	28	29
This measure shows the number of contracts the City awarded using the Small Works Roster.						
Value of Small Works Roster Contracts	$88,467	$375,960	$1,082,548	$728,733	$550,000	$550,000
This measure is the value of the contracts between the City and businesses on the Small Works Roster.						

General Government Accounting

This division provides accounting services, financial analysis, planning, reporting, compliance and grant financial management for the City's non-utility departments and divisions, governing bodies, citizens, and creditors.

Major Initiatives for 2015 - 2016

- Provide training to departments on monthly financial statements, accrual accounting methodology, and other accounting related functions/reports
- Implement the new SQL version of CAFR Unlimited to provide better functionality and reporting
- Improve the processes of interfund activities by applying consistent procedures, reporting, note disclosures, accounting, and reconciliations
- Prepare and publish a Debt Manual to assist departments with debt reporting and accounting procedures
- Implement system enhancements as recommended by SAGE to improve functionality related to finance and accounting
- Consolidate the current three different chart of accounts into two
- Close unused and unneeded funds to clean up the City's general ledger

Treasury Services

This division manages the City's cash resources, investments, outstanding debt, billing, collection, and other related financial services that support all departments within the City while providing transparency and accountability to citizens, businesses, taxpayers, and ratepayers.

Major Initiatives for 2015 - 2016

- Implement debt management software to enhance debt analysis and reporting
- Review and improve current processes and procedures related to collections and receivables
- Issue debt, in coordination with Environmental Services, for system-wide wastewater infrastructure improvements

FINANCE PROGRAMS AND METRICS

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Moody's Investors Service	Aa2	Aa2	Aa3	Aa2	Aa2	Aa2
This measure shows the creditworthiness of the City of Tacoma as assessed by Moody's Investors Service.						
Standard and Poor's Corporation	AA	AA	AA	AA	AA	AA
This measure shows the creditworthiness of the City of Tacoma as assessed by Standard and Poor's Corporation.						
Fitch Ratings	AA+	A+	A+	A+	A+	A+
This measure shows the creditworthiness of the City of Tacoma as assessed by Fitch Ratings.						
Earnings Rate on Investments	1.99%	1.30%	0.89%	Market	Market	Market
This measure tracks the earnings rate on the City's investable balances.						

Utilities Accounting

This division is responsible for providing accounting and fund management services, maintaining the general and cost ledgers, and preparing financial statements for the divisions of Tacoma Public Utilities.

Major Initiatives for 2015 - 2016

- Internal control review of TPU Fleet Services

Payroll

Payroll provides accurate and timely payroll services in a cost effective manner for all City employees and other related governmental agencies.

Major Initiatives for 2015 - 2016

- Implement payroll process improvements and efficiencies based on recommendations from SAGE

SEAL OF THE CITY OF TACOMA
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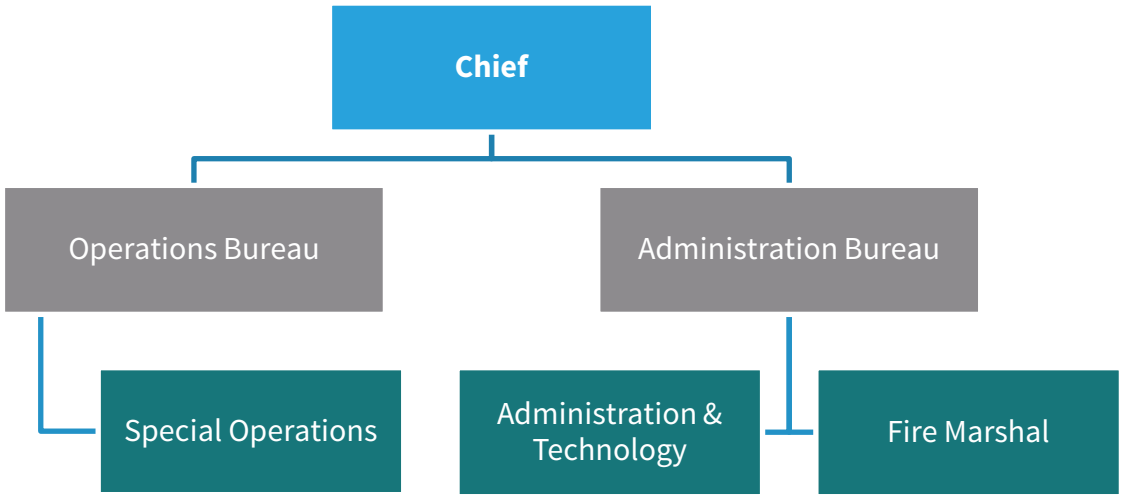
FIRE

Organizational Chart



Mission

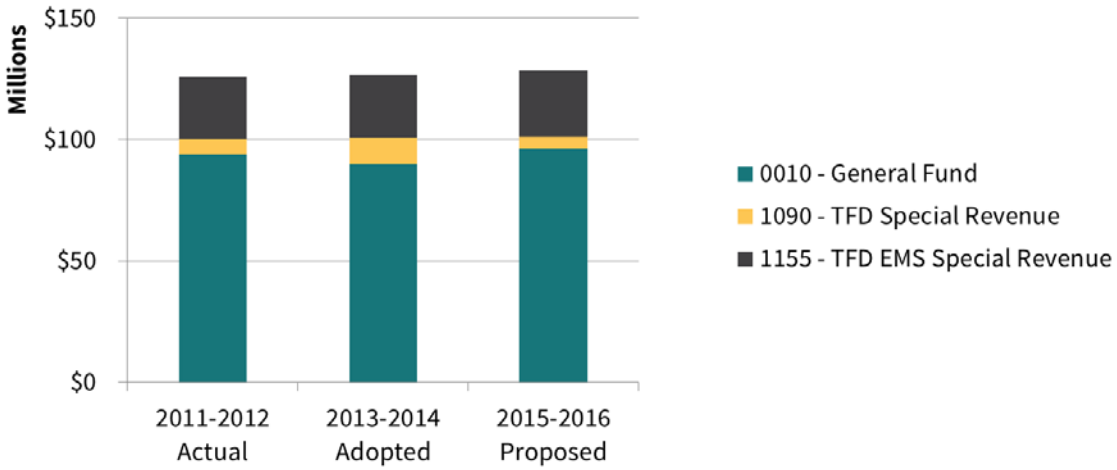
Protect people, property, and the environment.

2015-2016 Key Budget Highlights

- Avoid additional operational service reductions through Staffing for Adequate Fire & Emergency Response (SAFER) grant funding
- Increase Advanced Life Support transport fees and propose new fees for engine company inspections

Fire Financials

Total Expenses by Fund



Fire	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	93,855,517	90,006,499	96,136,996
1090 - TFD Special Revenue	6,295,172	10,760,109	5,123,207
1155 - TFD EMS Special Revenue	25,709,235	26,135,922	27,178,640
Grand Total	**125,859,924**	**126,902,530**	**128,438,843**
Full Time Equivalents	445.6	389.5	388.2

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	84,570,336	78,608,841	84,114,965
Fixed Costs	4,654,232	5,012,694	6,165,029
Maintenance & Operations	2,628,668	3,524,150	3,454,401
Debt Service	12,106	-	-
Capital Outlay	12,839	435,000	115,000
Assessments In	1,977,336	2,425,814	2,287,601
0010 - General Fund Total	**93,855,517**	**90,006,499**	**96,136,996**
Full Time Equivalents	366.1	285.3	297.3

FIRE FINANCIALS

1090 - TFD Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	3,595,900	6,159,352	3,250,119
Fixed Costs	29,234	147,300	148,000
Maintenance & Operations	1,290,012	663,809	350,532
Contributions & Transfers	236,991	-	-
Debt Service	52,347	367,000	283,468
Capital Outlay	1,090,931	3,251,000	1,091,088
Assessments Out	(242)	-	-
Reserves	-	171,648	-
1090 - TFD Special Revenue Total	**6,295,172**	**10,760,109**	**5,123,207**
Full Time Equivalents	1.0	28.8	15.4

1155 - TFD EMS Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	21,553,932	21,622,188	22,373,130
Fixed Costs	1,299,169	1,351,737	1,668,736
Maintenance & Operations	1,117,085	1,321,337	1,608,850
Contributions & Transfers	465,742	314,500	314,500
Capital Outlay	589,597	500,000	-
Assessments In	683,711	1,026,160	1,213,424
1155 - TFD EMS Special Revenue Total	**25,709,235**	**26,135,922**	**27,178,640**
Full Time Equivalents	78.5	75.5	75.5

Budget Notes

Fund 1090: The 2013-2014 Adopted Budget contained a number of large grants that are smaller in 2015-2016 or are not being carried forward.

Fund 1155 & Fund 0010: $314,500 is budgeted as a transfer in the 2015-2016 Proposed Budget in Fund 1155. That amount is recorded as revenue and expensed in the General Fund.

Fire Programs and Metrics

9-1-1 Dispatch & Emergency Communications

The Tacoma Fire Department operates a 9-1-1 call center, providing initial dispatch and emergency incident communications for the Tacoma Fire Department and Rural/Metro private ambulance. The center is staffed with uniformed firefighters, all certified as emergency medical technicians and emergency medical dispatchers.

Major Initiatives for 2015 - 2016

- Implement and evaluate a pilot study of an automatic fire station alerting system in one Tacoma Fire Department station and the dispatch center
- Implement a new Computer Aided Dispatch System (CADS) with South Sound 911

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Dispatches Completed Within Goals - Actual Performance at the 90th Percentile	-	-	-	-	90%	90%
This measures tracks the time elapsed from the receipt of a 9-1-1 call to the completion of the dispatch directing firefighters to respond. Performance goals are 60 seconds for fire incidents, and 90 seconds for EMS and specialty incidents.						

Fire Suppression and Emergency Medical Services

Firefighters assigned to engine, squad, and ladder companies serve as first-responders to all emergency incidents, including structure, vehicle, and grass fires. They respond to all emergency medical incidents and initiate medical treatment and patient extrication before paramedics arrive. They also conduct basic fire safety inspections for more than 5,000 residential, commercial, and industrial buildings annually.

Major Initiatives for 2015 - 2016

- Maintain service levels that coincide with the priorities set forth by the City Council to meet the needs and expectations of the community
- Decrease firefighter injuries through increased participation in the City of Tacoma Wellness Program and implementation of the TFD Wellness/Fitness Initiative

Fire Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Response Time for Fire Incidents						
This measure tracks the time it takes for the first firefighters to arrive on the scene of a critical/urgent fire incident. Total response time (TRT) is the sum of 9-1-1 dispatch, turnout, and travel time. The TRT metro/urban goal for the first arriving company is 6 minutes and 20 seconds and the suburban/limited access goal is 7 minutes and 20 seconds.						
Percentage of incidents when company is on-scene within goal	69%	70%	65%	66%	90%	90%
Average total response time	-	-	6:19	6:06	6:15	6:15
Response Time for EMS Incidents						
This measure tracks the time it takes for firefighters to arrive on the scene of a critical/urgent emergency medical incident. Total response time (TRT) is the sum of 9-1-1 dispatch, turnout, and travel time. The TRT metro/urban goal for the first arriving company is 6 minutes and 30 seconds and the suburban/limited access goal is 7 minutes and 30 seconds.						
Percentage of incidents when company is on-scene within goal	70%	68%	66%	67%	90%	90%
Average total response time	6:01	6:07	6:13	6:10	6:15	6:15
Confirmed Fires						
This measure shows the number of confirmed fire incidents responded to by the Tacoma Fire Department.						
Total Confirmed Fires	1,054	1,145	1,058	1,100	1,085	1,050
Total Confirmed Fires Per 1,000 Residents	4.86	5.28	4.86	4.00	5.00	4.85
Emergency Medical Incidents						
This measure shows the number of dispatched emergency medical incidents responded to by the Tacoma Fire Department.						
Total Emergency Medical Incidents	29,881	31,367	32,263	33,500	32,500	33,000
Total Emergency Medical Incidents Per 1,000 Residents	138	145	149	150	144	146

Fire Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Firefighter Injuries						
This measure indicates the number of firefighter on-the-job injuries.						
Firefighter Injuries	73	55	51	62	63	61
Firefighter Injuries Per 1,000 Incidents	2	1	1	2	2	2

Emergency Management

The Emergency Management Program oversees the City's efforts to prepare for, mitigate against, respond to, and recover from disasters or major emergencies impacting our community. Emergency Management staff coordinates departmental efforts citywide to ensure continued governmental operations during disasters and provides education and training to residents and City employees on disaster preparedness. Additionally, this group interfaces with external organizations, including state and federal agencies, to provide a coordinated response and obtain additional resources when necessary.

Major Initiatives for 2015 - 2016

- Update Continuity of Operations Plans (COOP) for all City departments
- Provide individualized emergency management planning assistance to local organizations, households, and community members with physical/sensory disabilities

Measure	2011	2012	2013	2014 Year End Estimate	2015 Target	2016 Target
Percentage of Departmental COOPs Updated Annually	-	-	-	-	50%	50%
This measure tracks the total number of departmental COOPs updated each year against the total number of City departments.						
Number of Organizations, Households, and Individuals Assisted with Emergency Management Planning	-	-	-	-	25	25
This measure tracks the number of organizations, households, and individuals assisted with emergency management planning.						

Fire Programs and Metrics

Fire Administration

Fire Administration handles the general administration and management of Tacoma Fire Department resources and supports Fire Department operations. Divisions within Fire Administration include administrative support, electrical maintenance, EMS prevention and outreach, facility maintenance and supplies, finance and budget, fire apparatus and vehicle maintenance, grant management, harbor code enforcement, human resources, information systems and technology, public relations, training and education, and volunteer services.

Major Initiatives for 2015 - 2016

- Establish and implement a five-year comprehensive training program
- Make greater use of mobile technology/applications to increase access to critical information and create efficiencies in work processes

Fire Prevention

Fire Prevention staff conduct technical inspections required for hazardous and high occupancy buildings, such as hospitals and multi-family apartment buildings. Personnel within this division also investigate fires, issue permits for fire protection systems, and review new construction plans for adherence to fire safety codes.

Major Initiatives for 2015 - 2016

- Cross-train Fire Prevention personnel to perform multiple categories of technical inspections
- Create a web-based system for teaching and tracking citizen-conducted home fire safety inspections

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Percentage of High-Risk Occupancy Inspections Conducted Annually	-	-	-	-	100%	100%
This measure tracks the number of high-risk occupancies that are inspected annually against the total number of known high-risk occupancies within the city limits.						

SEAL OF THE CITY OF TACOMA
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Hearing Examiner

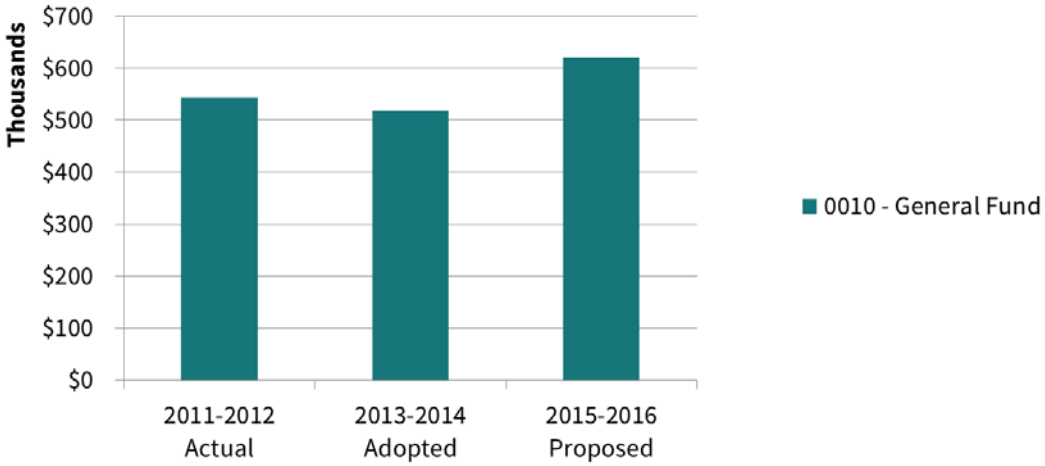
Organizational Chart

Mission

Provide an efficient and effective administrative hearing process that allows parties a full and fair opportunity to present their positions before an impartial hearing officer, followed by the issuance of a timely and legally sound decision or recommendation based upon the facts and governing law.

Hearing Examiner Financials

Total Expenses by Fund



Hearing Examiner	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	543,970	518,073	621,290
Grand Total	**543,970**	**518,073**	**621,290**
Full Time Equivalents	2.5	2.5	2.5

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	769,355	626,712	699,897
Fixed Costs	46,698	53,295	68,688
Maintenance & Operations	19,143	40,343	32,200
Assessments In	28,656	36,791	56,168
Assessments Out	(319,883)	(239,068)	(235,662)
0010 - General Fund Total	**543,970**	**518,073**	**621,290**
Full Time Equivalents	2.5	2.5	2.5

Budget Notes

Fund 0010: The increase in Personnel Services is due to salary increases.

Hearing Examiner Programs and Metrics

Hearing Examiner Office

The Hearing Examiner's Office processes administrative appeals and conducts public hearings covering a wide variety of matters over which it has been given jurisdiction by provisions of the Tacoma Municipal Code. Its administrative hearing services provide a cost-effective and accessible forum for meeting the due process requirements of the federal and state constitutions arising in connection with City actions. The majority of cases handled by the Hearing Examiner are appeal hearings on disputed matters such as:

- Land use decisions
- Utility billing disputes
- Tax and licensing permit denials or suspensions
- Derelict, substandard building appeals
- Enforcement orders
- Ethics complaints

Cases coming before the Hearing Examiner also include public hearings on matters, some of which ultimately go before the City Council, such as local improvement district formations and assessment roll confirmations, sidewalk repair assessments, rezones, and preliminary plats. In addition, the Hearing Examiner's Office conducts civil forfeiture hearings on claims arising from the Tacoma Police Department's seizure of cash or other property used in connection with illegal controlled substances activity.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Total Number of Cases Filed	145	108	95	85	95	100
This measure tracks the overall caseload processed.						
Total Number of Decisions/Orders Issued	194	193	156	150	150	155
This measure tracks the number of decisions or orders generated.						
Average Time Between Case Filing and Hearing	-	-	-	-	70 days	65 days
This measure tracks the time period between the date a case is filed and the first scheduled hearing date.						
Average Time Between Hearing Record Close and Decision Issuance	-	-	-	-	35 days	30 days
This measure tracks the length of time between the date the hearing record closes and the date the decision/recommendation is issued.						

SEAL OF THE CITY OF TACOMA
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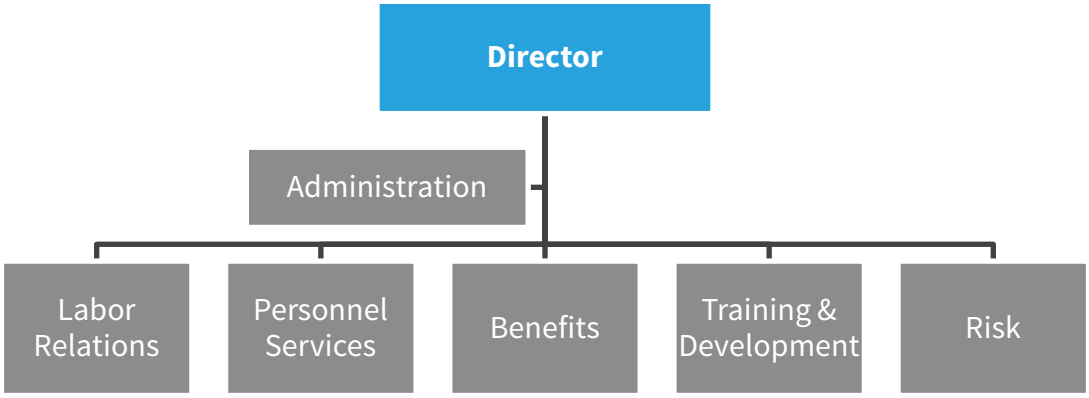
HUMAN RESOURCES

Organizational Chart



Mission

Provide human resource management services for the City of Tacoma so that City departments can successfully deliver to citizens efficient, cost-effective government services. Human Resources assists in planning and aligning the workforce, hiring, deploying, developing, and retaining the workforce, and reinforcing performance goals so that the City of Tacoma has workforce depth and breadth needed for present and future success.

2015-2016 Key Budget Highlights

- Provide priority training classes to City employees to enhance and build their competencies to create a high performing organization
- Support the development and maintenance of a successful Wellness Program to positively impact employees' health and reduce the cost of our health insurance plans
- Assist in the citywide implementation of technology enhancements including an organizational portal framework for leave request systems and online manager reports

Human Resources Financials

Total Expenses by Fund

Human Resources	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	2,597,664	2,251,739	2,947,056
Risk (5550, 5560 & 5570)	26,138,410	27,762,525	26,309,398
Benefits (6050, 6430, 6440 & 6460)	130,397,502	151,083,211	150,973,423
Grand Total	**159,133,576**	**181,097,475**	**180,229,877**
Full Time Equivalents	43.0	38.0	38.0

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	6,264,377	6,354,943	6,567,648
Fixed Costs	618,224	693,818	594,432
Maintenance & Operations	583,817	1,641,745	2,286,653
Assessments In	523,651	723,021	828,956
Assessments Out	(5,392,405)	(7,161,787)	(7,330,634)
0010 - General Fund Total	**2,597,664**	**2,251,739**	**2,947,056**
Full Time Equivalents	33.4	28.4	28.4

Human Resources Financials

Risk (5550, 5560 & 5570)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,023,438	2,128,348	2,250,361
Fixed Costs	16,289	163,045	1,863,323
Maintenance & Operations	17,169,681	21,962,611	20,258,049
Contributions & Transfers	5,010,442	-	-
Assessments In	1,918,579	2,476,364	1,937,665
Assessments Out	(21)	(152,351)	-
Reserves	-	1,184,508	-
Risk (5550, 5560 & 5570) Total	**26,138,410**	**27,762,525**	**26,309,398**
Full Time Equivalents	8.6	8.6	8.6

Benefits (6050, 6430, 6440 & 6460)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	129,640,731	148,886,135	149,278,492
Fixed Costs	16,297	-	18,026
Maintenance & Operations	286,312	445,150	1,293,480
Debt Service	20	-	-
Assessments In	454,142	225,653	313,702
Reserves	-	1,526,273	69,723
Benefits (6050, 6430, 6440 & 6460) Total	**130,397,502**	**151,083,211**	**150,973,423**
Full Time Equivalents	1.0	1.0	1.0

Budget Notes

Benefit Funds (6050, 6430, 6440, & 6460): These funds receive revenues from City departments to cover employee expenses for liability, worker's compensation, and unemployment. These expenses are shown in Personnel Services in other funds.

Risk Funds (5550, 5560, & 5570): These funds receive revenues from City departments to cover employee benefit expenses for health, dental, vision, life, and other benefits. These expenses are shown in Personnel Services in other funds.

Human Resources Programs and Metrics

Human Resources Administration

Human Resources Administration provides leadership and strategic direction for the department, along with coordinating work priorities, policy development, and consistency in interpretation.

Personnel Services

Personnel Services provides support to all City departments for the recruitment and hiring of employees and employee performance management processes. They also administer classification and compensation systems, manage disciplinary processes, oversee personnel actions, coordinate personnel system work with Payroll and Information Services, and maintain the SAP Human Resources organizational structure.

Major Initiatives for 2015 - 2016

- Complete review of the Personnel Rules and initiate priority changes
- Support deployment of enhancements to SAP to increase the user experience on important human resources processes

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Average Number of Days to Create Candidate Pool	55	57	43	47	<60	<60
This measure tracks the time it takes for Human Resources staff to develop and implement a recruitment and selection plan, which results in a pool of candidates who are available for hire pursuant to the City's personnel rules.						
Voluntary Turnover Rate	1.0%	3.0%	2.4%	2.1%	<3%	<3%
This measure tracks the percentage of employees who have voluntarily left City employment. It does not include terminations or retirements.						

Human Resources Programs and Metrics

Training and Development

Training and Development identifies training and development needs, coordinates new employee orientations, and manages training programs across the organization.

Major Initiatives for 2015 - 2016

- Enhance employee training and development opportunities regarding racial equity and empowerment and customer service

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Required Training	-	-	-	91%	90%	90%
This measure tracks the percentage of employees who have completed the citywide required training classes.						

Risk

Risk administers and oversees the City's risk management, worker's compensation, safety, and liability programs. Risk ensures legal compliance with all relevant laws, administers the City's self-funded and fully insured insurances, and serves as the management liaison with the State Auditor regarding loss control.

Major Initiatives for 2015 - 2016

- Strengthen the loss control program

Human Resources Programs and Metrics

Benefits

Benefits administers and oversees the employee benefits programs, including the City's self-funded medical plans, wellness initiative, Employee Assistance Program, and the deferred compensation program.

Major Initiatives for 2015 - 2016

- Implement a new citywide wellness program

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Wellness Participation Rate	-	-	-	-	60%	70%
This measure tracks the percentage of employees who participate in the Wellness program.						

Labor Relations

Labor Relations negotiates with 28 collective bargaining units and the Joint Labor Committee on behalf of management. Labor Relations oversees and facilitates grievance and arbitration processes. It provides technical assistance, contract interpretation, and training for management. Labor Relations staff members coordinate communications, problem-solve issues, and serve as the primary contact for union business representatives.

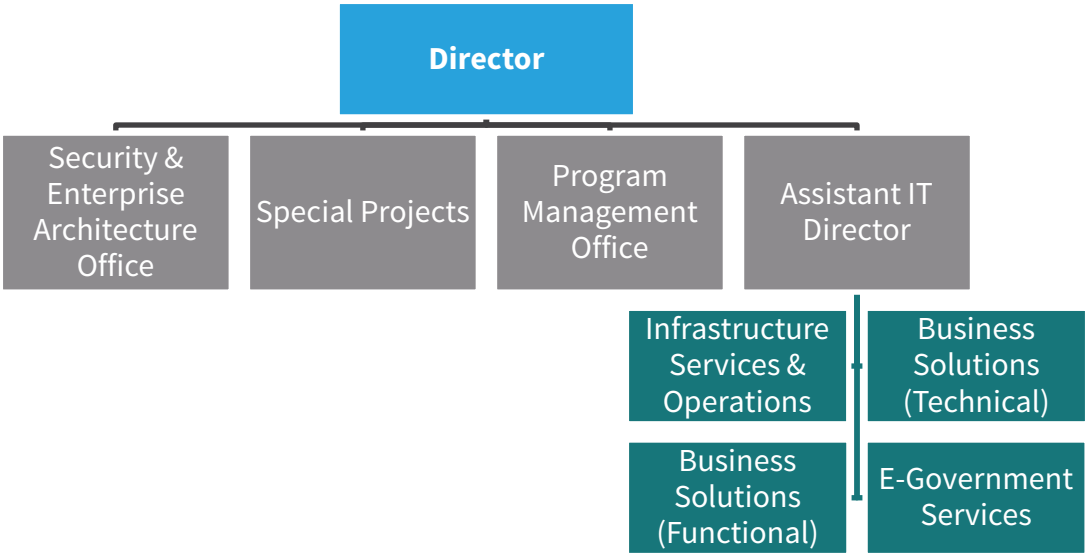
Major Initiatives for 2015 - 2016

- Strengthen effective communications and relationships with union business representatives and managers citywide
- Provide a comprehensive labor relations training program for managers and supervisors

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Grievances Filed	34	27	38	20	34	34
The measure tracks the number of grievances filed by represented employees each year.						
Number of Grievances that Went to Arbitration	0	0	1	0	0	0
This measure tracks the number of grievances that went to arbitration.						

INFORMATION TECHNOLOGY

Organizational Chart



Mission

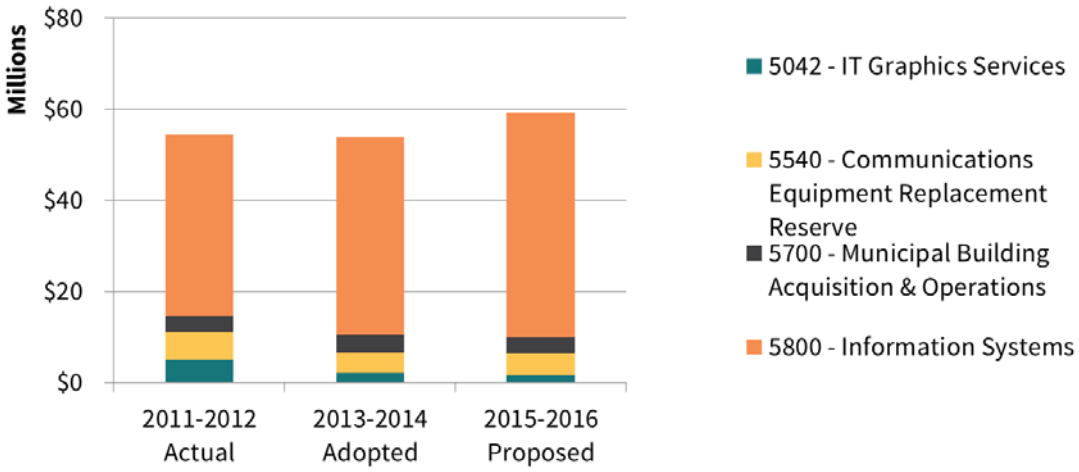
Provide technology leadership and solutions to business units and citizens in support of effective City and Utility operations, robust community engagement, and a thriving local economy.

2015-2016 Key Budget Highlights

- Augment investment in information technology to further support the City's strategic and business objectives
- Centralized PC and device replacement strategy
- Leverage major forces at play in the technology sector to reduce cost and improve services, including commoditization of technology services (e.g. cloud or managed services) and mobile computing

INFORMATION TECHNOLOGY FINANCIALS

Total Expenses by Fund



Information Technology	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
5042 - IT Graphics Services	5,005,938	2,299,878	1,682,008
5540 - Communications Equipment Replacement Reserve	6,158,020	4,445,919	4,727,467
5700 - Municipal Building Acquisition & Operations	3,511,416	3,837,666	3,529,259
5800 - Information Systems	39,899,717	43,462,462	49,417,453
Grand Total	**54,575,091**	**54,045,925**	**59,356,187**
Full Time Equivalents	131.9	106.0	107.5

Fund Expenses by Spending Category

5042 - IT Graphics Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,113,670	-	-
Fixed Costs	1,537,830	8,996	-
Maintenance & Operations	1,878,790	2,290,882	1,682,008
Contributions & Transfers	2,247	-	-
Debt Service	86,928	-	-
Assessments In	386,474	-	-
5042 - IT Graphics Services Total	**5,005,938**	**2,299,878**	**1,682,008**
Full Time Equivalents	7.1	-	-

INFORMATION TECHNOLOGY FINANCIALS

5540 - Communications Equipment Replacement Reserve	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,252,447	1,311,774	1,377,802
Fixed Costs	1,455,035	51,317	55,913
Maintenance & Operations	878,245	2,312,079	2,584,189
Contributions & Transfers	2,152,792	-	-
Capital Outlay	154,336	375,000	240,000
Assessments In	265,165	317,854	469,563
Reserves	-	77,895	-
5540 - Communications Equipment Replacement Reserve Total	**6,158,020**	**4,445,919**	**4,727,467**
Full Time Equivalents	5.1	5.1	5.1

5700 - Municipal Building Acquisition & Operations	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,058,406	1,028,436	1,033,688
Fixed Costs	1,118,690	1,063,880	1,152,543
Maintenance & Operations	319,692	436,794	349,909
Contributions & Transfers	2,111	-	-
Capital Outlay	700,119	684,000	450,000
Assessments In	312,399	620,041	543,119
Reserves	-	4,514	-
5700 - Municipal Building Acquisition & Operations Total	**3,511,416**	**3,837,666**	**3,529,259**
Full Time Equivalents	5.1	4.5	4.2

5800 - Information Systems	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	25,883,178	25,446,785	26,767,783
Fixed Costs	1,143,914	1,076,793	2,858,102
Maintenance & Operations	6,830,487	13,146,683	15,262,698
Debt Service	55,224	71,000	-
Capital Outlay	2,192,954	2,604,651	3,291,386
Assessments In	25,928,976	26,065,864	24,884,255
Assessments Out	(22,135,016)	(24,949,314)	(23,646,770)
5800 - Information Systems Total	**39,899,717**	**43,462,462**	**49,417,453**
Full Time Equivalents	114.7	96.4	98.2

INFORMATION TECHNOLOGY FINANCIALS

Budget Notes

Fund 5800: The 2015-2016 Proposed Budget provides for information technology investments that further strategic and business objectives ($2.5M), technology infrastructure modernization ($2.2M), and provides for a centralized PC and device replacement strategy ($1.5M). The revenue in this fund is collected from each City department for Information Technology equipment and services and is shown in the Assessments In in department budgets.

Fund 5042: The revenue in this fund is collected from each City department for copier equipment and services and is shown as expenditures in the departments for Convenience Copier Charges.

Fund 5540: The revenue in this fund is primarily collected from the City departments that utilize the radio network and is shown as expenditures in the departments as Rent/Lease Radio Communications.

Fund 5700: The revenue in this fund is collected from each City department for telecommunications equipment and services and is shown as expenditures in the departments as Telecom Shared Cost, Telecom Equipment, and Cellular Phone Usage.

Information Technology Programs and Metrics

IT Administrative Services Program

The IT Administrative Services Program provides for service management (including service level management and performance management), asset management, program management, information systems governance , and strategic planning.

The program administers licensing and commercial product support services for the City's business applications, IT infrastructure, and cybersecurity services, and it provides financial management for Information Technology, including rate and assessment modeling and management of interlocal agreements.

This program also manages IT organizational development, including planning, team recruitment, professional development, employee performance management, and labor relations.

Major Initiatives for 2015 - 2016

- Implement IT service management system phase 3
- Improve IT asset management business process
- Establish a master IT service contract to speed competitive bidding and project delivery
- Develop interlocal agreements with Pierce County, South Sound 911, and other parties in support of a sustainable emergency radio replacement and system upgrade strategy

Cybersecurity Program

The Cybersecurity Program establishes and monitors appropriate information security policies and architecture for the organization in accordance with organizational goals, business objectives, risk tolerances, and regulatory compliance requirements. The program increases organizational awareness of informational security threats and employee responsibilities.

The Cybersecurity Program also establishes and monitors appropriate information systems controls to protect against loss of data, disruption of city services, and other misuse of City information and technology systems. With this program, Information Technology manages ongoing risk analysis in consideration of dynamic cybersecurity threats.

Major Initiatives for 2015 - 2016

- Update the Cybersecurity Program plans to include:
    - Meeting the City's Payment Card Industry Data Security Standard (PCI-DSS) compliance objectives
    - Meeting TPU's North American Electric Reliability Corporation Critical Infrastructure Protection (NERC-CIP) compliance objectives
- Establish reference security architecture, necessary policy controls, and technical standards to support such objectives

Information Technology Programs and Metrics

Network and Computing Support Program

The Network and Computing Support Program ensures appropriate infrastructure and secure communications environments for all City departments and provides telecommunications, emergency radios, Wi-Fi services, data networks, data storage, systems hosting, and internet access.

This program also provides for enterprise licensing of the City's email and calendaring system and desktop productivity software, as well as help desk services for all City employees and 24/7 technical support.

Major Initiatives for 2015 - 2016

- Relocate the City's primary data center to an appropriate commercially-provided location
- Consolidate the City's primary server and data storage architecture to improve system performance, streamline support, and reduce operating costs
- Upgrade the City's data networks to support resiliency and increased bandwidth
- Replace 40% of General Government's aged PC devices with modern computing devices

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Network Uptime Percentage	99.9%	99.9%	100.0%	99.9%	99.9%	99.9%
This measure provides information on enterprise network system availability, which is maintained and monitored by Information Technology staff.						
Percentage of Telephone System and Network Problem Resolution / Repairs Corrected Within 24 Hours	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
This measure shows the responsiveness of Information Technology to customer telephone and network service requests including fixing outages, adding or removing lines, etc.						

Software and Systems Support Program

The Software and Systems Support Program provides enterprise applications support and general business automation for all City departments. This program provides software licensing for the City's Enterprise Resource Planning, Customer Relationship Management, and related systems. IT services provided under this program include business and systems analysis, software development, testing, implementation, training, and support services for citywide software applications. This program also provides support for mobile business applications used by field-based service providers in many City departments.

Information Technology Programs and Metrics

Major Initiatives for 2015 - 2016

- Complete the Tacoma Employee Retirement System (TERS) technology assessment and planning for major business process and long-range systems enhancements
- Streamline and improve the employee portal
- Deploy the City's new tax and licensing portal
- Develop a vendor portal to streamline invoicing and payments
- Support the utility billing redesign development project
- Update the mobile solution used for field-based work teams

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
SAP Uptime Percentage	100.0%	99.9%	100.0%	100.0%	99.9%	99.9%
This measure provides information on SAP system availability maintained and monitored by IT staff.						
Percentage of SAP Problem Resolution / Repairs Corrected Within 24 Hours	-	90.0%	97.0%	93.0%	93.0%	93.0%
This measure shows IT Department responsiveness to customer service desk requests for SAP support.						

E-Government Services Program

The E-Government Services Program provides digital government services and support for all General Government departments. More specifically, this program provides technology solutions to support online payment processing, citizen service requests, mobile services, and access to information including maps, reports, and open datasets.

Major Initiatives for 2015 - 2016

- Upgrade and consolidate the City's Geographic Information Systems (GIS)
- Develop new online and mobile services for citizens
- Develop new mobile applications for citizens

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Datasets Published	-	-	-	50	75	100
This measure reflects the number of datasets proactively published by the City in open, non-proprietary format for use by citizens, businesses, and other governmental agencies.						

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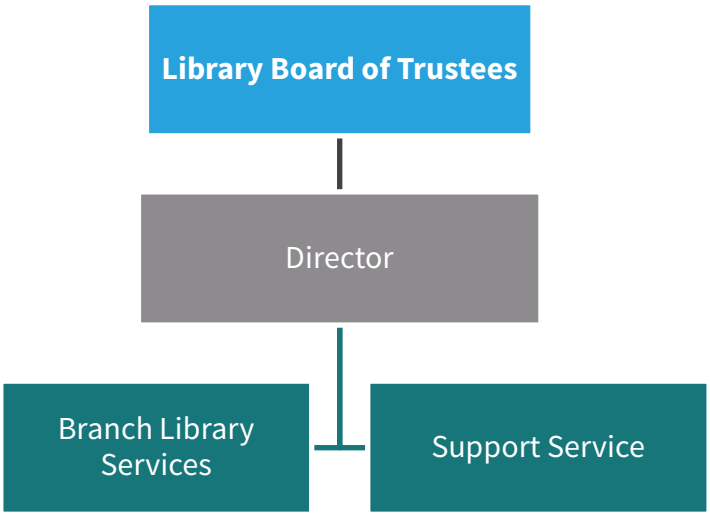
LIBRARY

Organizational Chart



Mission

Enhance Tacoma's diverse citizenry by providing access to ideas and perspectives from around the world. Through innovative library services, stimulate the development of literacy, knowledge, wisdom, critical thought, and valuable interaction that yields positive experiences and a thriving community.

2015-2016 Key Budget Highlights

- Implement Radio Frequency Identification (RFID) to enable self-checkout kiosk and enhance material monitoring
- Expand digital resources

LIBRARY FINANCIALS

Total Expenses by Fund

Library	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	24,359,776	22,358,272	22,540,520
1200 - Library Special Revenue	310,019	491,507	674,840
Grand Total	**24,669,794**	**22,849,779**	**23,215,360**
Full Time Equivalents	128.4	104.8	103.7

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	16,614,276	16,639,426	16,374,383
Fixed Costs	418,968	594,598	523,113
Maintenance & Operations	3,056,511	2,708,417	3,187,270
Debt Service	1,373	-	-
Capital Outlay	3,833,101	2,045,820	2,170,704
Assessments In	435,546	370,011	285,049
0010 - General Fund Total	**24,359,776**	**22,358,272**	**22,540,520**
Full Time Equivalents	128.4	104.8	103.7

LIBRARY FINANCIALS

1200 - Library Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Fixed Costs	9,037	13,007	-
Maintenance & Operations	255,144	342,500	633,400
Capital Outlay	42,364	136,000	-
Assessments In	3,473	-	-
Reserves	-	-	41,440
1200 - Library Special Revenue Total	**310,019**	**491,507**	**674,840**
Full Time Equivalents	-	-	-

Budget Notes

Fund 1200: The 2015-2016 Proposed Budget includes funding for new radio frequency identification (RFID) for library materials.

Library Programs and Metrics

Branch Library Services

The Tacoma Public Library provides access to books, information, educational resources, and the internet to the citizens of Tacoma through the downtown Main Library, two regional libraries in the north and south of the city, and five neighborhood libraries. The Library provides special programs, workshops, and events to meet the needs of children, teens, families, and adults. Through reciprocal agreements with neighboring library districts, the Library provides Tacoma residents with additional access to a variety of materials and information resources.

Major Initiatives for 2015 - 2016

- Increase use of library resources by students through partnerships with Tacoma Public Schools, Bates Technical College, and Tacoma Community College

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Visits to Libraries	1,047,852	743,388	849,763	804,000	850,000	875,000
This measure tracks the number of visits to Tacoma Public Library's facilities.						
Items Checked Out	2,001,267	1,919,097	1,925,327	1,886,700	2,000,000	2,250,000
This measure tracks the use of Tacoma Public Library's materials such as books, CDs, tapes, and DVDs.						
Electronics Materials "Checked Out"	38,917	82,439	100,627	110,500	150,000	200,000
This measure tracks the number of digital downloads from the Tacoma Public Library's website.						

Access to Library Facilities

The Tacoma Public Library's Main Library is currently open 45 hours each week and offers a special collection of Northwest history resources, a digital media lab for teens, and a 12-station computer classroom for public training workshops. Tacoma Public Library also offers access to seven neighborhood libraries that are open 40 hours each week. All facilities include story times, programs for children, teens, and families, homework help, book clubs, lectures, and educational workshops.

Major Initiatives for 2015 - 2016

- Replace Moore Branch Library windows

Library Programs and Metrics

Access to Library Collections

The Tacoma Public Library offers access to content in traditional formats including books, magazines, newspapers, maps, photographs, compact discs, and DVDs. It also offers access to digital databases and services including interactive homework help, career and employment materials, and a growing collection of downloadable eBooks, music, and other material.

Major Initiatives for 2015 - 2016

- Expand digital resources

Access to Computers and the Internet

Access to internet resources through computers is available in 8 Tacoma Public Library facilities, including 47 public workstations at the Main Library and 17 at the Mottet Library. The Tacoma Public Library also offers Wi-Fi connectivity and remote access through the Library's website to its online catalog, information databases, and other virtual services. The Tacoma Public Library interfaces with the public through a variety of social media tools including Facebook, Twitter, blogs, YouTube, and Pinterest.

Major Initiatives for 2015 - 2016

- Expand bandwidth for faster and increased access to the internet and library services
- Launch new website design
- Install new platform for the Northwest Room archive
- Complete first phase of the RFID project

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Public Computer Sessions	265,377	218,824	184,809	180,000	200,000	225,000
This measure tracks the use of Tacoma Public Library's computers. Patrons use these computers to access software and the Internet.						

Library Administration

Library Administration includes the Office of the Library Director, who is responsible for the overall management of the Tacoma Public Library and its relationships with the City and other community organizations. The Library director serves as the secretary of the Tacoma Public Library's Governing Board of Trustees.

Major Initiatives for 2015 - 2016

- Assess overall Library needs to maximize use of budgeted funds

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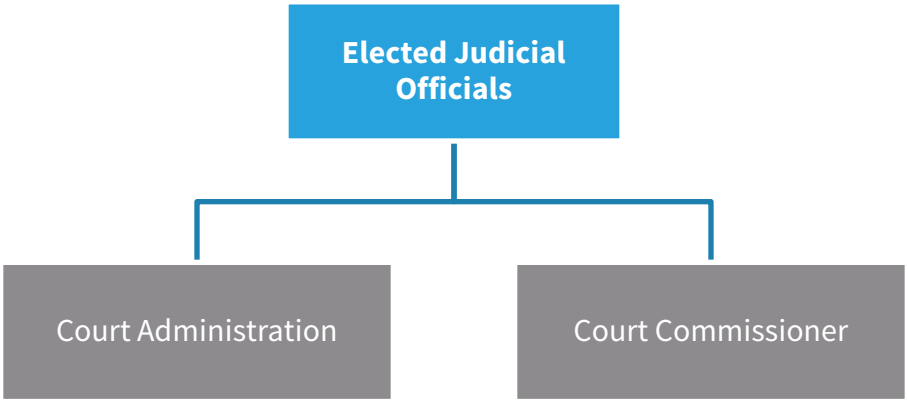
Municipal Court

Organizational Chart



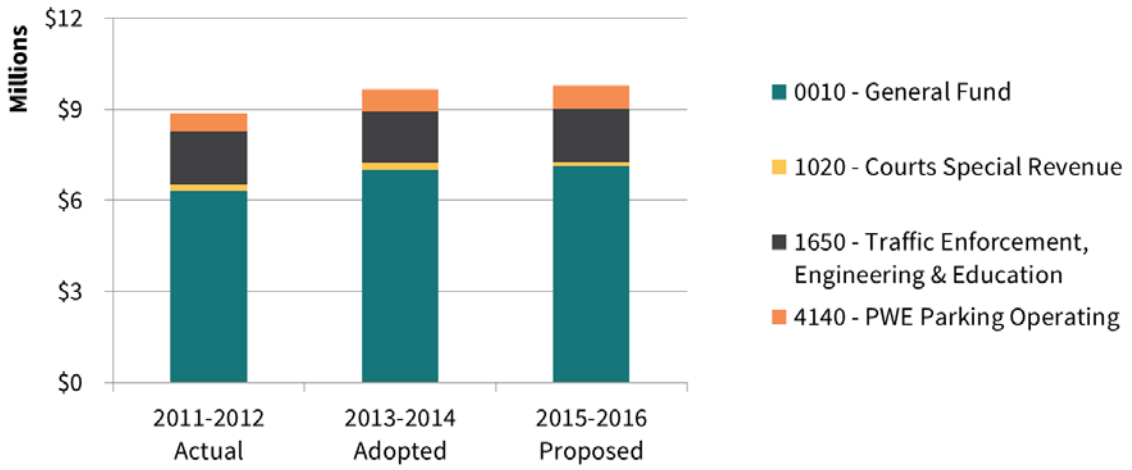
Mission

Promote public safety, administer justice, and protect individual rights in an efficient, safe, accessible environment while fostering respect for the law and society.

The Tacoma Municipal Court is a statutorily created court of limited jurisdiction.

MUNICIPAL COURT FINANCIALS

Total Expenses by Fund



Municipal Court	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	6,319,445	7,022,726	7,129,589
1020 - Courts Special Revenue	208,232	218,072	149,762
1650 - Traffic Enforcement, Engineering & Education	1,742,557	1,693,929	1,726,518
4140 - PWE Parking Operating	599,211	720,653	786,171
Grand Total	**8,869,446**	**9,655,381**	**9,792,041**
Full Time Equivalents	38.3	36.0	36.3

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	4,822,338	5,199,070	5,302,729
Fixed Costs	722,099	825,723	686,424
Maintenance & Operations	327,171	313,788	401,888
Assessments In	447,837	684,146	738,549
0010 - General Fund Total	**6,319,445**	**7,022,726**	**7,129,589**
Full Time Equivalents	26.8	24.1	24.9

MUNICIPAL COURT FINANCIALS

1020 - Courts Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	178,318	203,400	114,714
Fixed Costs	3	-	1,548
Maintenance & Operations	29,911	10,000	33,500
Assessments In	-	492	-
Reserves	-	4,180	-
1020 - Courts Special Revenue Total	**208,232**	**218,072**	**149,762**
Full Time Equivalents	1.8	1.2	0.7

1650 - Traffic Enforcement, Engineering & Education	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,438,253	1,405,886	1,327,079
Fixed Costs	120,299	140,558	148,385
Maintenance & Operations	58,082	63,496	71,000
Debt Service	43,199	-	-
Assessments In	82,725	24,922	180,054
Reserves	-	59,067	-
1650 - Traffic Enforcement, Engineering & Education Total	**1,742,557**	**1,693,929**	**1,726,518**
Full Time Equivalents	9.7	7.1	7.1

4140 - PWE Parking Operating	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	529,696	628,558	635,921
Fixed Costs	44,180	51,427	72,454
Maintenance & Operations	25,335	29,000	25,400
Assessments In	-	11,668	52,396
4140 - PWE Parking Operating Total	**599,211**	**720,653**	**786,171**
Full Time Equivalents	-	3.6	3.6

Municipal Court Programs and Metrics

Criminal Operations

Criminal Operations manages adjudication for misdemeanor and gross misdemeanor criminal cases including arraignments, pre-trials, and jury trials. This division also monitors for sentence compliance with recommended substance abuse, domestic violence, and mental health treatments, and it receives fine and restitution payments.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Criminal Caseload	9,275	7,951	6,939	4,600	6,000	6,000
This measure provides the number of criminal charges filed.						
Case Clearance Rate	115%	101%	95%	100%	100%	100%
Clearance rates are the number of outgoing cases as a percentage of the number of incoming cases.						

Parking Infraction Operations

Parking Infractions Operations handles adjudication for parking infraction cases. This division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices regarding someone's failure to appear, respond, or pay to the Department of Licensing.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Parking Infraction Caseload	-	-	-	81,500	82,000	82,000
This measure provides the number of parking infraction and camera enforcement infractions charges filed.						
Parking Case Clearance Rate	109%	115%	66%	82%	82%	82%
Clearance rates reflect the number of outgoing cases as a percentage of the number of incoming cases.						

MUNICIPAL COURT PROGRAMS AND METRICS

Traffic Infraction Operations

Traffic Infraction Operations handles adjudication for traffic infractions and camera-enforced citations. This division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices regarding someone's failure to appear, respond, or pay to the Department of Licensing.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Traffic Infraction Caseload	-	-	-	8,500	9,200	9,200
This measure provides the number of traffic infractions filed.						
Traffic Case Clearance Rate	98%	98%	98%	100%	100%	100%
Clearance rates reflect the number of outgoing cases as a percentage of the number of incoming cases.						

SEAL OF THE CITY OF TACOMA
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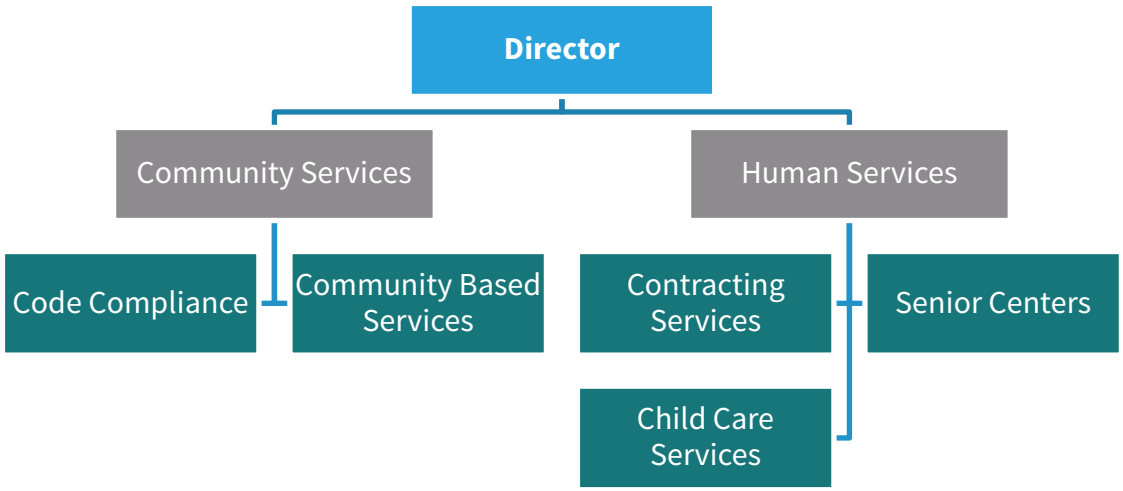
Neighborhood & Community Services

Organizational Chart



Mission

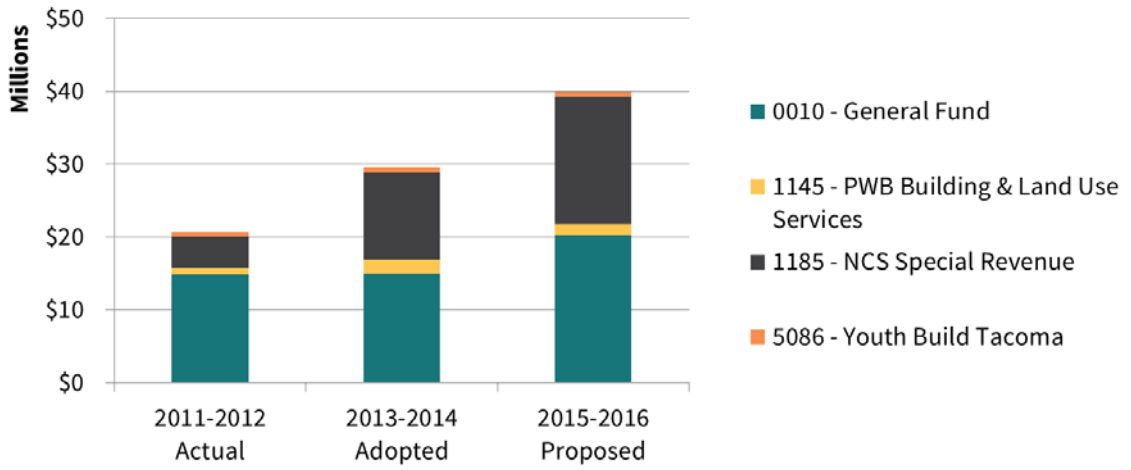
Work to build healthy and successful neighborhoods and households through code compliance, community problem-solving, and indirect and direct services, which includes human services and services for the elderly and youth.

2015-2016 Key Budget Highlights

- Implement a permanent Graffiti Rapid Removal program
- Implement derelict building registration
- Develop and implement a youth and young adult crisis center and shelter in partnership with Pierce County
- Implement strategic mental health substance abuse programs including the Tacoma Police Department Co-Responder Program and expansion of the Projects for Assistance from Homelessness (PATH) team

Neighborhood & Community Services Financials

Total Expenses by Fund



Neighborhood & Community Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	14,809,585	14,918,437	20,289,113
1145 - PWB Building & Land Use Services	885,576	2,005,107	1,448,325
1185 - NCS Special Revenue	4,286,841	11,959,144	17,498,257
5086 - Youth Build Tacoma	685,532	703,313	651,003
Grand Total	**20,667,535**	**29,586,001**	**39,886,698**
Full Time Equivalents	58.9	49.6	55.6

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	8,704,219	8,902,817	8,256,950
Fixed Costs	1,234,446	1,257,508	1,272,850
Maintenance & Operations	7,359,669	7,432,530	9,925,280
Contributions & Transfers	202,427	-	-
Debt Service	35	-	-
Capital Outlay	(0)	-	-
Assessments In	511,112	629,962	834,032
Assessments Out	(3,202,323)	(3,304,381)	-
0010 - General Fund Total	**14,809,585**	**14,918,437**	**20,289,113**
Full Time Equivalents	48.6	39.6	37.4

Neighborhood & Community Services Financials

1145 - PWB Building & Land Use Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	126,077	500,000	100,000
Fixed Costs	240,175	2,316	1,152
Maintenance & Operations	191,838	1,335,258	1,196,000
Capital Outlay	308,565	-	-
Assessments In	18,921	147,904	151,173
Reserves	-	19,629	-
1145 - PWB Building & Land Use Services Total	**885,576**	**2,005,107**	**1,448,325**
Full Time Equivalents	-	-	-

1185 - NCS Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,679,598	1,655,578	3,221,094
Fixed Costs	663	42,062	68,241
Maintenance & Operations	2,553,763	10,027,791	13,991,657
Assessments In	52,819	208,739	217,265
Assessments Out	(2)	-	-
Reserves	-	24,974	-
1185 - NCS Special Revenue Total	**4,286,841**	**11,959,144**	**17,498,257**
Full Time Equivalents	10.4	10.1	18.2

5086 - Youth Build Tacoma	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Maintenance & Operations	685,228	702,871	640,604
Debt Service	133	-	-
Assessments In	171	442	10,399
5086 - Youth Build Tacoma Total	**685,532**	**703,313**	**651,003**
Full Time Equivalents	-	-	-

Budget Notes

Fund 0010: The increase in the 2015-2016 Proposed General Fund budget is due to the transition from an Assessment for Solid Waste eligible expenses to a revenue and expense model of charging Solid Waste for expenses associated with the Nuisance Abatement Program.

Fund 1185: The increase in the 2015-2016 Proposed Budget reflects the increase in budgeted revenues for the Mental Health and Chemical Dependency Sales Tax. A mid-biennium budget adjustment for revenues was made in 2013-2014 and the adjustment is not reflected in the 2013-2014 Adopted Budget.

Neighborhood & Community Services Programs and Metrics

Child Care Services: Child Care Aware of Tacoma-Pierce County

Child Care Aware of Tacoma-Pierce County supports parents looking for quality licensed child care and supports child care providers in providing high quality care for children through a variety of programs.

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Child Care Providers Participating in the President's Race to the Top	-	84	164	82	72	72
This measure shows the number of child care providers enrolled in the Washington State Early Achievers Quality Rating System as part of the President's Race To The Top Grant.						

Code Compliance

Code Compliance is responsible for ensuring that property owners maintain compliance with the Tacoma Municipal Code to protect the health, safety, and welfare of Tacoma's residents. Examples of day-to-day enforcement actions include litter and debris, junk and abandoned vehicles, dangerous and derelict buildings, graffiti, overgrown vegetation, and business license violations.

Major Initiatives for 2015 - 2016

- Implement the updated Minimum Building and Structures Code, including creation of a derelict building registry
- Automate Code Enforcement processes to increase efficiency and customer service
- Increase code compliance through education, outreach, and new partnerships
- Increase Tax and License enforcement to ensure fairness and accountability
- Implement a positive community monitoring plan for the WSDOT 705/ I-5 right-of-way area

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Voluntary Compliance Rate for Confirmed Code Violations	99%	97%	97%	94%	96%	96%
This measure shows the number of confirmed code violation cases brought into voluntary compliance as a percentage of confirmed violations closed during a reporting period. This does not include any no-hazard violations.						

Neighborhood & Community Services Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Average Days from Site Inspection to Compliance	75	89	50	52	50	50
This measure tracks the average number of days from site inspection to case closure for all code violation complaints.						
Average Days from Complaint to Initial Inspection of Code Violation	3.0	18.0	6.7	3.0	4.0	4.0
This measure tracks the number of days from the time a complaint is received to when an initial inspection occurs.						

Community Based Services

Community Based Services works to further the City of Tacoma's goal of creating and maintaining safe, clean, and attractive neighborhoods by engaging the community and ensuring that City services are aligned with community priorities.

Major Initiatives for 2015 - 2016

- Emphasize partnerships and problem solving with community groups and residents located in areas of high rental occupancy and lower income levels as defined by HUD guidelines
- Increase outreach to English as a Second Language residents and community groups
- Adopt Graffiti Rapid Removal pilot into permanent City service
- Coordinate neighborhood revitalization strategies for the South Tacoma and Lincoln Business Districts
- Initiate bicycle collection and donation at community cleanup events

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Community Cleanups	14	18	16	16	16	16
This measure tracks the number of community cleanups organized by Community Based Services.						
Cleanup Tonnage	453	472	452	430	400	400
The measure tracks the tonnage collected at community cleanups.						
Number of Community Cleanup Participants	2,067	2,997	3,150	3,371	3,000	3,000
This measure tracks the number of participants at community cleanups.						

Neighborhood & Community Services Programs and Metrics

Human Services and Special Projects

The Human Services Division develops and implements the City's human services initiatives that align with its strategic priorities (such as mental health, homelessness, and youth services).

Major Initiatives for 2015 - 2016

- Develop and implement a youth and young adult crisis center and shelter in partnership with Pierce County
- Implement strategic mental health substance abuse programs including the Tacoma Police Department Co-Responder Program and expansion of the Projects for Assistance from Homelessness (PATH) team
- Continue implementation of efforts to address the sexual exploitation of children
- Increase private sector and community funding to and participation in Summer Jobs 253

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Tacoma Youth Served by Gang Intervention Programs	107	199	274	350	400	400
This measure tracks the number of Tacoma youth served by gang prevention and intervention programs funded by the City of Tacoma.						
Percentage of Chronically Homeless Individuals Permanently Housed	22%	25%	35%	20%	20%	25%
This measure shows the percentage of chronically homeless individuals unable to be housed in traditional programs who receive permanent housing as part of the City's Housing First Project.						

Contract Services: Funding to External Agencies

The Neighborhood and Community Services Department manages the allocation of both General Fund and federal funding to community and human service agencies including application, contract development, and program evaluation.

Neighborhood & Community Services Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Tacoma Residents Receiving Social Services	-	201,602	160,250	172,550	169,444	166,394
This measure is the aggregate annual count of the number of residents receiving social services from programs funded by the City of Tacoma.						
Number of Tacoma Residents Receiving Mental Health and/or Chemical Dependency Services	-	-	4,261	4,570	8,000	8,000
This measure shows the number of individuals receiving chemical dependency and/or mental health services from programs funded by the City of Tacoma.						
Percentage of Contracted Programs Meeting 75% of Goals	-	-	-	-	80%	85%
This measure shows the percentage of contracted programs that meet 75% or more of their performance goals by the end of the contract period.						

Senior Citizen Services

Senior Citizen Services operates two senior activity centers which provide a comprehensive set of programs to improve and maintain health, stimulate learning, and provide socialization, recreation, and volunteer opportunities for people age 50 and older. The program provides meals and transportation to both senior activity centers for seniors living in the city limits of Tacoma.

Major Initiatives for 2015 - 2016

- Implement Bring a Friend to Lunch program
- Balance enhancement program with incentives for participation

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Meals Provided to Senior Citizens	23,825	19,551	17,011	19,000	24,000	25,000
This measure shows the number of meals provided at the two City of Tacoma Senior Centers.						
Number of Senior Citizens Served at Senior Centers	-	734	656	900	800	850
This measure tracks the number of seniors that are participating in Senior Center programs.						

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NON-DEPARTMENTAL

Mission

Non-Departmental accounts for items that cannot be clearly associated with an existing program area (and where it does not make sense to create a new program area in an existing department). This includes debt service payments, some transfers, Police and Fire pension and health care costs, and similar expenditures.

Placement of funds into Non-Departmental may also be considered when clear separation of money requires budget to be held outside any one department.

2015-2016 Key Budget Highlights

- Move contracts for community programs and special events to the managing departments
- Prepay $6M on Murray Morgan Bridge to save $10M

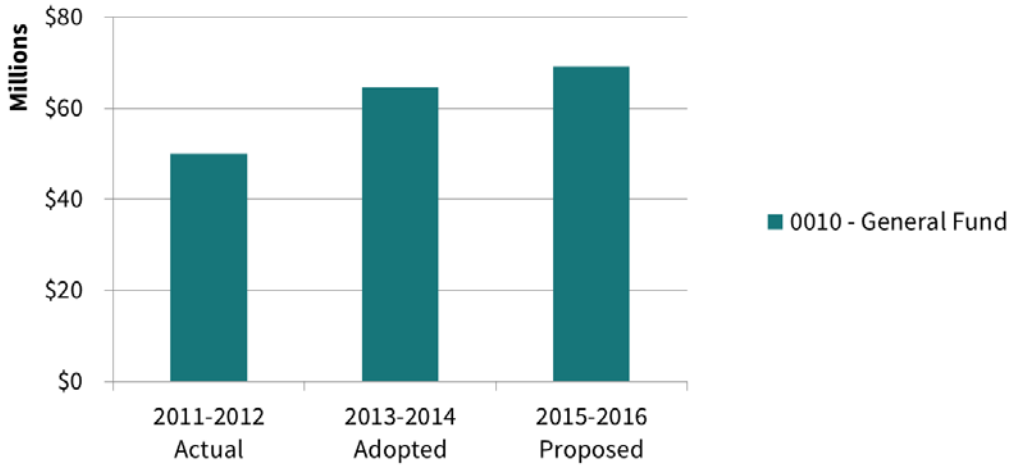
Non-Departmental Programs

Non-Departmental includes funding for the following programs:

- Police and Fire pension and health care ($22.3M)
- Debt payments including $6M for prepayment of the Murray Morgan Bridge loan ($22M)
- Transfers to Performing Arts, Mountain Rail, Public Assembly Facilities (Dome, Convention Center, and Cheney Stadium), and Tacoma Water for water hydrants ($10M)
- Metro Parks maintenance contract ($5.3M)
- Department of Assigned Council contract ($3.3M)
- Capital projects ($2.4M)
- Severance payments and Voluntary Employees Beneficiary Association (VEBA) retirement benefits ($2.2M)
- Miscellaneous expenses, including Municipal Building rent, election costs, Puget Sound Clean Air Agency, U.S. Open security, and funding for community programs ($1.6M)

Non-Departmental Financials

Total Expenses by Fund



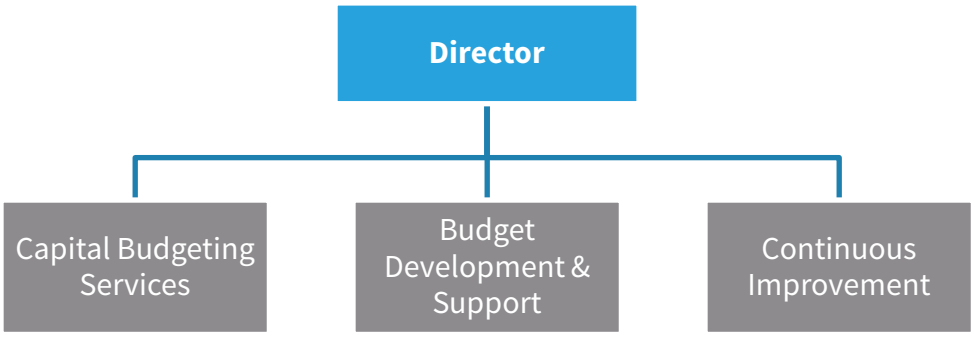
Non-Departmental	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	49,963,335	64,489,685	69,163,791
Grand Total	**49,963,335**	**64,489,685**	**69,163,791**
Full Time Equivalents	-	-	-

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	19,154,967	24,322,000	24,467,216
Fixed Costs	2,373,792	2,426,453	294,326
Maintenance & Operations	17,960,875	18,078,476	13,698,764
Contributions & Transfers	11,217,429	2,955,000	8,754,815
Debt Service	6,059	12,638,191	21,972,440
Capital Outlay	14,209	240,000	-
Assessments In	239,366	361,899	106,937
Assessments Out	(1,003,362)	(1,020,065)	(130,707)
Reserves	-	4,487,731	-
0010 - General Fund Total	**49,963,335**	**64,489,685**	**69,163,791**
Full Time Equivalents	-	-	-

Office of Management & Budget

Organizational Chart



Mission

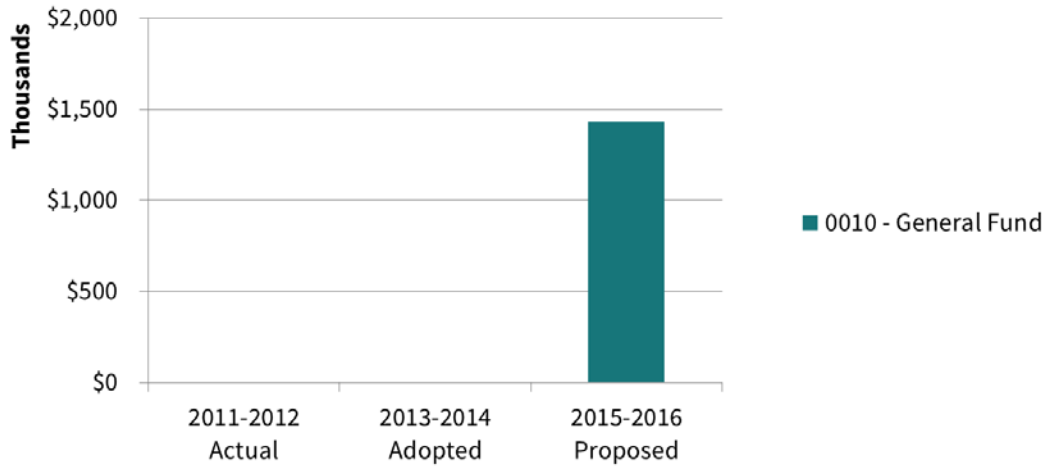
Provide fiscal planning, analysis, and management services to enable the City organization to deliver effective and efficient city services.

2015-2016 Key Budget Highlights

- Move from Finance to a new independent office
- Establish Continuous Improvement Initiative to analyze processes citywide and make recommendations for streamlined operations and enhanced performance

Office of Management & Budget Financials

Total Expenses by Fund



Office of Management & Budget	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	-	-	1,433,172
Grand Total	**-**	**-**	**1,433,172**
Full Time Equivalents	-	-	9.0

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	-	-	2,231,925
Fixed Costs	-	-	121,311
Maintenance & Operations	-	-	387,314
Assessments In	-	-	169,738
Assessments Out	-	-	(1,477,116)
0010 - General Fund Total	**-**	**-**	**1,433,172**
Full Time Equivalents	-	-	9.0

Budget Notes

Fund 0010: This new office will be established in 2015-2016. It was formerly a division in the Finance Department, partially funded from Fund 5016. The move has no financial impact.

Office of Management & Budget Programs and Metrics

Budget Development and Monitoring

Budget Development and Monitoring coordinates the biennial budget for the City, which includes preparing monthly and quarterly financial reports, the six-year financial forecast report, and the proposed and adopted budget documents. It also provides analytical and budgeting support to all City departments.

Major Initiatives for 2015 - 2016

- Improve the biennial budget development process by implementing processes and schedules for more effective analysis of key services and policy issues impacting the City's budget
- Obtain and encourage training and professional development opportunities

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
General Fund Expenditure as Percentage of Projection	-	-	-1.5%	-1.5%	-2.0%	-2.0%
This measure is the percentage difference between the General Fund expenditure projection and actuals.						
General Fund Revenues as Percentage of Projection	-	-	0.8%	2.4%	2.0%	2.0%
This measure is the percentage difference between the General Fund revenue projection and actuals.						

Capital Budgeting Services

Capital Budgeting Services coordinates the creation of the City's Capital Facilities Plan and manages the development of the proposed and adopted capital budget.

Major Initiatives for 2015 - 2016

- Enhance and streamline the development of the Capital Facilities Program and document
- Investigate and implement best practices in municipal capital budgeting and reporting

Office of Management & Budget Programs and Metrics

Continuous Improvement

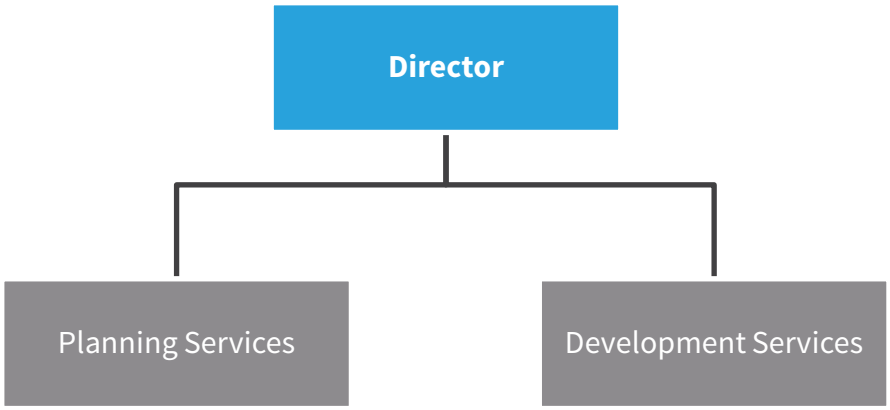
The Continuous Improvement Initiative will work with departments to facilitate improvements for more efficient and effective City services and business processes. Staff will also coordinate citywide performance measures and reporting.

Major Initiatives for 2015 - 2016

- Enhance transparency and community awareness of citywide performance measures
- Conduct process improvement events
- Provide strategic analysis

Planning & Development Services

Organizational Chart



Mission

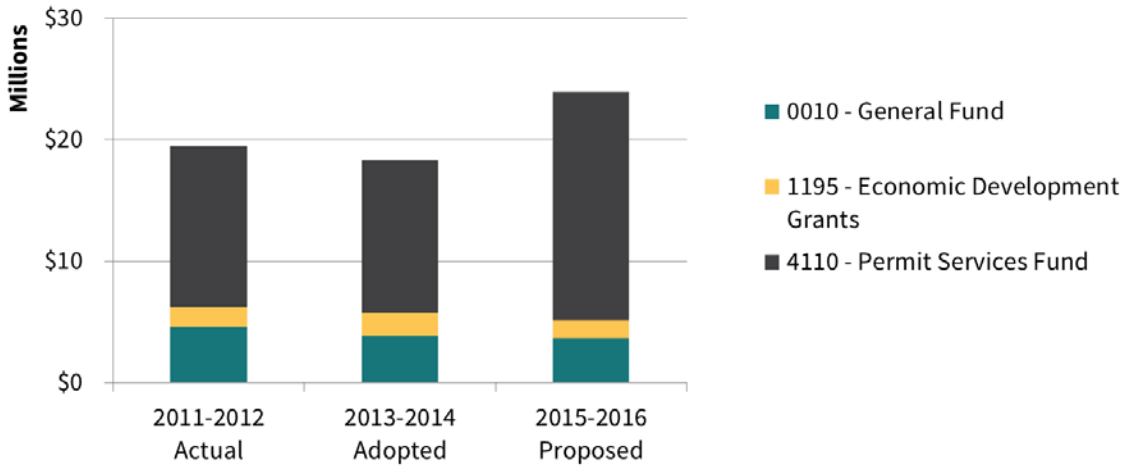
Partner with the community to build a livable, sustainable, and safe City by providing strategic, timely, predictable, cost-effective planning and development services with a culture focused on community engagement, customer service, creativity, accountability, and continuous improvement.

2015-2016 Key Budget Highlights

- Reduce the General Fund contribution to improve alignment with core service areas
- Flatten organizational structure with the goal of improving communication, decision making, coordination, and customer service
- Implement efficiencies and utilize General Fund resources for customer service and code enforcement
- Remodel current facilities to create a new customer-centric service center

Planning & Development Services Financials

Total Expenses by Fund



Planning & Development Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	4,567,021	3,847,487	3,661,147
1195 - Economic Development Grants	1,676,123	1,850,340	1,466,691
4110 - Permit Services Fund	13,240,000	12,620,175	18,822,335
Grand Total	**19,483,144**	**18,318,002**	**23,950,172**
Full Time Equivalents	48.5	46.7	61.8

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,282,282	1,940,022	2,065,527
Fixed Costs	169,625	136,937	120,823
Maintenance & Operations	442,477	257,995	309,122
Contributions & Transfers	1,672,637	1,492,000	1,030,700
Assessments In	-	20,533	134,975
0010 - General Fund Total	**4,567,021**	**3,847,487**	**3,661,147**
Full Time Equivalents	-	8.0	8.0

Planning & Development Services Financials

1195 - Economic Development Grants	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	496,605	156,347	-
Fixed Costs	2,796	3,728	226
Maintenance & Operations	798,261	1,385,024	1,344,522
Contributions & Transfers	376,823	-	100,000
Debt Service	57	-	-
Capital Outlay	-	300,000	20,000
Assessments In	1,581	224	1,943
Reserves	-	5,018	-
1195 - Economic Development Grants Total	**1,676,123**	**1,850,340**	**1,466,691**
Full Time Equivalents	-	0.5	-

4110 - Permit Services Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	9,806,956	9,200,445	14,043,674
Fixed Costs	870,524	1,101,295	897,221
Maintenance & Operations	445,696	300,944	1,109,066
Contributions & Transfers	4,086	-	200,000
Debt Service	43,594	40,000	-
Capital Outlay	-	40,000	200,000
Assessments In	2,069,144	1,937,491	2,372,374
4110 - Permit Services Fund Total	**13,240,000**	**12,620,175**	**18,822,335**
Full Time Equivalents	48.5	38.1	53.8

Budget Notes

Fund 0010 & Fund 4110: $1M is budgeted as a transfer in the 2015-2016 Proposed Budget in the General Fund. This amount is also recorded as revenue and expensed in Fund 4110.

Fund 4110: Seven FTEs were added to this fund as 2013-2014 mid-biennium adjustments. In addition, several positions had changes in cost-distribution and three FTEs are proposed as enhancements in the 2015-2016 Proposed Budget.

Planning & Development Services Programs and Metrics

Planning Services

This division manages and processes amendments to the City's Comprehensive Plan and Land Use Regulatory Code and conducts policy and planning analysis relating to the development of land use, transportation, housing, neighborhoods, open space, urban forestry, shorelines and environmental regulations, and policy. The division is also responsible for providing coordination with State and regional planning agencies to ensure consistency and compliance with the Washington State Growth Management Act (GMA), Puget Sound Regional Council Vision 2040, Shoreline Management Act (SMA), State Environmental Policy Act (SEPA), and Pierce County county-wide planning policies. Planning Services provides staffing support to the Planning Commission and the Landmarks Preservation Commission.

The Historic Preservation Office, within this division, oversees the designation of historic properties, historic and conservation districts, and administers land use regulations relating to the design, demolition, and construction of properties in historic and conservation districts. The office also administers historic tax credits for the renovation of historic properties in the City.

Major Initiatives for 2015 - 2016

- Update the 2015 Comprehensive Plan
- Review mixed-use centers
- Review Affordable Housing / Tax Exemption
- Streamline billboards code
- Consider creation of a West Slope Conservation District
- Conduct historic preservation outreach / education

Development Services

Development Services coordinates the development permitting process, from concept to certificate of occupancy, for all residential and commercial construction projects. The "one-stop-project-services shop" provides streamlined services by proactively coordinating development related functions. Functions include site plan review, building plan review, permitting, and inspections.

Major Initiatives for 2015 - 2016

- Develop a fiscal and operational management plan that includes key priorities and regulatory responsibilities that improve service delivery
- Ensure delivery of high-quality, effective and efficient service to diverse customer base by the implementation of Accela, new organizational structure, and customer management system
- Integrate a continuous improvement process system informed by our performance metrics and customer feedback
- Improve alignment with Code Enforcement
- Seek accreditation as a permitting agency
- Enhance combination inspection services
- Conduct a fees for service cost recovery analysis

Planning & Development Services Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Value of Building Permits Issued (in millions)						
This measure tracks the value of construction projects.						
Residential	$62.44	$49.18	$77.86	$88.58	$93.60	$103.48
Commercial	$189.27	$257.62	$245.82	$333.44	$295.48	$326.68
Number of Building Permits Issued						
This measure tracks the number of permits issued for projects.						
Residential	1,065	906	1,154	1,384	1,291	1,370
Commercial	628	673	731	1,268	818	868
Percent of Customers Rating Permitting Services "Good" or "Excellent" This measure tracks the results from a customer service survey.						
Residential	-	100%	98%	97%	98%	95%
Commercial	-	100%	98%	97%	98%	95%
Percent of Permits Issued Within Target						
This measure tracks the percent of permits issued within the target.						
Residential (30 days)					85%	85%
Commercial (60 days)					85%	85%

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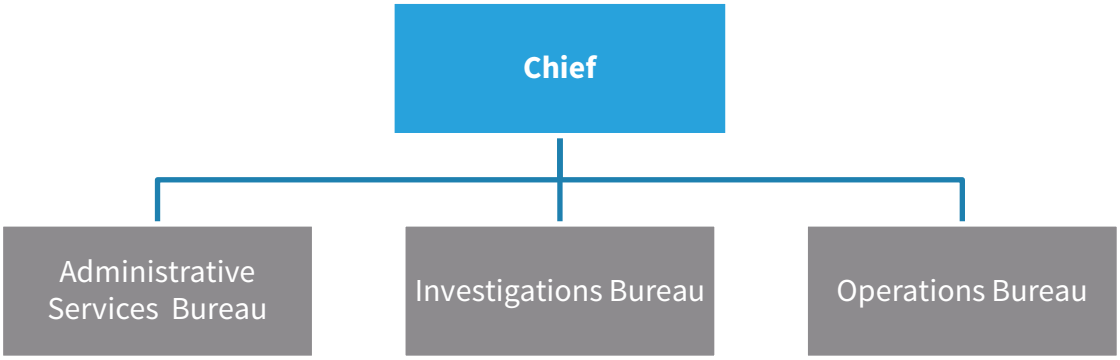
POLICE

Organizational Chart



Mission

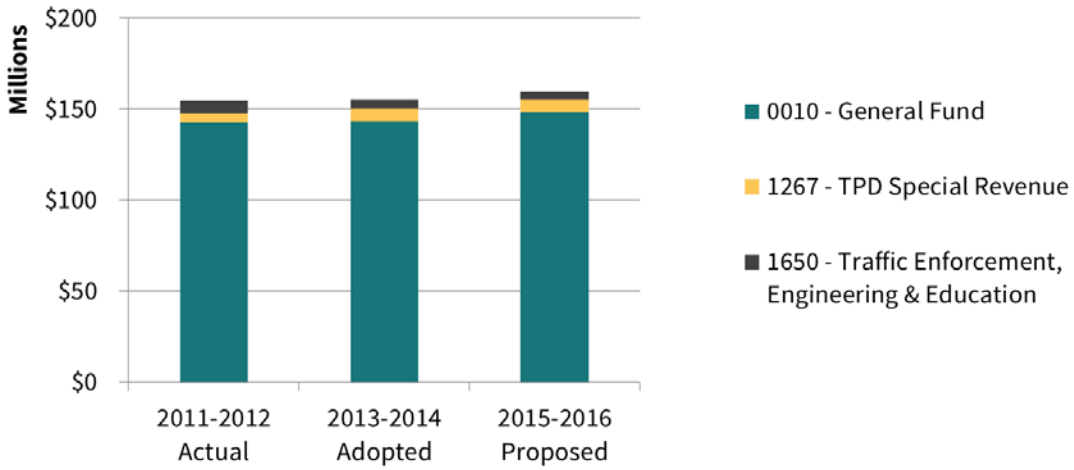
Create a safe and secure environment in which to live, work, and visit by working together with the community, enforcing the law in a fair and impartial manner, preserving the peace and order in our neighborhoods, and safeguarding our constitutional guarantees.

2015-2016 Key Budget Highlights

- Contract with South Sound 911 to provide regional dispatch and records management
- Dedicate staff to work towards National Commission on Accreditation for Law Enforcement Agencies (CALEA) Reaccreditation
- Increase funding for PREDPOL – "Predictive Policing" software program to reduce crime through in-depth data analysis

POLICE FINANCIALS

Total Expenses by Fund



Police	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund	142,768,953	143,428,570	148,834,972
1267 - TPD Special Revenue	5,033,052	6,977,488	6,474,719
1650 - Traffic Enforcement, Engineering & Education	7,213,392	4,679,350	4,450,525
Grand Total	**155,015,397**	**155,085,408**	**159,760,216**
Full Time Equivalents	439.8	373.5	375.5

Fund Expenses by Spending Category

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	90,371,538	89,390,692	94,475,293
Fixed Costs	43,762,140	44,233,826	44,307,666
Maintenance & Operations	1,936,599	2,989,983	3,287,547
Contributions & Transfers	3,712,804	2,389,039	2,670,352
Debt Service	6,450	-	-
Capital Outlay	-	1,170,000	-
Assessments In	2,979,422	3,255,030	4,094,113
0010 - General Fund Total	**142,768,953**	**143,428,570**	**148,834,972**
Full Time Equivalents	409.3	346.2	348.4

POLICE FINANCIALS

1267 - TPD Special Revenue	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,591,547	4,206,016	5,322,687
Fixed Costs	140,067	11,207	9,811
Maintenance & Operations	1,512,353	2,450,111	819,427
Debt Service	37	-	-
Capital Outlay	615,052	-	-
Assessments In	173,995	235,064	322,794
Reserves	-	75,090	-
1267 - TPD Special Revenue Total	**5,033,052**	**6,977,488**	**6,474,719**
Full Time Equivalents	8.3	17.3	17.1

1650 - Traffic Enforcement, Engineering & Education	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	5,378,171	2,866,838	2,903,692
Maintenance & Operations	1,609,132	1,776,000	1,426,860
Assessments In	226,089	36,512	119,973
1650 - Traffic Enforcement, Engineering & Education Total	**7,213,392**	**4,679,350**	**4,450,525**
Full Time Equivalents	22.3	10.0	10.0

Budget Notes

Fund 0010 & Fund 1650: $2.6M is budgeted as a transfer in the 2015-2016 Proposed Budget in the General Fund. This amount is also recorded as a revenue and expensed in Fund 1650.

Police Programs and Metrics

Administrative Services Bureau

The Administrative Services Bureau oversees the Internal Affairs Section, which is responsible for the investigation of police conduct and citizen complaints, and the Support Services Division, which manages the training, recruitment and hiring, accreditation, finance, crime analysis, information technology, public information officer, and community relations functions.

Major Initiatives for 2015 - 2016

- Develop a police force that better reflects the diversity of our community
- Seek Commission on Accreditation for Law Enforcement Agencies (CALEA) Reaccreditation
- Develop new strategic plan

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Citizen Conduct Complaints	-	157	136	126	122	113
This measure tracks reported citizen generated complaints regarding employee conduct and policy.						

Operations Bureau

The Operations Bureau's Patrol Division provides 24/7 patrol coverage within the City of Tacoma. Patrol Officers respond to emergency and non-emergency calls for service and conduct initial investigations of crimes. The Community Policing Division focuses on prevention and crime reduction through innovative, proactive, and collaborative efforts with the community and various public and private entities. The bureau plans special events for the Police Department and oversees Specialty Teams, which includes SWAT, Bomb Squad, Special Response Team, Marine Services Unit, K-9, Search and Rescue, Dive Team, and Hazardous Environment Team.

Major Initiatives for 2015 - 2016

- Continue use and refinement of the predictive policing software (PREDPOL)
- Explore alternative shift schedules to better deploy patrol resources
- Implement a Mental Health Co-responder Program
- Continue use and refinement of Tacoma Crime Control System (TCCS)

Police Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Crimes Against Persons						
The measure tracks crimes against persons using the FBI's National Incident Based Reporting System (NIBRS). Crimes Against Persons consists of homicide, sex offenses, assault and kidnapping abduction.						
Number of Crimes Against Persons	4,756	4,623	4,379	4,325	3,997	3,930
Number of Crimes Against Persons per 1,000 Residents	23.7	22.9	21.5	21.3	19.6	19.3
Crimes Against Property						
The measure tracks crimes against property using the FBI's National Incident Based Reporting System (NIBRS). Crimes Against Property includes but not limited to arson, burglary, destruction/vandalism, fraud, larceny theft, motor vehicle theft, robbery, and stolen property.						
Number of Crimes Against Property	20,102	21,961	21,534	21,105	20,772	20,502
Number of Crimes Against Property per 1,000 Residents	100.2	108.7	105.8	103.7	102.1	100.8
Calls for Service (Excluding Self-Initiated)						
This measure tracks any call for service, excluding self-initiated, where the Tacoma Police Department is the primary unit.						
Number of Calls for Service	68,703	72,325	73,327	74,994	76,103	76,501
Number of Calls for Service per 1,000 Residents	342.4	358.0	360.4	368.6	374.1	376.0
Self-Initiated Calls for Service						
This measure captures all calls that are initiated by commissioned personnel that are entered into the Computer Aided Dispatch System to include, but not limited to, traffic stops, contact with a suspicious person, etc.						
Number of Self-Initiated Calls for Service	55,636	43,795	35,604	39,331	36,981	36,135
Number of Self-Initiated Calls for Service per 1,000 Residents	277.2	216.8	175.0	193.3	181.8	177.6

Police Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Average Police Response Time to Emergency Calls (in minutes)	4:00	3:54	4:05	3:58	4:00	4:00
This measure is a calculation of time from when the 9-1-1 communications center dispatches an officer to when an officer arrives on scene for emergency calls for service.						

Investigations Bureau

The Investigations Bureau conducts follow-up investigations of crimes against persons and property, prioritized by the seriousness of the offense, availability of personnel, and factors related to the solvability of crimes, patterns, and trends. The Violent Crimes Section is comprised of the Homicide/Aggravated Assaults Unit and Special Assaults Unit. The Major Crimes Section investigates career criminals, financial crimes, and deals with special victims (juvenile/domestic violence) and arson. The Special Investigations Section handles narcotics and vice related criminal activity. The Forensic Services Section is responsible for processing crime scenes and collection of evidence.

Major Initiatives for 2015 - 2016

- Pursue International Organization for Standardization (ISO) 17020 Forensic Inspection Agency Accreditation in two disciplines: Crime Scene Investigation and Latent Prints

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Case Clearance Rate for Group A Offenses	-	-	20%	22%	27%	28%
This measure is calculated by the number of incidents and the cases cleared by arrest or exception.						

Jail, Dispatch, and Contracted Services

Jail, Dispatch, and Contracted Services works with Pierce County Jail and the City of Fife for booking, confinement, and court escort fees. The Pierce County Juvenile Courts handles in-processing fees, booking, and photography equipment. The Humane Society and Animal Emergency Hospital are responsible to handle the City's repository for found, injured, and dangerous animals. South Sound 911 is responsible for dispatch and records maintenance.

Major Initiatives for 2015 - 2016

- Continue to explore options and alternatives for jail services in an effort to reduce costs and enhance coordination with the Municipal Court

Police Programs and Metrics

Special Revenue and Grants

There are several grants in this fund, such as those grants relating to Port Security, BYRNE, Sexual Offender Verification, Safer Boating, and the administration of High Intensity Drug Trafficking Areas (HIDTA) grants as well as other state and federal drug asset seizure funds. Harrison Range obtains revenue by providing facilities and staff support for outside law enforcement agencies.

Major Initiatives for 2015 - 2016

- Received the 2014 COPS Hiring Grant (10 positions - $3,409,753)

Traffic Enforcement

Traffic Enforcement is responsible for photo traffic enforcement, proactive and strategic enforcement of local and state traffic laws, and the investigation of traffic accidents to include serious or fatal collisions.

Major Initiatives for 2015 - 2016

- Continue the following initiatives: Speed enforcement camera, red-light photo enforcement cameras, Target Zero DUI Emphasis, and School Zone enforcement

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Fatal Traffic Accidents	6	7	8	6	6	6
This is a measure of fatalities resulting from accidents in Tacoma.						

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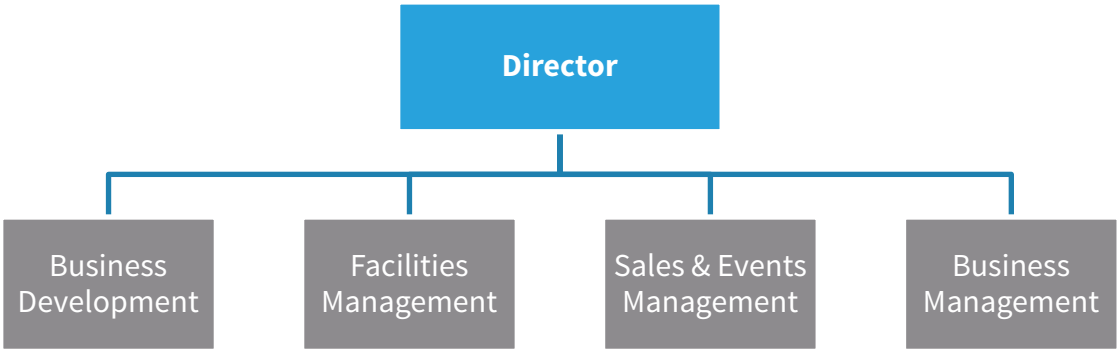
Public Assembly Facilities

Organizational Chart



Mission

Provide well-managed and well-maintained facilities, continuing a tradition of superlative service to event attendees and clients.

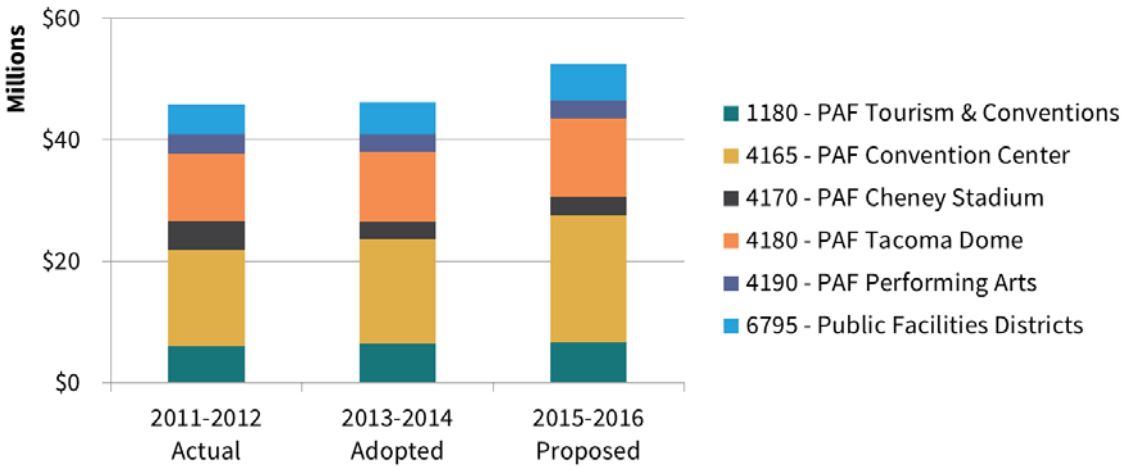
Tacoma is home to public venues that offer excellent entertainment value and ideal locations for events of all sizes. Public Assembly Facilities host concerts, performances, public gatherings, sporting events, meetings, conventions, conferences, trade and consumer shows, and community celebrations. Venues include the Tacoma Dome, Greater Tacoma Convention & Trade Center (GTCTC), Broadway Center for the Performing Arts (Pantages, Rialto, and Theater on the Square), and Cheney Stadium.

2015-2016 Key Budget Highlights

- Increase corporate sponsorship revenue for Tacoma Dome and GTCTC
- Enhance novelty and merchandise sales revenues through new provider
- Enhance DAS/wireless services
- Establish partnership with South Sound Sports
- GTCTC exhibition hall lamp replacement; 6 year utility savings payback
- Tacoma Dome event level restroom expansion and improved wayfinding signage

Public Assembly Facilities Financials

Total Expenses by Fund



Public Assembly Facilities	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
1180 - PAF Tourism & Conventions	6,054,868	6,420,963	6,664,782
4165 - PAF Convention Center	15,767,557	17,205,666	20,933,787
4170 - PAF Cheney Stadium	4,794,566	2,917,071	3,025,027
4180 - PAF Tacoma Dome	10,991,594	11,510,314	12,865,698
4190 - PAF Performing Arts	3,245,248	2,867,273	2,936,000
6795 - Public Facilities Districts	4,989,523	5,252,000	6,063,610
Grand Total	**45,843,355**	**46,173,287**	**52,488,904**
Full Time Equivalents	61.4	34.0	40.0

Fund Expenses by Spending Category

1180 - PAF Tourism & Conventions	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	6,036,579	6,420,963	6,664,782
Debt Service	0	-	-
Assessments In	18,289	-	-
1180 - PAF Tourism & Conventions Total	**6,054,868**	**6,420,963**	**6,664,782**
Full Time Equivalents	-	-	-

Public Assembly Facilities Financials

4165 - PAF Convention Center	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	4,531,619	3,353,774	3,271,225
Fixed Costs	400,082	385,248	438,331
Maintenance & Operations	2,958,879	3,922,262	4,129,850
Contributions & Transfers	352,806	-	-
Debt Service	6,689,833	8,646,952	11,529,233
Capital Outlay	-	-	450,000
Assessments In	834,337	897,430	1,115,148
4165 - PAF Convention Center Total	**15,767,557**	**17,205,666**	**20,933,787**
Full Time Equivalents	29.1	13.1	15.3

4170 - PAF Cheney Stadium	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	14,456	-	-
Fixed Costs	76,061	71,009	114,458
Maintenance & Operations	159,351	134,000	142,750
Contributions & Transfers	4,534,043	150,000	150,000
Debt Service	3,744	2,562,062	2,574,371
Assessments In	6,912	-	43,448
4170 - PAF Cheney Stadium Total	**4,794,566**	**2,917,071**	**3,025,027**
Full Time Equivalents	-	-	-

4180 - PAF Tacoma Dome	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	5,493,260	5,576,536	5,537,420
Fixed Costs	394,257	262,122	436,639
Maintenance & Operations	3,793,144	4,151,485	4,284,580
Contributions & Transfers	8,648	-	-
Debt Service	106,976	1,060,552	903,061
Capital Outlay	572,214	-	900,000
Assessments In	623,096	459,619	803,998
4180 - PAF Tacoma Dome Total	**10,991,594**	**11,510,314**	**12,865,698**
Full Time Equivalents	32.3	21.0	24.8

Public Assembly Facilities Financials

4190 - PAF Performing Arts	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,040	-	-
Fixed Costs	79,209	142,974	191,244
Maintenance & Operations	1,028,695	2,439,214	1,467,384
Contributions & Transfers	1,089	-	-
Debt Service	171,591	166,000	166,000
Capital Outlay	1,785,168	-	1,000,000
Assessments In	177,456	119,085	111,372
4190 - PAF Performing Arts Total	**3,245,248**	**2,867,273**	**2,936,000**
Full Time Equivalents	-	-	-

6795 - Public Facilities Districts	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Fixed Costs	4,967,836	-	-
Maintenance & Operations	4,176	-	-
Contributions & Transfers	-	5,252,000	6,063,610
Assessments In	17,510	-	-
6795 - Public Facilities Districts Total	**4,989,523**	**5,252,000**	**6,063,610**
Full Time Equivalents	-	-	-

Budget Notes

Fund 4165: Capital outlay funds are provided in the 2015-2016 Proposed Budget for energy saving LED lighting.

Fund 4180: Capital outlay funds are provided in the 2015-2016 Proposed Budget for additional restrooms and wayfinding signage.

Fund 6795 & Fund 4165: $6.1M is budgeted as a transfer in 2015-2016 in Fund 6795 to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4165.

Fund 1180 & Fund 4165: $6.7M is budgeted as a transfer in 2015-2016 in Fund 1180 to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4165.

Fund 0010 & Fund 4165: $4.2M is budgeted as a transfer in 2015-2016 in the General Fund to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4165.

Fund 0010 & Fund 4170: $1.3M is budgeted as a transfer in 2015-2016 in the General Fund to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4170.

Fund 0010 & Fund 4180: $1M is budgeted as a transfer in 2015-2016 in the General Fund to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4180.

Fund 0010 & Fund 4190: $1.8M is budgeted as a transfer in 2015-2016 in the General Fund to provide support for operational expenses. This amount is also recorded as revenue and expensed in Fund 4190.

Public Assembly Facilities Programs and Metrics

Cheney Stadium

Cheney Stadium has been home to Pacific Coast League baseball continuously since 1960, and is currently home to the Tacoma Rainiers (Mariners farm team, 1995 to present). The stadium is named for Ben Cheney, a local businessman who worked to bring minor league baseball to Tacoma. The Rainiers operate the stadium on behalf of the City. In 2014, the Rainiers invested $1.25 million of private equity (in conjunction with City capital funding) toward new entry signage and a new group area in leftfield. This group area is capable of increasing attendance by 36,000 fans per season.

Major Initiatives for 2015 - 2016

- Increase attendance through new family-friendly, affordable ticket options
- Increase visibility along Highway 16 with a new marquee sign
- Expand in-game broadcast capabilities and explore new TV revenue opportunities

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Attendees at Cheney Stadium	378,518	352,032	320,080	312,035	341,408	341,408
This measure shows the demand for services at Cheney Stadium by tracking the number of attendees per year.						

Convention Center and Tourism Promotion

The Greater Tacoma Convention & Trade Center opened in November 2004 to generate economic benefit for the greater Tacoma area through a state-of-the–art convention and meeting facility. The goal is to make Tacoma a destination for national, regional, state, and local conventions and events, revitalizing the downtown business district and surrounding business development. The facility offers 75,300 square feet of sellable space, including a 49,500-square foot column-free exhibit hall, 13,400-square foot ballroom, and 12,400 square feet of breakout meeting space.

Major Initiatives for 2015 - 2016

- Establish GTCTC as a premier mid-range destination for national, regional, and local events by extending the sales agreement with Travel Tacoma (TRCVB)
- Enhance involvement of Greater Tacoma Convention Center Public Facilities District Board to more effectively advocate on behalf of GTCTC including participation in the state-wide effort to extend collection of sales tax rebate
- Work with Community & Economic Development to facilitate potential hotel project
- Replace existing metal halide lighting in the Exhibition Hall with energy-saving LED lighting (up to 62% less electrical use; estimated 6 year payback)

Public Assembly Facilities Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Percentage of Available Space Occupied at Greater Tacoma Convention & Trade Center	25%	26%	31%	28%	30%	30%
This measure shows the occupancy of the facility and how much of the total square footage available is used at the Greater Tacoma Convention & Trade Center. Total usable space for the Convention Center is 79,180 square feet.						
Percentage of Available Days Occupied at Greater Tacoma Convention & Trade Center	65%	66%	66%	64%	70%	70%
This measure shows the occupancy of the facility and how many days the Greater Tacoma Convention & Trade Center is in use per year.						
Number of Attendees at Greater Tacoma Convention & Trade Center	145,002	143,542	160,672	145,000	150,000	150,000
This measure shows the number of attendees per year at the Greater Tacoma Convention & Trade Center.						

Tacoma Dome

The iconic Tacoma Dome is one of the largest wood-domed structures in the world. Using a rigging grid and theater curtains to customize configurations, it can host events ranging in size from 2,000 to 23,000 attendees.

Major Initiatives for 2015 - 2016

- Expand event level restroom capacity and refresh wayfinding signage
- Develop key corporate partnerships and sponsorship sales, including naming rights
- Work with Economic Development on master plan for area redevelopment
- Secure funding for replacement of lower bowl retractable seating

Public Assembly Facilities Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Attendees at Tacoma Dome	502,545	539,185	491,373	476,630	520,000	525,000
This measure shows the number of attendees per year at the Tacoma Dome. Capacity for the Tacoma Dome is 22,000.						
Booked Event Days at Tacoma Dome	157	184	188	192	215	225
This measures the number of days the Tacoma Dome is in use for events per year. This includes days for move-in and move-out for events.						
Percentage of Available Days Occupied at Tacoma Dome	43%	50%	52%	53%	59%	62%
This measure shows the occupancy of the facility and how many days the Tacoma Dome is in use per year.						
Revenue per Attendee at Tacoma Dome	9.62	$8.47	$ 9.08	$9.75	$9.25	$9.25
This measure represents the amount of gross operating revenue per attendee at Tacoma Dome events.						

Theaters

A three-theater complex in excess of 210,000 square feet, the Pantages, Rialto, and Theater on the Square are owned by the City and privately managed by the Broadway Center for the Performing Arts (BCPA). The venues feature live performances, educational offerings, festivals, and other programs that reflect the creativity and diversity of our community and contribute significantly to Tacoma's economic prosperity.

The Broadway Center for the Performing Arts maintains the venues for asset protection, function and safety, and vitality. They also manage the City's investments in maintenance and capital improvements to ensure efficiency and timeliness of projects, while leveraging their independent non-profit status to seek private donations to match City investments.

Major Initiatives for 2015 - 2016

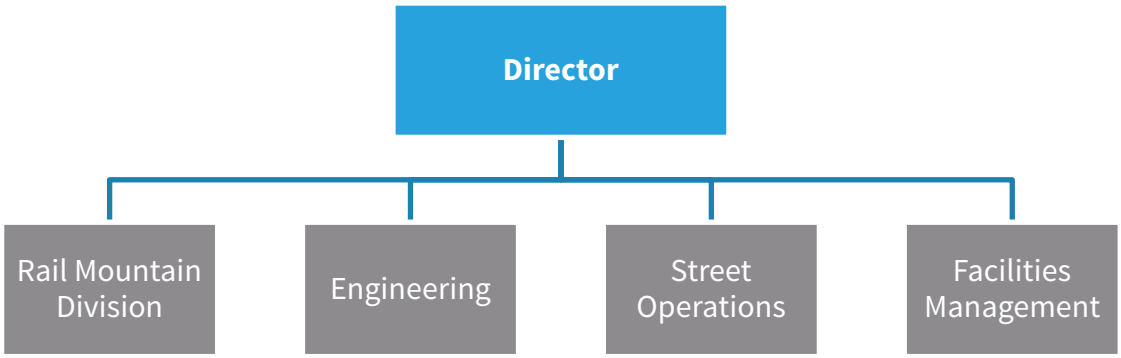
- Tacoma Theater District Centennial Campaign fundraising for capital investment
- Renewal of the management agreement with BCPA

Public Assembly Facilities Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Number of Use Days at the Broadway Center for the Performing Arts	-	1,074	1,035	962	1,024	1,024
This measure shows the demand for facility usage at the BCPA facilities for both educational and entertainment related events.						
Number of Visitors Served at the Broadway Center for the Performing Arts	-	250,000	267,000	250,000	255,567	255,567
This measure shows the demand for services at the BCPA facilities and reflects the value of services provided by the arts facilities.						

PUBLIC WORKS

Organizational Chart



Mission

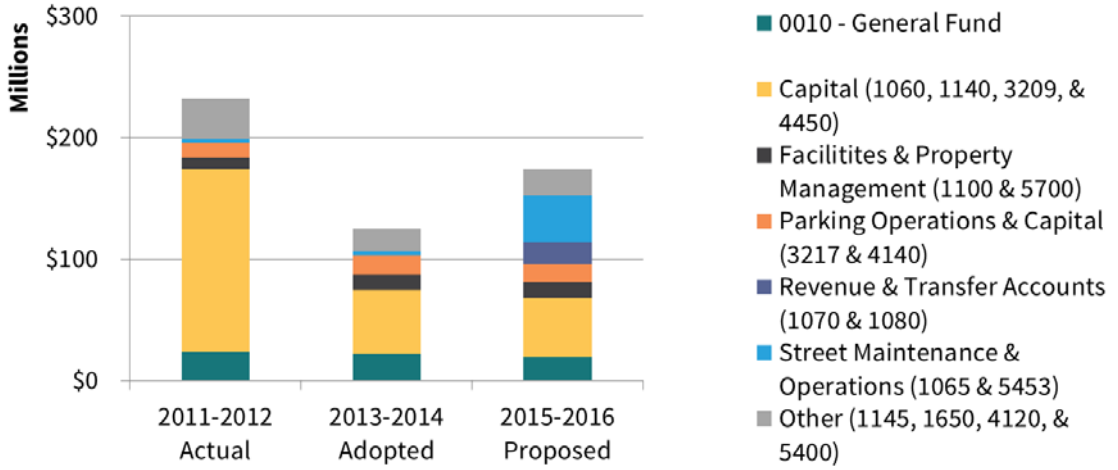
Provide essential public services that enhance the quality of life for the residents of Tacoma in a fair, responsive, and sustainable manner. The department is responsible for designing, building, and maintaining public infrastructure and preserving these assets through open and engaged partnerships with customers.

2015-2016 Key Budget Highlights

- Reinstate the Local Improvement District program
- Secure grant match to leverage $19M in grants for capital infrastructure
- Upgrade several of Tacoma's gateway locations through signage and beautification
- Transfer the Traffic Signal/Streetlight Shop from Street Operations to Engineering
- Implement enhanced parking enforcement management tools
- Establish a permanent pothole crew
- Allocate $2.8M for deferred General Fund fleet replacements

Public Works Financials

Total Expenses by Fund



Public Works	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
0010 - General Fund			
0010 - General Fund	23,533,804	22,269,097	19,894,129
Capital (1060, 1140, 3209, & 4450)			
1060 - Transportation Capital & Engineering	145,683,620	47,789,856	39,066,926
1140 - PWE Paths & Trails Reserve	465,391	276,000	5,561,463
4450 - Union Station	4,948,936	4,324,860	3,577,405
3209 - 1997 Bond Issue Const/Dvl PM	(364,593)	-	-
Facilitites & Property Management (1100 & 5700)			
1100 - PWF Property Management	190,098	464,576	974,927
5700 - Municipal Building Acquisition & Operations	9,380,678	12,107,154	12,544,550
Parking Operations & Capital (3217 & 4140)			
3217 - Parking Garage Capital Projects	1,189,459	-	-
4140 - PWE Parking Operating	10,848,669	16,102,179	14,498,899
Revenue & Transfer Accounts (1070 & 1080)			
1070 - Transportation Benefit District	-	-	4,792,894
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)	-	-	13,085,638
Street Maintenance & Operations (1065 & 5453)			
5453 - PWS Asphalt Plant	3,213,116	3,318,616	2,672,883
1065 - PW Street Fund (Street Operations, Engineering, Transportation)	-	-	35,973,794
Other (1145, 1650, 4120, & 5400)			
1145 - PWB Building & Land Use Services	4,284,434	-	-
1650 - Traffic Enforcement, Engineering & Education	96,612	260,528	313,630
4120 - PW Tacoma Rail Mountain Division	6,777,190	3,457,790	4,079,659
5400 - PW Fleet Equipment Rental	21,660,127	15,152,356	17,724,756
Grand Total	**231,907,542**	**125,523,012**	**174,761,552**
Full Time Equivalents	264.1	177.7	194.6

Fund Expenses by Spending Category

General Fund

0010 - General Fund	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	2,143,262	2,015,787	3,472,668
Fixed Costs	844,636	891,016	886,293
Maintenance & Operations	209,423	398,005	242,604
Contributions & Transfers	20,423,716	19,076,789	15,291,957
Capital Outlay	-	-	-
Assessments In	407,639	545,968	782,710
Assessments Out	(494,871)	(658,469)	(782,104)
0010 - General Fund Total	**23,533,804**	**22,269,097**	**19,894,129**
Full Time Equivalents	10.1	7.9	12.5

Capital

1060 - Transportation Capital & Engineering	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	20,728,279	17,564,964	-
Fixed Costs	5,649,854	4,484,956	354
Maintenance & Operations	10,582,072	5,112,147	-
Contributions & Transfers	7,464,664	-	-
Debt Service	749	-	233,040
Capital Outlay	98,860,286	18,862,088	37,946,989
Assessments In	4,321,081	4,064,628	886,543
Assessments Out	(1,923,366)	(2,300,525)	-
Reserves	-	1,598	-
1060 - Transportation Capital & Engineering Total	**145,683,620**	**47,789,856**	**39,066,926**
Full Time Equivalents	161.0	94.6	24.4

1140 - PWE Paths & Trails Reserve	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	4,700	65,624	-
Fixed Costs	1	-	2
Maintenance & Operations	4,453	-	-
Contributions & Transfers	34,193	-	-
Capital Outlay	415,193	200,000	5,527,904
Assessments In	6,853	5,454	25,707
Reserves	-	4,922	7,850
1140 - PWE Paths & Trails Reserve Total	**465,391**	**276,000**	**5,561,463**
Full Time Equivalents	0.2	0.4	0.3

3209 - 1997 Bond Issue Const/Dvl PM	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	31,517	-	-
Fixed Costs	704	-	-
Maintenance & Operations	46,887	-	-
Capital Outlay	(443,701)	-	-
3209 - 1997 Bond Issue Const/Dvl PM Total	**(364,593)**	**-**	**-**
Full Time Equivalents	-	-	-

4450 - Union Station	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Maintenance & Operations	10,111	9,600	9,600
Debt Service	4,938,825	4,315,260	3,567,805
4450 - Union Station Total	**4,948,936**	**4,324,860**	**3,577,405**
Full Time Equivalents	-	-	-

Facilities & Property Management

1100 - PWF Property Management	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	24,557	323,495	278,552
Fixed Costs	15,976	5,543	4
Maintenance & Operations	93,217	103,154	220,660
Capital Outlay	-	-	304,400
Assessments In	56,349	29,002	171,311
Reserves	-	3,382	-
1100 - PWF Property Management Total	**190,098**	**464,576**	**974,927**
Full Time Equivalents	-	1.3	1.1

5700 - Municipal Building Acquisition & Operations	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	3,755,277	4,236,277	3,740,463
Fixed Costs	1,719,234	236,182	342,303
Maintenance & Operations	2,283,748	3,726,217	4,248,451
Contributions & Transfers	1,043,436	-	-
Debt Service	125,447	900,000	-
Capital Outlay	80,426	2,350,000	3,452,400
Assessments In	373,111	590,034	472,631
Reserves	-	68,444	288,302
5700 - Municipal Building Acquisition & Operations Total	**9,380,678**	**12,107,154**	**12,544,550**
Full Time Equivalents	0.2	0.4	0.3

Parking Operations & Capital

3217 - Parking Garage Capital Projects	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	222,193	-	-
Debt Service	885,412	-	-
Capital Outlay	80,935	-	-
Assessments In	918	927	-
Assessments Out	-	(927)	-
3217 - Parking Garage Capital Projects Total	**1,189,459**	**-**	**-**
Full Time Equivalents	-	-	-

4140 - PWE Parking Operating	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,923,779	2,382,462	2,630,281
Fixed Costs	524,230	476,894	442,362
Maintenance & Operations	3,509,783	3,876,745	3,977,082
Contributions & Transfers	2,835,640	5,474,905	-
Debt Service	1,719,437	3,662,685	6,666,900
Capital Outlay	-	-	103,500
Assessments In	335,799	175,863	678,774
Reserves	-	52,625	-
4140 - PWE Parking Operating Total	**10,848,669**	**16,102,179**	**14,498,899**
Full Time Equivalents	20.1	12.7	14.0

Revenue & Transfer Accounts

1070 - Transportation Benefit District	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	-	-	4,792,894
1070 - Transportation Benefit District Total	**-**	**-**	**4,792,894**
Full Time Equivalents	-	-	-

1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	-	-	13,085,638
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance) Total	**-**	**-**	**13,085,638**
Full Time Equivalents	-	-	-

Street Maintenance & Operations

1065 - PW Street Fund (Street Operations, Engineering, Transportation)	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	-	-	19,518,150
Fixed Costs	-	-	5,299,334
Maintenance & Operations	-	-	8,029,755
Capital Outlay	-	-	65,000
Assessments In	-	-	3,563,233
Assessments Out	-	-	(501,678)
1065 - PW Street Fund (Street Operations, Engineering, Transportation) Total	**-**	**-**	**35,973,794**
Full Time Equivalents	-	-	85.5

5453 - PWS Asphalt Plant	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	626,290	448,497	435,966
Fixed Costs	117,042	107,337	192,334
Maintenance & Operations	2,360,434	2,471,490	1,688,115
Contributions & Transfers	1,226	2,000	-
Debt Service	81	310	-
Assessments In	108,043	278,506	151,037
Reserves	-	10,476	205,431
5453 - PWS Asphalt Plant Total	**3,213,116**	**3,318,616**	**2,672,883**
Full Time Equivalents	2.3	2.1	2.0

Other

1145 - PWB Building & Land Use Services	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	-	-	-
Fixed Costs	-	-	-
Contributions & Transfers	4,284,434	-	-
1145 - PWB Building & Land Use Services Total	**4,284,434**	**-**	**-**
Full Time Equivalents	-	-	-

PUBLIC WORKS FINANCIALS

1650 - Traffic Enforcement, Engineering & Education	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	44,673	-	53,094
Fixed Costs	1,084	-	-
Maintenance & Operations	45,358	260,100	259,800
Assessments In	5,497	428	736
1650 - Traffic Enforcement, Engineering & Education Total	**96,612**	**260,528**	**313,630**
Full Time Equivalents	-	-	0.2

4120 - PW Tacoma Rail Mountain Division	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	930,247	807,037	1,147,398
Fixed Costs	223,083	222,287	691,529
Maintenance & Operations	1,830,097	2,071,477	1,877,428
Contributions & Transfers	261,992	-	-
Debt Service	257,079	-	105,600
Capital Outlay	2,847,235	-	-
Assessments In	427,458	452,982	257,704
Assessments Out	-	(95,993)	-
4120 - PW Tacoma Rail Mountain Division Total	**6,777,190**	**3,457,790**	**4,079,659**
Full Time Equivalents	3.2	1.7	-

5400 - PW Fleet Equipment Rental	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	7,297,142	8,549,318	8,644,201
Fixed Costs	4,648,182	650,898	675,766
Maintenance & Operations	(18,830)	804,644	573,100
Contributions & Transfers	814,962	-	-
Capital Outlay	7,635,252	2,800,000	6,384,000
Assessments In	1,283,419	2,191,749	1,447,688
Reserves	-	155,747	-
5400 - PW Fleet Equipment Rental Total	**21,660,127**	**15,152,356**	**17,724,756**
Full Time Equivalents	47.3	38.3	38.4

Budget Notes

Fund 0010: The transfers from this fund were restructured in the 2015-2016 Proposed Budget to allow for dedicated revenue sources to Fund 1065. $13.4M of the Public Works General Fund budget represents a transfer to support Fund 1065.

Fund 1060: This fund previously represented the total of operations and capital, but the 2015-2016 Proposed Budget only includes Capital. New capital projects vary from biennium to biennium. All operating costs and FTEs were moved to Fund 1065 in January 2014.

Fund 1065: Operations only moved to this new fund in January 2014. These costs were previously included with Capital in Fund 1060.

Fund 1070: Created in January 2014, this fund has dedicated funding for streets separated from the General Fund.

Fund 1080: Created in January 2014, this fund has dedicated gross earnings tax funding for streets separated from the General Fund.

Fund 1140: The 2015-2016 Proposed Budget includes several newly appropriated capital projects (Schuster Parkway Promenade, Historic Water Ditch Trail, Prairie Line Trail, etc.).

Fund 1145: BLUS/Permit Services separated from Public Works in 2011. 2011-2012 Actuals represent the transfer of residual cash to the Permit Services Fund.

Fund 3209: All bond funds have been expended.

Fund 3217: There are no planned capital parking garage projects in the 2015-2016 Proposed Budget.

Fund 4120: There are no permanent FTEs budgeted in this fund. However, when employees perform work on this line from Tacoma Rail, they charge their associated expenses, including Personnel Services, to this fund.

Fund 4140: This fund does not include Municipal Court budgeted expenses or Municipal Court FTEs assigned to support Parking Operations.

Fund 5400: This budget includes planned vehicle replacements at a level greater than previous biennia.

Public Works Programs and Metrics

Facilities Management

The Facilities Management Division provides services for Facilities Maintenance, Real Property, Fleet Services, and Capital Improvement Projects. Facilities Maintenance manages City-owned General Government non-enterprise facilities including Fire, Police, Public Works, Neighborhood & Community Services, and the Municipal Complex. Real Property Services manages the use of rights-of-way and all City-owned real property. Services include acquisitions and dispositions, easements, and general property management. Fleet Services supports the City's transportation requirements for General Government by managing a safe, efficient, cost-effective, and diversified fleet of vehicles and equipment. Facilities Management also provides management of major and minor capital improvements to City-owned facilities.

Major Initiatives for 2015 - 2016

- Construct People's Pool and Aquatics Facility
- Create a permanent Customer Support Center space
- Upgrade Municipal Complex elevators
- Facilitate Sound Transit/Amtrak expansion projects
- Citywide surplus property disposition
- Support tribal projects and University of Washington-Tacoma Master Plan
- Support Environmental Services for compressed natural gas (CNG) conversion
- Develop fleet replacement strategy/policy

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Electricity Consumption						
This measure tracks the amount of electricity consumed in the City's General Government non-enterprise facilities. Amount is shown as kWh and also as a percentage compared to the previous year.						
Consumption in kWh (in millions)	10.48	9.3	9.97	9.77	9.48	9.39
Percent Compared to Prior Year	102%	90%	107%	98%	97%	98%
Water Consumption						
This measure shows the amount of water consumed in the City's General Government non-enterprise facilities. Amount is shown as CCF (1 CCF is 100 cubic feet of water, equal to approximately 750 gallons) and also as a percentage compared to the previous year.						
Consumption in CCF	10,430	10,236	10,053	9,751	9,459	9,270
Percent Compared to Prior Year	98%	98%	101%	97%	97%	98%

Public Works Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Percentage of Vehicles using Alternative/ Clean Vehicles	14%	14%	14%	14%	15%	16%
This measure shows the percentage of vehicles used by the City that are hybrid, electric, or utilize biodiesel.						
Percent Reduction in Fuel Consumption	8%	7%	8%	8%	12%	12%
This measure tracks percentage of fuel use compared to the City's 2009 baseline.						

Engineering

The Engineering Division provides engineering and program management for the City's transportation and major capital facilities projects. Program areas include street and non-motorized design, capital facilities design, transportation engineering, project and construction management, parking services, grant administration, and Local Improvement Districts. Other services include design review for private development, traffic data collection and analysis, development of engineering standards, school safety programs, and traffic control approval and permitting.

Major Initiatives for 2015 - 2016

- Leverage local funds with grant funds for transportation improvements
- Complete school and neighborhood safety projects
- Implement Residential Parking Permit Program
- Implement License Plate Recognition System
- Retrofit selected parking garages with energy efficient lighting

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Miles of Bike Infrastructure (Lanes, Sharrows, Boulevards, and Trails)	1.20	10.80	2.85	31.0	3.0	4.0
The measure shows the number of new miles of non-motorized facilities installed.						
Number of Curb Ramps Installed	291	273	540	445	500	500
This measure tracks the number of curb ramps installed in order to increase accessibility. The 2013/14 projected number of curb ramps is based on an estimated number of blocks of street paving.						

PUBLIC WORKS PROGRAMS AND METRICS

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Dollars Leveraged for Transportation Improvements (in millions)						
Local transportation funds consisting of Gas Tax, REET, and bonds are leveraged with grant funding opportunities to improve roads, bridges, and other infrastructure improvement projects.						
City Funds:	$10.3	$6.2	$9.1	$21.1	$7.3	$6.0
Grants:	$31.9	$37.2	$18.5	$61.9	$15.8	$12.8
Utility Funds:	$1.3	$0.3	-$0.4	$0.4	$ 0.9	-
Other Funds:	$5.3	$13.2	$3.3	$7.0	$1.4	$1.0

Street Operations

Street Operations is responsible for the operation and maintenance of 857 lane miles of arterial streets, 8,610 blocks of residential streets, 75,000 street signs, 20 City-owned parks, 4.68 miles of walking, hiking, biking trails, and 109 right-of-way locations throughout Tacoma. This division is responsible for maintaining gravel alleys, 57 blocks of gravel streets, and the maintenance of open storm drainage ditches. The division is also responsible for removing snow and ice, downed or fallen trees, and other debris from City streets and rights-of-way. During natural disasters, the division is responsible for closing severely damaged roads and bridges.

Major Initiatives for 2015 - 2016

- Permanently repair 16,200 potholes
- Complete 15.7 lane miles of arterial surface treatment
- Complete 86 blocks of residential surface treatment
- Complete 78 blocks of residential asphalt overlay
- Construct 150 ADA ramp upgrades
- Crack seal 29 lane miles

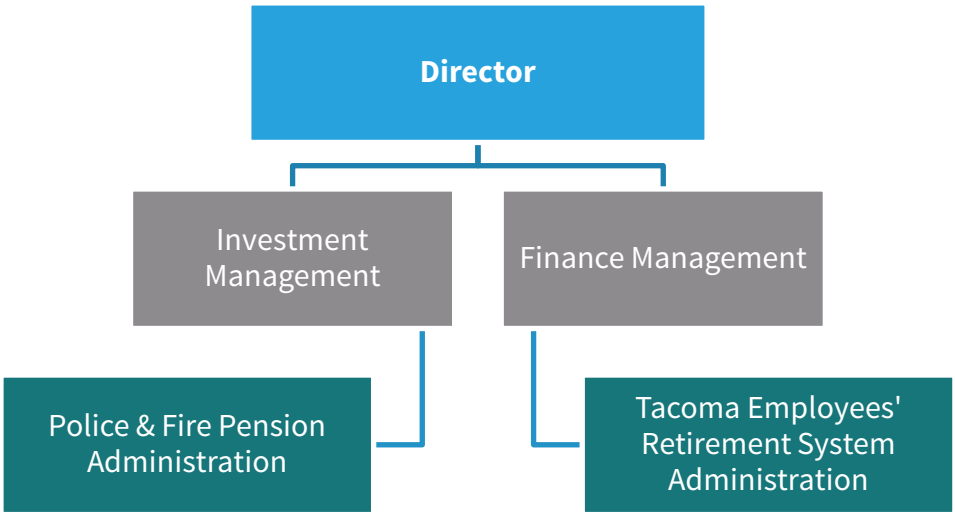
Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Average Response Time for Pothole Repair (Days)	4	5	6.3	7	5	5
This measure tracks the average response time in days from notification to temporary repair of potholes.						

Public Works Programs and Metrics

Measure	2011	2012	2013	2014 Estimate	2015 Target	2016 Target
Lane Miles of Streets Maintained	36.0	13.1	14.7	18.0	21.0	19.0
This measure tracks the total lane miles of arterial and residential streets preserved through the application of asphalt overlays and surface treatments.						
Average Response Time to Reinstall Downed Stop/Yield Signs	-	-	-	-	24 Hours/ 7 Days	24 Hours/ 7 Days
This measure tracks the average response time in days from notification to installation of a temporary sign and then the permanent replacement.						

Retirement

Organizational Chart



Mission

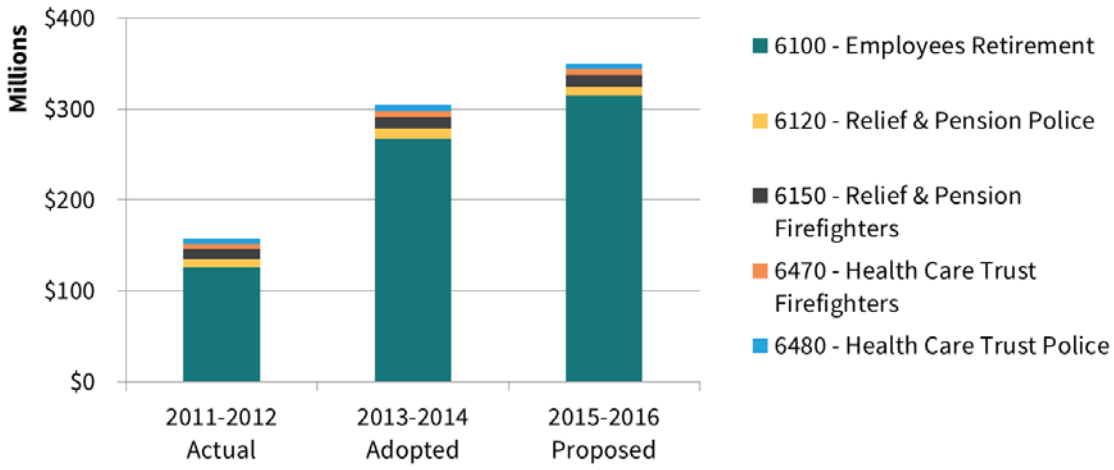
Provide quality benefits through professional plan administration and prudent management of financial assets.

2015-2016 Key Budget Highlights

- Pension and lump-sum distributions continue to rise, reflecting mature membership
- Adjust Police and Fire projected medical costs to reflect recent experience

Retirement Financials

Total Expenses by Fund



Retirement	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
6100 - Employees Retirement	125,635,813	267,395,276	315,158,781
6120 - Relief & Pension Police	9,482,671	10,965,518	9,422,250
6150 - Relief & Pension Firefighters	11,026,472	12,929,000	12,446,343
6470 - Health Care Trust Firefighters	5,438,581	6,580,000	7,026,676
6480 - Health Care Trust Police	6,282,179	6,900,000	5,527,293
Grand Total	**157,865,715**	**304,769,794**	**349,581,343**
Full Time Equivalents	13.0	10.0	11.0

Fund Expenses by Spending Category

6100 - Employees Retirement	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	1,816,812	1,964,595	1,933,889
Fixed Costs	265,360	295,805	285,349
Maintenance & Operations	118,000,322	140,220,200	161,023,200
Contributions & Transfers	5,200,000	-	-
Debt Service	32,462	-	-
Capital Outlay	1,916	25,000	-
Assessments In	318,941	394,218	508,189
Reserves	-	124,495,458	151,408,154
6100 - Employees Retirement Total	**125,635,813**	**267,395,276**	**315,158,781**
Full Time Equivalents	11.0	8.5	7.8

Retirement Financials

6120 - Relief & Pension Police	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	146,520	146,913	309,530
Fixed Costs	17,773	14,738	14,310
Maintenance & Operations	9,228,120	10,755,869	9,008,149
Debt Service	52	-	-
Assessments In	90,206	47,998	90,261
6120 - Relief & Pension Police Total	**9,482,671**	**10,965,518**	**9,422,250**
Full Time Equivalents	1.0	0.7	1.6

6150 - Relief & Pension Firefighters	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	149,109	146,913	311,530
Fixed Costs	17,556	19,889	14,576
Maintenance & Operations	10,762,698	12,109,693	12,023,792
Debt Service	222	-	-
Assessments In	96,887	55,145	96,445
Reserves	-	597,360	-
6150 - Relief & Pension Firefighters Total	**11,026,472**	**12,929,000**	**12,446,343**
Full Time Equivalents	1.0	0.7	1.6

6470 - Health Care Trust Firefighters	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	5,422,149	6,570,519	7,000,000
Fixed Costs	73	-	-
Maintenance & Operations	1,160	-	-
Assessments In	15,199	9,481	26,676
6470 - Health Care Trust Firefighters Total	**5,438,581**	**6,580,000**	**7,026,676**
Full Time Equivalents	-	-	-

6480 - Health Care Trust Police	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	6,267,006	6,889,558	5,500,000
Assessments In	15,172	10,442	27,293
6480 - Health Care Trust Police Total	**6,282,179**	**6,900,000**	**5,527,293**
Full Time Equivalents	-	-	-

Budget Notes

Fund 6100: The growth in Maintenance & Operations expenses in the 2015-2016 Proposed Budget in Fund 6100 is largely due to a higher than expected level of investment assets. The increase in budgeted reserves is due to an increase in anticipated revenue over the next biennium.

Retirement Programs

Tacoma Employees' Retirement System

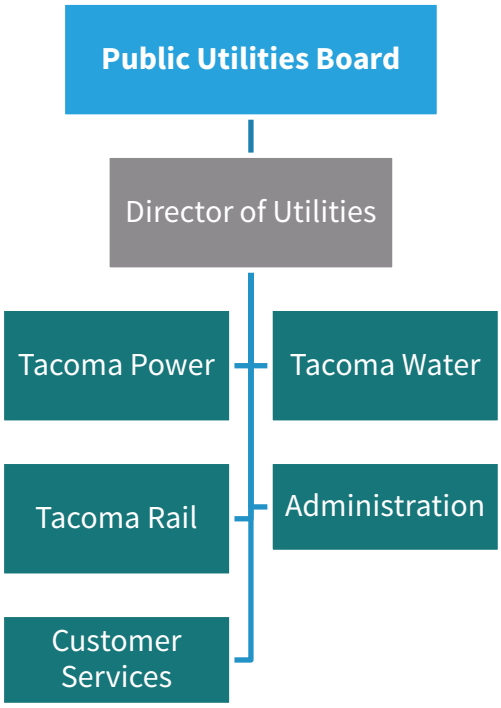
The Tacoma Employees' Retirement System (TERS) is a multiple-employer defined benefit pension plan, covering a majority of the employees of the City of Tacoma and three Member Public Agencies. It is administered in accordance with the Tacoma Municipal Code and Washington State statutes. The system has approximately 3,300 active and deferred employee members and 2,200 retirees and survivors and is funded by employer contributions, employee contributions, and investment earnings.

Police and Fire Pension and Health Benefits

The Police and Fire LEOFF1 pension system and prior pension acts are administered by the Police and Fire Pension Boards in accordance with the provisions of Washington State statutes. This is a closed retirement system with 590 members (one active and 331 retired Fire employees, two active and 256 retired Police employees). Mandated pension and full medical benefits are provided to eligible members.

Tacoma Public Utilities

Organizational Chart



Mission

Tacoma Public Utilities (TPU) provides services that are vital to our quality of life.

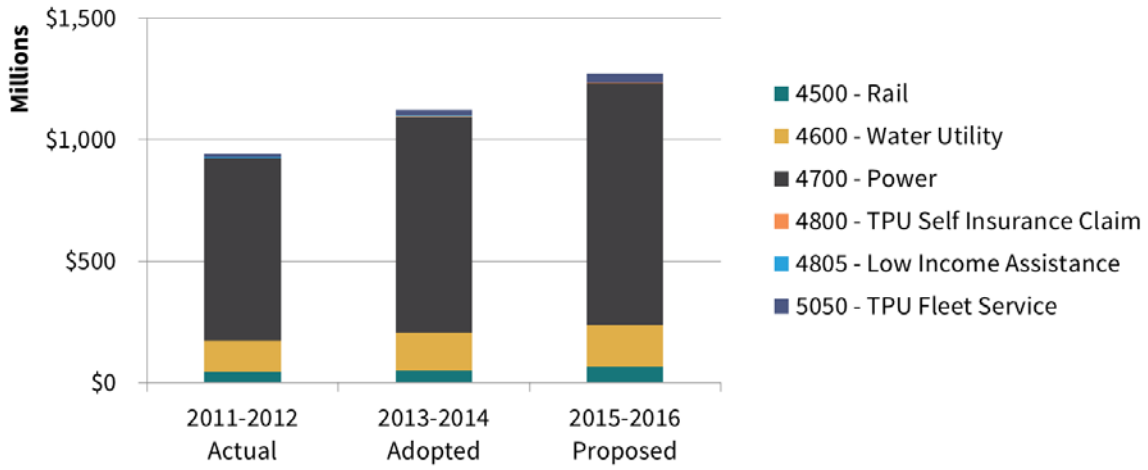
TPU is comprised of all services of Tacoma Power (including Click! Network), Tacoma Water, and Tacoma Rail.

2015-2016 Key Budget Highlights

- TPU guides, supports, and facilitates the mission and strategic objectives of Tacoma Power, Click! Network, Tacoma Water, and Tacoma Rail

Tacoma Public Utilities Financials

Total Expenses by Fund



Tacoma Public Utilities	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
4500 - Rail	44,564,615	51,164,148	65,643,257
4600 - Water Utility	128,560,839	153,724,796	173,782,815
4700 - Power	750,517,034	888,517,241	992,849,926
4800 - TPU Self Insurance Claim	2,577,225	4,150,579	3,238,211
4805 - Low Income Assistance	1,339,148	1,920,000	1,980,000
5050 - TPU Fleet Service	14,114,153	24,118,455	33,416,984
Grand Total	**941,673,014**	**1,123,595,219**	**1,270,911,193**
Full Time Equivalents	1,427.7	1,413.9	1,463.5

Fund Expenses by Spending Category

4500 - Rail	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	21,783,711	23,957,221	30,931,089
Fixed Costs	4,818,296	4,773,894	5,487,329
Maintenance & Operations	11,156,997	15,053,822	18,615,800
Contributions & Transfers	300,000	600,000	-
Debt Service	1,201,063	1,183,140	1,431,736
Capital Outlay	3,353,627	3,170,000	5,967,000
Assessments In	1,950,921	2,426,072	3,210,303
4500 - Rail Total	**44,564,615**	**51,164,148**	**65,643,257**
Full Time Equivalents	96.0	101.0	121.5

Tacoma Public Utilities Financials

4600 - Water Utility	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	35,857,001	41,583,244	50,226,810
Fixed Costs	8,194,673	7,741,034	8,502,761
Maintenance & Operations	24,989,584	36,753,577	41,735,683
Contributions & Transfers	197,482	226,000	275,000
Debt Service	43,213,923	47,903,418	47,305,317
Capital Outlay	(31,578)	-	6,222,588
Assessments In	16,139,755	19,517,523	19,514,656
4600 - Water Utility Total	**128,560,839**	**153,724,796**	**173,782,815**
Full Time Equivalents	262.4	248.3	256.2

4700 - Power	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	154,999,076	185,679,009	189,746,992
Fixed Costs	32,325,316	16,927,465	21,564,257
Maintenance & Operations	361,219,309	442,017,498	492,433,978
Contributions & Transfers	962,800	1,805,000	967,500
Debt Service	128,006,013	134,857,005	166,747,478
Capital Outlay	30,248,918	58,281,000	67,329,440
Assessments In	42,755,602	48,950,264	54,060,281
4700 - Power Total	**750,517,034**	**888,517,241**	**992,849,926**
Full Time Equivalents	1,037.3	1,034.6	1,056.3

4800 - TPU Self Insurance Claim	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	292	-	-
Maintenance & Operations	2,326,266	3,833,619	3,000,700
Assessments In	250,666	316,960	237,511
4800 - TPU Self Insurance Claim Total	**2,577,225**	**4,150,579**	**3,238,211**
Full Time Equivalents	-	-	-

4805 - Low Income Assistance	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Contributions & Transfers	1,339,148	1,920,000	1,980,000
4805 - Low Income Assistance Total	**1,339,148**	**1,920,000**	**1,980,000**
Full Time Equivalents	-	-	-

Tacoma Public Utilities Financials

5050 - TPU Fleet Service	2011-2012 Actual	2013-2014 Adopted	2015-2016 Proposed
Personnel Services	5,571,007	5,815,000	5,847,034
Fixed Costs	898,202	1,254,044	1,242,556
Maintenance & Operations	416,556	706,069	681,928
Capital Outlay	6,513,245	14,601,528	24,342,000
Assessments In	715,142	1,741,814	1,303,466
5050 - TPU Fleet Service Total	**14,114,153**	**24,118,455**	**33,416,984**
Full Time Equivalents	32.0	30.0	29.5

Tacoma Public Utilities Programs

Tacoma Rail

Tacoma Rail provides safe, reliable, and efficient rail transportation solutions to support the continued economic development of Tacoma and the Puget Sound region. Tacoma Rail provides services that are vital to the economic health of its customers. It links approximately 77 customers with North America and the world. Tacoma Rail provides rail freight service in three Washington counties, including the Tacoma and Olympia areas, and their respective ports. It is one of the busiest short-line railroads in the country in terms of revenue generating freight movements, utilizing 16 locomotives along 204 miles of track.

Major Initiatives for 2015 - 2016

- Efficiently manage resources to meet the over 30% growth in non-intermodal traffic spurred by increases in crude oil unit trains
- Train and manage newly hired employees to take advantage of a recently signed locomotive servicing contract with the BNSF Railway
- Continue wise infrastructure analysis and investment in decades-old track, deteriorating crossings, and locomotives
- Effectively address compliance and stay abreast of all industry mandates and emerging issues

Tacoma Water

Tacoma Water provides clean, reliable water now and in the future. In 2013, Tacoma Water celebrated its 100th year of drinking water from its primary supply, the highly valued Green River. Tacoma Water serves more than 97,000 customers both inside and outside the city of Tacoma and projects that its water resources should meet the growth and development needs of the service area for another 50-plus years.

Major Initiatives for 2015 - 2016

- Complete construction of the modern-era Green River Filtration Facility and effectively bring it into operation to provide high quality filtered water to customers
- Emphasize data driven decision making. Invest in tools and staff capabilities that will help inform the most important capital and operating decisions
- Continuously improve performance in key strategic areas: Customer Expectations, Financial Strength, Customer Focus, Effective Decision-Making, and Employee Engagement
- Benefit retail rates through expanded wholesale service offerings and sales

Tacoma Power

Tacoma Power is an innovative, citizen-owned electric utility that generates, transmits, and distributes electricity and provides energy and telecommunication services in an increasingly competitive marketplace. We are committed to provide high-value, competitively priced products and services to our customers through the quality of our employees and the responsiveness that results from local ownership.

Tacoma Public Utilities Programs

Tacoma Power serves more than 170,000 customers over a 180 square mile service area both inside and outside of the city of Tacoma. A first-class environmental steward, almost 100% of power supplied to Tacoma Power customers is from carbon free and renewal hydroelectric resources. Tacoma Power is also a leader in conservation and maintains some of the lowest power rates in the region.

Major Initiatives for 2015 - 2016

- Continue environmental stewardship including investments in conservation and implementing two new fish hatcheries and two fish collectors at our hydro power projects
- Significantly restructure outstanding debt and change how capital projects are financed to ensure low and stable rates over the long term while maintaining strong AA category credit ratings
- Anticipate and effectively adapt to changing wholesale markets
- Increase capital program budget for technology projects to optimize utility operations, maintain system reliability, and continuously enhance the customer experience
- Maintain focus on reliability, compliance, and safety

Fleet Services

Fleet Services performs high quality vehicle management services for the Department of Public Utilities, which includes asset maintenance, repair, and replacement of Department vehicles and related equipment.

In keeping with Tacoma Public Utilities' environmental stewardship, Fleet Services enhanced motor pool capabilities in 2013-2014 by adding two hybrid electrical vehicles, increasing to 70% the motor pool vehicles which are either full or hybrid electric.

Self-Insurance

The Self-Insurance Claim Fund insures Tacoma Public Utilities' operating divisions, Tacoma Power, Tacoma Water, and Tacoma Rail, for certain losses arising from personal and property damage claims by third parties. Contributions by the divisions also cover the administrative expenses of the Fund.

Low Income Assistance

The Low Income Assistance Fund, established to help Tacoma Power's most financially vulnerable customers with vital energy needs, provides funding to customers qualifying for the Utility's 30% Residential Rate Discount program as well as its two grant programs, Family Need and Power Aid.

Tacoma's low income assistance programs help thousands of customers each year. They work in tandem with other local and federal programs such as the Low Income Home Energy Assistance Program (LIHEAP), Tacoma Public Utilities' conservation programs offering customers meaningful cost savings opportunities through assisted energy or water efficiency measures, and a budget billing option which mitigates the effects of high billings through more predictable, stable, and affordable monthly charges.

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
0010 - General Fund				
Revenue				
Taxes	351,720,142	361,129,711	377,679,887	16,550,176
Licenses & Permits	6,014,536	6,177,000	7,872,883	1,695,883
Intergovernmental Revenues	18,421,790	21,579,046	17,566,665	(4,012,381)
Charges for Services	2,372,427	2,447,100	5,252,507	2,805,407
Fines & Forfeits	2,161,377	1,718,000	2,116,920	398,920
Miscellaneous Revenues	12,243,808	3,607,500	2,861,247	(746,253)
Cash Balance	-	-	9,951,594	9,951,594
Revenue Total	**392,934,081**	**396,658,357**	**423,301,703**	**26,643,346**
Expenditure				
Personnel Services	273,075,173	270,773,084	292,202,054	21,428,970
Fixed Costs	58,399,124	60,114,839	58,824,064	(1,290,775)
Maintenance & Operations	37,805,880	42,562,665	43,235,538	672,873
Contributions & Transfers	37,229,513	25,912,828	27,747,824	1,834,996
Debt Service	31,261	12,638,191	21,972,440	9,334,249
Capital Outlay	3,886,554	3,890,820	2,285,704	(1,605,116)
Assessments In	10,095,435	12,338,927	14,373,953	2,035,026
Assessments Out	(32,070,226)	(36,060,728)	(37,339,874)	(1,279,146)
Reserves	-	4,487,731	-	(4,487,731)
Expenditure Total	**388,452,715**	**396,658,357**	**423,301,703**	**26,643,346**
1020 - Courts Special Revenue				
Revenue				
Intergovernmental Revenues	192,800	208,072	136,768	(71,304)
Fines & Forfeits	9,670	10,000	8,000	(2,000)
Cash Balance	-	-	4,994	4,994
Revenue Total	**202,470**	**218,072**	**149,762**	**(68,310)**
Expenditure				
Personnel Services	178,318	203,400	114,714	(88,686)
Fixed Costs	3	-	1,548	1,548
Maintenance & Operations	29,911	10,000	33,500	23,500
Assessments In	-	492	-	(492)
Reserves	-	4,180	-	(4,180)
Expenditure Total	**208,232**	**218,072**	**149,762**	**(68,310)**
1030 - Contingency Fund				
Revenue				
Miscellaneous Revenues	41,875	-	-	-
Cash Balance	-	752,490	751,878	(612)
Revenue Total	**41,875**	**752,490**	**751,878**	**(612)**
Expenditure				
Maintenance & Operations	73,521	750,038	750,000	(38)
Assessments In	47	2,452	1,878	(574)
Expenditure Total	**73,568**	**752,490**	**751,878**	**(612)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1060 - Transportation Capital & Engineering				
Revenue				
Licenses & Permits	262,490	-	794,609	794,609
Intergovernmental Revenues	57,926,779	23,620,708	31,211,417	7,590,709
Charges for Services	1,549,980	-	-	-
Fines & Forfeits	17,781	-	-	-
Miscellaneous Revenues	79,241,505	24,021,609	7,060,900	(16,960,709)
Cash Balance	-	147,539	-	(147,539)
Revenue Total	**138,998,535**	**47,789,856**	**39,066,926**	**(8,722,930)**
Expenditure				
Personnel Services	20,728,279	17,564,964	(0)	(17,564,964)
Fixed Costs	5,649,854	4,484,956	354	(4,484,602)
Maintenance & Operations	10,588,641	5,112,147	-	(5,112,147)
Contributions & Transfers	7,464,664	-	-	-
Debt Service	749	-	233,040	233,040
Capital Outlay	98,853,718	18,862,088	37,946,989	19,084,901
Assessments In	4,321,081	4,064,628	886,543	(3,178,085)
Assessments Out	(1,923,366)	(2,300,525)	-	2,300,525
Reserves	-	1,598	-	(1,598)
Expenditure Total	**145,683,620**	**47,789,856**	**39,066,926**	**(8,722,930)**
1065 - PW Street Fund (Street Operations, Engineering, Transportation)				
Revenue				
Intergovernmental Revenues	-	-	3,978,305	3,978,305
Miscellaneous Revenues	-	-	31,995,489	31,995,489
Revenue Total	**-**	**-**	**35,973,794**	**35,973,794**
Expenditure				
Personnel Services	-	-	19,518,150	19,518,150
Fixed Costs	-	-	5,299,334	5,299,334
Maintenance & Operations	-	-	8,029,755	8,029,755
Capital Outlay	-	-	65,000	65,000
Assessments In	-	-	3,563,233	3,563,233
Assessments Out	-	-	(501,678)	(501,678)
Expenditure Total	**-**	**-**	**35,973,794**	**35,973,794**
1070 - Transportation Benefit District				
Revenue				
Taxes	-	-	4,792,894	4,792,894
Revenue Total	**-**	**-**	**4,792,894**	**4,792,894**
Expenditure				
Contributions & Transfers	-	-	4,792,894	4,792,894
Expenditure Total	**-**	**-**	**4,792,894**	**4,792,894**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)				
Revenue				
Taxes	-	-	13,085,638	13,085,638
Revenue Total	**-**	**-**	**13,085,638**	**13,085,638**
Expenditure				
Contributions & Transfers	-	-	13,085,638	13,085,638
Expenditure Total	**-**	**-**	**13,085,638**	**13,085,638**
1090 - TFD Special Revenue				
Revenue				
Intergovernmental Revenues	6,314,839	10,728,609	5,095,707	(5,632,902)
Charges for Services	5,200	5,000	5,000	-
Miscellaneous Revenues	665,778	26,500	22,500	(4,000)
Revenue Total	**6,985,818**	**10,760,109**	**5,123,207**	**(5,636,902)**
Expenditure				
Personnel Services	3,595,900	6,159,352	3,250,119	(2,909,233)
Fixed Costs	29,234	147,300	148,000	700
Maintenance & Operations	1,290,012	663,809	350,532	(313,277)
Contributions & Transfers	236,991	-	-	-
Debt Service	52,347	367,000	283,468	(83,532)
Capital Outlay	1,090,931	3,251,000	1,091,088	(2,159,912)
Assessments Out	(242)	-	-	-
Reserves	-	171,648	-	(171,648)
Expenditure Total	**6,295,172**	**10,760,109**	**5,123,207**	**(5,636,902)**
1100 - PWF Property Management				
Revenue				
Taxes	-	-	200,000	200,000
Licenses & Permits	170,932	150,000	140,000	(10,000)
Charges for Services	12,548	-	-	-
Miscellaneous Revenues	678,598	300,000	232,000	(68,000)
Cash Balance	-	14,576	402,927	388,351
Revenue Total	**862,078**	**464,576**	**974,927**	**510,351**
Expenditure				
Personnel Services	24,557	323,495	278,552	(44,943)
Fixed Costs	15,976	5,543	4	(5,539)
Maintenance & Operations	93,217	103,154	220,660	117,506
Capital Outlay	-	-	304,400	304,400
Assessments In	56,349	29,002	171,311	142,309
Reserves	-	3,382	-	(3,382)
Expenditure Total	**190,098**	**464,576**	**974,927**	**510,351**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1110 - Local Improvement Guaranty				
Revenue				
Miscellaneous Revenues	1,567,060	140,016	75,000	(65,016)
Cash Balance	-	-	104,262	104,262
Revenue Total	**1,567,060**	**140,016**	**179,262**	**39,246**
Expenditure				
Personnel Services	203,460	140,666	145,335	4,669
Fixed Costs	1,103	-	596	596
Maintenance & Operations	(6,063)	-	-	-
Contributions & Transfers	340	-	-	-
Assessments In	41,166	27,651	33,331	5,680
Assessments Out	-	(28,301)	-	28,301
Expenditure Total	**240,006**	**140,016**	**179,262**	**39,246**
1140 - PWE Paths & Trails Reserve				
Revenue				
Intergovernmental Revenues	322,510	176,000	3,403,835	3,227,835
Miscellaneous Revenues	144,283	100,000	2,066,314	1,966,314
Cash Balance	-	-	91,314	91,314
Revenue Total	**466,792**	**276,000**	**5,561,463**	**5,285,463**
Expenditure				
Personnel Services	4,700	65,624	(0)	(65,624)
Fixed Costs	1	-	2	2
Maintenance & Operations	4,453	-	-	-
Contributions & Transfers	34,193	-	-	-
Capital Outlay	415,193	200,000	5,527,904	5,327,904
Assessments In	6,853	5,454	25,707	20,253
Reserves	-	4,922	7,850	2,928
Expenditure Total	**465,391**	**276,000**	**5,561,463**	**5,285,463**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1145 - PWB Building & Land Use Services				
Revenue				
Licenses & Permits	58,500	-	-	-
Intergovernmental Revenues	(674)	-	-	-
Charges for Services	33,693	-	-	-
Fines & Forfeits	353,315	285,000	437,362	152,362
Miscellaneous Revenues	455,023	220,107	443,700	223,593
Cash Balance	-	1,500,000	567,263	(932,737)
Revenue Total	**899,856**	**2,005,107**	**1,448,325**	**(556,782)**
Expenditure				
Personnel Services	126,077	500,000	100,000	(400,000)
Fixed Costs	240,175	2,316	1,152	(1,164)
Maintenance & Operations	195,582	1,335,258	1,196,000	(139,258)
Contributions & Transfers	4,284,434	-	-	-
Capital Outlay	304,821	-	-	-
Assessments In	18,921	147,904	151,173	3,269
Reserves	-	19,629	-	(19,629)
Expenditure Total	**5,170,010**	**2,005,107**	**1,448,325**	**(556,782)**
1155 - TFD EMS Special Revenue				
Revenue				
Taxes	18,320,846	16,526,000	18,315,581	1,789,581
Intergovernmental Revenues	32,883	50,000	-	(50,000)
Charges for Services	6,003,838	6,185,165	7,778,678	1,593,513
Miscellaneous Revenues	480,628	395,380	100,000	(295,380)
Cash Balance	-	2,979,377	984,381	(1,994,996)
Revenue Total	**24,838,195**	**26,135,922**	**27,178,640**	**1,042,718**
Expenditure				
Personnel Services	21,553,932	21,622,188	22,373,130	750,942
Fixed Costs	1,299,169	1,351,737	1,668,736	316,999
Maintenance & Operations	1,117,085	1,321,337	1,608,850	287,513
Contributions & Transfers	465,742	314,500	314,500	-
Capital Outlay	589,597	500,000	-	(500,000)
Assessments In	683,711	1,026,160	1,213,424	187,264
Expenditure Total	**25,709,235**	**26,135,922**	**27,178,640**	**1,042,718**
1180 - PAF Tourism & Conventions				
Revenue				
Taxes	5,874,670	6,420,963	6,664,782	243,819
Miscellaneous Revenues	27,967	-	-	-
Revenue Total	**5,902,637**	**6,420,963**	**6,664,782**	**243,819**
Expenditure				
Contributions & Transfers	6,036,579	6,420,963	6,664,782	243,819
Debt Service	0	-	-	-
Assessments In	18,289	-	-	-
Expenditure Total	**6,054,868**	**6,420,963**	**6,664,782**	**243,819**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1185 - NCS Special Revenue				
Revenue				
Taxes	2,177,078	5,362,000	9,542,985	4,180,985
Intergovernmental Revenues	2,605,720	2,668,700	1,558,300	(1,110,400)
Charges for Services	46,326	72,000	86,000	14,000
Miscellaneous Revenues	1,377,551	1,999,932	3,036,888	1,036,956
Cash Balance	-	1,856,512	3,274,084	1,417,572
Revenue Total	**6,206,676**	**11,959,144**	**17,498,257**	**5,539,113**
Expenditure				
Personnel Services	1,679,598	1,655,578	3,221,094	1,565,516
Fixed Costs	663	42,062	68,241	26,179
Maintenance & Operations	2,553,763	10,027,791	13,991,657	3,963,866
Assessments In	52,819	208,739	217,265	8,526
Assessments Out	(2)	-	-	-
Reserves	-	24,974	-	(24,974)
Expenditure Total	**4,286,841**	**11,959,144**	**17,498,257**	**5,539,113**
1195 - Economic Development Grants				
Revenue				
Intergovernmental Revenues	14,894,228	24,225,137	15,583,477	(8,641,660)
Charges for Services	1,643,026	1,876,200	1,973,896	97,696
Fines & Forfeits	711	-	-	-
Miscellaneous Revenues	2,254,478	746,500	330,000	(416,500)
Cash Balance	-	11,075,785	9,308,984	(1,766,801)
Revenue Total	**18,792,443**	**37,923,622**	**27,196,357**	**(10,727,265)**
Expenditure				
Personnel Services	2,119,222	1,846,645	1,428,817	(417,828)
Fixed Costs	(188)	44,166	47,386	3,220
Maintenance & Operations	7,110,789	17,436,317	12,147,219	(5,289,098)
Contributions & Transfers	5,158,563	18,252,756	13,509,704	(4,743,052)
Debt Service	57	-	-	-
Capital Outlay	-	300,000	20,000	(280,000)
Assessments In	308,331	21,383	43,231	21,848
Assessments Out	(144,459)	-	-	-
Reserves	-	22,355	-	(22,355)
Expenditure Total	**14,552,315**	**37,923,622**	**27,196,357**	**(10,727,265)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1200 - Library Special Revenue				
Revenue				
Intergovernmental Revenues	130,167	-	133,000	133,000
Charges for Services	23,006	30,000	10,000	(20,000)
Miscellaneous Revenues	705,914	461,507	162,397	(299,110)
Cash Balance	-	-	369,443	369,443
Revenue Total	**859,086**	**491,507**	**674,840**	**183,333**
Expenditure				
Fixed Costs	9,037	13,007	-	(13,007)
Maintenance & Operations	255,144	342,500	633,400	290,900
Capital Outlay	42,364	136,000	-	(136,000)
Assessments In	3,473	-	-	-
Reserves	-	-	41,440	41,440
Expenditure Total	**310,019**	**491,507**	**674,840**	**183,333**
1236 - CED Small Business Enterprise				
Revenue				
Personnel Services	775	-	-	-
Miscellaneous Revenues	4,025	-	-	-
Assessments In	385,532	484,081	546,582	62,501
Revenue Total	**390,332**	**484,081**	**546,582**	**62,501**
Expenditure				
Personnel Services	298,615	366,287	413,126	46,839
Fixed Costs	24,344	28,190	32,660	4,470
Maintenance & Operations	37,745	58,500	64,679	6,179
Contributions & Transfers	749	-	-	-
Assessments In	25,603	31,104	36,117	5,013
Expenditure Total	**387,056**	**484,081**	**546,582**	**62,501**
1267 - TPD Special Revenue				
Revenue				
Intergovernmental Revenues	3,438,025	6,262,139	4,456,426	(1,805,713)
Charges for Services	300,462	190,000	546,820	356,820
Fines & Forfeits	239,004	426,515	572,400	145,885
Miscellaneous Revenues	1,755,318	30,700	509,245	478,545
Cash Balance	-	68,134	389,828	321,694
Revenue Total	**5,732,809**	**6,977,488**	**6,474,719**	**(502,769)**
Expenditure				
Personnel Services	2,591,547	4,206,016	5,322,687	1,116,671
Fixed Costs	140,067	11,207	9,811	(1,396)
Maintenance & Operations	1,512,353	2,450,111	819,427	(1,630,684)
Debt Service	37	-	-	-
Capital Outlay	615,052	-	-	-
Assessments In	173,995	235,064	322,794	87,730
Reserves	-	75,090	-	(75,090)
Expenditure Total	**5,033,052**	**6,977,488**	**6,474,719**	**(502,769)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1431 - CMO Municipal Cable TV				
Revenue				
Taxes	5,879,864	6,261,500	6,832,518	571,018
Miscellaneous Revenues	807,355	927,019	533,996	(393,023)
Cash Balance	-	501,325	823,996	322,671
Revenue Total	**6,687,219**	**7,689,844**	**8,190,510**	**500,666**
Expenditure				
Personnel Services	2,831,187	3,773,855	3,890,004	116,150
Fixed Costs	426,469	183,080	390,476	207,396
Maintenance & Operations	546,162	1,209,273	1,246,203	36,930
Contributions & Transfers	46,672	-	-	-
Capital Outlay	83,112	1,755,000	2,000,000	245,000
Assessments In	870,810	732,964	651,490	(81,474)
Reserves	-	35,673	12,337	(23,336)
Expenditure Total	**4,804,411**	**7,689,844**	**8,190,510**	**500,666**
1500 - CED Local Employment Apprenticeship Program				
Revenue				
Personnel Services	32,101	-	-	-
Intergovernmental Revenues	390,947	248,700	219,200	(29,500)
Fines & Forfeits	6,660	-	18,000	18,000
Miscellaneous Revenues	14,447	-	-	-
Assessments In	450,057	490,304	532,018	41,714
Cash Balance	-	23,890	20,402	(3,488)
Revenue Total	**894,213**	**762,894**	**789,620**	**26,726**
Expenditure				
Personnel Services	401,835	395,466	408,868	13,402
Fixed Costs	20,976	6,009	12,408	6,399
Maintenance & Operations	339,556	321,841	335,855	14,014
Assessments In	103,993	40,446	32,488	(7,957)
Assessments Out	-	(868)	-	868
Expenditure Total	**866,359**	**762,894**	**789,620**	**26,726**
1600 - CMO Special Revenue Grant Fund				
Revenue				
Intergovernmental Revenues	1,058,353	-	-	-
Miscellaneous Revenues	20,809	-	-	-
Revenue Total	**1,079,161**	**-**	**-**	**-**
Expenditure				
Personnel Services	73,623	-	-	-
Fixed Costs	8,052	-	-	-
Maintenance & Operations	997,486	-	-	-
Expenditure Total	**1,079,161**	**-**	**-**	**-**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1650 - Traffic Enforcement, Engineering & Education				
Revenue				
Charges for Services	319	-	-	-
Fines & Forfeits	5,363,726	4,244,768	3,836,407	(408,361)
Miscellaneous Revenues	3,688,611	2,389,039	2,654,266	265,227
Revenue Total	**9,052,656**	**6,633,807**	**6,490,673**	**(143,134)**
Expenditure				
Personnel Services	6,861,096	4,272,724	4,283,865	11,141
Fixed Costs	121,383	140,558	148,385	7,827
Maintenance & Operations	1,712,573	2,099,596	1,757,660	(341,936)
Debt Service	43,199	-	-	-
Assessments In	314,311	61,862	300,763	238,901
Reserves	-	59,067	-	(59,067)
Expenditure Total	**9,052,562**	**6,633,807**	**6,490,673**	**(143,134)**
2010 - Voted Bonds				
Revenue				
Taxes	4,766,390	5,406,550	5,412,050	5,500
Miscellaneous Revenues	59,084	-	-	-
Revenue Total	**4,825,474**	**5,406,550**	**5,412,050**	**5,500**
Expenditure				
Contributions & Transfers	59,681	-	-	-
Debt Service	5,410,162	5,406,550	5,412,050	5,500
Expenditure Total	**5,469,842**	**5,406,550**	**5,412,050**	**5,500**
2035 - LTD GO Bonds 1997 A & B				
Revenue				
Miscellaneous Revenues	1,188,575	5,188,575	6,368,575	1,180,000
Revenue Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
Expenditure				
Debt Service	1,188,575	5,188,575	6,368,575	1,180,000
Expenditure Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2038 - Public Works Trust Fund Loan				
Revenue				
Miscellaneous Revenues	2,337,363	2,265,281	2,313,603	48,322
Revenue Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
Expenditure				
Debt Service	2,337,363	2,265,281	2,313,603	48,322
Expenditure Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
2039 - LTGO Refunding Bonds 2001				
Revenue				
Miscellaneous Revenues	103,625	1,183,650	-	(1,183,650)
Revenue Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
Expenditure				
Debt Service	103,625	1,183,650	-	(1,183,650)
Expenditure Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2040 - LTGO 2009 Series A-F Bond Redemption				
Revenue				
Miscellaneous Revenues	4,930,990	5,005,695	2,998,003	(2,007,692)
Revenue Total	**4,930,990**	**5,005,695**	**2,998,003**	**(2,007,692)**
Expenditure				
Debt Service	5,040,995	5,005,695	2,998,003	(2,007,692)
Expenditure Total	**5,040,995**	**5,005,695**	**2,998,003**	**(2,007,692)**
2041 - 2010 LTGO Bonds Series 2010B - 2010E				
Revenue				
Miscellaneous Revenues	5,047,677	6,723,947	13,231,484	6,507,537
Revenue Total	**5,047,677**	**6,723,947**	**13,231,484**	**6,507,537**
Expenditure				
Contributions & Transfers	15,279	-	-	-
Debt Service	5,054,986	6,723,947	13,231,484	6,507,537
Expenditure Total	**5,070,264**	**6,723,947**	**13,231,484**	**6,507,537**
2042 - 2013 LTGO Refunding Bonds				
Revenue				
Miscellaneous Revenues	-	-	6,652,800	6,652,800
Revenue Total	**-**	**-**	**6,652,800**	**6,652,800**
Expenditure				
Debt Service	-	-	6,652,800	6,652,800
Expenditure Total	**-**	**-**	**6,652,800**	**6,652,800**
3209 - 1997 Bond Issue Const/Dvl PM				
Revenue				
Miscellaneous Revenues	4,538	-	-	-
Revenue Total	**4,538**	**-**	**-**	**-**
Expenditure				
Personnel Services	31,517	-	-	-
Fixed Costs	704	-	-	-
Maintenance & Operations	46,887	-	-	-
Capital Outlay	(443,701)	-	-	-
Expenditure Total	**(364,593)**	**-**	**-**	**-**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
3211 - Capital Projects Fund				
Revenue				
Taxes	6,653,283	5,600,000	8,216,000	2,616,000
Intergovernmental Revenues	1,019,078	400,000	-	(400,000)
Miscellaneous Revenues	2,663,949	5,823,920	198,800	(5,625,120)
Cash Balance	-	2,931,079	4,413,139	1,482,060
Revenue Total	**10,336,310**	**14,754,999**	**12,827,939**	**(1,927,060)**
Expenditure				
Personnel Services	375,824	-	(0)	(0)
Fixed Costs	44	56	238	182
Maintenance & Operations	593,440	580,000	-	(580,000)
Contributions & Transfers	6,895,319	13,643,920	7,901,500	(5,742,420)
Debt Service	-	-	3,039,924	3,039,924
Capital Outlay	2,184,632	-	1,650,000	1,650,000
Assessments In	453,255	515,431	236,277	(279,154)
Reserves	-	15,592	-	(15,592)
Expenditure Total	**10,502,513**	**14,754,999**	**12,827,939**	**(1,927,060)**
3216 - Police Facility 2002				
Revenue				
Miscellaneous Revenues	96,473	74,500	72,000	(2,500)
Cash Balance	-	27,875	-	(27,875)
Revenue Total	**96,473**	**102,375**	**72,000**	**(30,375)**
Expenditure				
Debt Service	156,104	102,375	72,000	(30,375)
Expenditure Total	**156,104**	**102,375**	**72,000**	**(30,375)**
3217 - Parking Garage Capital Projects				
Revenue				
Miscellaneous Revenues	1,301,501	-	-	-
Revenue Total	**1,301,501**	**-**	**-**	**-**
Expenditure				
Contributions & Transfers	222,193	-	-	-
Debt Service	885,412	-	-	-
Capital Outlay	80,935	-	-	-
Assessments In	918	927	-	(927)
Assessments Out	-	(927)	-	927
Expenditure Total	**1,189,459**	**-**	**-**	**-**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
3218 - 2009 LTGO Bond Capital Projects				
Revenue				
Intergovernmental Revenues	649,459	-	-	-
Charges for Services	6,087	-	-	-
Miscellaneous Revenues	20,080,766	-	-	-
Revenue Total	**20,736,312**	**-**	**-**	**-**
Expenditure				
Personnel Services	177,221	-	-	-
Maintenance & Operations	2,266,361	-	-	-
Contributions & Transfers	17,656,615	-	-	-
Debt Service	2,699	-	-	-
Capital Outlay	16,343,533	-	-	-
Expenditure Total	**36,446,428**	**-**	**-**	**-**
3220 - 2010 LTGO Bonds				
Revenue				
Miscellaneous Revenues	1,388,101	-	-	-
Revenue Total	**1,388,101**	**-**	**-**	**-**
Expenditure				
Personnel Services	2,373,413	-	-	-
Maintenance & Operations	4,950,930	-	-	-
Contributions & Transfers	8,553,394	-	-	-
Debt Service	2,071	-	-	-
Capital Outlay	1,609,070	-	-	-
Expenditure Total	**17,488,878**	**-**	**-**	**-**
4110 - Permit Services Fund				
Revenue				
Licenses & Permits	6,478,144	5,890,000	9,914,560	4,024,560
Intergovernmental Revenues	389,248	-	-	-
Charges for Services	3,698,815	3,495,000	5,918,700	2,423,700
Fines & Forfeits	441	-	-	-
Miscellaneous Revenues	6,583,146	1,682,000	1,304,814	(377,186)
Cash Balance	-	1,553,175	1,684,261	131,086
Revenue Total	**17,149,794**	**12,620,175**	**18,822,335**	**6,202,160**
Expenditure				
Personnel Services	9,806,956	9,200,445	14,043,674	4,843,230
Fixed Costs	870,524	1,101,295	897,221	(204,074)
Maintenance & Operations	445,696	300,944	1,109,066	808,122
Contributions & Transfers	4,086	-	200,000	200,000
Debt Service	43,594	40,000	-	(40,000)
Capital Outlay	-	40,000	200,000	160,000
Assessments In	2,069,144	1,937,491	2,372,374	434,882
Expenditure Total	**13,240,000**	**12,620,175**	**18,822,335**	**6,202,160**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4120 - PW Tacoma Rail Mountain Division				
Revenue				
Intergovernmental Revenues	427,670	-	-	-
Charges for Services	2,279,626	2,160,779	2,488,621	327,842
Miscellaneous Revenues	5,916,515	1,035,755	1,565,705	529,950
Cash Balance	-	261,256	25,333	(235,923)
Revenue Total	**8,623,811**	**3,457,790**	**4,079,659**	**621,869**
Expenditure				
Personnel Services	930,247	807,037	1,147,398	340,361
Fixed Costs	223,083	222,287	691,529	469,242
Maintenance & Operations	1,830,097	2,071,477	1,877,428	(194,049)
Contributions & Transfers	261,992	-	-	-
Debt Service	257,079	-	105,600	105,600
Capital Outlay	2,847,235	-	-	-
Assessments In	427,458	452,982	257,704	(195,278)
Assessments Out	-	(95,993)	-	95,993
Expenditure Total	**6,777,190**	**3,457,790**	**4,079,659**	**621,869**
4140 - PWE Parking Operating				
Revenue				
Charges for Services	6,759,802	6,430,282	9,888,876	3,458,594
Fines & Forfeits	2,816,482	3,100,000	4,390,478	1,290,478
Miscellaneous Revenues	1,870,653	4,602,865	40,000	(4,562,865)
Cash Balance	-	2,689,685	965,716	(1,723,969)
Revenue Total	**11,446,937**	**16,822,832**	**15,285,070**	**(1,537,762)**
Expenditure				
Personnel Services	2,453,475	3,011,020	3,266,202	255,182
Fixed Costs	568,411	528,321	514,816	(13,505)
Maintenance & Operations	3,535,118	3,905,745	4,002,482	96,737
Contributions & Transfers	2,835,640	5,474,905	-	(5,474,905)
Debt Service	1,719,437	3,662,685	6,666,900	3,004,215
Capital Outlay	-	-	103,500	103,500
Assessments In	335,799	187,531	731,170	543,639
Reserves	-	52,625	-	(52,625)
Expenditure Total	**11,447,881**	**16,822,832**	**15,285,070**	**(1,537,762)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4165 - PAF Convention Center				
Revenue				
Taxes	15,661	-	11,000	11,000
Intergovernmental Revenues	200,000	-	-	-
Charges for Services	4,179,297	4,615,918	3,908,990	(706,928)
Miscellaneous Revenues	11,072,958	12,589,748	17,013,797	4,424,049
Revenue Total	**15,467,916**	**17,205,666**	**20,933,787**	**3,728,121**
Expenditure				
Personnel Services	4,531,619	3,353,774	3,271,225	(82,549)
Fixed Costs	400,082	385,248	438,331	53,083
Maintenance & Operations	2,958,879	3,922,262	4,129,850	207,588
Contributions & Transfers	352,806	-	-	-
Debt Service	6,689,833	8,646,952	11,529,233	2,882,281
Capital Outlay	-	-	450,000	450,000
Assessments In	834,337	897,430	1,115,148	217,718
Expenditure Total	**15,767,557**	**17,205,666**	**20,933,787**	**3,728,121**
4170 - PAF Cheney Stadium				
Revenue				
Taxes	360,645	397,000	407,781	10,781
Charges for Services	145,026	303,902	302,016	(1,886)
Miscellaneous Revenues	1,946,392	2,216,169	2,315,230	99,061
Revenue Total	**2,452,063**	**2,917,071**	**3,025,027**	**107,956**
Expenditure				
Personnel Services	14,456	-	-	-
Fixed Costs	76,061	71,009	114,458	43,449
Maintenance & Operations	159,351	134,000	142,750	8,750
Contributions & Transfers	4,534,043	150,000	150,000	-
Debt Service	3,744	2,562,062	2,574,371	12,309
Assessments In	6,912	-	43,448	43,448
Expenditure Total	**4,794,566**	**2,917,071**	**3,025,027**	**107,956**
4180 - PAF Tacoma Dome				
Revenue				
Taxes	1,078,127	1,180,855	1,356,750	175,895
Charges for Services	7,961,772	9,614,961	9,525,498	(89,463)
Miscellaneous Revenues	1,450,978	714,498	1,983,450	1,268,952
Revenue Total	**10,490,877**	**11,510,314**	**12,865,698**	**1,355,384**
Expenditure				
Personnel Services	5,493,260	5,576,536	5,537,420	(39,116)
Fixed Costs	394,257	262,122	436,639	174,517
Maintenance & Operations	3,793,144	4,151,485	4,284,580	133,095
Contributions & Transfers	8,648	-	-	-
Debt Service	106,976	1,060,552	903,061	(157,491)
Capital Outlay	572,214	-	900,000	900,000
Assessments In	623,096	459,619	803,998	344,379
Expenditure Total	**10,991,594**	**11,510,314**	**12,865,698**	**1,355,384**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4190 - PAF Performing Arts				
Revenue				
Miscellaneous Revenues	3,722,006	2,867,273	2,936,000	68,727
Revenue Total	**3,722,006**	**2,867,273**	**2,936,000**	**68,727**
Expenditure				
Personnel Services	2,040	-	-	-
Fixed Costs	79,209	142,974	191,244	48,270
Maintenance & Operations	1,028,695	2,439,214	1,467,384	(971,830)
Contributions & Transfers	1,089	-	-	-
Debt Service	171,591	166,000	166,000	-
Capital Outlay	1,785,168	-	1,000,000	1,000,000
Assessments In	177,456	119,085	111,372	(7,713)
Expenditure Total	**3,245,248**	**2,867,273**	**2,936,000**	**68,727**
4200 - Solid Waste				
Revenue				
Intergovernmental Revenues	498,820	-	300,000	300,000
Charges for Services	113,769,138	116,318,000	122,022,000	5,704,000
Miscellaneous Revenues	3,085,061	22,791,776	19,356,450	(3,435,326)
Cash Balance	-	567,188	4,066,683	3,499,495
Revenue Total	**117,353,018**	**139,676,964**	**145,745,133**	**6,068,169**
Expenditure				
Personnel Services	35,497,571	41,446,513	40,009,642	(1,436,870)
Fixed Costs	15,681,108	15,859,690	16,415,767	556,077
Maintenance & Operations	26,645,880	32,552,926	35,489,192	2,936,266
Contributions & Transfers	323,243	156,000	-	(156,000)
Debt Service	8,732,610	13,140,136	18,661,064	5,520,928
Capital Outlay	36,984,881	21,124,176	18,879,450	(2,244,726)
Assessments In	15,487,136	18,505,117	9,931,464	(8,573,653)
Assessments Out	(2,343,259)	(3,107,595)	-	3,107,595
Reserves	-	-	6,358,553	6,358,553
Expenditure Total	**137,009,171**	**139,676,964**	**145,745,133**	**6,068,169**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4300 - Wastewater				
Revenue				
Intergovernmental Revenues	100,000	-	-	-
Charges for Services	109,044,603	105,616,000	128,748,000	23,132,000
Miscellaneous Revenues	3,666,373	60,440,714	45,190,145	(15,250,569)
Revenue Total	**112,810,975**	**166,056,714**	**173,938,145**	**7,881,431**
Expenditure				
Personnel Services	38,563,902	44,738,985	50,006,791	5,267,806
Fixed Costs	5,998,373	5,172,033	11,507,313	6,335,280
Maintenance & Operations	27,931,661	29,107,953	24,009,358	(5,098,595)
Contributions & Transfers	(235,888)	124,000	-	(124,000)
Debt Service	8,169,153	14,468,697	19,092,495	4,623,798
Capital Outlay	44,619,953	57,589,514	43,850,145	(13,739,369)
Assessments In	9,875,416	12,951,144	14,040,834	1,089,690
Reserves	-	1,904,388	11,431,209	9,526,821
Expenditure Total	**134,922,570**	**166,056,714**	**173,938,145**	**7,881,431**
4301 - Surface Water				
Revenue				
Intergovernmental Revenues	774,150	-	-	-
Charges for Services	47,717,748	47,180,000	62,061,000	14,881,000
Miscellaneous Revenues	3,155,003	39,045,345	31,212,135	(7,833,210)
Cash Balance	-	-	747,963	747,963
Revenue Total	**51,646,901**	**86,225,345**	**94,021,098**	**7,795,753**
Expenditure				
Personnel Services	15,636,821	18,142,045	18,419,149	277,104
Fixed Costs	3,123,698	2,791,237	3,689,336	898,099
Maintenance & Operations	8,774,114	8,660,349	8,688,388	28,039
Contributions & Transfers	(558,463)	62,000	-	(62,000)
Debt Service	8,178,122	7,799,835	11,164,183	3,364,348
Capital Outlay	11,376,374	37,080,345	30,502,135	(6,578,210)
Assessments In	7,513,846	9,410,738	8,707,326	(703,412)
Reserves	-	2,278,796	12,850,581	10,571,785
Expenditure Total	**54,044,512**	**86,225,345**	**94,021,098**	**7,795,753**
4450 - Union Station				
Revenue				
Miscellaneous Revenues	4,939,425	4,324,860	3,568,305	(756,555)
Cash Balance	-	-	9,100	9,100
Revenue Total	**4,939,425**	**4,324,860**	**3,577,405**	**(747,455)**
Expenditure				
Maintenance & Operations	10,111	9,600	9,600	-
Debt Service	4,938,825	4,315,260	3,567,805	(747,455)
Expenditure Total	**4,948,936**	**4,324,860**	**3,577,405**	**(747,455)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4500 - Rail				
Revenue				
Intergovernmental Revenues	207,252	-	-	-
Charges for Services	42,724,819	51,006,784	62,283,903	11,277,119
Miscellaneous Revenues	2,422,573	157,364	2,910,429	2,753,065
Cash Balance	-	-	448,925	448,925
Revenue Total	**45,354,645**	**51,164,148**	**65,643,257**	**14,479,109**
Expenditure				
Personnel Services	21,783,711	23,957,221	30,931,089	6,973,869
Fixed Costs	4,818,296	4,773,894	5,487,329	713,435
Maintenance & Operations	11,156,997	15,053,822	18,615,800	3,561,978
Contributions & Transfers	300,000	600,000	-	(600,000)
Debt Service	1,201,063	1,183,140	1,431,736	248,596
Capital Outlay	3,353,627	3,170,000	5,967,000	2,797,000
Assessments In	1,950,921	2,426,072	3,210,303	784,231
Expenditure Total	**44,564,615**	**51,164,148**	**65,643,257**	**14,479,109**
4600 - Water Utility				
Revenue				
Intergovernmental Revenues	165,438	-	-	-
Charges for Services	126,285,683	139,709,859	155,953,928	16,244,069
Miscellaneous Revenues	13,484,668	14,014,937	13,007,296	(1,007,641)
Cash Balance	-	-	4,821,591	4,821,591
Revenue Total	**139,935,789**	**153,724,796**	**173,782,815**	**20,058,019**
Expenditure				
Personnel Services	35,857,001	41,583,244	50,226,810	8,643,566
Fixed Costs	8,194,673	7,741,034	8,502,761	761,727
Maintenance & Operations	24,989,584	36,753,577	41,735,683	4,982,106
Contributions & Transfers	197,482	226,000	275,000	49,000
Debt Service	43,213,923	47,903,418	47,305,317	(598,101)
Capital Outlay	(31,578)	-	6,222,588	6,222,588
Assessments In	16,139,755	19,517,523	19,514,656	(2,867)
Expenditure Total	**128,560,839**	**153,724,796**	**173,782,815**	**20,058,019**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4700 - Power				
Revenue				
Intergovernmental Revenues	2,627,869	-	-	-
Charges for Services	753,895,919	814,157,658	874,908,639	60,750,981
Miscellaneous Revenues	19,889,346	15,894,156	11,685,317	(4,208,839)
Cash Balance	-	58,465,427	106,255,970	47,790,543
Revenue Total	**776,413,134**	**888,517,241**	**992,849,926**	**104,332,685**
Expenditure				
Personnel Services	154,999,076	185,679,009	189,746,992	4,067,983
Fixed Costs	32,325,316	16,927,465	21,564,257	4,636,792
Maintenance & Operations	361,219,309	442,017,498	492,433,978	50,416,480
Contributions & Transfers	962,800	1,805,000	967,500	(837,500)
Debt Service	128,006,013	134,857,005	166,747,478	31,890,473
Capital Outlay	30,248,918	58,281,000	67,329,440	9,048,440
Assessments In	42,755,602	48,950,264	54,060,281	5,110,017
Expenditure Total	**750,517,034**	**888,517,241**	**992,849,926**	**104,332,685**
4800 - TPU Self Insurance Claim				
Revenue				
Miscellaneous Revenues	3,373,296	2,155,000	2,580,000	425,000
Cash Balance	-	1,995,579	658,211	(1,337,368)
Revenue Total	**3,373,296**	**4,150,579**	**3,238,211**	**(912,368)**
Expenditure				
Personnel Services	292	-	-	-
Maintenance & Operations	2,326,266	3,833,619	3,000,700	(832,919)
Assessments In	250,666	316,960	237,511	(79,449)
Expenditure Total	**2,577,225**	**4,150,579**	**3,238,211**	**(912,368)**
4805 - Low Income Assistance				
Revenue				
Miscellaneous Revenues	979,436	1,800,000	960,000	(840,000)
Cash Balance	-	120,000	1,020,000	900,000
Revenue Total	**979,436**	**1,920,000**	**1,980,000**	**60,000**
Expenditure				
Contributions & Transfers	1,339,148	1,920,000	1,980,000	60,000
Expenditure Total	**1,339,148**	**1,920,000**	**1,980,000**	**60,000**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5007 - Finance Payroll/Organizational Mgmt				
Revenue				
Personnel Services	2,050	-	-	-
Charges for Services	1,884,929	2,070,000	-	(2,070,000)
Miscellaneous Revenues	784,017	-	-	-
Assessments In	2,474,985	2,542,398	-	(2,542,398)
Cash Balance	-	34,972	-	(34,972)
Revenue Total	**5,145,981**	**4,647,370**	**-**	**(4,647,370)**
Expenditure				
Personnel Services	1,508,741	1,620,834	-	(1,620,834)
Fixed Costs	1,883,530	2,209,012	-	(2,209,012)
Maintenance & Operations	338,982	633,066	-	(633,066)
Contributions & Transfers	3,246,568	-	-	-
Assessments In	651,208	184,418	-	(184,418)
Reserves	-	40	-	(40)
Expenditure Total	**7,629,029**	**4,647,370**	**-**	**(4,647,370)**
5016 - Finance Management & Budget				
Revenue				
Miscellaneous Revenues	42,743	-	-	-
Assessments In	1,170,040	1,569,262	-	(1,569,262)
Cash Balance	-	166,532	-	(166,532)
Revenue Total	**1,212,783**	**1,735,794**	**-**	**(1,735,794)**
Expenditure				
Personnel Services	980,705	1,102,019	-	(1,102,019)
Fixed Costs	21,029	11,143	-	(11,143)
Maintenance & Operations	122,060	386,781	-	(386,781)
Contributions & Transfers	561,493	-	-	-
Capital Outlay	12,538	-	-	-
Assessments In	90,238	235,851	-	(235,851)
Expenditure Total	**1,788,062**	**1,735,794**	**-**	**(1,735,794)**
5027 - Business System Improvement Project				
Revenue				
Miscellaneous Revenues	7,456	-	-	-
Revenue Total	**7,456**	**-**	**-**	**-**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5042 - IT Graphics Services				
Revenue				
Personnel Services	21,930	-	-	-
Maintenance & Operations	84,876	-	-	-
Charges for Services	4,822,245	2,299,878	1,682,008	(617,870)
Miscellaneous Revenues	64,259	-	-	-
Assessments In	200	-	-	-
Revenue Total	**4,993,511**	**2,299,878**	**1,682,008**	**(617,870)**
Expenditure				
Personnel Services	1,113,670	-	-	-
Fixed Costs	1,537,830	8,996	-	(8,996)
Maintenance & Operations	1,878,790	2,290,882	1,682,008	(608,874)
Contributions & Transfers	2,247	-	-	-
Debt Service	86,928	-	-	-
Assessments In	386,474	-	-	-
Expenditure Total	**5,005,938**	**2,299,878**	**1,682,008**	**(617,870)**
5050 - TPU Fleet Service				
Revenue				
Miscellaneous Revenues	12,464,167	14,002,499	18,391,521	4,389,022
Cash Balance	-	10,115,956	15,025,463	4,909,507
Revenue Total	**12,464,167**	**24,118,455**	**33,416,984**	**9,298,529**
Expenditure				
Personnel Services	5,571,007	5,815,000	5,847,034	32,034
Fixed Costs	898,202	1,254,044	1,242,556	(11,488)
Maintenance & Operations	416,556	706,069	681,928	(24,141)
Capital Outlay	6,513,245	14,601,528	24,342,000	9,740,472
Assessments In	715,142	1,741,814	1,303,466	(438,348)
Expenditure Total	**14,114,153**	**24,118,455**	**33,416,984**	**9,298,529**
5086 - Youth Build Tacoma				
Revenue				
Miscellaneous Revenues	7,001	-	-	-
Assessments In	604,771	570,492	651,003	80,511
Cash Balance	-	132,821	-	(132,821)
Revenue Total	**611,772**	**703,313**	**651,003**	**(52,310)**
Expenditure				
Maintenance & Operations	685,228	702,871	640,604	(62,267)
Debt Service	133	-	-	-
Assessments In	171	442	10,399	9,957
Expenditure Total	**685,532**	**703,313**	**651,003**	**(52,310)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5400 - PW Fleet Equipment Rental				
Revenue				
Personnel Services	5,606,638	-	-	-
Fixed Costs	234,450	-	-	-
Maintenance & Operations	820,319	-	-	-
Intergovernmental Revenues	12,000	-	-	-
Charges for Services	1,976	-	-	-
Miscellaneous Revenues	14,288,524	15,152,356	16,136,944	984,588
Assessments In	3,768	-	-	-
Cash Balance	-	-	1,587,812	1,587,812
Revenue Total	**20,967,674**	**15,152,356**	**17,724,756**	**2,572,400**
Expenditure				
Personnel Services	7,297,142	8,549,318	8,644,201	94,883
Fixed Costs	4,648,182	650,898	675,766	24,868
Maintenance & Operations	(18,830)	804,644	573,100	(231,544)
Contributions & Transfers	814,962	-	-	-
Capital Outlay	7,635,252	2,800,000	6,384,000	3,584,000
Assessments In	1,283,419	2,191,749	1,447,688	(744,061)
Reserves	-	155,747	-	(155,747)
Expenditure Total	**21,660,127**	**15,152,356**	**17,724,756**	**2,572,400**
5453 - PWS Asphalt Plant				
Revenue				
Personnel Services	115,790	-	-	-
Maintenance & Operations	702,374	-	992,203	992,203
Charges for Services	2,356,508	3,318,616	7,500	(3,311,116)
Miscellaneous Revenues	16,570	-	1,673,180	1,673,180
Assessments In	315	-	-	-
Revenue Total	**3,191,556**	**3,318,616**	**2,672,883**	**(645,733)**
Expenditure				
Personnel Services	626,290	448,497	435,966	(12,531)
Fixed Costs	117,042	107,337	192,334	84,997
Maintenance & Operations	2,360,434	2,471,490	1,688,115	(783,375)
Contributions & Transfers	1,226	2,000	-	(2,000)
Debt Service	81	310	-	(310)
Assessments In	108,043	278,506	151,037	(127,469)
Reserves	-	10,476	205,431	194,955
Expenditure Total	**3,213,116**	**3,318,616**	**2,672,883**	**(645,733)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5540 - Communications Equipment Replacement Reserve				
Revenue				
Intergovernmental Revenues	30,834	-	-	-
Charges for Services	5,152,656	4,445,919	4,727,467	281,548
Miscellaneous Revenues	517,648	-	-	-
Assessments In	3,103	-	-	-
Revenue Total	**5,704,240**	**4,445,919**	**4,727,467**	**281,548**
Expenditure				
Personnel Services	1,252,447	1,311,774	1,377,802	66,028
Fixed Costs	1,455,035	51,317	55,913	4,596
Maintenance & Operations	878,245	2,312,079	2,584,189	272,110
Contributions & Transfers	2,152,792	-	-	-
Capital Outlay	154,336	375,000	240,000	(135,000)
Assessments In	265,165	317,854	469,563	151,709
Reserves	-	77,895	-	(77,895)
Expenditure Total	**6,158,020**	**4,445,919**	**4,727,467**	**281,548**
5550 - Third Party Liability Claims				
Revenue				
Miscellaneous Revenues	7,463,138	7,387,000	7,395,462	8,462
Cash Balance	-	-	14,087	14,087
Revenue Total	**7,463,138**	**7,387,000**	**7,409,549**	**22,549**
Expenditure				
Personnel Services	81,833	81,218	85,345	4,126
Fixed Costs	-	-	1,225,736	1,225,736
Maintenance & Operations	3,914,044	5,108,701	4,533,297	(575,404)
Contributions & Transfers	4,011,000	-	-	-
Assessments In	1,631,874	2,151,761	1,565,171	(586,589)
Assessments Out	-	(152,351)	-	152,351
Reserves	-	197,671	-	(197,671)
Expenditure Total	**9,638,752**	**7,387,000**	**7,409,549**	**22,549**
5560 - Unemployment Compensation				
Revenue				
Miscellaneous Revenues	1,674,041	1,043,301	706,470	(336,831)
Cash Balance	-	-	361,316	361,316
Revenue Total	**1,674,041**	**1,043,301**	**1,067,786**	**24,485**
Expenditure				
Maintenance & Operations	1,243,025	1,012,162	1,040,000	27,838
Assessments In	40,382	29,656	27,786	(1,870)
Reserves	-	1,483	-	(1,483)
Expenditure Total	**1,283,407**	**1,043,301**	**1,067,786**	**24,485**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5570 - Worker's Compensation				
Revenue				
Charges for Services	5,520	-	-	-
Miscellaneous Revenues	15,938,910	19,332,224	17,780,558	(1,551,666)
Cash Balance	-	-	51,505	51,505
Revenue Total	**15,944,430**	**19,332,224**	**17,832,063**	**(1,500,161)**
Expenditure				
Personnel Services	1,941,605	2,047,130	2,165,016	117,886
Fixed Costs	16,289	163,045	637,587	474,542
Maintenance & Operations	12,012,612	15,841,748	14,684,752	(1,156,996)
Contributions & Transfers	999,442	-	-	-
Assessments In	246,323	294,947	344,708	49,761
Assessments Out	(21)	-	-	-
Reserves	-	985,354	-	(985,354)
Expenditure Total	**15,216,250**	**19,332,224**	**17,832,063**	**(1,500,161)**
5700 - Municipal Building Acquisition & Operations				
Revenue				
Personnel Services	231,717	-	-	-
Fixed Costs	1,738	-	-	-
Maintenance & Operations	4,577	-	-	-
Intergovernmental Revenues	5,913	-	-	-
Charges for Services	8,842,816	9,757,154	9,796,550	39,396
Miscellaneous Revenues	3,465,361	4,688,364	3,972,618	(715,746)
Assessments In	5,269	-	-	-
Cash Balance	-	1,499,302	2,304,641	805,339
Revenue Total	**12,557,391**	**15,944,820**	**16,073,809**	**128,989**
Expenditure				
Personnel Services	4,813,682	5,264,714	4,774,151	(490,563)
Fixed Costs	2,837,924	1,300,062	1,494,846	194,784
Maintenance & Operations	2,603,439	4,163,011	4,598,360	435,349
Contributions & Transfers	1,045,546	-	-	-
Debt Service	125,447	900,000	-	(900,000)
Capital Outlay	780,545	3,034,000	3,902,400	868,400
Assessments In	685,510	1,210,075	1,015,750	(194,325)
Reserves	-	72,958	288,302	215,344
Expenditure Total	**12,892,094**	**15,944,820**	**16,073,809**	**128,989**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5800 - Information Systems				
Revenue				
Personnel Services	271,794	-	-	-
Intergovernmental Revenues	452,548	-	-	-
Charges for Services	2,356	-	-	-
Miscellaneous Revenues	814,958	-	-	-
Assessments In	38,003,168	43,462,462	49,417,453	5,954,991
Revenue Total	**39,544,824**	**43,462,462**	**49,417,453**	**5,954,991**
Expenditure				
Personnel Services	25,883,178	25,446,785	26,767,783	1,320,997
Fixed Costs	1,143,914	1,076,793	2,858,102	1,781,309
Maintenance & Operations	6,830,487	13,146,683	15,262,698	2,116,015
Debt Service	55,224	71,000	-	(71,000)
Capital Outlay	2,192,954	2,604,651	3,291,386	686,735
Assessments In	25,928,976	26,065,864	24,884,255	(1,181,609)
Assessments Out	(22,135,016)	(24,949,314)	(23,646,770)	1,302,544
Expenditure Total	**39,899,717**	**43,462,462**	**49,417,453**	**5,954,991**
6050 - Deferred Compensation Trust				
Revenue				
Miscellaneous Revenues	508,926	488,584	477,680	(10,904)
Revenue Total	**508,926**	**488,584**	**477,680**	**(10,904)**
Expenditure				
Personnel Services	193,519	207,331	225,542	18,211
Fixed Costs	16,297	-	18,026	18,026
Maintenance & Operations	158,725	168,150	140,600	(27,550)
Assessments In	20,140	6,072	23,789	17,717
Reserves	-	107,031	69,723	(37,308)
Expenditure Total	**388,681**	**488,584**	**477,680**	**(10,904)**
6100 - Employees Retirement				
Revenue				
Miscellaneous Revenues	225,500,534	267,395,276	315,158,781	47,763,505
Revenue Total	**225,500,534**	**267,395,276**	**315,158,781**	**47,763,505**
Expenditure				
Personnel Services	1,816,812	1,964,595	1,933,889	(30,705)
Fixed Costs	265,360	295,805	285,349	(10,456)
Maintenance & Operations	118,000,322	140,220,200	161,023,200	20,803,000
Contributions & Transfers	5,200,000	-	-	-
Debt Service	32,462	-	-	-
Capital Outlay	1,916	25,000	-	(25,000)
Assessments In	318,941	394,218	508,189	113,970
Reserves	-	124,495,458	151,408,154	26,912,696
Expenditure Total	**125,635,813**	**267,395,276**	**315,158,781**	**47,763,505**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6120 - Relief & Pension Police				
Revenue				
Miscellaneous Revenues	8,137,491	10,541,000	9,422,250	(1,118,750)
Cash Balance	-	424,518	-	(424,518)
Revenue Total	**8,137,491**	**10,965,518**	**9,422,250**	**(1,543,268)**
Expenditure				
Personnel Services	146,520	146,913	309,530	162,617
Fixed Costs	17,773	14,738	14,310	(428)
Maintenance & Operations	9,228,120	10,755,869	9,008,149	(1,747,720)
Debt Service	52	-	-	-
Assessments In	90,206	47,998	90,261	42,263
Expenditure Total	**9,482,671**	**10,965,518**	**9,422,250**	**(1,543,268)**
6150 - Relief & Pension Firefighters				
Revenue				
Intergovernmental Revenues	665,738	-	-	-
Miscellaneous Revenues	10,095,444	12,929,000	12,446,343	(482,657)
Revenue Total	**10,761,182**	**12,929,000**	**12,446,343**	**(482,657)**
Expenditure				
Personnel Services	149,109	146,913	311,530	164,617
Fixed Costs	17,556	19,889	14,576	(5,313)
Maintenance & Operations	10,762,698	12,109,693	12,023,792	(85,901)
Debt Service	222	-	-	-
Assessments In	96,887	55,145	96,445	41,300
Reserves	-	597,360	-	(597,360)
Expenditure Total	**11,026,472**	**12,929,000**	**12,446,343**	**(482,657)**
6430 - Health Care Trust Labor Management				
Revenue				
Charges for Services	320	-	-	-
Miscellaneous Revenues	118,333,211	134,907,145	132,213,604	(2,693,541)
Cash Balance	-	-	3,833,584	3,833,584
Revenue Total	**118,333,531**	**134,907,145**	**136,047,188**	**1,140,043**
Expenditure				
Personnel Services	116,343,118	133,547,247	134,655,919	1,108,672
Maintenance & Operations	116,621	262,200	1,141,686	879,486
Assessments In	397,933	197,584	249,583	51,999
Reserves	-	900,114	-	(900,114)
Expenditure Total	**116,857,671**	**134,907,145**	**136,047,188**	**1,140,043**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6440 - Group Life Trust				
Revenue				
Miscellaneous Revenues	1,659,358	1,634,509	949,826	(684,683)
Cash Balance	-	72,896	959,290	886,394
Revenue Total	**1,659,358**	**1,707,405**	**1,909,116**	**201,711**
Expenditure				
Personnel Services	1,603,971	1,704,708	1,899,652	194,944
Assessments In	4,856	2,655	9,464	6,809
Reserves	-	42	-	(42)
Expenditure Total	**1,608,828**	**1,707,405**	**1,909,116**	**201,711**
6460 - Dental Care Labor Management				
Revenue				
Miscellaneous Revenues	12,434,747	13,980,077	11,285,784	(2,694,293)
Cash Balance	-	-	1,253,655	1,253,655
Revenue Total	**12,434,747**	**13,980,077**	**12,539,439**	**(1,440,638)**
Expenditure				
Personnel Services	11,500,122	13,426,849	12,497,379	(929,470)
Maintenance & Operations	10,966	14,800	11,194	(3,606)
Debt Service	20	-	-	-
Assessments In	31,214	19,342	30,866	11,524
Reserves	-	519,086	-	(519,086)
Expenditure Total	**11,542,322**	**13,980,077**	**12,539,439**	**(1,440,638)**
6470 - Health Care Trust Firefighters				
Revenue				
Miscellaneous Revenues	4,951,335	6,580,000	7,026,676	446,676
Revenue Total	**4,951,335**	**6,580,000**	**7,026,676**	**446,676**
Expenditure				
Personnel Services	5,422,149	6,570,519	7,000,000	429,481
Fixed Costs	73	-	-	-
Maintenance & Operations	1,160	-	-	-
Assessments In	15,199	9,481	26,676	17,195
Expenditure Total	**5,438,581**	**6,580,000**	**7,026,676**	**446,676**
6480 - Health Care Trust Police				
Revenue				
Miscellaneous Revenues	5,510,931	6,900,000	5,527,293	(1,372,707)
Revenue Total	**5,510,931**	**6,900,000**	**5,527,293**	**(1,372,707)**
Expenditure				
Personnel Services	6,267,006	6,889,558	5,500,000	(1,389,558)
Assessments In	15,172	10,442	27,293	16,851
Expenditure Total	**6,282,179**	**6,900,000**	**5,527,293**	**(1,372,707)**

Revenue & Expenditure by Fund with Category

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6795 - Public Facilities Districts				
Revenue				
Taxes	5,510,229	5,252,000	6,063,610	811,610
Miscellaneous Revenues	20,069	-	-	-
Revenue Total	**5,530,297**	**5,252,000**	**6,063,610**	**811,610**
Expenditure				
Fixed Costs	4,967,836	-	-	-
Maintenance & Operations	4,176	-	-	-
Contributions & Transfers	-	5,252,000	6,063,610	811,610
Assessments In	17,510	-	-	-
Expenditure Total	**4,989,523**	**5,252,000**	**6,063,610**	**811,610**

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Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
0010 - General Fund				
Taxes				
Property Tax				
4311000 - General Property Tax-Prior Period	2,692,052	3,008,000	3,707,847	699,847
4311100 - General Property Tax-Current Period	98,614,781	100,666,542	105,258,417	4,591,875
4311300 - Sales Tax Title Property	5,759	4,000	8,000	4,000
Property Tax Total	101,312,593	103,678,542	108,974,264	5,295,722
Sales Tax				
4313000 - City Sales/Use Tax	71,367,376	72,934,542	81,115,375	8,180,833
4313100 - City Optional Sales/Use Tax	-	-	-	-
4313150 - Streamline Mitigation Sales Tax Revenue	250,492	134,000	225,956	91,956
4313200 - Sales Tax .1% Criminal Justice	5,085,996	5,108,899	5,977,182	868,283
4313300 - Natural Gas Use Tax	4,488,690	2,100,000	2,389,822	289,822
Sales Tax Total	81,192,555	80,277,441	89,708,335	9,430,894
Business Tax				
4315500 - International Finance District	595,330	-	3,902	3,902
4315550 - Cable TV Franchise Fee	232,186	217,000	261,112	44,112
4315600 - Cellular Telephone & Pager Tax	10,058,199	10,168,411	8,102,808	(2,065,603)
4315650 - Telephone Tax	4,744,782	4,731,924	3,648,794	(1,083,130)
4315700 - Cable Television Tax	5,508,171	6,137,544	4,440,628	(1,696,916)
4315800 - Natural Gas Tax	7,406,173	6,552,906	6,659,835	106,929
4315850 - Private Solid Waste Tax	128,988	100,000	107,382	7,382
4316000 - Business Tax Miscellaneous	(55,592)	1,170,700	-	(1,170,700)
4316100 - Manufacturing Tax	6,906,416	6,565,164	6,931,229	366,065
4316200 - Retailing Tax	13,282,839	12,138,829	16,918,136	4,779,307
4316300 - Service Tax	23,488,272	27,163,388	33,666,924	6,503,536
4316330 - Railroad Franchise Tax	206	-	206	206
4316400 - Wholesaling Tax	8,861,766	9,130,808	9,299,611	168,803
4316500 - B/O Tax Job Credit	(66,783)	(336,000)	(377,682)	(41,682)
4316510 - Multiple Activities Tax Credit	(2,432,239)	(2,854,000)	(1,973,334)	880,666
4316520 - Retail Services	1,109,946	896,000	1,426,804	530,804
4316530 - Cabaret	7,496	-	-	-
4316540 - Buying & Selling of Wheat Oats Corn Barley	225,996	298,000	286,464	(11,536)
4316600 - Admission Tax	1,210,367	948,000	1,463,700	515,700
Business Tax Total	81,212,521	83,028,674	90,866,519	7,837,845
Utility Tax				
4315100 - Power Excise Tax	44,658,107	47,640,000	49,449,600	1,809,600
4315150 - Water Excise Tax	10,534,476	11,202,916	9,376,184	(1,826,732)
4315200 - Wastewater Excise Tax	8,881,447	9,772,000	7,506,001	(2,265,999)
4315230 - Surface Water Excise Tax	4,126,385	4,455,000	3,671,281	(783,719)
4315250 - Solid Waste Excise Tax	9,195,560	9,006,000	6,938,640	(2,067,360)
4315300 - Rail Excise Tax	3,563,518	3,992,450	3,920,251	(72,199)
4315350 - Click! Excise Tax	3,662,457	4,006,000	3,296,544	(709,456)
Utility Tax Total	84,621,950	90,074,366	84,158,501	(5,915,865)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Taxes				
4318000 - Leasehold Excise Tax	2,680,748	3,314,688	3,272,694	(41,994)
4318500 - Bingo & Raffles	1,100	-	1,823	1,823
4318501 - Punchboard & Pulltabs	786,136	708,000	643,500	(64,500)
4318502 - Card Rooms	(49)	-	2,355	2,355
4318503 - Amusement Games	49,062	48,000	51,896	3,896
Other Taxes Total	3,516,997	4,070,688	3,972,268	(98,420)
Taxes - Non Budgetary				
4310000 - Uncollected Taxes	(136,474)	-	-	-
Taxes - Non Budgetary Total	(136,474)	-	-	-
Taxes Total	**351,720,142**	**361,129,711**	**377,679,887**	**16,550,176**
Licenses & Permits				
Business Licenses & Permits				
4321000 - Business Licenses & Permits-Misc	288,328	318,000	1,213,965	895,965
4321010 - Fire Prevention Bureau Permits	36,770	-	276,000	276,000
4321050 - Emergency Alarm Installation	7,790	6,000	5,390	(610)
4321100 - Annual Business License Fee	3,057,632	3,150,000	3,682,034	532,034
4321150 - Home Occupation License	52,850	24,000	57,592	33,592
4321200 - Alarm System Operator License	23,200	22,000	24,840	2,840
4321250 - Alarm Monitor	1,021,370	1,078,000	1,008,390	(69,610)
4321300 - Dance Hall/Cabarets	46,400	55,000	41,434	(13,566)
4321350 - Multiple Vendor/Promotor Fee	69,410	65,000	67,608	2,608
4321400 - Garage License	74,779	74,000	76,128	2,128
4321950 - Interest/Penalty on Business Licenses	222,479	393,000	433,122	40,122
4322250 - Amusement Device	(180)	-	-	-
Business Licenses & Permits Total	4,900,827	5,185,000	6,886,503	1,701,503
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	453,786	407,000	390,000	(17,000)
4322050 - Building Permits	595	-	-	-
4322400 - Animal Licenses	642,487	569,000	581,180	12,180
4322410 - Intergovernmental Animal Licenses	16,841	16,000	15,200	(800)
Non-Business Licenses & Permits Total	1,113,710	992,000	986,380	(5,620)
Licenses & Permits Total	**6,014,536**	**6,177,000**	**7,872,883**	**1,695,883**
Intergovernmental Revenues				
Federal Grants				
4333001 - Ind Fed Dept of Homeland Sec 97.036	70	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	19,809	-	-	-
4333290 - Ind Fed Dept of Justice 16.738	8,359	16,000	-	(16,000)
4339050 - Direct Federal ARRA - Dept of Energy	175,572	-	-	-
6223200 - Indirect Fed Dept of Homeland Sec 97.036	1,223	-	-	-
Federal Grants Total	205,034	16,000	-	(16,000)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
State Grants				
4334100 - Direct WA Military Department	3,169	-	-	-
4334101 - Direct WA Other Judicial Agencies	110,000	110,000	100,000	(10,000)
6232300 - Direct WA Dept of Ecology	7,508	-	-	-
State Grants Total	120,678	110,000	100,000	(10,000)
State Shared Revenue				
4335100 - Criminal Justice-Assistance	79,032	101,000	32,754	(68,246)
4335101 - Criminal Justice-High Crime	1,967,736	1,881,000	1,977,293	96,293
4335102 - Criminal Justice-Low Population	89,208	96,000	99,577	3,577
4335103 - Criminal Justice-Violent Crime	334,252	358,000	385,953	27,953
4335400 - Liquor Excise Tax	1,465,088	1,000,000	1,088,878	88,878
4335401 - Liquor Board Profits	3,366,895	3,606,000	3,588,400	(17,600)
4336011 - State Vessel Registration Fees	-	4,098,489	-	(4,098,489)
State Shared Revenue Total	7,302,210	11,140,489	7,172,855	(3,967,634)
Payments in Lieu of Taxes				
4336000 - Payments in Lieu of Taxes	43,154	-	28,770	28,770
Payments in Lieu of Taxes Total	43,154	-	28,770	28,770
Grants from Local Units				
4337100 - Interlocal Grants - Puyallup Tribe	1,380,824	733,000	-	(733,000)
4338001 - Interlocal Workforce	60,547	-	7,500	7,500
4338002 - IntrLclNonGrtSvcs	1,176,414	1,347,204	1,631,000	283,796
Grants from Local Units Total	2,617,785	2,080,204	1,638,500	(441,704)
Intragovernmental Revenue				
4338110 - Fire Protection Services	8,130,715	8,232,353	8,626,540	394,187
4338170 - Library Services	263	-	-	-
4339000 - Advanced Payment - Unearned Revenue	1,951	-	-	-
Intragovernmental Revenue Total	8,132,929	8,232,353	8,626,540	394,187
Intergovernmental Revenues Total	**18,421,790**	**21,579,046**	**17,566,665**	**(4,012,381)**
Charges for Services				
Processing Fees				
4341000 - Charge for Services-Misc	72,622	152,000	70,675	(81,325)
4341100 - PW Damage Repair/Replace Maintenance	(2,693)	-	-	-
4341320 - Filing Fees-Misc	2,713	-	4,450	4,450
4341500 - Sale of Maps & Publications	4,156	-	6,972	6,972
4341860 - Certified Photostat Record Search	110,751	126,000	107,322	(18,678)
4341930 - Accounting & Finance Charges	-	-	271,119	271,119
4341980 - Environmental Processing	14,750	16,000	-	(16,000)
4343760 - Other Cust Fees Revenue (Late/NSF Check)	111,653	130,000	16,844	(113,156)
4345830 - Plan Checking Fees	387	-	-	-
Processing Fees Total	314,339	424,000	477,382	53,382

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Safety Fees				
4342000 - Charges for Security of Persons/Property	301,046	318,000	239,262	(78,738)
4342100 - Law Enforcement Services	534,833	485,000	849,441	364,441
4342200 - Fire Dept Misc	1,266	9,500	6,100	(3,400)
4342210 - Fire Alarm Svc	207,937	155,000	-	(155,000)
4342215 - False Alarm Fines	583,020	659,000	730,000	71,000
4342260 - Ambulance/Emergency Aid Fees	653,109	680,600	720,675	40,075
4342261 - Emergency Medical Accts Rec Writedowns	(293,566)	(315,000)	(395,965)	(80,965)
4342262 - Emergency Medical A/R Uncollectibles	(81,799)	(100,000)	(137,495)	(37,495)
Public Safety Fees Total	1,905,845	1,892,100	2,012,018	119,918
Public Facility Usage Fees				
4347110 - Library - Nonresident	31,749	30,000	31,686	1,686
4347122 - Other Fees & Charges - Culture & Recreat	18,133	15,000	2,000	(13,000)
4347190 - Other Revenue - Misc	37,985	76,000	19,670	(56,330)
4347500 - Other Intellectual Envir	8,433	8,000	9,751	1,751
Public Facility Usage Fees Total	96,300	129,000	63,107	(65,893)
Interfund Charges for Services				
4348000 - Interfund Charges for Services-Misc	46,671	-	-	-
4348050 - Interfund Charges for Services-GG	-	-	2,700,000	2,700,000
Interfund Charges for Services Total	46,671	-	2,700,000	2,700,000
Other Charges for Services				
4343506 - Rent of Oper Prop Leasehold	2,340	2,000	-	(2,000)
4343780 - External Overhead	(244)	-	-	-
6421400 - Surplus scrap sales	7,176	-	-	-
Other Charges for Services Total	9,272	2,000	-	(2,000)
Charges for Services Total	**2,372,427**	**2,447,100**	**5,252,507**	**2,805,407**
Fines & Forfeits				
Criminal Penalties				
4350030 - Other Infractions	49,009	74,000	133,985	59,985
4350040 - Driving Under the Influence	152,649	152,000	145,331	(6,669)
4350050 - Criminal Traffic Misdemeanors	467,772	516,000	345,117	(170,883)
4350065 - Domestic Violence Penalty Assessment	6	-	-	-
4351830 - Mand Vehicle Insurance Admin Credit	14,963	12,000	12,364	364
4357000 - Court Costs Recoupment	16,570	10,000	21,304	11,304
Criminal Penalties Total	700,968	764,000	658,101	(105,899)
Civil Penalties				
4319000 - Penalties/Interest-Business Taxes	739,263	266,000	947,146	681,146
4343910 - Penalties and Interest on Assessments	5,357	-	16,602	16,602
4350010 - Parking Infractions	161,594	160,000	60,000	(100,000)
4350012 - Local Fines - Cruelty to Animals	4,362	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4350060 - Non-Traffic Misdemeanors	141,431	142,000	108,699	(33,301)
4352000 - Boating Safety Fines - TMC4.05.020	1,410	2,000	-	(2,000)
4359700 - Library Book Fines & Penalties	406,992	384,000	326,372	(57,628)
Civil Penalties Total	1,460,409	954,000	1,458,819	504,819
Fines & Forfeits Total	**2,161,377**	**1,718,000**	**2,116,920**	**398,920**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	52,863	280,000	104,673	(175,327)
6011100 - Interest Earnings-Interfund Loans	672,773	634,000	294,907	(339,093)
6011200 - Interest Income-Municipal	131,407	160,000	-	(160,000)
6011300 - Pooled Investments Revenue	525,564	287,000	972,895	685,895
6011301 - Amortization of Premium/Discount	(22,482)	(4,000)	(367,717)	(363,717)
6012000 - Other Interest Earnings	117,975	168,000	-	(168,000)
6420000 - Capital Gains & Losses on Investments	37,932	12,000	31,476	19,476
Interest Total	1,516,032	1,537,000	1,036,234	(500,766)
Contributions				
6300000 - Contributions and Donations	96,529	8,000	-	(8,000)
6332000 - BABs Interest Federal Subsidy	1,685,738	1,644,000	1,400,000	(244,000)
Contributions Total	1,782,267	1,652,000	1,400,000	(252,000)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	5,754,321	-	-	-
6311100 - Transfer from EMS Levy	314,500	314,500	314,500	-
Transfers From Other Funds Total	6,068,821	314,500	314,500	-
Other Miscellaneous Revenues				
4342900 - Vending Machine Sales	77	-	-	-
4345200 - Reimbur Serv Wk in Prog	1,170	-	-	-
4345300 - Misc Work Order Revenue	10,515	4,000	9,000	5,000
4345455 - Compensation for Loss of Capital Asset	44,564	42,000	46,667	4,667
4360000 - Other Miscellaneous Revenue	113,802	18,000	42,789	24,789
4368120 - LID - Collection Fees	(360)	-	-	-
4369800 - Cashier Over & Short	2,442	-	2,744	2,744
6221000 - Rental of City Property/Other Leasehold	1,195	-	-	-
6221005 - Rental of City Property/Other Leasehold	1,000	-	-	-
6221100 - Monthly Parking Rentals	32,525	38,000	20,786	(17,214)
6223000 - Miscellaneous Income	1,979,072	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	37,159	2,000	(11,473)	(13,473)
6411030 - Proceeds from the Sale of Capital Assets	653,526	-	-	-
Other Miscellaneous Revenues Total	2,876,688	104,000	110,513	6,513
Miscellaneous Revenues Total	**12,243,808**	**3,607,500**	**2,861,247**	**(746,253)**
Cash Balance	**-**	**-**	**9,951,594**	**9,951,594**
0010 - General Fund Total	**392,934,081**	**396,658,357**	**423,301,703**	**26,643,346**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1020 - Courts Special Revenue				
Intergovernmental Revenues				
State Grants				
4334101 - Direct WA Other Judicial Agencies	192,800	208,072	136,768	(71,304)
State Grants Total	192,800	208,072	136,768	(71,304)
Intergovernmental Revenues Total	**192,800**	**208,072**	**136,768**	**(71,304)**
Fines & Forfeits				
Criminal Penalties				
4350065 - Domestic Violence Penalty Assessment	9,670	10,000	8,000	(2,000)
Criminal Penalties Total	9,670	10,000	8,000	(2,000)
Fines & Forfeits Total	**9,670**	**10,000**	**8,000**	**(2,000)**
Cash Balance	**-**	**-**	**4,994**	**4,994**
1020 - Courts Special Revenue Total	**202,470**	**218,072**	**149,762**	**(68,310)**
1030 - Contingency Fund				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	36,346	-	-	-
6011301 - Amortization of Premium/Discount	(1,228)	-	-	-
6420000 - Capital Gains & Losses on Investments	6,716	-	-	-
Interest Total	41,834	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	41	-	-	-
Transfers From Other Funds Total	41	-	-	-
Miscellaneous Revenues Total	**41,875**	**-**	**-**	**-**
Cash Balance	**-**	**752,490**	**751,878**	**(612)**
1030 - Contingency Fund Total	**41,875**	**752,490**	**751,878**	**(612)**
1060 - Transportation Capital & Engineering				
Licenses & Permits				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	262,900	-	794,609	794,609
4322020 - IPMS Revenue	5	-	-	-
4322050 - Building Permits	(307)	-	-	-
4322300 - Streets & Curbs	(108)	-	-	-
Non-Business Licenses & Permits Total	262,490	-	794,609	794,609
Licenses & Permits Total	**262,490**	**-**	**794,609**	**794,609**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Intergovernmental Revenues				
Federal Grants				
4331220 - Direct Federal Dept of Commerce	1,778	-	-	-
4331260 - Dir Fed EPA Brownfields 66.815	84,155	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	256,362	-	-	-
4333240 - Ind Fed Dept of Transportation 20.205	35,513,054	16,010,000	22,689,937	6,679,937
4333260 - Ind Fed EPA Watershed Mgmt 66.120	10,629	-	-	-
Federal Grants Total	35,865,977	16,010,000	22,689,937	6,679,937
State Grants				
4334100 - Direct WA Military Department	40,429	-	-	-
4334230 - Direct WA Dept of Natural Resources	5,000	-	-	-
4334240 - Direct WA State Recr & Con Funding Board	(50,750)	-	-	-
4334250 - Direct WA Dept of Ecology	342,217	-	-	-
4334260 - Dir WA State Traffic Safety Comm	15,000	-	-	-
4334270 - Direct WA Dept of Transportation	6,142,097	-	3,002,000	3,002,000
4334280 - Direct WA Transportation Improve Brd	2,858,896	-	-	-
State Grants Total	9,352,889	-	3,002,000	3,002,000
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	8,162,103	7,610,708	3,978,511	(3,632,197)
State Shared Revenue Total	8,162,103	7,610,708	3,978,511	(3,632,197)
Grants from Local Units				
4337100 - Interlocal Grants - Puyallup Tribe	200,000	-	1,000,000	1,000,000
4337102 - Interlocal Grant - Port of Tacoma	-	-	540,969	540,969
4337110 - Interlocal Grants - Others	5,037,167	-	-	-
Grants from Local Units Total	5,237,167	-	1,540,969	1,540,969
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	(691,357)	-	-	-
Intragovernmental Revenue Total	(691,357)	-	-	-
Intergovernmental Revenues Total	**57,926,779**	**23,620,708**	**31,211,417**	**7,590,709**
Charges for Services				
Processing Fees				
4341000 - Charge for Services-Misc	300,538	-	-	-
4341100 - PW Damage Repair/Replace Maintenance	144,293	-	-	-
4341320 - Filing Fees-Misc	-	-	-	-
4341500 - Sale of Maps & Publications	739	-	-	-
4343500 - Revenue - Other	9,517	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	633	-	-	-
4345830 - Plan Checking Fees	182	-	-	-
Processing Fees Total	455,902	-	-	-
Public Safety Fees				
4342100 - Law Enforcement Services	250	-	-	-
Public Safety Fees Total	250	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	3,117	-	-	-
Public Facility Usage Fees Total	3,117	-	-	-
Other Charges for Services				
4343502 - Product Sales	29,779	-	-	-
4343780 - External Overhead	605,921	-	-	-
6415200 - Service Provided for Others-Power & Water	433,053	-	-	-
6418005 - Misc Non-Operating Sales - Taxable	16,906	-	-	-
6421400 - Surplus scrap sales	4,158	-	-	-
Other Charges for Services Total	1,089,817	-	-	-
Transportation Fees				
4344200 - Parking	895	-	-	-
Transportation Fees Total	895	-	-	-
Charges for Services Total	**1,549,980**	**-**	**-**	**-**
Fines & Forfeits				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	17,781	-	-	-
Civil Penalties Total	17,781	-	-	-
Fines & Forfeits Total	**17,781**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	182,887	-	-	-
6011301 - Amortization of Premium/Discount	(5,263)	-	-	-
6012000 - Other Interest Earnings	600	-	-	-
6420000 - Capital Gains & Losses on Investments	34,893	-	-	-
Interest Total	213,116	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,057,504	-	59,400	59,400
6311010 - Transfer from General Fund	20,423,716	18,221,609	1,675,000	(16,546,609)
6311064 - Transfer from REET	(21,106)	5,800,000	4,676,500	(1,123,500)
6311065 - Transfer from CIP	3,274,200	-	-	-
6311070 - Transfers In from within same fund	5,860,761	-	-	-
Transfers From Other Funds Total	30,595,073	24,021,609	6,410,900	(17,610,709)
Other Miscellaneous Revenues				
4345200 - Reimbur Serv Wk in Prog	67,821	-	150,000	150,000
4345221 - Non-Grt Reimb-Port of Tacoma	-	-	500,000	500,000
4345300 - Misc Work Order Revenue	2,796,844	-	-	-
4345330 - Sale of Junk & Salvage	7,038	-	-	-
4360000 - Other Miscellaneous Revenue	12,216	-	-	-
4368110 - LID Collections - Principal	138,726	-	-	-
6223000 - Miscellaneous Income	11,079	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	1,000	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6398570 - Other Long Term Debt Proceeds	19,536,866	-	-	-
6398645 - LID Installment Notes	25,684,793	-	-	-
6413000 - Performance Bond Revenue	176,933	-	-	-
Other Miscellaneous Revenues Total	48,433,315	-	650,000	650,000
Miscellaneous Revenues Total	**79,241,505**	**24,021,609**	**7,060,900**	**(16,960,709)**
Cash Balance	**-**	**147,539**	**-**	**(147,539)**
1060 - Transportation Capital & Engineering Total	**138,998,535**	**47,789,856**	**39,066,926**	**(8,722,930)**
1065 - PW Street Fund (Street Operations, Engineering, Transportation)				
Intergovernmental Revenues				
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	-	-	3,978,305	3,978,305
State Shared Revenue Total	-	-	3,978,305	3,978,305
Intergovernmental Revenues Total	**-**	**-**	**3,978,305**	**3,978,305**
Miscellaneous Revenues				
Transfers From Other Funds				
6311010 - Transfer from General Fund	-	-	13,366,957	13,366,957
6311137 - Transfer from TBD to St Fund	-	-	4,792,894	4,792,894
6311138 - Transfer from 2% GET to Street Ops	-	-	13,085,638	13,085,638
6311301 - Contribution from 4200	-	-	750,000	750,000
Transfers From Other Funds Total	-	-	31,995,489	31,995,489
Miscellaneous Revenues Total	**-**	**-**	**31,995,489**	**31,995,489**
1065 - PW Street Fund (Street Operations, Engineering, Transportation) Total	**-**	**-**	**35,973,794**	**35,973,794**
1070 - Transportation Benefit District				
Taxes				
Other Taxes				
4317600 - Trans Benefit District Vehicle Fees	-	-	4,792,894	4,792,894
Other Taxes Total	-	-	4,792,894	4,792,894
Taxes Total	**-**	**-**	**4,792,894**	**4,792,894**
1070 - Transportation Benefit District Total	**-**	**-**	**4,792,894**	**4,792,894**
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)				
Taxes				
Business Tax				
4315700 - Cable Television Tax	-	-	1,480,209	1,480,209
4315850 - Private Solid Waste Tax	-	-	35,794	35,794
Business Tax Total	-	-	1,516,003	1,516,003

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Utility Tax				
4315150 - Water Excise Tax	-	-	3,125,394	3,125,394
4315200 - Wastewater Excise Tax	-	-	2,502,001	2,502,001
4315230 - Surface Water Excise Tax	-	-	1,223,761	1,223,761
4315250 - Solid Waste Excise Tax	-	-	2,312,880	2,312,880
4315300 - Rail Excise Tax	-	-	1,306,751	1,306,751
4315350 - Click! Excise Tax	-	-	1,098,848	1,098,848
Utility Tax Total	-	-	11,569,635	11,569,635
Taxes Total	**-**	**-**	**13,085,638**	**13,085,638**
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance) Total	**-**	**-**	**13,085,638**	**13,085,638**
1090 - TFD Special Revenue				
Intergovernmental Revenues				
Federal Grants				
4331001 - Dir Fed Homeland Security 97.044	3,771,943	9,316,000	-	(9,316,000)
4331002 - Dir Fed Homeland Security 97.083	-	-	3,072,336	3,072,336
4331270 - Dir Fed Hlth Human Serv 93.99	-	28,000	-	(28,000)
4333001 - Ind Fed Dept of Homeland Sec 97.036	1,421,790	267,609	-	(267,609)
4333003 - Ind Fed Dept of Homeland Sec 97.042	-	-	234,571	234,571
4333004 - Ind Fed Dept of Homeland Sec 97.056	-	-	650,000	650,000
4333270 - Ind Fed Dept of Hlth Human 93.575	273	-	-	-
Federal Grants Total	5,194,005	9,611,609	3,956,907	(5,654,702)
State Grants				
4332100 - Ind WA Military Department	33,000	25,000	-	(25,000)
4334201 - Direct WA Dept of Health	1,738	3,200	-	(3,200)
State Grants Total	34,738	28,200	-	(28,200)
Intragovernmental Revenue				
4330100 - Intergovernmental Grants Revenue	457,296	460,000	510,000	50,000
4338110 - Fire Protection Services	628,800	628,800	628,800	-
Intragovernmental Revenue Total	1,086,096	1,088,800	1,138,800	50,000
Intergovernmental Revenues Total	**6,314,839**	**10,728,609**	**5,095,707**	**(5,632,902)**
Charges for Services				
Other Charges for Services				
6421400 - Surplus scrap sales	5,200	5,000	5,000	-
Other Charges for Services Total	5,200	5,000	5,000	-
Charges for Services Total	**5,200**	**5,000**	**5,000**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	27,732	16,500	22,500	6,000
6011301 - Amortization of Premium/Discount	(1,286)	-	-	-
6420000 - Capital Gains & Losses on Investments	5,818	-	-	-
Interest Total	32,264	16,500	22,500	6,000
Contributions				
6300000 - Contributions and Donations	112,805	10,000	-	(10,000)
Contributions Total	112,805	10,000	-	(10,000)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	(15,832)	-	-	-
6311040 - City Partcipation Cash Match	180,000	-	-	-
6311065 - Transfer from CIP	171,041	-	-	-
6311070 - Transfers In from within same fund	147,726	-	-	-
6311100 - Transfer from EMS Levy	27,874	-	-	-
Transfers From Other Funds Total	510,809	-	-	-
Other Miscellaneous Revenues				
6411030 - Proceeds from the Sale of Capital Assets	9,900	-	-	-
Other Miscellaneous Revenues Total	9,900	-	-	-
Miscellaneous Revenues Total	**665,778**	**26,500**	**22,500**	**(4,000)**
1090 - TFD Special Revenue Total	**6,985,818**	**10,760,109**	**5,123,207**	**(5,636,902)**
1100 - PWF Property Management				
Taxes				
Business Tax				
4315551 - Miscellaneous Franchise Fees	-	-	200,000	200,000
Business Tax Total	-	-	200,000	200,000
Taxes Total	**-**	**-**	**200,000**	**200,000**
Licenses & Permits				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	170,932	150,000	140,000	(10,000)
Non-Business Licenses & Permits Total	170,932	150,000	140,000	(10,000)
Licenses & Permits Total	**170,932**	**150,000**	**140,000**	**(10,000)**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	8,000	-	-	-
Processing Fees Total	8,000	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Interfund Charges for Services				
4348050 - Interfund Charges for Services-GG	4,548	-	-	-
Interfund Charges for Services Total	4,548	-	-	-
Charges for Services Total	**12,548**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	21,300	-	-	-
6011301 - Amortization of Premium/Discount	(993)	-	-	-
6420000 - Capital Gains & Losses on Investments	3,998	-	-	-
Interest Total	24,304	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	2	-	-	-
Transfers From Other Funds Total	2	-	-	-
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	321,810	275,000	12,000	(263,000)
6221005 - Rental of City Property/Other Leasehold	28,359	25,000	20,000	(5,000)
6221015 - Rental of City Property/Non Leasehold	304,123	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	-	-	200,000	200,000
Other Miscellaneous Revenues Total	654,293	300,000	232,000	(68,000)
Miscellaneous Revenues Total	**678,598**	**300,000**	**232,000**	**(68,000)**
Cash Balance	**-**	**14,576**	**402,927**	**388,351**
1100 - PWF Property Management Total	**862,078**	**464,576**	**974,927**	**510,351**
1110 - Local Improvement Guaranty				
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	172,899	-	-	-
6011301 - Amortization of Premium/Discount	(123,946)	-	-	-
Interest Total	48,953	-	-	-
Contributions				
6300020 - Contributions - Other	-	140,016	-	(140,016)
Contributions Total	-	140,016	-	(140,016)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,518,106	-	75,000	75,000
Transfers From Other Funds Total	1,518,106	-	75,000	75,000
Miscellaneous Revenues Total	**1,567,060**	**140,016**	**75,000**	**(65,016)**
Cash Balance	**-**	**-**	**104,262**	**104,262**
1110 - Local Improvement Guaranty Total	**1,567,060**	**140,016**	**179,262**	**39,246**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1140 - PWE Paths & Trails Reserve				
Intergovernmental Revenues				
Federal Grants				
4333240 - Ind Fed Dept of Transportation 20.205	287,614	100,000	3,010,276	2,910,276
Federal Grants Total	287,614	100,000	3,010,276	2,910,276
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	34,896	76,000	33,559	(42,441)
State Shared Revenue Total	34,896	76,000	33,559	(42,441)
Grants from Local Units				
4337106 - Interlocal Grant - Metro Parks	-	-	360,000	360,000
Grants from Local Units Total	-	-	360,000	360,000
Intergovernmental Revenues Total	**322,510**	**176,000**	**3,403,835**	**3,227,835**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	14,747	-	-	-
6011301 - Amortization of Premium/Discount	(530)	-	-	-
6420000 - Capital Gains & Losses on Investments	2,662	-	-	-
Interest Total	16,879	-	-	-
Contributions				
6311245 - Contribution from 4301	-	-	91,314	91,314
Contributions Total	-	-	91,314	91,314
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	109	-	-	-
6311064 - Transfer from REET	-	-	1,975,000	1,975,000
6311065 - Transfer from CIP	102,294	-	-	-
6311070 - Transfers In from within same fund	25,000	-	-	-
Transfers From Other Funds Total	127,403	-	1,975,000	1,975,000
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	100,000	-	(100,000)
Other Miscellaneous Revenues Total	-	100,000	-	(100,000)
Miscellaneous Revenues Total	**144,283**	**100,000**	**2,066,314**	**1,966,314**
Cash Balance	**-**	**-**	**91,314**	**91,314**
1140 - PWE Paths & Trails Reserve Total	**466,792**	**276,000**	**5,561,463**	**5,285,463**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1145 - PWB Building & Land Use Services				
Licenses & Permits				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	58,500	-	-	-
Non-Business Licenses & Permits Total	58,500	-	-	-
Licenses & Permits Total	**58,500**	**-**	**-**	**-**
Intergovernmental Revenues				
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	(674)	-	-	-
Intragovernmental Revenue Total	(674)	-	-	-
Intergovernmental Revenues Total	**(674)**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4341100 - PW Damage Repair/Replace Maintenance	160	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	352	-	-	-
Processing Fees Total	512	-	-	-
Interfund Charges for Services				
4348000 - Interfund Charges for Services-Misc	7,219	-	-	-
Interfund Charges for Services Total	7,219	-	-	-
Other Charges for Services				
4343530 - Solid Waste Revenue - Disposal	3,236	-	-	-
4343780 - External Overhead	22,726	-	-	-
Other Charges for Services Total	25,962	-	-	-
Charges for Services Total	**33,693**	**-**	**-**	**-**
Fines & Forfeits				
Criminal Penalties				
4350030 - Other Infractions	353,687	285,000	437,362	152,362
Criminal Penalties Total	353,687	285,000	437,362	152,362
Civil Penalties				
4343960 - Abandoned/Junk Auto Towing Revenue	(372)	-	-	-
Civil Penalties Total	(372)	-	-	-
Fines & Forfeits Total	**353,315**	**285,000**	**437,362**	**152,362**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	67,840	10,000	-	(10,000)
6011301 - Amortization of Premium/Discount	(2,023)	-	-	-
6012000 - Other Interest Earnings	1,722	-	-	-
6420000 - Capital Gains & Losses on Investments	12,185	-	-	-
Interest Total	79,723	10,000	-	(10,000)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,550	-	-	-
6311065 - Transfer from CIP	50,000	-	-	-
Transfers From Other Funds Total	51,550	-	-	-
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	294,373	210,107	403,700	193,593
4360000 - Other Miscellaneous Revenue	29,376	-	40,000	40,000
Other Miscellaneous Revenues Total	323,750	210,107	443,700	233,593
Miscellaneous Revenues Total	**455,023**	**220,107**	**443,700**	**223,593**
Cash Balance	**-**	**1,500,000**	**567,263**	**(932,737)**
1145 - PWB Building & Land Use Services Total	**899,856**	**2,005,107**	**1,448,325**	**(556,782)**
1155 - TFD EMS Special Revenue				
Taxes				
Property Tax				
4311000 - General Property Tax-Prior Period	668,150	450,000	626,489	176,489
4311100 - General Property Tax-Current Period	17,651,281	16,076,000	17,689,092	1,613,092
4311300 - Sales Tax Title Property	1,416	-	-	-
Property Tax Total	18,320,846	16,526,000	18,315,581	1,789,581
Taxes Total	**18,320,846**	**16,526,000**	**18,315,581**	**1,789,581**
Intergovernmental Revenues				
Intragovernmental Revenue				
4330100 - Intergovernmental Grants Revenue	333	-	-	-
4338110 - Fire Protection Services	32,550	50,000	-	(50,000)
Intragovernmental Revenue Total	32,883	50,000	-	(50,000)
Intergovernmental Revenues Total	**32,883**	**50,000**	**-**	**(50,000)**
Charges for Services				
Public Safety Fees				
4342200 - Fire Dept Misc	33,180	-	170,000	170,000
4342260 - Ambulance/Emergency Aid Fees	11,825,573	11,995,000	14,898,220	2,903,220
4342261 - Emergency Medical Accts Rec Writedowns	(6,553,636)	(6,800,000)	(8,489,542)	(1,689,542)
4342262 - Emergency Medical A/R Uncollectibles	(328,006)	(400,000)	(400,000)	-
Public Safety Fees Total	4,977,111	4,795,000	6,178,678	1,383,678
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreat	33,244	-	60,000	60,000
Public Facility Usage Fees Total	33,244	-	60,000	60,000
Interfund Charges for Services				
4349160 - EMS Revenue	825,483	1,390,165	1,540,000	149,835
Interfund Charges for Services Total	825,483	1,390,165	1,540,000	149,835

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Charges for Services				
6421400 - Surplus scrap sales	168,000	-	-	-
Other Charges for Services Total	168,000	-	-	-
Charges for Services Total	**6,003,838**	**6,185,165**	**7,778,678**	**1,593,513**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	252,408	-	100,000	100,000
6011301 - Amortization of Premium/Discount	(8,355)	-	-	-
6420000 - Capital Gains & Losses on Investments	42,869	-	-	-
Interest Total	286,922	-	100,000	100,000
Contributions				
6300000 - Contributions and Donations	6,108	30,000	-	(30,000)
Contributions Total	6,108	30,000	-	(30,000)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	149,126	-	-	-
Transfers From Other Funds Total	149,126	-	-	-
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	19,147	365,380	-	(365,380)
6310100 - Reimbursements Non-Revenue Receipts	19,325	-	-	-
Other Miscellaneous Revenues Total	38,472	365,380	-	(365,380)
Miscellaneous Revenues Total	**480,628**	**395,380**	**100,000**	**(295,380)**
Cash Balance	**-**	**2,979,377**	**984,381**	**(1,994,996)**
1155 - TFD EMS Special Revenue Total	**24,838,195**	**26,135,922**	**27,178,640**	**1,042,718**
1180 - PAF Tourism & Conventions				
Taxes				
Other Taxes				
4335440 - Motel/Hotel Transient Tax	5,874,670	6,420,963	6,664,782	243,819
Other Taxes Total	5,874,670	6,420,963	6,664,782	243,819
Taxes Total	**5,874,670**	**6,420,963**	**6,664,782**	**243,819**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	23,986	-	-	-
6011301 - Amortization of Premium/Discount	(779)	-	-	-
6420000 - Capital Gains & Losses on Investments	4,679	-	-	-
Interest Total	27,886	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	81	-	-	-
Transfers From Other Funds Total	81	-	-	-
Miscellaneous Revenues Total	**27,967**	**-**	**-**	**-**
1180 - PAF Tourism & Conventions Total	**5,902,637**	**6,420,963**	**6,664,782**	**243,819**
1185 - NCS Special Revenue				
Taxes				
Sales Tax				
4313250 - Sales Tax .1% Mental Health	2,177,078	5,362,000	9,542,985	4,180,985
Sales Tax Total	2,177,078	5,362,000	9,542,985	4,180,985
Taxes Total	**2,177,078**	**5,362,000**	**9,542,985**	**4,180,985**
Intergovernmental Revenues				
Federal Grants				
4331250 - Dir Fed EEOC Empl Disc 30.001	(26,182)	84,000	32,300	(51,700)
4331280 - Dir Fed HUD HOME 14.239	227,739	194,000	-	(194,000)
4331283 - Dir Fed HUD Fair Hsng 14.401	-	-	151,000	151,000
4331290 - Dir Fed Dept of Justice 16.999	1,202,675	955,230	600,000	(355,230)
4331330 - Direct Federal DSHS Child Care Grant	-	207,000	-	(207,000)
4333270 - Ind Fed Dept of Hlth Human 93.575	186,550	-	-	-
4333290 - Ind Fed Dept of Justice 16.738	43,400	42,000	-	(42,000)
4333320 - Ind Fed Dept of Education 84.412	383,686	370,000	-	(370,000)
4333360 - Ind Fed Dept of Defense 12.999	87,823	-	-	-
4339281 - Ind Fed ARRA HUD CDBG-NSP 14.228	2,000	-	-	-
Federal Grants Total	2,107,692	1,852,230	783,300	(1,068,930)
State Grants				
4332190 - Ind WA Dept of Early Learning	90,270	-	-	-
4332360 - Indirect WA Dept of Commerce	-	-	388,000	388,000
4334190 - Direct WA Dept of Early Learning	24,016	-	-	-
4334200 - Direct WA Dept of Social & Health Svcs	47,989	-	27,000	27,000
State Grants Total	162,275	-	415,000	415,000
State Shared Revenue				
4335100 - Criminal Justice-Assistance	335,753	330,900	360,000	29,100
State Shared Revenue Total	335,753	330,900	360,000	29,100
Grants from Local Units				
4337110 - Interlocal Grants - Others	-	485,570	-	(485,570)
Grants from Local Units Total	-	485,570	-	(485,570)
Intergovernmental Revenues Total	**2,605,720**	**2,668,700**	**1,558,300**	**(1,110,400)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Charges for Services				
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	2,939	-	-	-
Public Facility Usage Fees Total	2,939	-	-	-
Interfund Charges for Services				
4349485 - Fair Housing Conference Admission Fees	-	-	50,000	50,000
Interfund Charges for Services Total	-	-	50,000	50,000
Other Charges for Services				
4345720 - Enhanced Child Car R&R.	43,388	72,000	36,000	(36,000)
Other Charges for Services Total	43,388	72,000	36,000	(36,000)
Charges for Services Total	**46,326**	**72,000**	**86,000**	**14,000**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	-	15,290	-	(15,290)
6011300 - Pooled Investments Revenue	37,380	-	-	-
6011301 - Amortization of Premium/Discount	(1,245)	-	-	-
6420000 - Capital Gains & Losses on Investments	7,022	-	-	-
Interest Total	43,157	15,290	-	(15,290)
Contributions				
6300000 - Contributions and Donations	74,577	-	-	-
6300020 - Contributions - Other	-	-	500,000	500,000
Contributions Total	74,577	-	500,000	500,000
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	3,421	-	-	-
6311010 - Transfer from General Fund	202,427	409,195	-	(409,195)
Transfers From Other Funds Total	205,848	409,195	-	(409,195)
Other Miscellaneous Revenues				
4345710 - Child Care Service Fees	907,855	1,401,447	2,400,000	998,553
4360000 - Other Miscellaneous Revenue	146,115	174,000	136,888	(37,112)
Other Miscellaneous Revenues Total	1,053,970	1,575,447	2,536,888	961,441
Miscellaneous Revenues Total	**1,377,551**	**1,999,932**	**3,036,888**	**1,036,956**
Cash Balance	**-**	**1,856,512**	**3,274,084**	**1,417,572**
1185 - NCS Special Revenue Total	**6,206,676**	**11,959,144**	**17,498,257**	**5,539,113**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1195 - Economic Development Grants				
Intergovernmental Revenues				
Federal Grants				
4331280 - Dir Fed HUD HOME 14.239	9,055,704	19,181,036	6,114,905	(13,066,131)
4331281 - Dir Fed HUD CDBG 14.218	-	-	8,076,308	8,076,308
4331282 - Dir Fed HUD ESG 14.231	-	-	417,625	417,625
4331310 - Direct Federal Nat Found on Arts & Human	35,000	200,000	-	(200,000)
4331360 - Dir Fed Natl Endow Arts 45.024	-	-	40,000	40,000
4333260 - Ind Fed EPA Watershed Mgmt 66.120	201,110	78,268	-	(78,268)
4333261 - Ind Fed EPA Watershed Tech 66.123	-	-	43,912	43,912
4333280 - Ind Fed HUD Sustain Comm 14.703	342,286	318,833	-	(318,833)
4333281 - Ind Fed HUD Lead Haz Control 14.900	-	-	128,250	128,250
4333310 - Ind Nat Found on Arts & Human	10,000	-	-	-
4339280 - Direct Federal ARRA - HUD	751,430	-	-	-
4339281 - Ind Fed ARRA HUD CDBG-NSP 14.228	341,785	489,000	453,270	(35,730)
Federal Grants Total	10,737,314	20,267,137	15,274,270	(4,992,867)
State Grants				
4332001 - Ind WA Office of Secretary of State	-	3,860,000	-	(3,860,000)
4332101 - Ind WA Other Judicial Agencies	3,860,000	-	-	-
4334250 - Direct WA Dept of Ecology	2,286	-	-	-
4334270 - Direct WA Dept of Transportation	-	40,000	-	(40,000)
4334340 - Direct WA Arts Commission	20,864	8,000	12,000	4,000
4334350 - Direct WA Dept of Comm Development	(50,255)	-	-	-
4334360 - Direct WA Dept of Commerce	113,302	50,000	297,207	247,207
State Grants Total	3,946,197	3,958,000	309,207	(3,648,793)
Grants from Local Units				
4337110 - Interlocal Grants - Others	68,559	-	-	-
4338001 - Interlocal Workforce	1,132	-	-	-
4338002 - IntrLclNonGrtSvcs	141,025	-	-	-
Grants from Local Units Total	210,717	-	-	-
Intergovernmental Revenues Total	**14,894,228**	**24,225,137**	**15,583,477**	**(8,641,660)**
Charges for Services				
Processing Fees				
4341500 - Sale of Maps & Publications	87	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	32,449	-	-	-
Processing Fees Total	32,536	-	-	-
Public Safety Fees				
4342100 - Law Enforcement Services	1,610,208	1,876,200	1,651,896	(224,304)
Public Safety Fees Total	1,610,208	1,876,200	1,651,896	(224,304)
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	282	-	-	-
Public Facility Usage Fees Total	282	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Interfund Charges for Services				
4348002 - Muni Art Program Services	-	-	222,000	222,000
4349486 - Easement Rights Usage Fee	-	-	100,000	100,000
Interfund Charges for Services Total	-	-	322,000	322,000
Charges for Services Total	**1,643,026**	**1,876,200**	**1,973,896**	**97,696**
Fines & Forfeits				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	711	-	-	-
Civil Penalties Total	711	-	-	-
Fines & Forfeits Total	**711**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	166,561	-	-	-
6011300 - Pooled Investments Revenue	380,350	300,000	330,000	30,000
6011301 - Amortization of Premium/Discount	(14,413)	-	-	-
6012000 - Other Interest Earnings	160,000	-	-	-
6420000 - Capital Gains & Losses on Investments	70,414	-	-	-
Interest Total	762,911	300,000	330,000	30,000
Contributions				
6300000 - Contributions and Donations	100	-	-	-
Contributions Total	100	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	6,810	130,500	-	(130,500)
6311070 - Transfers In from within same fund	20,000	-	-	-
Transfers From Other Funds Total	26,810	130,500	-	(130,500)
Other Miscellaneous Revenues				
4345450 - Sale of Capital Assets	4,000	-	-	-
4360000 - Other Miscellaneous Revenue	432,174	316,000	-	(316,000)
6221005 - Rental of City Property/Other Leasehold	1,920	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	1,026,562	-	-	-
Other Miscellaneous Revenues Total	1,464,656	316,000	-	(316,000)
Miscellaneous Revenues Total	**2,254,478**	**746,500**	**330,000**	**(416,500)**
Cash Balance	**-**	**11,075,785**	**9,308,984**	**(1,766,801)**
1195 - Economic Development Grants Total	**18,792,443**	**37,923,622**	**27,196,357**	**(10,727,265)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1200 - Library Special Revenue				
Intergovernmental Revenues				
Intragovernmental Revenue				
4338170 - Library Services	130,167	-	133,000	133,000
Intragovernmental Revenue Total	130,167	-	133,000	133,000
Intergovernmental Revenues Total	**130,167**	**-**	**133,000**	**133,000**
Charges for Services				
Processing Fees				
4341500 - Sale of Maps & Publications	23,006	30,000	10,000	(20,000)
Processing Fees Total	23,006	30,000	10,000	(20,000)
Charges for Services Total	**23,006**	**30,000**	**10,000**	**(20,000)**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	193,058	213,400	156,268	(57,132)
6011301 - Amortization of Premium/Discount	(7,501)	15,477	(63,648)	(79,125)
6420000 - Capital Gains & Losses on Investments	36,742	20,630	9,827	(10,803)
Interest Total	222,300	249,507	102,447	(147,060)
Contributions				
6300000 - Contributions and Donations	425,113	136,000	8,950	(127,050)
Contributions Total	425,113	136,000	8,950	(127,050)
Other Miscellaneous Revenues				
4345330 - Sale of Junk & Salvage	58,501	76,000	51,000	(25,000)
Other Miscellaneous Revenues Total	58,501	76,000	51,000	(25,000)
Miscellaneous Revenues Total	**705,914**	**461,507**	**162,397**	**(299,110)**
Cash Balance	**-**	**-**	**369,443**	**369,443**
1200 - Library Special Revenue Total	**859,086**	**491,507**	**674,840**	**183,333**
1236 - CED Small Business Enterprise				
Miscellaneous Revenues				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,025	-	-	-
Transfers From Other Funds Total	4,025	-	-	-
Miscellaneous Revenues Total	**4,025**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	775	-	-	-
Personnel Services Total	775	-	-	-
Personnel Services Total	**775**	**-**	**-**	**-**
Assessments In	**385,532**	**484,081**	**546,582**	**62,501**
1236 - CED Small Business Enterprise Total	**390,332**	**484,081**	**546,582**	**62,501**
1267 - TPD Special Revenue				
Intergovernmental Revenues				
Federal Grants				
4331290 - Dir Fed Dept of Justice 16.999	155,552	-	208,302	208,302
4331291 - Dir Fed Dept of Justice 16.710	-	-	3,455,702	3,455,702
4331293 - Dir Fed Dept of Justice 16.560	-	-	75,000	75,000
4331294 - Dir Fed Dept of Justice 16.607	-	-	15,000	15,000
4333001 - Ind Fed Dept of Homeland Sec 97.036	1,036,625	1,013,883	-	(1,013,883)
4333241 - Ind Fed Dept of Transport 20.600	-	-	20,000	20,000
4333242 - Ind Fed Dept of Transport 20.601	-	-	9,000	9,000
4333243 - Ind Fed Dept of Transport 20.602	-	-	20,000	20,000
4333290 - Ind Fed Dept of Justice 16.738	626,582	4,669,969	351,792	(4,318,177)
4333291 - Ind Fed Dept of Justice 16.588	-	-	5,000	5,000
4339290 - Direct Federal ARRA - Dept of Justice	1,447,818	500,000	-	(500,000)
Federal Grants Total	3,266,577	6,183,852	4,159,796	(2,024,056)
State Grants				
4332300 - Ind WA Criminal Justice Population Grant	-	-	184,000	184,000
4332350 - Ind WA Dept of Comm Development	11,065	-	-	-
4334260 - Dir WA State Traffic Safety Comm	78,434	40,000	37,630	(2,370)
4334270 - Direct WA Dept of Transportation	-	-	15,000	15,000
State Grants Total	89,499	40,000	236,630	196,630
State Shared Revenue				
4336011 - State Vessel Registration Fees	66,619	38,287	60,000	21,713
State Shared Revenue Total	66,619	38,287	60,000	21,713
Grants from Local Units				
4338002 - IntrLclNonGrtSvcs	15,330	-	-	-
Grants from Local Units Total	15,330	-	-	-
Intergovernmental Revenues Total	**3,438,025**	**6,262,139**	**4,456,426**	**(1,805,713)**
Charges for Services				
Public Safety Fees				
4342100 - Law Enforcement Services	291,389	190,000	546,820	356,820
Public Safety Fees Total	291,389	190,000	546,820	356,820

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	9,073	-	-	-
Public Facility Usage Fees Total	9,073	-	-	-
Charges for Services Total	**300,462**	**190,000**	**546,820**	**356,820**
Fines & Forfeits				
Criminal Penalties				
4350040 - Driving Under the Influence	2,476	-	2,400	2,400
4350066 - John School Fines	56,700	-	20,000	20,000
4357500 - Narcotics Seizure/Forfeiture - State	179,828	426,515	500,000	73,485
4357510 - Narcotics Seizure/Forfeiture - Fed Govt	-	-	50,000	50,000
Criminal Penalties Total	239,004	426,515	572,400	145,885
Fines & Forfeits Total	**239,004**	**426,515**	**572,400**	**145,885**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	47,641	-	-	-
6011301 - Amortization of Premium/Discount	(2,288)	-	-	-
6420000 - Capital Gains & Losses on Investments	10,356	-	-	-
Interest Total	55,708	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,583	-	-	-
6311010 - Transfer from General Fund	16,086	-	16,086	16,086
Transfers From Other Funds Total	17,669	-	16,086	16,086
Other Miscellaneous Revenues				
4342900 - Vending Machine Sales	1,216	1,000	-	(1,000)
4345305 - Mechanical Shop Repairs	20	-	-	-
4360000 - Other Miscellaneous Revenue	1,677,475	29,700	493,159	463,459
4369800 - Cashier Over & Short	(70)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	3,300	-	-	-
Other Miscellaneous Revenues Total	1,681,941	30,700	493,159	462,459
Miscellaneous Revenues Total	**1,755,318**	**30,700**	**509,245**	**478,545**
Cash Balance	**-**	**68,134**	**389,828**	**321,694**
1267 - TPD Special Revenue Total	**5,732,809**	**6,977,488**	**6,474,719**	**(502,769)**
1431 - CMO Municipal Cable TV				
Taxes				
Business Tax				
4315550 - Cable TV Franchise Fee	4,118,023	4,788,003	4,718,768	(69,235)
4315750 - Click! PEG Agreement Fees	293,640	100,000	349,465	249,465
Business Tax Total	4,411,663	4,888,003	5,068,233	180,230

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Utility Tax				
4315351 - Click! Agreement Fee	1,468,200	1,373,497	1,764,285	390,788
Utility Tax Total	1,468,200	1,373,497	1,764,285	390,788
Taxes Total	**5,879,864**	**6,261,500**	**6,832,518**	**571,018**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	113,770	-	-	-
6011301 - Amortization of Premium/Discount	(6,105)	-	-	-
6420000 - Capital Gains & Losses on Investments	23,149	-	-	-
Interest Total	130,815	-	-	-
Contributions				
6300005 - Contributions and Donations - SD	65,644	-	70,000	70,000
Contributions Total	65,644	-	70,000	70,000
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	11,346	-	-	-
6311070 - Transfers In from within same fund	3	-	-	-
Transfers From Other Funds Total	11,349	-	-	-
Other Miscellaneous Revenues				
4345420 - I-NET Sys-Interfund	196,589	431,296	191,400	(239,896)
4345440 - I-NET Sys-Priv Prts WSST	288,960	495,723	270,596	(225,127)
4360000 - Other Miscellaneous Revenue	113,997	-	2,000	2,000
Other Miscellaneous Revenues Total	599,546	927,019	463,996	(463,023)
Miscellaneous Revenues Total	**807,355**	**927,019**	**533,996**	**(393,023)**
Cash Balance	**-**	**501,325**	**823,996**	**322,671**
1431 - CMO Municipal Cable TV Total	**6,687,219**	**7,689,844**	**8,190,510**	**500,666**
1500 - CED Local Employment Apprenticeship Program				
Intergovernmental Revenues				
Federal Grants				
4331260 - Dir Fed EPA Brownfields 66.815	49,680	-	219,200	219,200
4339260 - Direct Federal ARRA - EPA	341,267	248,700	-	(248,700)
Federal Grants Total	390,947	248,700	219,200	(29,500)
Intergovernmental Revenues Total	**390,947**	**248,700**	**219,200**	**(29,500)**
Fines & Forfeits				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	6,660	-	18,000	18,000
Civil Penalties Total	6,660	-	18,000	18,000
Fines & Forfeits Total	**6,660**	**-**	**18,000**	**18,000**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	11,295	-	-	-
6011301 - Amortization of Premium/Discount	(400)	-	-	-
6420000 - Capital Gains & Losses on Investments	2,185	-	-	-
Interest Total	13,081	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,366	-	-	-
Transfers From Other Funds Total	1,366	-	-	-
Miscellaneous Revenues Total	**14,447**	**-**	**-**	**-**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	31,542	-	-	-
5195001 - Int Act Alloc-Labor Time and half	559	-	-	-
Personnel Services Total	32,101	-	-	-
Personnel Services Total	**32,101**	**-**	**-**	**-**
Assessments In	**450,057**	**490,304**	**532,018**	**41,714**
Cash Balance	**-**	**23,890**	**20,402**	**(3,488)**
1500 - CED Local Employment Apprenticeship Program Total	**894,213**	**762,894**	**789,620**	**26,726**
1600 - CMO Special Revenue Grant Fund				
Intergovernmental Revenues				
Federal Grants				
4339050 - Direct Federal ARRA - Dept of Energy	1,058,353	-	-	-
Federal Grants Total	1,058,353	-	-	-
Intergovernmental Revenues Total	**1,058,353**	**-**	**-**	**-**
Miscellaneous Revenues				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	19,297	-	-	-
6311064 - Transfer from REET	120	-	-	-
6311065 - Transfer from CIP	1,391	-	-	-
Transfers From Other Funds Total	20,809	-	-	-
Miscellaneous Revenues Total	**20,809**	**-**	**-**	**-**
1600 - CMO Special Revenue Grant Fund Total	**1,079,161**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1650 - Traffic Enforcement, Engineering & Education				
Charges for Services				
Processing Fees				
4341860 - Certified Photostat Record Search	319	-	-	-
Processing Fees Total	319	-	-	-
Charges for Services Total	**319**	**-**	**-**	**-**
Fines & Forfeits				
Criminal Penalties				
4350040 - Driving Under the Influence	1,740	-	-	-
Criminal Penalties Total	1,740	-	-	-
Civil Penalties				
4350011 - Red Light Infractions	1,820,530	1,885,940	1,778,065	(107,875)
4350013 - Speed Camera Infractions	1,594,426	639,699	446,698	(193,001)
4350020 - Traffic Infractions	1,947,030	1,719,129	1,611,644	(107,485)
Civil Penalties Total	5,361,986	4,244,768	3,836,407	(408,361)
Fines & Forfeits Total	**5,363,726**	**4,244,768**	**3,836,407**	**(408,361)**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	278	-	-	-
6011301 - Amortization of Premium/Discount	3,811	-	-	-
6420000 - Capital Gains & Losses on Investments	(12,196)	-	-	-
Interest Total	(8,107)	-	-	-
Transfers From Other Funds				
6311010 - Transfer from General Fund	3,696,718	2,389,039	2,654,266	265,227
Transfers From Other Funds Total	3,696,718	2,389,039	2,654,266	265,227
Miscellaneous Revenues Total	**3,688,611**	**2,389,039**	**2,654,266**	**265,227**
1650 - Traffic Enforcement, Engineering & Education Total	**9,052,656**	**6,633,807**	**6,490,673**	**(143,134)**
2010 - Voted Bonds				
Taxes				
Property Tax				
4311000 - General Property Tax-Prior Period	175,540	-	-	-
4311100 - General Property Tax-Current Period	4,590,457	5,406,550	5,412,050	5,500
4311300 - Sales Tax Title Property	394	-	-	-
Property Tax Total	4,766,390	5,406,550	5,412,050	5,500
Taxes Total	**4,766,390**	**5,406,550**	**5,412,050**	**5,500**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Transfers From Other Funds				
6311070 - Transfers In from within same fund	59,084	-	-	-
Transfers From Other Funds Total	59,084	-	-	-
Miscellaneous Revenues Total	**59,084**	**-**	**-**	**-**
2010 - Voted Bonds Total	**4,825,474**	**5,406,550**	**5,412,050**	**5,500**
2035 - LTD GO Bonds 1997 A & B				
Miscellaneous Revenues				
Transfers From Other Funds				
6311010 - Transfer from General Fund	1,188,575	5,188,575	6,368,575	1,180,000
Transfers From Other Funds Total	1,188,575	5,188,575	6,368,575	1,180,000
Miscellaneous Revenues Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2035 - LTD GO Bonds 1997 A & B Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2038 - Public Works Trust Fund Loan				
Miscellaneous Revenues				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	229,244	-	-	-
6311010 - Transfer from General Fund	2,108,120	2,045,879	2,080,563	34,684
6311105 - Transfer from Transp Capital Fund	-	219,402	233,040	13,638
Transfers From Other Funds Total	2,337,363	2,265,281	2,313,603	48,322
Miscellaneous Revenues Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
2038 - Public Works Trust Fund Loan Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
2039 - LTGO Refunding Bonds 2001				
Miscellaneous Revenues				
Transfers From Other Funds				
6311010 - Transfer from General Fund	103,625	1,183,650	-	(1,183,650)
Transfers From Other Funds Total	103,625	1,183,650	-	(1,183,650)
Miscellaneous Revenues Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2039 - LTGO Refunding Bonds 2001 Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2040 - LTGO 2009 Series A-F Bond Redemption				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	12,289	-	-	-
6011301 - Amortization of Premium/Discount	(785)	-	-	-
6420000 - Capital Gains & Losses on Investments	3,046	-	-	-
Interest Total	14,550	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Contributions				
6300000 - Contributions and Donations	2,020,000	2,020,000	-	(2,020,000)
Contributions Total	2,020,000	2,020,000	-	(2,020,000)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,876,019	1,495,894	-	(1,495,894)
6311010 - Transfer from General Fund	1,020,421	1,489,801	423,632	(1,066,169)
6311117 - Transfer from Cheney Stadium Fund	-	-	2,574,371	2,574,371
Transfers From Other Funds Total	2,896,440	2,985,695	2,998,003	12,308
Miscellaneous Revenues Total	**4,930,990**	**5,005,695**	**2,998,003**	**(2,007,692)**
2040 - LTGO 2009 Series A-F Bond Redemption Total	**4,930,990**	**5,005,695**	**2,998,003**	**(2,007,692)**
2041 - 2010 LTGO Bonds Series 2010B - 2010E				
Miscellaneous Revenues				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,404,756	2,143,779	-	(2,143,779)
6311010 - Transfer from General Fund	2,778,271	2,730,288	6,013,020	3,282,732
6311064 - Transfer from REET	864,650	1,849,880	3,039,924	1,190,044
6311116 - Transfer from Parking Fund	-	-	2,489,349	2,489,349
6311118 - Transfer from Convention Center Fund	-	-	1,689,191	1,689,191
Transfers From Other Funds Total	5,047,677	6,723,947	13,231,484	6,507,537
Miscellaneous Revenues Total	**5,047,677**	**6,723,947**	**13,231,484**	**6,507,537**
2041 - 2010 LTGO Bonds Series 2010B - 2010E Total	**5,047,677**	**6,723,947**	**13,231,484**	**6,507,537**
2042 - 2013 LTGO Refunding Bonds				
Miscellaneous Revenues				
Transfers From Other Funds				
6311010 - Transfer from General Fund	-	-	1,086,650	1,086,650
6311118 - Transfer from Convention Center Fund	-	-	5,566,150	5,566,150
Transfers From Other Funds Total	-	-	6,652,800	6,652,800
Miscellaneous Revenues Total	**-**	**-**	**6,652,800**	**6,652,800**
2042 - 2013 LTGO Refunding Bonds Total	**-**	**-**	**6,652,800**	**6,652,800**
3209 - 1997 Bond Issue Const/Dvl PM				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	2,666	-	-	-
6011301 - Amortization of Premium/Discount	(106)	-	-	-
6420000 - Capital Gains & Losses on Investments	497	-	-	-
Interest Total	3,057	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,480	-	-	-
Transfers From Other Funds Total	1,480	-	-	-
Miscellaneous Revenues Total	**4,538**	**-**	**-**	**-**
3209 - 1997 Bond Issue Const/Dvl PM Total	**4,538**	**-**	**-**	**-**
3211 - Capital Projects Fund				
Taxes				
Other Taxes				
4317300 - Real Estate Excise Tax Revenue	3,326,642	2,800,000	4,108,000	1,308,000
4317400 - REET Growth Management	3,326,642	2,800,000	4,108,000	1,308,000
Other Taxes Total	6,653,283	5,600,000	8,216,000	2,616,000
Taxes Total	**6,653,283**	**5,600,000**	**8,216,000**	**2,616,000**
Intergovernmental Revenues				
Federal Grants				
4331220 - Direct Federal Dept of Commerce	689,333	-	-	-
4333240 - Ind Fed Dept of Transportation 20.205	22,931	-	-	-
Federal Grants Total	712,264	-	-	-
State Grants				
4334240 - Direct WA State Recr & Con Funding Board	244,854	-	-	-
4334250 - Direct WA Dept of Ecology	61,959	-	-	-
4334370 - Direct WA Historical Society Grant	-	400,000	-	(400,000)
State Grants Total	306,813	400,000	-	(400,000)
Intergovernmental Revenues Total	**1,019,078**	**400,000**	**-**	**(400,000)**
Miscellaneous Revenues				
Interest				
6011100 - Interest Earnings-Interfund Loans	158,923	-	48,800	48,800
6011300 - Pooled Investments Revenue	303,406	-	150,000	150,000
6011301 - Amortization of Premium/Discount	(10,043)	-	-	-
6420000 - Capital Gains & Losses on Investments	56,831	-	-	-
Interest Total	509,118	-	198,800	198,800
Contributions				
6300000 - Contributions and Donations	2,400	-	-	-
Contributions Total	2,400	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	549,198	-	-	-
6311064 - Transfer from REET	0	-	-	-
6311070 - Transfers In from within same fund	280,681	5,600,000	-	(5,600,000)
6311105 - Transfer from Transp Capital Fund	125,733	-	-	-
6311130 - Transfer From Open Space Fund	186,000	60,000	-	(60,000)
Transfers From Other Funds Total	1,141,611	5,660,000	-	(5,660,000)
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	953,058	-	-	-
6221005 - Rental of City Property/Other Leasehold	157,762	163,920	-	(163,920)
6411000 - Gain/Loss on Disposal of Capital Assets	(100,000)	-	-	-
Other Miscellaneous Revenues Total	1,010,820	163,920	-	(163,920)
Miscellaneous Revenues Total	**2,663,949**	**5,823,920**	**198,800**	**(5,625,120)**
Cash Balance	**-**	**2,931,079**	**4,413,139**	**1,482,060**
3211 - Capital Projects Fund Total	**10,336,310**	**14,754,999**	**12,827,939**	**(1,927,060)**
3216 - Police Facility 2002				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	1,702	-	-	-
6011301 - Amortization of Premium/Discount	(62)	-	-	-
6420000 - Capital Gains & Losses on Investments	336	-	-	-
Interest Total	1,977	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,677	-	-	-
6311010 - Transfer from General Fund	92,820	74,500	72,000	(2,500)
Transfers From Other Funds Total	94,497	74,500	72,000	(2,500)
Miscellaneous Revenues Total	**96,473**	**74,500**	**72,000**	**(2,500)**
Cash Balance	**-**	**27,875**	**-**	**(27,875)**
3216 - Police Facility 2002 Total	**96,473**	**102,375**	**72,000**	**(30,375)**
3217 - Parking Garage Capital Projects				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	6,510	-	-	-
6011301 - Amortization of Premium/Discount	(171)	-	-	-
6420000 - Capital Gains & Losses on Investments	1,203	-	-	-
Interest Total	7,542	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,107,598	-	-	-
6311065 - Transfer from CIP	186,361	-	-	-
Transfers From Other Funds Total	1,293,959	-	-	-
Miscellaneous Revenues Total	**1,301,501**	**-**	**-**	**-**
3217 - Parking Garage Capital Projects Total	**1,301,501**	**-**	**-**	**-**
3218 - 2009 LTGO Bond Capital Projects				
Intergovernmental Revenues				
Grants from Local Units				
4337110 - Interlocal Grants - Others	649,459	-	-	-
Grants from Local Units Total	649,459	-	-	-
Intergovernmental Revenues Total	**649,459**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4341000 - Charge for Services-Misc	6,087	-	-	-
Processing Fees Total	6,087	-	-	-
Charges for Services Total	**6,087**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	568,196	-	-	-
6011301 - Amortization of Premium/Discount	(8,601)	-	-	-
6420000 - Capital Gains & Losses on Investments	90,746	-	-	-
Interest Total	650,341	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	2,298,061	-	-	-
6311065 - Transfer from CIP	190,000	-	-	-
6311070 - Transfers In from within same fund	16,931,176	-	-	-
Transfers From Other Funds Total	19,419,237	-	-	-
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	11,187	-	-	-
Other Miscellaneous Revenues Total	11,187	-	-	-
Miscellaneous Revenues Total	**20,080,766**	**-**	**-**	**-**
3218 - 2009 LTGO Bond Capital Projects Total	**20,736,312**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
3220 - 2010 LTGO Bonds				
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	661	-	-	-
6011300 - Pooled Investments Revenue	1,023,097	-	-	-
6011301 - Amortization of Premium/Discount	(18,628)	-	-	-
6420000 - Capital Gains & Losses on Investments	176,249	-	-	-
Interest Total	1,181,378	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	206,723	-	-	-
Transfers From Other Funds Total	206,723	-	-	-
Miscellaneous Revenues Total	**1,388,101**	**-**	**-**	**-**
3220 - 2010 LTGO Bonds Total	**1,388,101**	**-**	**-**	**-**
4110 - Permit Services Fund				
Licenses & Permits				
Business Licenses & Permits				
4321010 - Fire Prevention Bureau Permits	279,264	250,000	485,700	235,700
Business Licenses & Permits Total	279,264	250,000	485,700	235,700
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	19,391	20,000	128,772	108,772
4322020 - IPMS Revenue	465,654	400,000	712,669	312,669
4322050 - Building Permits	4,102,742	3,750,000	6,037,149	2,287,149
4322100 - Heating & Plumbing Permits	1,001,043	975,000	1,483,860	508,860
4322200 - Sign Permitting	115,115	95,000	134,068	39,068
4322300 - Streets & Curbs	494,936	400,000	932,342	532,342
Non-Business Licenses & Permits Total	6,198,879	5,640,000	9,428,860	3,788,860
Licenses & Permits Total	**6,478,144**	**5,890,000**	**9,914,560**	**4,024,560**
Intergovernmental Revenues				
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	389,248	-	-	-
Intragovernmental Revenue Total	389,248	-	-	-
Intergovernmental Revenues Total	**389,248**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4341500 - Sale of Maps & Publications	27,921	30,000	19,804	(10,196)
4341980 - Environmental Processing	73,935	80,000	74,356	(5,644)
4345810 - Zoning/Subdivision Fees	236,791	350,000	721,061	371,061
4345830 - Plan Checking Fees	1,935,529	1,750,000	2,921,440	1,171,440
Processing Fees Total	2,274,176	2,210,000	3,736,661	1,526,661

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreat	10,025	10,000	30,697	20,697
Public Facility Usage Fees Total	10,025	10,000	30,697	20,697
Other Charges for Services				
4322060 - Strong Motion Instrumentation Fund	456,341	400,000	663,855	263,855
4322070 - Endangered Species Act	530,684	450,000	787,218	337,218
4343750 - W/W Other Service Revenues	427,540	425,000	700,269	275,269
6418005 - Misc Non-Operating Sales - Taxable	49	-	-	-
Other Charges for Services Total	1,414,614	1,275,000	2,151,342	876,342
Charges for Services Total	**3,698,815**	**3,495,000**	**5,918,700**	**2,423,700**
Fines & Forfeits				
Criminal Penalties				
4357000 - Court Costs Recoupment	441	-	-	-
Criminal Penalties Total	441	-	-	-
Fines & Forfeits Total	**441**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	143,446	150,000	-	(150,000)
6011301 - Amortization of Premium/Discount	(3,746)	-	-	-
6420000 - Capital Gains & Losses on Investments	16,007	-	-	-
Interest Total	155,707	150,000	-	(150,000)
Contributions				
6300005 - Contributions and Donations - SD	252,455	-	266,909	266,909
Contributions Total	252,455	-	266,909	266,909
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,459,249	-	-	-
6311010 - Transfer from General Fund	1,672,637	1,492,000	830,700	(661,300)
6311011 - Transfer from General Fund - Fee Waivers	-	-	200,000	200,000
Transfers From Other Funds Total	6,131,886	1,492,000	1,030,700	(461,300)
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	42,910	40,000	7,205	(32,795)
4369800 - Cashier Over & Short	187	-	-	-
Other Miscellaneous Revenues Total	43,097	40,000	7,205	(32,795)
Miscellaneous Revenues Total	**6,583,146**	**1,682,000**	**1,304,814**	**(377,186)**
Cash Balance	**-**	**1,553,175**	**1,684,261**	**131,086**
4110 - Permit Services Fund Total	**17,149,794**	**12,620,175**	**18,822,335**	**6,202,160**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4120 - PW Tacoma Rail Mountain Division				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	328,001	-	-	-
Federal Grants Total	328,001	-	-	-
State Grants				
6232300 - Direct WA Dept of Ecology	99,670	-	-	-
State Grants Total	99,670	-	-	-
Intergovernmental Revenues Total	**427,670**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	73,227	120,074	40,000	(80,074)
4343760 - Other Cust Fees Revenue (Late/NSF Check)	7,330	165,186	5,000	(160,186)
Processing Fees Total	80,556	285,260	45,000	(240,260)
Other Charges for Services				
4343780 - External Overhead	32	-	-	-
Other Charges for Services Total	32	-	-	-
Transportation Fees				
4343262 - Demurrage Revenue	206,630	193,132	190,000	(3,132)
4343270 - Railroad - Mountain Division	4,875	-	-	-
4343271 - Rail Movement - Mountain Division	1,561,830	1,239,613	2,133,621	894,008
4343272 - Rail Storage	345,450	336,000	40,000	(296,000)
4343273 - Rail Operating Fees - Mountain Division	71,652	106,774	80,000	(26,774)
4343274 - Excursion Revenue - Mountain Division	8,600	-	-	-
Transportation Fees Total	2,199,037	1,875,519	2,443,621	568,102
Charges for Services Total	**2,279,626**	**2,160,779**	**2,488,621**	**327,842**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	165	-	24,000	24,000
6011301 - Amortization of Premium/Discount	325	-	-	-
6012000 - Other Interest Earnings	992	-	-	-
6420000 - Capital Gains & Losses on Investments	(7,554)	-	-	-
Interest Total	(6,072)	-	24,000	24,000
Contributions				
6371105 - Contrib in Aid of Constr - Customer Cash	140,000	-	-	-
6371305 - CIAC-Direct State Grant Cash - SD	2,397,435	-	-	-
6371405 - CIAC-Direct Federal Grant Cash - SD	587,010	-	-	-
Contributions Total	3,124,445	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	9,140	-	-	-
6311010 - Transfer from General Fund	867,422	-	400,000	400,000
Transfers From Other Funds Total	876,562	-	400,000	400,000
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	51,855	33,908	10,000	(23,908)
6221005 - Rental of City Property/Other Leasehold	1,056,305	505,978	460,000	(45,978)
6221010 - Rental of City Property/Non Leasehold	29,500	-	-	-
6221015 - Rental of City Property/Non Leasehold	209,869	209,869	179,105	(30,764)
6223000 - Miscellaneous Income	495,900	250,000	482,600	232,600
6223005 - Miscellaneous Income - SD	21,000	36,000	10,000	(26,000)
6315000 - Misc Debit/Credit to Retained Earning	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	57,150	-	-	-
Other Miscellaneous Revenues Total	1,921,579	1,035,755	1,141,705	105,950
Miscellaneous Revenues Total	**5,916,515**	**1,035,755**	**1,565,705**	**529,950**
Cash Balance	**-**	**261,256**	**25,333**	**(235,923)**
4120 - PW Tacoma Rail Mountain Division Total	**8,623,811**	**3,457,790**	**4,079,659**	**621,869**
4140 - PWE Parking Operating				
Charges for Services				
Interfund Charges for Services				
4343450 - Parking Interfund - Oper	113,965	-	-	-
Interfund Charges for Services Total	113,965	-	-	-
Other Charges for Services				
4343505 - Rent of Oper Prop Govt (No Leasehold)	22,440	-	-	-
4343506 - Rent of Oper Prop Leasehold	767,724	427,998	106,313	(321,685)
Other Charges for Services Total	790,164	427,998	106,313	(321,685)
Transportation Fees				
4342890 - Hourly/Daily Parking	1,343,226	2,050,000	4,589,196	2,539,196
4343455 - Monthly Parking Rentals - Oper	4,512,447	3,952,284	5,068,854	1,116,570
4343465 - Monthly Permit Parking - On-Street	-	-	124,513	124,513
Transportation Fees Total	5,855,673	6,002,284	9,782,563	3,780,279
Charges for Services Total	**6,759,802**	**6,430,282**	**9,888,876**	**3,458,594**
Fines & Forfeits				
Civil Penalties				
4350010 - Parking Infractions	2,816,482	3,100,000	4,390,478	1,290,478
Civil Penalties Total	2,816,482	3,100,000	4,390,478	1,290,478
Fines & Forfeits Total	**2,816,482**	**3,100,000**	**4,390,478**	**1,290,478**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	86,544	35,000	-	(35,000)
6011301 - Amortization of Premium/Discount	(3,370)	-	-	-
6420000 - Capital Gains & Losses on Investments	16,727	-	-	-
Interest Total	99,901	35,000	-	(35,000)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	15,069	-	-	-
6311010 - Transfer from General Fund	-	855,180	-	(855,180)
6311070 - Transfers In from within same fund	1,715,483	3,662,685	-	(3,662,685)
Transfers From Other Funds Total	1,730,551	4,517,865	-	(4,517,865)
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	40,200	50,000	40,000	(10,000)
4369800 - Cashier Over & Short	1	-	-	-
Other Miscellaneous Revenues Total	40,201	50,000	40,000	(10,000)
Miscellaneous Revenues Total	**1,870,653**	**4,602,865**	**40,000**	**(4,562,865)**
Cash Balance	**-**	**2,689,685**	**965,716**	**(1,723,969)**
4140 - PWE Parking Operating Total	**11,446,937**	**16,822,832**	**15,285,070**	**(1,537,762)**
4165 - PAF Convention Center				
Taxes				
Business Tax				
4316600 - Admission Tax	15,661	-	11,000	11,000
Business Tax Total	15,661	-	11,000	11,000
Taxes Total	**15,661**	**-**	**11,000**	**11,000**
Intergovernmental Revenues				
State Grants				
4334250 - Direct WA Dept of Ecology	200,000	-	-	-
State Grants Total	200,000	-	-	-
Intergovernmental Revenues Total	**200,000**	**-**	**-**	**-**
Charges for Services				
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreat	921,766	1,238,857	681,350	(557,507)
4347130 - Convention Rent	2,098,992	2,206,241	1,865,890	(340,351)
4347155 - Restaurant Services	1,141,611	1,075,793	1,357,750	281,957
4347190 - Other Revenue - Misc	16,929	95,027	4,000	(91,027)
Public Facility Usage Fees Total	4,179,297	4,615,918	3,908,990	(706,928)
Charges for Services Total	**4,179,297**	**4,615,918**	**3,908,990**	**(706,928)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	19,837	21,785	6,000	(15,785)
6011301 - Amortization of Premium/Discount	(656)	-	-	-
6012000 - Other Interest Earnings	9	-	-	-
6420000 - Capital Gains & Losses on Investments	3,493	-	-	-
Interest Total	22,683	21,785	6,000	(15,785)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	3,029,985	-	-	-
6311010 - Transfer from General Fund	-	895,000	4,179,405	3,284,405
6311050 - Hotel/Motel Tax Transfer	3,056,170	6,420,963	6,664,782	243,819
6311070 - Transfers In from within same fund	1	-	-	-
6311300 - Contrib from Public Facility District	4,965,521	5,252,000	6,063,610	811,610
Transfers From Other Funds Total	11,051,677	12,567,963	16,907,797	4,339,834
Other Miscellaneous Revenues				
4342870 - Advertising	-	-	100,000	100,000
6411000 - Gain/Loss on Disposal of Capital Assets	(1,401)	-	-	-
Other Miscellaneous Revenues Total	(1,401)	-	100,000	100,000
Miscellaneous Revenues Total	**11,072,958**	**12,589,748**	**17,013,797**	**4,424,049**
4165 - PAF Convention Center Total	**15,467,916**	**17,205,666**	**20,933,787**	**3,728,121**
4170 - PAF Cheney Stadium				
Taxes				
Sales Tax				
4313000 - City Sales/Use Tax	53,129	67,000	69,023	2,023
Sales Tax Total	53,129	67,000	69,023	2,023
Business Tax				
4316200 - Retailing Tax	19,207	30,000	10,302	(19,698)
4316300 - Service Tax	33,926	40,000	53,570	13,570
4316600 - Admission Tax	215,182	220,000	234,886	14,886
Business Tax Total	268,315	290,000	298,758	8,758
Other Taxes				
4318000 - Leasehold Excise Tax	39,200	40,000	40,000	-
Other Taxes Total	39,200	40,000	40,000	-
Taxes Total	**360,645**	**397,000**	**407,781**	**10,781**
Charges for Services				
Charges for Services				
4347161 - Facility Fee Revenue	-	-	230,016	230,016
Charges for Services Total	-	-	230,016	230,016

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreat	67,912	-	-	-
4347125 - Commercial Rent	77,114	85,295	72,000	(13,295)
4347190 - Other Revenue - Misc	-	218,607	-	(218,607)
Public Facility Usage Fees Total	145,026	303,902	72,000	(231,902)
Charges for Services Total	**145,026**	**303,902**	**302,016**	**(1,886)**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	33,381	-	-	-
6011301 - Amortization of Premium/Discount	277	-	-	-
6420000 - Capital Gains & Losses on Investments	3,152	-	-	-
Interest Total	36,810	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	2,673	-	-	-
6311010 - Transfer from General Fund	80,948	1,066,169	1,315,230	249,061
6311070 - Transfers In from within same fund	908,023	150,000	-	(150,000)
Transfers From Other Funds Total	991,644	1,216,169	1,315,230	99,061
Other Miscellaneous Revenues				
6221005 - Rental of City Property/Other Leasehold	500,000	-	-	-
6221015 - Rental of City Property/Non Leasehold	500,000	1,000,000	1,000,000	-
6411000 - Gain/Loss on Disposal of Capital Assets	(82,063)	-	-	-
Other Miscellaneous Revenues Total	917,937	1,000,000	1,000,000	-
Miscellaneous Revenues Total	**1,946,392**	**2,216,169**	**2,315,230**	**99,061**
4170 - PAF Cheney Stadium Total	**2,452,063**	**2,917,071**	**3,025,027**	**107,956**
4180 - PAF Tacoma Dome				
Taxes				
Business Tax				
4316600 - Admission Tax	1,078,127	1,180,855	1,356,750	175,895
Business Tax Total	1,078,127	1,180,855	1,356,750	175,895
Taxes Total	**1,078,127**	**1,180,855**	**1,356,750**	**175,895**
Charges for Services				
Charges for Services				
4347152 - Concessions Revenue	-	-	933,950	933,950
4347160 - Ticketing Revenue	-	-	852,240	852,240
4347161 - Facility Fee Revenue	-	-	1,240,170	1,240,170
4347170 - Marketing Revenue	-	-	60,300	60,300
Charges for Services Total	-	-	3,086,660	3,086,660

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Facility Usage Fees				
4347120 - Facility Rent Revenue	2,437,768	2,926,271	3,061,230	134,959
4347122 - Other Fees & Charges - Culture & Recreat	1,057,955	-	492,350	492,350
4347125 - Commercial Rent	402,472	358,519	395,970	37,451
4347140 - Other Rent	123,118	75,750	209,543	133,793
4347150 - Catering Revenues	60,384	56,560	80,400	23,840
4347151 - Other Concessions	518,018	127,260	240,600	113,340
4347155 - Restaurant Services	18,838	18,688	20,100	1,412
4347190 - Other Revenue - Misc	1,424,974	3,828,791	-	(3,828,791)
Public Facility Usage Fees Total	6,043,526	7,391,839	4,500,193	(2,891,646)
Transportation Fees				
4343455 - Monthly Parking Rentals - Oper	-	-	28,140	28,140
4344200 - Parking	1,918,245	2,223,122	1,910,505	(312,617)
Transportation Fees Total	1,918,245	2,223,122	1,938,645	(284,477)
Charges for Services Total	**7,961,772**	**9,614,961**	**9,525,498**	**(89,463)**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	44,565	80,800	60,000	(20,800)
6011301 - Amortization of Premium/Discount	(1,077)	-	-	-
6420000 - Capital Gains & Losses on Investments	9,942	-	-	-
Interest Total	53,430	80,800	60,000	(20,800)
Contributions				
6300000 - Contributions and Donations	138,835	-	-	-
Contributions Total	138,835	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	67,215	-	-	-
6311010 - Transfer from General Fund	844,000	-	1,018,180	1,018,180
Transfers From Other Funds Total	911,215	-	1,018,180	1,018,180
Other Miscellaneous Revenues				
4342870 - Advertising	314,400	633,698	901,250	267,552
4342880 - Gate Receipts	21,660	-	-	-
4345330 - Sale of Junk & Salvage	8,199	-	4,020	4,020
4369800 - Cashier Over & Short	22	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	3,217	-	-	-
Other Miscellaneous Revenues Total	347,498	633,698	905,270	271,572
Miscellaneous Revenues Total	**1,450,978**	**714,498**	**1,983,450**	**1,268,952**
4180 - PAF Tacoma Dome Total	**10,490,877**	**11,510,314**	**12,865,698**	**1,355,384**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4190 - PAF Performing Arts				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	120,912	113,471	166,000	52,529
6011301 - Amortization of Premium/Discount	93,878	78,802	-	(78,802)
6420000 - Capital Gains & Losses on Investments	22,748	-	-	-
Interest Total	237,538	192,273	166,000	(26,273)
Contributions				
6371500 - Contrib in Aid of Constr - Other Cash	103,101	-	-	-
Contributions Total	103,101	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,551,377	-	-	-
6311010 - Transfer from General Fund	1,678,500	1,675,000	1,770,000	95,000
6311064 - Transfer from REET	-	1,000,000	1,000,000	-
6311065 - Transfer from CIP	151,490	-	-	-
Transfers From Other Funds Total	3,381,367	2,675,000	2,770,000	95,000
Miscellaneous Revenues Total	**3,722,006**	**2,867,273**	**2,936,000**	**68,727**
4190 - PAF Performing Arts Total	**3,722,006**	**2,867,273**	**2,936,000**	**68,727**
4200 - Solid Waste				
Intergovernmental Revenues				
Federal Grants				
4333200 - Ind Federal Emergency Mgmt Agency	-	-	-	-
6223200 - Indirect Fed Dept of Homeland Sec 97.036	3,492	-	-	-
Federal Grants Total	3,492	-	-	-
State Grants				
6232300 - Direct WA Dept of Ecology	495,328	-	300,000	300,000
State Grants Total	495,328	-	300,000	300,000
Intergovernmental Revenues Total	**498,820**	**-**	**300,000**	**300,000**
Charges for Services				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	104,428	156,000	80,000	(76,000)
Processing Fees Total	104,428	156,000	80,000	(76,000)
Other Charges for Services				
4343130 - Solid Waste Revenue - Residential	53,156,904	53,660,000	53,456,000	(204,000)
4343230 - Solid Waste Revenue - Commercial	42,703,636	44,200,000	45,904,000	1,704,000
4343231 - Solid Waste Nontax Revenue - Commercial	614,881	636,000	500,000	(136,000)
4343400 - Revenue - Wholesale	3,582,790	3,530,000	2,300,000	(1,230,000)
4343530 - Solid Waste Revenue - Disposal	9,225,769	9,377,000	13,020,000	3,643,000
4343630 - Solid Waste Revenue - Container Rental	592,889	670,000	1,010,000	340,000
4343631 - Solid Waste Nontax Rev-Container Rental	10,190	-	-	-
4343632 - Solid Waste Revenue-Commercial Recycling	2,246,137	2,300,000	4,436,000	2,136,000
4343730 - Solid Waste Other Service Revenues	1,568,285	1,674,000	1,300,000	(374,000)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4343780 - External Overhead	14,104	115,000	16,000	(99,000)
6418010 - Misc Non-Operating Sales - Non-Taxable	(57,426)	-	-	-
6421400 - Surplus scrap sales	6,551	-	-	-
Other Charges for Services Total	113,664,709	116,162,000	121,942,000	5,780,000
Charges for Services Total	**113,769,138**	**116,318,000**	**122,022,000**	**5,704,000**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	1,714,107	853,000	372,000	(481,000)
6011301 - Amortization of Premium/Discount	(29,386)	-	-	-
6012000 - Other Interest Earnings	6	-	-	-
6420000 - Capital Gains & Losses on Investments	279,457	50,000	-	(50,000)
Interest Total	1,964,184	903,000	372,000	(531,000)
Contributions				
6300020 - Contributions - Other	0	-	-	-
Contributions Total	0	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	900,630	-	-	-
Transfers From Other Funds Total	900,630	-	-	-
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	21,124,176	18,879,450	(2,244,726)
4345300 - Misc Work Order Revenue	88,481	500,000	70,000	(430,000)
4369800 - Cashier Over & Short	977	600	-	(600)
4369805 - Low Income Family Assistance Discount	-	-	(195,000)	(195,000)
6221005 - Rental of City Property/Other Leasehold	63,386	76,000	76,000	-
6221015 - Rental of City Property/Non Leasehold	185,904	186,000	154,000	(32,000)
6223000 - Miscellaneous Income	8,423	2,000	-	(2,000)
6411000 - Gain/Loss on Disposal of Capital Assets	(183,746)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	56,822	-	-	-
Other Miscellaneous Revenues Total	220,247	21,888,776	18,984,450	(2,904,326)
Miscellaneous Revenues Total	**3,085,061**	**22,791,776**	**19,356,450**	**(3,435,326)**
Cash Balance	**-**	**567,188**	**4,066,683**	**3,499,495**
4200 - Solid Waste Total	**117,353,018**	**139,676,964**	**145,745,133**	**6,068,169**
4300 - Wastewater				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	100,000	-	-	-
Federal Grants Total	100,000	-	-	-
Intergovernmental Revenues Total	**100,000**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Charges for Services				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	114,635	94,000	100,000	6,000
Processing Fees Total	114,635	94,000	100,000	6,000
Other Charges for Services				
4343150 - Wastewater Revenue - Residential	69,888,715	63,580,000	83,179,000	19,599,000
4343250 - Wastewater Revenue - Commercial	22,751,010	26,400,000	29,322,000	2,922,000
4343251 - Wastewater Nontax Revenue - Commercial	762,999	-	501,000	501,000
4343252 - Wastewater Rev - Commercial -Public Auth	14,187,577	11,720,000	13,784,000	2,064,000
4343750 - W/W Other Service Revenues	573,294	3,180,000	612,000	(2,568,000)
4343755 - W/W Revenue - Tagro Retail Sales Revenue	527,546	600,000	1,128,000	528,000
4343756 - Wastewater Nontaxable Revenue - Tagro	2,868	2,000	100,000	98,000
4343757 - W/W Rev - Tagro - Wholesale	26,331	20,000	22,000	2,000
4343780 - External Overhead	3,530	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	163,665	-	-	-
6421400 - Surplus scrap sales	42,433	20,000	-	(20,000)
Other Charges for Services Total	108,929,968	105,522,000	128,648,000	23,126,000
Charges for Services Total	**109,044,603**	**105,616,000**	**128,748,000**	**23,132,000**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	32,304	-	-	-
6011300 - Pooled Investments Revenue	2,690,654	1,920,000	1,039,000	(881,000)
6011301 - Amortization of Premium/Discount	(55,649)	152,000	-	(152,000)
6012000 - Other Interest Earnings	175,136	200	-	(200)
6420000 - Capital Gains & Losses on Investments	477,621	358,000	-	(358,000)
Interest Total	3,320,065	2,430,200	1,039,000	(1,391,200)
Contributions				
6300005 - Contributions and Donations - SD	(8,332)	-	-	-
6300020 - Contributions - Other	-	-	-	-
6371500 - Contrib in Aid of Constr - Other Cash	-	-	2,000,000	2,000,000
Contributions Total	(8,332)	-	2,000,000	2,000,000
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	509,000	-	-	-
Transfers From Other Funds Total	509,000	-	-	-
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	57,589,514	41,850,145	(15,739,369)
4345300 - Misc Work Order Revenue	12,787	-	-	-
4360000 - Other Miscellaneous Revenue	16,623	-	-	-
4369805 - Low Income Family Assistance Discount	-	-	(120,000)	(120,000)
6221015 - Rental of City Property/Non Leasehold	399,693	416,000	401,000	(15,000)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6223000 - Miscellaneous Income	-	-	20,000	20,000
6223005 - Miscellaneous Income - SD	9,495	5,000	-	(5,000)
6411000 - Gain/Loss on Disposal of Capital Assets	(592,959)	-	-	-
Other Miscellaneous Revenues Total	(154,361)	58,010,514	42,151,145	(15,859,369)
Miscellaneous Revenues Total	**3,666,373**	**60,440,714**	**45,190,145**	**(15,250,569)**
4300 - Wastewater Total	**112,810,975**	**166,056,714**	**173,938,145**	**7,881,431**
4301 - Surface Water				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	136,649	-	-	-
Federal Grants Total	136,649	-	-	-
State Grants				
4334280 - Direct WA Transportation Improve Brd	0	-	-	-
6232300 - Direct WA Dept of Ecology	637,501	-	-	-
State Grants Total	637,501	-	-	-
Intergovernmental Revenues Total	**774,150**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	10,905	-	-	-
Processing Fees Total	10,905	-	-	-
Other Charges for Services				
4343040 - Surface Water Revenue	48,614,881	45,500,000	60,501,000	15,001,000
4343240 - Surface Water Nontaxable Revenue	(1,389,552)	1,200,000	1,260,000	60,000
4343740 - S/WTR Other Service Revenues	586,415	480,000	300,000	(180,000)
4343780 - External Overhead	1,338	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	(106,239)	-	-	-
Other Charges for Services Total	47,706,843	47,180,000	62,061,000	14,881,000
Charges for Services Total	**47,717,748**	**47,180,000**	**62,061,000**	**14,881,000**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	7,085	-	-	-
6011300 - Pooled Investments Revenue	1,409,167	1,270,000	332,000	(938,000)
6011301 - Amortization of Premium/Discount	(38,846)	101,000	-	(101,000)
6012000 - Other Interest Earnings	68,066	-	-	-
6420000 - Capital Gains & Losses on Investments	260,414	236,000	-	(236,000)
Interest Total	1,705,887	1,607,000	332,000	(1,275,000)
Contributions				
6300007 - Latecomer Agreement - Cap Contrib JE	300	-	-	-
6300020 - Contributions - Other	955	-	-	-
6371100 - Contrib in Aid of Constr - Customer Cash	77,867	-	-	-
6371300 - CIAC-Direct State Grant Cash	1,373,979	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6371302 - CIAC-Direct State Ecology - Cash Capital	-	-	1,750,000	1,750,000
6371406 - CIAC-Indirect Federal Grant Cash	137,758	-	-	-
6371410 - Indirect Federal CIAC ARRA - EPA	(3,600)	-	-	-
6371411 - Indirect Federal CIAC ARRA - DOE	(471,089)	-	-	-
6371505 - Contrib in Aid of Constr - Other Cash - SD	-	-	-	-
Contributions Total	1,116,170	-	1,750,000	1,750,000
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	274,672	-	-	-
Transfers From Other Funds Total	274,672	-	-	-
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	37,080,345	28,752,135	(8,328,210)
4345300 - Misc Work Order Revenue	9,699	-	-	-
4360000 - Other Miscellaneous Revenue	50	-	-	-
4369805 - Low Income Family Assistance Discount	-	-	(60,000)	(60,000)
6221015 - Rental of City Property/Non Leasehold	343,922	358,000	438,000	80,000
6223000 - Miscellaneous Income	8,946	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(304,342)	-	-	-
Other Miscellaneous Revenues Total	58,275	37,438,345	29,130,135	(8,308,210)
Miscellaneous Revenues Total	**3,155,003**	**39,045,345**	**31,212,135**	**(7,833,210)**
Cash Balance	**-**	**-**	**747,963**	**747,963**
4301 - Surface Water Total	**51,646,901**	**86,225,345**	**94,021,098**	**7,795,753**
4450 - Union Station				
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	374	500	500	-
Interest Total	374	500	500	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	226	-	-	-
Transfers From Other Funds Total	226	-	-	-
Other Miscellaneous Revenues				
6362501 - Capital Lease Revenue - Nontaxable	4,938,825	4,315,260	3,567,805	(747,455)
6398520 - Revenue Bond Proceeds	-	9,100	-	(9,100)
Other Miscellaneous Revenues Total	4,938,825	4,324,360	3,567,805	(756,555)
Miscellaneous Revenues Total	**4,939,425**	**4,324,860**	**3,568,305**	**(756,555)**
Cash Balance	**-**	**-**	**9,100**	**9,100**
4450 - Union Station Total	**4,939,425**	**4,324,860**	**3,577,405**	**(747,455)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4500 - Rail				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	17,937	-	-	-
Federal Grants Total	17,937	-	-	-
State Grants				
6232300 - Direct WA Dept of Ecology	189,315	-	-	-
State Grants Total	189,315	-	-	-
Intergovernmental Revenues Total	**207,252**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	838,195	1,766,584	958,800	(807,784)
4343760 - Other Cust Fees Revenue (Late/NSF Check)	4,648	-	-	-
Processing Fees Total	842,843	1,766,584	958,800	(807,784)
Public Facility Usage Fees				
4347140 - Other Rent	1,730,780	1,607,820	2,006,760	398,940
Public Facility Usage Fees Total	1,730,780	1,607,820	2,006,760	398,940
Other Charges for Services				
4343780 - External Overhead	10,850	-	-	-
6421400 - Surplus scrap sales	34,873	-	-	-
Other Charges for Services Total	45,723	-	-	-
Transportation Fees				
4343260 - Line Hauls - Belt Line	36,438,439	44,046,816	53,963,823	9,917,007
4343261 - Local and Miscellaneous - Belt Line	1,049,739	1,356,000	3,206,520	1,850,520
4343262 - Demurrage Revenue	2,061,882	2,229,564	2,148,000	(81,564)
4343264 - Miscellaneous Special Switching Revenue-	555,413	-	-	-
Transportation Fees Total	40,105,473	47,632,380	59,318,343	11,685,963
Charges for Services Total	**42,724,819**	**51,006,784**	**62,283,903**	**11,277,119**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	136,675	157,364	187,200	29,836
6011301 - Amortization of Premium/Discount	(4,698)	-	-	-
6420000 - Capital Gains & Losses on Investments	23,643	-	-	-
Interest Total	155,620	157,364	187,200	29,836
Contributions				
6300020 - Contributions - Other	400,166	-	-	-
Contributions Total	400,166	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	80,897	-	-	-
Transfers From Other Funds Total	80,897	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Miscellaneous Revenues				
4345242 - Full Service Maintenance Fees Revenue	1,259,551	-	-	-
4345245 - Service Maintenance Transportation Fees	-	-	2,723,229	2,723,229
4345260 - Vendor Repair Revenue	99,993	-	-	-
4345300 - Misc Work Order Revenue	128,708	-	-	-
6221015 - Rental of City Property/Non Leasehold	11,250	-	-	-
6223000 - Miscellaneous Income	153,537	-	-	-
6223005 - Miscellaneous Income - SD	10,500	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	122,350	-	-	-
Other Miscellaneous Revenues Total	1,785,889	-	2,723,229	2,723,229
Miscellaneous Revenues Total	**2,422,573**	**157,364**	**2,910,429**	**2,753,065**
Cash Balance	**-**	**-**	**448,925**	**448,925**
4500 - Rail Total	**45,354,645**	**51,164,148**	**65,643,257**	**14,479,109**
4600 - Water Utility				
Intergovernmental Revenues				
Federal Grants				
6223300 - Indirect Federal ARRA-DOE	165,438	-	-	-
Federal Grants Total	165,438	-	-	-
Intergovernmental Revenues Total	**165,438**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	-	190,000	190,000	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	362,895	160,000	50,000	(110,000)
Processing Fees Total	362,895	350,000	240,000	(110,000)
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	5	-	-	-
Public Facility Usage Fees Total	5	-	-	-
Other Charges for Services				
4339004 - Perm Main - Latecomer's Main Constr chgs	114,264	-	-	-
4343120 - Water Revenue - Residential	75,367,984	82,392,954	89,013,581	6,620,627
4343220 - Water Revenue - Commercial/Industrial	20,722,058	22,998,160	21,523,007	(1,475,153)
4343221 - Water Revenue - COT	688,501	756,734	2,118,835	1,362,101
4343222 - Water Revenue - COT Fire	95,205	120,518	354,212	233,694
4343223 - Water Revenue - Public Utilities	3,725,648	3,805,635	-	(3,805,635)
4343224 - Water Revenue - Wholesale	3,715,594	5,488,220	7,807,285	2,319,065
4343229 - Water Revenue - Cascade Water Allnc Contract	4,933,190	6,515,059	5,493,628	(1,021,431)
4343234 - Water Revenue - COT Irrigation	-	-	1,341,276	1,341,276
4343320 - Water Revenue - Industrial/Commercial Sp	9,805,997	10,580,895	11,768,380	1,187,485
4343321 - Water Public Fire Protection Fee	4,558,992	5,009,103	5,966,473	957,370
4343322 - Water Other Revenue GE Nontaxable	73,546	80,000	80,000	-
4343325 - Wtr Residential Fire Service	-	-	279,097	279,097
4343326 - Wtr Commercial Fire Service	-	-	4,897,618	4,897,618
4343327 - Wtr Residential Irrigation Service	-	-	1,641,715	1,641,715

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4343328 - Wtr Commercial Irrigation Service	-	-	1,908,821	1,908,821
4343501 - Accrued Revenues	895,580	-	-	-
4343520 - Water Revenue Other	1,201,573	1,152,581	1,000,000	(152,581)
4343720 - Water Rev - Late fees	(156,324)	400,000	400,000	-
4343780 - External Overhead	15,127	-	-	-
6418005 - Misc Non-Operating Sales - Taxable	(853)	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	325	-	-	-
6421400 - Surplus scrap sales	166,378	60,000	120,000	60,000
Other Charges for Services Total	125,922,783	139,359,859	155,713,928	16,354,069
Charges for Services Total	**126,285,683**	**139,709,859**	**155,953,928**	**16,244,069**
Miscellaneous Revenues				
Interest				
6011200 - Interest Income-Municipal	15,210	-	-	-
6011300 - Pooled Investments Revenue	1,112,680	362,000	526,807	164,807
6011301 - Amortization of Premium/Discount	(53,535)	-	-	-
6012000 - Other Interest Earnings	35,827	-	-	-
6012005 - Other Interest Earnings - SD	153	-	-	-
6420000 - Capital Gains & Losses on Investments	214,226	-	-	-
Interest Total	1,324,562	362,000	526,807	164,807
Contributions				
6300020 - Contributions - Other	(34,637)	-	-	-
6332000 - BABs Interest Federal Subsidy	5,944,882	5,944,878	5,516,848	(428,030)
Contributions Total	5,910,245	5,944,878	5,516,848	(428,030)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	248,699	7,108,059	-	(7,108,059)
6311170 - Contribution from 4600-ASSWQ	-	-	12,445,176	12,445,176
6311185 - Contribution from 4600-SDC	5,133,599	-	-	-
Transfers From Other Funds Total	5,382,298	7,108,059	12,445,176	5,337,117
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	-	(6,222,588)	(6,222,588)
4345300 - Misc Work Order Revenue	(5,333)	-	-	-
4345305 - Mechanical Shop Repairs	222,626	-	-	-
4360000 - Other Miscellaneous Revenue	134	-	-	-
4362000 - Rental Revenues	598,905	600,000	741,053	141,053
6223000 - Miscellaneous Income	50,570	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	662	-	-	-
Other Miscellaneous Revenues Total	867,563	600,000	(5,481,535)	(6,081,535)
Miscellaneous Revenues Total	**13,484,668**	**14,014,937**	**13,007,296**	**(1,007,641)**
Cash Balance	**-**	**-**	**4,821,591**	**4,821,591**
4600 - Water Utility Total	**139,935,789**	**153,724,796**	**173,782,815**	**20,058,019**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4700 - Power				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	2,208,938	-	-	-
6223300 - Indirect Federal ARRA-DOE	48,445	-	-	-
Federal Grants Total	2,257,383	-	-	-
State Grants				
6232300 - Direct WA Dept of Ecology	370,486	-	-	-
State Grants Total	370,486	-	-	-
Intergovernmental Revenues Total	**2,627,869**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	29,700	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	199,228	-	-	-
Processing Fees Total	228,928	-	-	-
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	15,533	-	-	-
Public Facility Usage Fees Total	15,533	-	-	-
Other Charges for Services				
4343110 - Power Revenue - Residential	275,963,816	295,560,920	316,291,934	20,731,014
4343200 - Power Intertie Capacity Assignment Rev	1,603,176	-	3,206,352	3,206,352
4343211 - Power Revenue - General	161,030,192	192,934,402	203,662,031	10,727,629
4343212 - Power Revenue-General Municipal & Tribes	5,772,464	-	-	-
4343213 - Power Revenue - Small General	45,078,549	51,623,803	55,667,447	4,043,644
4343214 - Power Revenue - Sm General-Muni & Tribes	745,249	-	-	-
4343215 - Power Revenue - General High Voltage	36,741,733	40,125,326	44,392,952	4,267,626
4343311 - Power Revenue - Industrial Contract	37,211,874	39,891,962	45,462,757	5,570,795
4343313 - Power Revenue-Street Lights-Other Public	634,426	-	-	-
4343314 - Power Revenue - Street Lights - Municipa	1,653,038	2,730,149	2,885,713	155,564
4343410 - Power Revenue Wholesale	101,650,171	98,042,696	110,516,035	12,473,339
4343501 - Accrued Revenues	4,985,226	-	-	-
4343504 - Rent of Oper Prop Self Assessed (No Leasehold)	202,738	-	-	-
4343505 - Rent of Oper Prop Govt (No Leasehold)	274,850	-	-	-
4343506 - Rent of Oper Prop Leasehold	2,109,279	2,539,562	2,769,599	230,037
4343507 - Interdepartment Rents from Elec Prop	4,060,269	4,331,537	4,466,988	135,451
4343510 - Power Revenue Other	(51,408)	187,359	109,065	(78,294)
4343511 - Power Revenue Other - Public Utility Tax	1,870,552	2,282,863	2,387,672	104,809
4343512 - Power Revenue - Temporary Service	320,313	-	-	-
4343513 - Power Revenue Other - Green Power	222,494	215,209	182,000	(33,209)
4343514 - Power Revenue Other Utilities	643,972	-	-	-
4343515 - Power Revenue Private Off Street Lighting	2,185,863	2,565,106	2,012,618	(552,488)
4343516 - Power Revenue - Capital Recovery	84,391	81,013	81,758	745
4343517 - Power Revenue Other - Wheeling	13,334,173	18,933,552	14,280,000	(4,653,552)
4343518 - Sale of Water & Water Power	1,903	-	-	-
4343519 - Power Revenue Priv Off St Lighting -Muni	31,072	-	-	-
4343640 - Mossyrock Park Camping Revenue	540,571	677,066	711,957	34,891

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4343641 - Mossyrock Park Misc Revenue	111,062	-	-	-
4343645 - Taidnapam Park Camping Revenue	568,880	705,415	667,534	(37,881)
4343646 - Taidnapam Park Misc Revenue	75,195	-	-	-
4343650 - Mayfield Lake Park Camping Revenue	241,414	322,186	317,521	(4,665)
4343651 - Mayfield Lake Park Misc Revenue	51,192	-	-	-
4343655 - Alder Park Camping Revenue	550,429	715,422	777,138	61,716
4343656 - Alder Park Misc Revenue	105,154	-	-	-
4343710 - Power Revenue - Late Fees	2,115,829	2,319,827	2,346,839	27,012
4343780 - External Overhead	239,530	181,992	258,147	76,155
4343800 - CATV Revenue	31,881,561	35,050,535	37,543,463	2,492,928
4343810 - CATV Retail Revenue	40,954	3,892,049	4,932,034	1,039,985
4343820 - CATV Customer Refunds Revenue	(6,923)	-	-	-
4343830 - Broadband Revenue	258,067	69,600	72,000	2,400
4343840 - Broadband Tax Revenue	81,888	112,224	51,043	(61,181)
4343850 - Broadband Wholesale Revenue	1,279,046	1,307,532	2,077,286	769,754
4343860 - Broadband Qual Reseller Revenue	1,072,451	1,252,524	-	(1,252,524)
4343870 - Broadband Internet Revenue	11,469	-	-	-
4343875 - Cable Modem (ISP) Revenue	9,788,279	12,482,038	13,269,146	787,108
4343880 - Misc Revenue - Telecom	4,313,800	1,016,173	1,047,304	31,131
4343885 - Misc Revenue - Telecom Retail	26,957	-	11,046	11,046
4343895 - Interdeptmental Revenue - Telecom	247,454	307,400	474,000	166,600
4343990 - Pole Contacts Revenue	3,820	-	-	-
6415200 - Service Provided for Others-Power & Water	157,087	193,074	387,933	194,859
6415210 - Street Light Installations	3,100	-	-	-
6415290 - Street Light Maintenance	82,873	-	-	-
6418000 - Misc Non-Operating Sales - Taxable	55,130	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	2,959	-	-	-
6421400 - Surplus scrap sales	1,391,858	1,507,142	1,589,327	82,185
Other Charges for Services Total	753,651,459	814,157,658	874,908,639	60,750,981
Charges for Services Total	**753,895,919**	**814,157,658**	**874,908,639**	**60,750,981**
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	1,275,414	-	-	-
6011300 - Pooled Investments Revenue	8,515,073	7,984,880	4,147,775	(3,837,105)
6011301 - Amortization of Premium/Discount	(374,718)	-	-	-
6012000 - Other Interest Earnings	2,720	-	-	-
6420000 - Capital Gains & Losses on Investments	1,634,009	-	-	-
Interest Total	11,052,498	7,984,880	4,147,775	(3,837,105)
Contributions				
6332000 - BABs Interest Federal Subsidy	6,084,277	6,084,276	5,798,316	(285,960)
6333000 - CREBs Interest Federal Subsidy	1,825,000	1,825,000	1,739,226	(85,774)
Contributions Total	7,909,277	7,909,276	7,537,542	(371,734)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	825,359	-	-	-
Transfers From Other Funds Total	825,359	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	2,831	-	-	-
4360000 - Other Miscellaneous Revenue	788	-	-	-
4369800 - Cashier Over & Short	(96)	-	-	-
6223000 - Miscellaneous Income	113,624	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(60,000)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	45,064	-	-	-
Other Miscellaneous Revenues Total	102,212	-	-	-
Miscellaneous Revenues Total	**19,889,346**	**15,894,156**	**11,685,317**	**(4,208,839)**
Cash Balance	**-**	**58,465,427**	**106,255,970**	**47,790,543**
4700 - Power Total	**776,413,134**	**888,517,241**	**992,849,926**	**104,332,685**
4800 - TPU Self Insurance Claim				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	138,667	75,000	100,000	25,000
6011301 - Amortization of Premium/Discount	(5,152)	-	-	-
6420000 - Capital Gains & Losses on Investments	25,404	-	-	-
Interest Total	158,919	75,000	100,000	25,000
Transfers From Other Funds				
4360005 - Self Insurance Premium Income	3,214,377	2,080,000	2,480,000	400,000
Transfers From Other Funds Total	3,214,377	2,080,000	2,480,000	400,000
Miscellaneous Revenues Total	**3,373,296**	**2,155,000**	**2,580,000**	**425,000**
Cash Balance	**-**	**1,995,579**	**658,211**	**(1,337,368)**
4800 - TPU Self Insurance Claim Total	**3,373,296**	**4,150,579**	**3,238,211**	**(912,368)**
4805 - Low Income Assistance				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	22,185	-	-	-
Interest Total	22,185	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	957,251	1,800,000	960,000	(840,000)
Transfers From Other Funds Total	957,251	1,800,000	960,000	(840,000)
Miscellaneous Revenues Total	**979,436**	**1,800,000**	**960,000**	**(840,000)**
Cash Balance	**-**	**120,000**	**1,020,000**	**900,000**
4805 - Low Income Assistance Total	**979,436**	**1,920,000**	**1,980,000**	**60,000**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5007 - Finance Payroll/Organizational Mgmt				
Charges for Services				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	125,740	-	-	-
4343761 - Nontaxable - Other Cust Fees Revenue	20	-	-	-
Processing Fees Total	125,760	-	-	-
Interfund Charges for Services				
4349050 - Lock Box Revenue	273,447	320,000	-	(320,000)
4349070 - Banking Svc Fees Revenue	1,485,722	1,750,000	-	(1,750,000)
Interfund Charges for Services Total	1,759,169	2,070,000	-	(2,070,000)
Charges for Services Total	**1,884,929**	**2,070,000**	**-**	**(2,070,000)**
Miscellaneous Revenues				
Interest				
6011100 - Interest Earnings-Interfund Loans	13,475	-	-	-
6011300 - Pooled Investments Revenue	41,238	-	-	-
6011301 - Amortization of Premium/Discount	(1,940)	-	-	-
6420000 - Capital Gains & Losses on Investments	5,908	-	-	-
Interest Total	58,681	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	5,322	-	-	-
6311070 - Transfers In from within same fund	700,398	-	-	-
Transfers From Other Funds Total	705,720	-	-	-
Other Miscellaneous Revenues				
4345241 - Admin Overhead Fees Revenue	14,131	-	-	-
4360000 - Other Miscellaneous Revenue	5,473	-	-	-
6223000 - Miscellaneous Income	11	-	-	-
Other Miscellaneous Revenues Total	19,616	-	-	-
Miscellaneous Revenues Total	**784,017**	**-**	**-**	**-**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	2,050	-	-	-
Personnel Services Total	2,050	-	-	-
Personnel Services Total	**2,050**	**-**	**-**	**-**
Assessments In	**2,474,985**	**2,542,398**	**-**	**(2,542,398)**
Cash Balance	**-**	**34,972**	**-**	**(34,972)**
5007 - Finance Payroll/Organizational Mgmt Total	**5,145,981**	**4,647,370**	**-**	**(4,647,370)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5016 - Finance Management & Budget				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	33,069	-	-	-
6011301 - Amortization of Premium/Discount	(385)	-	-	-
6420000 - Capital Gains & Losses on Investments	5,449	-	-	-
Interest Total	38,133	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,611	-	-	-
Transfers From Other Funds Total	4,611	-	-	-
Miscellaneous Revenues Total	**42,743**	**-**	**-**	**-**
Assessments In	**1,170,040**	**1,569,262**	**-**	**(1,569,262)**
Cash Balance	**-**	**166,532**	**-**	**(166,532)**
5016 - Finance Management & Budget Total	**1,212,783**	**1,735,794**	**-**	**(1,735,794)**
5027 - Business System Improvement Project				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	6,523	-	-	-
6011301 - Amortization of Premium/Discount	(299)	-	-	-
6420000 - Capital Gains & Losses on Investments	1,233	-	-	-
Interest Total	7,456	-	-	-
Miscellaneous Revenues Total	**7,456**	**-**	**-**	**-**
5027 - Business System Improvement Project Total	**7,456**	**-**	**-**	**-**
5042 - IT Graphics Services				
Charges for Services				
Interfund Charges for Services				
4349140 - Misc A/R Revenue	(25,037)	-	-	-
4349230 - Graphic Services Revenue	4,838,282	2,299,878	1,682,008	(617,870)
Interfund Charges for Services Total	4,813,245	2,299,878	1,682,008	(617,870)
Other Charges for Services				
6421400 - Surplus scrap sales	9,000	-	-	-
Other Charges for Services Total	9,000	-	-	-
Charges for Services Total	**4,822,245**	**2,299,878**	**1,682,008**	**(617,870)**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	174	-	-	-
6011301 - Amortization of Premium/Discount	486	-	-	-
6420000 - Capital Gains & Losses on Investments	(2,533)	-	-	-
Interest Total	(1,873)	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	14,233	-	-	-
Transfers From Other Funds Total	14,233	-	-	-
Other Miscellaneous Revenues				
6223000 - Miscellaneous Income	51,899	-	-	-
Other Miscellaneous Revenues Total	51,899	-	-	-
Miscellaneous Revenues Total	**64,259**	**-**	**-**	**-**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	21,930	-	-	-
Personnel Services Total	21,930	-	-	-
Personnel Services Total	**21,930**	**-**	**-**	-
Maintenance & Operations				
Maintenance & Operations				
5295007 - Int Act Alloc-Graphics Print Services	428	-	-	-
5295008 - Int Act Alloc-Graphics Conven Copiers	84,849	-	-	**-**
5900000 - Warehouse Overhead	(201)	-	-	-
5900002 - Vendor Srvcs Overhead	(200)	-	-	-
Maintenance & Operations Total	84,876	-	-	-
Maintenance & Operations Total	**84,876**	**-**	**-**	**-**
Assessments In	**200**	**-**	**-**	**-**
5042 - IT Graphics Services Total	**4,993,511**	**2,299,878**	**1,682,008**	**(617,870)**
5050 - TPU Fleet Service				
Miscellaneous Revenues				
Other Miscellaneous Revenues				
4345240 - Fleet Assignment Fees	6,281,640	4,954,176	9,344,312	4,390,136
4345241 - Admin Overhead Fees Revenue	1,271,151	2,116,979	1,831,173	(285,806)
4345243 - Replacement Fee Credits	(1,401,411)	(1,074,007)	-	1,074,007
4345300 - Misc Work Order Revenue	53,900	50,750	62,500	11,750
4345305 - Mechanical Shop Repairs	2,389	7,594,601	6,868,536	(726,065)
4345310 - Motor Pool Rental	7,493	160,000	160,000	-
5195000 - Int Act Alloc-Labor Regular	4,154,151	-	-	-
5195001 - Int Act Alloc-Labor Time and half	100,290	-	-	-
5195002 - Int Act Alloc-Labor Double Time	15,436	-	-	-
5295001 - Int Act Alloc-Motor Pool	143,342	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5900000 - Warehouse Overhead	443,332	-	-	-
5900001 - Fuel Overhead-Fleet	187,116	-	-	-
5900002 - Vendor Srvcs Overhead	63,073	-	-	-
5900004 - Car Wash Overhead-Fleet	103	-	-	-
6011300 - Pooled Investments Revenue	191,177	200,000	125,000	(75,000)
6011301 - Amortization of Premium/Discount	(6,252)	-	-	-
6223000 - Miscellaneous Income	8,767	-	-	-
6223300 - Indirect Federal ARRA-DOE	195,067	-	-	-
6311000 - Transfer from Other Active Fund	20,716	-	-	-
6311060 - Contributed Capital Asset	17,700	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	675,845	-	-	-
6420000 - Capital Gains & Losses on Investments	35,331	-	-	-
6421400 - Surplus scrap sales	3,814	-	-	-
Other Miscellaneous Revenues Total	12,464,167	14,002,499	18,391,521	4,389,022
Miscellaneous Revenues Total	**12,464,167**	**14,002,499**	**18,391,521**	**4,389,022**
Cash Balance	**-**	**10,115,956**	**15,025,463**	**4,909,507**
5050 - TPU Fleet Service Total	**12,464,167**	**24,118,455**	**33,416,984**	**9,298,529**
5086 - Youth Build Tacoma				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	5,903	-	-	-
6011301 - Amortization of Premium/Discount	(181)	-	-	-
6420000 - Capital Gains & Losses on Investments	1,230	-	-	-
Interest Total	6,952	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	49	-	-	-
Transfers From Other Funds Total	49	-	-	-
Miscellaneous Revenues Total	**7,001**	**-**	**-**	**-**
Assessments In	**604,771**	**570,492**	**651,003**	**80,511**
Cash Balance	**-**	**132,821**	**-**	**(132,821)**
5086 - Youth Build Tacoma Total	**611,772**	**703,313**	**651,003**	**(52,310)**
5400 - PW Fleet Equipment Rental				
Intergovernmental Revenues				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	12,000	-	-	-
Federal Grants Total	12,000	-	-	-
Intergovernmental Revenues Total	**12,000**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Charges for Services				
Other Charges for Services				
6421400 - Surplus scrap sales	1,976	-	-	-
Other Charges for Services Total	1,976	-	-	-
Charges for Services Total	**1,976**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	130,542	-	-	-
6011301 - Amortization of Premium/Discount	(5,322)	-	-	-
6420000 - Capital Gains & Losses on Investments	23,981	-	-	-
Interest Total	149,201	-	-	-
Contributions				
6371406 - CIAC-Indirect Federal Grant Cash	112,245	-	-	-
Contributions Total	112,245	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	5,124,822	1,800,000	-	(1,800,000)
6311010 - Transfer from General Fund	-	1,000,000	2,784,000	1,784,000
Transfers From Other Funds Total	5,124,822	2,800,000	2,784,000	(16,000)
Other Miscellaneous Revenues				
4340520 - Fuel Sales Revenue - Internal	-	311,156	-	(311,156)
4345240 - Fleet Assignment Fees	1,821,900	141,200	2,058,288	1,917,088
4345241 - Admin Overhead Fees Revenue	2,090,228	2,000,000	1,557,816	(442,184)
4345242 - Full Service Maintenance Fees Revenue	3,954,973	3,000,000	3,998,518	998,518
4345290 - Parts Revenue	-	1,000,000	-	(1,000,000)
4345300 - Misc Work Order Revenue	79,725	5,900,000	5,738,322	(161,678)
4345305 - Mechanical Shop Repairs	629,940	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(2,586)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	328,075	-	-	-
Other Miscellaneous Revenues Total	8,902,255	12,352,356	13,352,944	1,000,588
Miscellaneous Revenues Total	**14,288,524**	**15,152,356**	**16,136,944**	**984,588**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	5,026,024	-	-	-
5195001 - Int Act Alloc-Labor Time and half	577,710	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,904	-	-	-
Personnel Services Total	5,606,638	-	-	-
Personnel Services Total	**5,606,638**	**-**	**-**	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
Fixed Costs				
5900001 - Fuel Overhead-Fleet	231,487	-	-	-
5900004 - Car Wash Overhead-Fleet	2,963	-	-	-
Fixed Costs Total	234,450	-	-	-
Fixed Costs Total	**234,450**	**-**	**-**	-
Maintenance & Operations				
Maintenance & Operations				
5900000 - Warehouse Overhead	701,677	-	-	-
5900002 - Vendor Srvcs Overhead	118,642	-	-	-
Maintenance & Operations Total	820,319	-	-	-
Maintenance & Operations Total	**820,319**	**-**	**-**	**-**
Assessments In	**3,768**	**-**	**-**	**-**
Cash Balance	**-**	**-**	**1,587,812**	**1,587,812**
5400 - PW Fleet Equipment Rental Total	**20,967,674**	**15,152,356**	**17,724,756**	**2,572,400**
5453 - PWS Asphalt Plant				
Charges for Services				
Public Facility Usage Fees				
4347125 - Commercial Rent	2,807	-	-	-
Public Facility Usage Fees Total	2,807	-	-	-
Interfund Charges for Services				
4348000 - Interfund Charges for Services-Misc	2,353,701	3,318,616	-	(3,318,616)
Interfund Charges for Services Total	2,353,701	3,318,616	-	(3,318,616)
Other Charges for Services				
4343502 - Product Sales	-	-	7,500	7,500
Other Charges for Services Total	-	-	7,500	7,500
Charges for Services Total	**2,356,508**	**3,318,616**	**7,500**	**(3,311,116)**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	7,168	-	-	-
6011301 - Amortization of Premium/Discount	(227)	-	-	-
6420000 - Capital Gains & Losses on Investments	1,434	-	-	-
Interest Total	8,374	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	6,147	-	-	-
Transfers From Other Funds Total	6,147	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Miscellaneous Revenues				
4345460 - Gravel Pit Crushed Rock	1,913	-	416,714	416,714
4345470 - Asphalt Mix Sales	135	-	1,256,000	1,256,000
4345480 - Asphalt Liquid Sales	-	-	466	466
Other Miscellaneous Revenues Total	2,048	-	1,673,180	1,673,180
Miscellaneous Revenues Total	**16,570**	**-**	**1,673,180**	**1,673,180**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	111,312	-	-	-
5195001 - Int Act Alloc-Labor Time and half	4,330	-	-	-
5195002 - Int Act Alloc-Labor Double Time	148	-	-	-
Personnel Services Total	115,790	-	-	-
Personnel Services Total	**115,790**	**-**	**-**	-
Maintenance & Operations				
Maintenance & Operations				
5295000 - Int Act Alloc-Equipment	452	-	-	-
5900000 - Warehouse Overhead	701,922	-	992,203	992,203
Maintenance & Operations Total	702,374	-	992,203	992,203
Maintenance & Operations Total	**702,374**	**-**	**992,203**	**992,203**
Assessments In	**315**	**-**	**-**	**-**
5453 - PWS Asphalt Plant Total	**3,191,556**	**3,318,616**	**2,672,883**	**(645,733)**
5540 - Communications Equipment Replacement Reserve				
Intergovernmental Revenues				
State Grants				
4332100 - Ind WA Military Department	30,834	-	-	-
State Grants Total	30,834	-	-	-
Intergovernmental Revenues Total	**30,834**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343500 - Revenue - Other	3,990	-	-	-
Processing Fees Total	3,990	-	-	-
Other Charges for Services				
4343506 - Rent of Oper Prop Leasehold	205,960	301,824	203,557	(98,267)
4345380 - Radio Comm Svc-Interfund	4,736,112	3,785,895	3,992,510	206,615
4345381 - Radio Comm Svc - External	206,584	358,200	531,400	173,200
4345384 - Radio Comm Services Reserve Revenue - Ex	10	-	-	-
Other Charges for Services Total	5,148,666	4,445,919	4,727,467	281,548
Charges for Services Total	**5,152,656**	**4,445,919**	**4,727,467**	**281,548**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	92,971	-	-	-
6011301 - Amortization of Premium/Discount	(3,578)	-	-	-
6420000 - Capital Gains & Losses on Investments	20,394	-	-	-
Interest Total	109,787	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,964	-	-	-
Transfers From Other Funds Total	4,964	-	-	-
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	402,896	-	-	-
Other Miscellaneous Revenues Total	402,896	-	-	-
Miscellaneous Revenues Total	**517,648**	**-**	**-**	**-**
Assessments In	**3,103**	**-**	**-**	**-**
5540 - Communications Equipment Replacement Reserve Total	**5,704,240**	**4,445,919**	**4,727,467**	**281,548**
5550 - Third Party Liability Claims				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	207,467	-	-	-
6011301 - Amortization of Premium/Discount	(4,537)	180,000	-	(180,000)
6420000 - Capital Gains & Losses on Investments	41,776	-	-	-
Interest Total	244,706	180,000	-	(180,000)
Contributions				
4342980 - Employer-Self Ins. Contrib	7,207,000	7,207,000	7,395,462	188,462
Contributions Total	7,207,000	7,207,000	7,395,462	188,462
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	11,431	-	-	-
Transfers From Other Funds Total	11,431	-	-	-
Miscellaneous Revenues Total	**7,463,138**	**7,387,000**	**7,395,462**	**8,462**
Cash Balance	**-**	**-**	**14,087**	**14,087**
5550 - Third Party Liability Claims Total	**7,463,138**	**7,387,000**	**7,409,549**	**22,549**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5560 - Unemployment Compensation				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	12,951	-	-	-
6011301 - Amortization of Premium/Discount	230	-	-	-
6420000 - Capital Gains & Losses on Investments	1,582	-	-	-
Interest Total	14,763	-	-	-
Contributions				
4342970 - Unemploy Comp. Contr.	659,019	1,043,301	706,470	(336,831)
Contributions Total	659,019	1,043,301	706,470	(336,831)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,000,259	-	-	-
Transfers From Other Funds Total	1,000,259	-	-	-
Miscellaneous Revenues Total	**1,674,041**	**1,043,301**	**706,470**	**(336,831)**
Cash Balance	**-**	**-**	**361,316**	**361,316**
5560 - Unemployment Compensation Total	**1,674,041**	**1,043,301**	**1,067,786**	**24,485**
5570 - Worker's Compensation				
Charges for Services				
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	5,520	-	-	-
Public Facility Usage Fees Total	5,520	-	-	-
Charges for Services Total	**5,520**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	64,002	-	-	-
6011301 - Amortization of Premium/Discount	(4,365)	-	-	-
6420000 - Capital Gains & Losses on Investments	13,836	-	-	-
Interest Total	73,473	-	-	-
Contributions				
4342950 - Ind-Ins-City Portion	15,832,044	19,332,224	17,780,558	(1,551,666)
Contributions Total	15,832,044	19,332,224	17,780,558	(1,551,666)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	32,376	-	-	-
Transfers From Other Funds Total	32,376	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	1,017	-	-	-
Other Miscellaneous Revenues Total	1,017	-	-	-
Miscellaneous Revenues Total	**15,938,910**	**19,332,224**	**17,780,558**	**(1,551,666)**
Cash Balance	**-**	**-**	**51,505**	**51,505**
5570 - Worker's Compensation Total	**15,944,430**	**19,332,224**	**17,832,063**	**(1,500,161)**
5700 - Municipal Building Acquisition & Operations				
Intergovernmental Revenues				
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	5,913	-	-	-
Intragovernmental Revenue Total	5,913	-	-	-
Intergovernmental Revenues Total	**5,913**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4341100 - PW Damage Repair/Replace Maintenance	304,796	-	-	-
4343500 - Revenue - Other	1,950	-	-	-
Processing Fees Total	306,746	-	-	-
Public Facility Usage Fees				
4347120 - Facility Rent Revenue	8,514,310	9,757,154	9,796,550	39,396
Public Facility Usage Fees Total	8,514,310	9,757,154	9,796,550	39,396
Interfund Charges for Services				
4349140 - Misc A/R Revenue	8,511	-	-	-
Interfund Charges for Services Total	8,511	-	-	-
Other Charges for Services				
4343506 - Rent of Oper Prop Leasehold	13,250	-	-	-
Other Charges for Services Total	13,250	-	-	-
Charges for Services Total	**8,842,816**	**9,757,154**	**9,796,550**	**39,396**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	110,684	-	-	-
6011301 - Amortization of Premium/Discount	(3,766)	-	-	-
6420000 - Capital Gains & Losses on Investments	19,590	-	-	-
Interest Total	126,508	-	-	-

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	12,622	-	-	-
6311010 - Transfer from General Fund	-	-	250,000	250,000
6311064 - Transfer from REET	(27,663)	1,050,000	250,000	(800,000)
6311065 - Transfer from CIP	700,000	-	-	-
Transfers From Other Funds Total	684,959	1,050,000	500,000	(550,000)
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	-	450,000	450,000
4345330 - Sale of Junk & Salvage	38	-	-	-
4345390 - Central Phone Sys-Interfd	2,597,657	3,229,941	2,646,960	(582,981)
4345400 - Ctrl Phone Sys-I/G WSST	404,301	408,423	375,658	(32,765)
4360000 - Other Miscellaneous Revenue	40	-	-	-
6221015 - Rental of City Property/Non Leasehold	2,538	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(350,679)	-	-	-
Other Miscellaneous Revenues Total	2,653,895	3,638,364	3,472,618	(165,746)
Miscellaneous Revenues Total	**3,465,361**	**4,688,364**	**3,972,618**	**(715,746)**
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	229,467	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,250	-	-	-
Personnel Services Total	231,717	-	-	-
Personnel Services Total	**231,717**	**-**	**-**	-
Fixed Costs				
Fixed Costs				
5900005 - Gen Svcs Telecomm Overhead	1,738	-	-	-
Fixed Costs Total	1,738	-	-	-
Fixed Costs Total	**1,738**	**-**	**-**	-
Maintenance & Operations				
Maintenance & Operations				
5295000 - Int Act Alloc-Equipment	4,577	-	-	-
Maintenance & Operations Total	4,577	-	-	-
Maintenance & Operations Total	**4,577**	**-**	**-**	**-**
Assessments In	**5,269**	**-**	**-**	**-**
Cash Balance	**-**	**1,499,302**	**2,304,641**	**805,339**
5700 - Municipal Building Acquisition & Operations Total	**12,557,391**	**15,944,820**	**16,073,809**	**128,989**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5800 - Information Systems				
Intergovernmental Revenues				
Grants from Local Units				
4338002 - IntrLclNonGrtSvcs	452,548	-	-	-
Grants from Local Units Total	452,548	-	-	-
Intergovernmental Revenues Total	**452,548**	**-**	**-**	**-**
Charges for Services				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	780	-	-	-
Processing Fees Total	780	-	-	-
Other Charges for Services				
6421400 - Surplus scrap sales	1,576	-	-	-
Other Charges for Services Total	1,576	-	-	-
Charges for Services Total	**2,356**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011100 - Interest Earnings-Interfund Loans	22,293	-	-	-
6011300 - Pooled Investments Revenue	36,039	-	-	-
6011301 - Amortization of Premium/Discount	(1,334)	-	-	-
6420000 - Capital Gains & Losses on Investments	5,656	-	-	-
Interest Total	62,653	-	-	-
Contributions				
6300000 - Contributions and Donations	1,697	-	-	-
6300020 - Contributions - Other	6,258	-	-	-
Contributions Total	7,955	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	743,183	-	-	-
6311300 - Contrib from Public Facility District	692	-	-	-
Transfers From Other Funds Total	743,875	-	-	-
Other Miscellaneous Revenues				
4345330 - Sale of Junk & Salvage	475	-	-	-
Other Miscellaneous Revenues Total	475	-	-	-
Miscellaneous Revenues Total	**814,958**	**-**	**-**	**-**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Personnel Services				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	248,489	-	-	-
5195001 - Int Act Alloc-Labor Time and half	11,770	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	11,535	-	-	-
Personnel Services Total	271,794	-	-	-
Personnel Services Total	**271,794**	**-**	**-**	**-**
Assessments In	**38,003,168**	**43,462,462**	**49,417,453**	**5,954,991**
5800 - Information Systems Total	**39,544,824**	**43,462,462**	**49,417,453**	**5,954,991**
6050 - Deferred Compensation Trust				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	11,295	-	-	-
6011301 - Amortization of Premium/Discount	(597)	-	-	-
6420000 - Capital Gains & Losses on Investments	2,290	-	-	-
Interest Total	12,988	-	-	-
Contributions				
6300020 - Contributions - Other	90	-	-	-
Contributions Total	90	-	-	-
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	495,848	488,584	477,680	(10,904)
Other Miscellaneous Revenues Total	495,848	488,584	477,680	(10,904)
Miscellaneous Revenues Total	**508,926**	**488,584**	**477,680**	**(10,904)**
6050 - Deferred Compensation Trust Total	**508,926**	**488,584**	**477,680**	**(10,904)**
6100 - Employees Retirement				
Miscellaneous Revenues				
Interest				
6011000 - Investments-Misc. Revenue	52,675,321	71,000,000	90,000,000	19,000,000
6011300 - Pooled Investments Revenue	124,017	100,000	-	(100,000)
6011301 - Amortization of Premium/Discount	(4,302)	-	-	-
6020000 - Dividend Income	(1,482,662)	-	-	-
6420000 - Capital Gains & Losses on Investments	83,458,756	106,000,000	-	(106,000,000)
6420001 - Capital Gain/Loss Investment-Retirement	-	-	134,000,000	134,000,000
Interest Total	134,771,130	177,100,000	224,000,000	46,900,000
Contributions				
4342920 - Employee Contribution	40,258,533	41,535,827	41,933,039	397,212
4342930 - Repayment of Contr - Normal	9,523	-	-	-
4342960 - Employer Contribution	45,252,860	48,759,449	49,225,742	466,293
6300020 - Contributions - Other	8,490	-	-	-
Contributions Total	85,529,405	90,295,276	91,158,781	863,505

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	5,200,000	-	-	-
Transfers From Other Funds Total	5,200,000	-	-	-
Miscellaneous Revenues Total	**225,500,534**	**267,395,276**	**315,158,781**	**47,763,505**
6100 - Employees Retirement Total	**225,500,534**	**267,395,276**	**315,158,781**	**47,763,505**
6120 - Relief & Pension Police				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	13,871	-	-	-
6011301 - Amortization of Premium/Discount	(13)	-	-	-
6420000 - Capital Gains & Losses on Investments	1,648	-	-	-
Interest Total	15,506	-	-	-
Contributions				
4342980 - Employer-Self Ins. Contrib	8,120,000	10,541,000	9,422,250	(1,118,750)
6300020 - Contributions - Other	1,985	-	-	-
Contributions Total	8,121,985	10,541,000	9,422,250	(1,118,750)
Miscellaneous Revenues Total	**8,137,491**	**10,541,000**	**9,422,250**	**(1,118,750)**
Cash Balance	**-**	**424,518**	**-**	**(424,518)**
6120 - Relief & Pension Police Total	**8,137,491**	**10,965,518**	**9,422,250**	**(1,543,268)**
6150 - Relief & Pension Firefighters				
Intergovernmental Revenues				
State Shared Revenue				
4335430 - Fire Insurance Prem Tax	665,738	-	-	-
State Shared Revenue Total	665,738	-	-	-
Intergovernmental Revenues Total	**665,738**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	11,851	-	-	-
6011301 - Amortization of Premium/Discount	(646)	-	-	-
6420000 - Capital Gains & Losses on Investments	2,480	-	-	-
Interest Total	13,685	-	-	-
Contributions				
4342980 - Employer-Self Ins. Contrib	10,080,000	12,929,000	12,446,343	(482,657)
6300020 - Contributions - Other	2,815	-	-	-
Contributions Total	10,082,815	12,929,000	12,446,343	(482,657)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Other Miscellaneous Revenues				
4345135 - COBRA Particpant Payments	(1,056)	-	-	-
Other Miscellaneous Revenues Total	(1,056)	-	-	-
Miscellaneous Revenues Total	**10,095,444**	**12,929,000**	**12,446,343**	**(482,657)**
6150 - Relief & Pension Firefighters Total	**10,761,182**	**12,929,000**	**12,446,343**	**(482,657)**
6430 - Health Care Trust Labor Management				
Charges for Services				
Interfund Charges for Services				
4348150 - Interfund Charges for Srvcs-Outside Agencies	320	-	-	-
Interfund Charges for Services Total	320	-	-	-
Charges for Services Total	**320**	**-**	**-**	**-**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	688,338	653,994	60,000	(593,994)
6011301 - Amortization of Premium/Discount	(18,950)	(50,000)	-	50,000
6420000 - Capital Gains & Losses on Investments	119,523	-	-	-
Interest Total	788,911	603,994	60,000	(543,994)
Contributions				
4342920 - Employee Contribution	65,194	-	-	-
4342960 - Employer Contribution	250,500	1,560,000	1,407,010	(152,990)
4342980 - Employer-Self Ins. Contrib	100,710,608	116,369,643	105,353,719	(11,015,924)
Contributions Total	101,026,302	117,929,643	106,760,729	(11,168,914)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,590	-	-	-
Transfers From Other Funds Total	1,590	-	-	-
Other Miscellaneous Revenues				
4345130 - H&W Other-Employer	1,400,915	1,483,199	13,137,278	11,654,079
4345135 - COBRA Particpant Payments	236,074	105,700	-	(105,700)
4345140 - Retiree benefit Premium contributions	5,766,981	5,564,266	5,986,391	422,125
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	9,112,439	9,220,343	6,269,206	(2,951,137)
Other Miscellaneous Revenues Total	16,516,409	16,373,508	25,392,875	9,019,367
Miscellaneous Revenues Total	**118,333,211**	**134,907,145**	**132,213,604**	**(2,693,541)**
Cash Balance	**-**	**-**	**3,833,584**	**3,833,584**
6430 - Health Care Trust Labor Management Total	**118,333,531**	**134,907,145**	**136,047,188**	**1,140,043**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6440 - Group Life Trust				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	51,212	-	-	-
6011301 - Amortization of Premium/Discount	(1,875)	-	-	-
6420000 - Capital Gains & Losses on Investments	9,631	-	-	-
Interest Total	58,968	-	-	-
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	106	-	-	-
Transfers From Other Funds Total	106	-	-	-
Other Miscellaneous Revenues				
4345130 - H&W Other-Employer	1,600,109	1,634,509	949,826	(684,683)
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	175	-	-	-
Other Miscellaneous Revenues Total	1,600,285	1,634,509	949,826	(684,683)
Miscellaneous Revenues Total	**1,659,358**	**1,634,509**	**949,826**	**(684,683)**
Cash Balance	**-**	**72,896**	**959,290**	**886,394**
6440 - Group Life Trust Total	**1,659,358**	**1,707,405**	**1,909,116**	**201,711**
6460 - Dental Care Labor Management				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	32,031	21,800	-	(21,800)
6011301 - Amortization of Premium/Discount	(2,452)	-	-	-
6420000 - Capital Gains & Losses on Investments	6,213	-	-	-
Interest Total	35,792	21,800	-	(21,800)
Contributions				
4342980 - Employer-Self Ins. Contrib	-	-	7,428,267	7,428,267
Contributions Total	-	-	7,428,267	7,428,267
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	679	-	-	-
Transfers From Other Funds Total	679	-	-	-
Other Miscellaneous Revenues				
4345130 - H&W Other-Employer	11,943,837	13,452,677	3,120,755	(10,331,922)
4345135 - COBRA Particpant Payments	35,834	56,800	-	(56,800)

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4345140 - Retiree benefit Premium contributions	400,643	432,000	736,762	304,762
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	17,961	16,800	-	(16,800)
Other Miscellaneous Revenues Total	12,398,276	13,958,277	3,857,517	(10,100,760)
Miscellaneous Revenues Total	**12,434,747**	**13,980,077**	**11,285,784**	**(2,694,293)**
Cash Balance	**-**	**-**	**1,253,655**	**1,253,655**
6460 - Dental Care Labor Management Total	**12,434,747**	**13,980,077**	**12,539,439**	**(1,440,638)**
6470 - Health Care Trust Firefighters				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	39,838	-	-	-
6011301 - Amortization of Premium/Discount	409	-	-	-
6420000 - Capital Gains & Losses on Investments	5,565	-	-	-
Interest Total	45,813	-	-	-
Contributions				
4342980 - Employer-Self Ins. Contrib	4,897,895	6,580,000	7,026,676	446,676
Contributions Total	4,897,895	6,580,000	7,026,676	446,676
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	134	-	-	-
Transfers From Other Funds Total	134	-	-	-
Other Miscellaneous Revenues				
4345135 - COBRA Particpant Payments	7,494	-	-	-
Other Miscellaneous Revenues Total	7,494	-	-	-
Miscellaneous Revenues Total	**4,951,335**	**6,580,000**	**7,026,676**	**446,676**
6470 - Health Care Trust Firefighters Total	**4,951,335**	**6,580,000**	**7,026,676**	**446,676**

Revenue Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6480 - Health Care Trust Police				
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	32,920	-	-	-
6011301 - Amortization of Premium/Discount	(249)	-	-	-
6420000 - Capital Gains & Losses on Investments	5,213	-	-	-
Interest Total	37,884	-	-	-
Contributions				
4342980 - Employer-Self Ins. Contrib	5,472,912	6,900,000	5,527,293	(1,372,707)
Contributions Total	5,472,912	6,900,000	5,527,293	(1,372,707)
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	134	-	-	-
Transfers From Other Funds Total	134	-	-	-
Miscellaneous Revenues Total	**5,510,931**	**6,900,000**	**5,527,293**	**(1,372,707)**
6480 - Health Care Trust Police Total	**5,510,931**	**6,900,000**	**5,527,293**	**(1,372,707)**
6795 - Public Facilities Districts				
Taxes				
Sales Tax				
4313310 - Regional Ctr. Sales & Use Tax (RCW 82.14)	5,510,229	5,252,000	6,063,610	811,610
Sales Tax Total	5,510,229	5,252,000	6,063,610	811,610
Taxes Total	**5,510,229**	**5,252,000**	**6,063,610**	**811,610**
Miscellaneous Revenues				
Interest				
6011300 - Pooled Investments Revenue	17,302	-	-	-
6011301 - Amortization of Premium/Discount	(196)	-	-	-
6420000 - Capital Gains & Losses on Investments	2,922	-	-	-
Interest Total	20,028	-	-	-
Contributions				
6300005 - Contributions and Donations - SD	41	-	-	-
Contributions Total	41	-	-	-
Miscellaneous Revenues Total	**20,069**	**-**	**-**	**-**
6795 - Public Facilities Districts Total	**5,530,297**	**5,252,000**	**6,063,610**	**811,610**
Grand Total	**2,522,662,252**	**2,773,033,208**	**3,074,008,915**	**300,975,707**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
0010 - General Fund				
Personnel Services				
5110100 - Salaries & Wages - Regular	145,878,614	173,749,625	192,666,843	18,917,219
5110110 - Premium Pay	881,218	115,000	120,000	5,000
5110120 - Education/Training	2,971,951	301,300	301,300	-
5110200 - Salaries & Wages - Overtime	7,915,861	5,717,758	5,491,200	(226,558)
5110225 - Salaries & Wages - Vacation	10,370,279	-	-	-
5110250 - Salaries & Wages - Sick Leave	6,090,615	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,676,016	-	-	-
5110400 - Salaries & Wages - Other	1,542,401	-	-	-
5110401 - Military Leave Pay	59,536	-	-	-
5110410 - Allowances	505,981	22,300	70,900	48,600
5110411 - Tacoma Police Dept Allowances-Plan Only	-	473,211	474,458	1,246
5110420 - PTO Cashout Pay	240,499	-	-	-
5110430 - Accrued Salaries & Wages	(678,812)	-	-	-
5110440 - W/A Salary & Wages	(669)	-	-	-
5110455 - Labor Adjustment	-	(453,720)	-	453,720
5110460 - Benefits Adjustment	-	-	20,000	20,000
5110500 - Leave Severance Payoff	4,911,768	1,837,330	1,000,000	(837,330)
5110800 - FICA Contributions	6,577,510	5,979,838	6,866,195	886,356
5110810 - Health & Welfare	31,262,134	32,140,823	33,822,200	1,681,377
5110811 - Dental Plan	3,616,705	3,160,790	2,861,298	(299,493)
5110812 - Personal Time Off	4,175,877	-	-	-
5110820 - Insurance-Group Life	577,656	533,070	328,487	(204,583)
5110825 - VEBA Employer Paid Benefit	271,500	1,206,000	1,165,600	(40,400)
5110826 - VEBA Retirement Health Savings	2,966	-	-	-
5110830 - Industrial Insurance	3,849,472	4,094,597	5,012,791	918,194
5110835 - State Unemployment Compensation	217,647	192,388	211,511	19,123
5110841 - Employer Post-Emp Med Contrib Fire Pension	-	7,802,000	-	(7,802,000)
5110842 - Employer Retirement Contrib Fire Pension	10,080,000	5,127,000	12,788,390	7,661,390
5110845 - Employer Post-Emp Med Contrib Police Pension	-	7,621,000	-	(7,621,000)
5110846 - Employer Retirement Contrib Police Pension	8,120,000	2,920,000	9,528,826	6,608,826
5110850 - Pension Contributions-TERS	6,830,900	6,597,419	7,574,783	977,364
5110851 - DRS Contributions-LEOFF	6,312,946	5,741,837	6,449,467	707,630
5110855 - Union Pension-Employer Paid	40,278	39,220	51,042	11,822
5110865 - Deferred Compensation/Defined Contribution	5,722,022	5,767,682	5,696,765	(70,918)
5110885 - Fringe Benefit	953,387	852,000	-	(852,000)
5110900 - Labor	458,301	(765,385)	(300,000)	465,385
5110901 - Labor Activity Rate - Adjustments	188,025	-	-	-
5190000 - Int-Labor Settled from Proj	574,222	-	-	-
5190001 - Int-Labor Settled from PM Order	91,494	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	1,511,107	-	-	-
5195000 - Int Act Alloc-Labor Regular	(8,354,180)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(2,317,558)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(52,494)	-	-	-
Personnel Services Total	**273,075,173**	**270,773,084**	**292,202,054**	**21,428,970**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5210010 - Telecommunications Shared Cost	(410)	58,731	418,115	359,384
5210015 - Cellular Phone Usage	796,306	804,318	949,868	145,550
5210025 - Telecom Equipment Cost	6,453	1,000	653,190	652,190
5210030 - Communication Fixed Fees	40,920	81,840	95,040	13,200
5216100 - Building Maintenance	(11,536)	215,904	260,000	44,096
5290005 - Int-Car Wash Settled from PM Order	13,655	12,700	19,700	7,000
5290007 - Int-Telecomm Serv Settled from PM Order	1,345,958	1,004,964	-	(1,004,964)
5290009 - Int-Copier-Graphics Settle from PM Order	38,708	-	-	-
5312010 - Printing & Graphic Service	530,580	414,522	(1,800)	(416,322)
5312020 - Convenience Copier Charges	938,148	1,305,563	1,064,928	(240,635)
5318010 - Music License Fees	10,487	10,200	11,976	1,776
5321000 - Inventory Fuel - External	(2,061)	-	-	-
5333010 - Admin OH Fee	(270)	-	-	-
5333020 - Replacement Fee	(5,493)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	1,909,777	1,947,576	-	(1,947,576)
5390003 - Int-Fleet Maint Settled from PM Order	2,003,253	1,644,443	2,018,600	374,157
5390004 - Int-Fleet Repl Fee Settled from PM Order	5,632	-	2,534,000	2,534,000
5390005 - Int-Fleet Fuel Settled from PM Order	2,648,512	3,072,902	3,084,006	11,104
5390006 - Int-Fleet Admin OH Settled from PM Order	1,062,645	1,380,336	699,600	(680,736)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	2,006,008	2,006,008
5411050 - Fleet Charge Corrections	(367)	-	-	-
5415000 - Insurance Expense	217,048	199,098	438,225	239,127
5415005 - Public Liability Insurance - External	-	98,951	-	(98,951)
5415010 - Public Liability Insurance - Self Ins	5,270,091	5,270,090	4,878,138	(391,952)
5417000 - Rent/Lease Buildings	3,834,339	1,972,070	4,184,666	2,212,596
5417005 - Rent/Lease County & City Building	725,643	808,722	737,747	(70,975)
5417007 - Rent/Lease Municipal Buildings	2,718,879	5,482,510	3,461,183	(2,021,327)
5417008 - Rent/Lease City Parking	12,140	43,920	29,080	(14,840)
5417009 - Rent/Lease Radio Communications	3,579,089	2,891,577	3,078,801	187,224
5425010 - Credit Card Discount Fees	62,333	63,525	61,500	(2,025)
5524200 - Lock Box Fees	90,471	107,104	105,235	(1,869)
5620000 - Intergovernmental Services	29,568,047	30,233,073	28,036,258	(2,196,815)
5620100 - Tacoma Pierce County Humane Society	990,150	989,200	-	(989,200)
Fixed Costs Total	**58,399,124**	**60,114,839**	**58,824,064**	**(1,290,775)**
Maintenance & Operations				
5210000 - Communication Materials	618,686	648,000	589,295	(58,705)
5210020 - Long Distance Phone Usage	-	-	4,950	4,950
5210100 - Office Expense	303,925	510,017	429,472	(80,545)
5210200 - Food Supplies	77,794	125,162	88,150	(37,012)
5210300 - Medical Equipment & Supplies	4,418	-	-	-
5210400 - Safety Equipment & Supplies	356,125	585,894	590,675	4,781
5210600 - Noncapital Equipment Purchases	2,995	-	18,600	18,600
5216070 - Chemicals & Gases	372	-	-	-
5216090 - Law Enforcement Materials, Equip & Supplies	332,076	400,000	375,000	(25,000)
5216110 - Automotive Supplies	10,619	12,650	10,800	(1,850)
5216120 - Equipment Repair and Maintenance	58,800	43,111	80,400	37,289
5220100 - Operating Supplies	1,708,873	2,367,833	2,148,759	(219,074)
5220150 - Computer Supplies	598,307	547,127	345,800	(201,327)
5221000 - Inventory Fuel - Internal	460,286	465,400	336,900	(128,500)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5221010 - Fuel - External	25,077	18,200	90,000	71,800
5221180 - Misc Order Fee	(4)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	(10,169)	34,316	39,200	4,884
5241000 - Stock Purchases	4	-	-	-
5250150 - Physical Inventory Adjustments	(4,930)	-	18,300	18,300
5250160 - Inventory Reclaim Account	(402,340)	-	(124,000)	(124,000)
5250200 - Purchase Price Variance	(4,863)	-	800	800
5280900 - Equipment Charges Corrections	(37)	-	30,000	30,000
5290000 - Int-Mats Settled from Proj	65,215	-	-	-
5290001 - Int-Mats Settled from PM Order	(65,723)	20,000	-	(20,000)
5290002 - Int-Mats Settled from CO Internal Order	209,762	15,500	-	(15,500)
5290003 - Int-Equip Settled from PM Order	13,073	600	-	(600)
5290004 - Int-Motor Pool Settled from PM Order	3,468	-	-	-
5290006 - Int-Mail Service Settled from PM Order	20,156	7,500	-	(7,500)
5290014 - Int-Disposal Fees From PM Order	396	-	-	-
5310100 - Professional Services Expense	2,986,750	3,709,244	4,181,410	472,166
5311100 - Audit Services Expense	414,203	406,000	511,674	105,674
5311300 - Legal Service	218,497	3,939,100	3,473,587	(465,513)
5311500 - Health Care Misc External Payment	9,513	14,128	6,800	(7,328)
5318000 - Permits & Licenses Service	355	3,000	-	(3,000)
5320100 - Repair & Maintenance Services - Contract	354,571	651,823	577,088	(74,735)
5321160 - Car Wash	478	-	-	-
5330100 - External Contract Services	5,749,139	9,646,250	14,192,510	4,546,260
5330200 - Human Services Contracts	1,756,783	-	-	-
5333300 - Vehicle Maintenance	13,644	10,000	10,000	-
5340100 - Temporary Labor Services	40,002	53,260	10,000	(43,260)
5390000 - Int-Srvcs Settled from Proj	32,881	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	5,994,331	17,000	-	(17,000)
5411000 - Transportation Expense	16,463	12,263	1,085,500	1,073,237
5411020 - Pool Car Usage	-	4,000	1,800	(2,200)
5412000 - Advertising Expense	104,638	122,863	84,025	(38,838)
5412020 - Printing & Binding - Commercial	11,585	55,465	526,520	471,055
5412030 - Association Dues & Subscriptions	539,262	592,913	635,710	42,797
5412160 - Computer Repairs	854	4,955	400	(4,555)
5412170 - Software Licensing & Maintenance Fees	506,060	696,751	1,119,128	422,377
5413000 - Postage Expense	286,960	351,754	311,575	(40,179)
5414000 - Training and Professional Development	634,031	1,231,308	1,263,950	32,642
5414100 - Travel and Subsistence	333,668	659,141	494,250	(164,891)
5414110 - Travel Advance Clearing	(650)	-	-	-
5416000 - Public Utility Services Expense	463,607	3,570,113	1,369,630	(2,200,483)
5416010 - Natural Gas Expense	125,742	134,781	130,200	(4,581)
5416020 - Wastewater Expense	120,682	116,330	105,150	(11,180)
5416030 - Surface Water Expense	230,407	95,398	107,710	12,312
5416040 - Water Expense	137,749	138,041	146,200	8,159
5416050 - Electricity Expense	545,989	567,089	595,310	28,221
5416060 - Solid Waste/Garbage Expense	179,475	182,862	207,700	24,838
5417001 - Rent/Lease Auto Equipment	2,163	200	200	-
5417002 - Rent/Lease Tools & Machinery	667	1,000	200	(800)
5417004 - Rent/Lease others	141,486	311,106	76,052	(235,054)
5418000 - Licenses and Permits	19,676	21,094	52,800	31,706
5418150 - Vehicle Expenses	5,054	2,500	60,000	57,500

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419000 - Utility Taxes & Assessments	4,676	4,337	3,600	(737)
5419100 - Miscellaneous Employee Reimbursements	18,502	27,992	10,700	(17,292)
5419101 - Cell Phone Employee Reimbursements	1,480	2,560	1,600	(960)
5419150 - Special Reimbursable - Miscellaneous	(155)	-	-	-
5419200 - Miscellaneous Other Services and Charges	39,094	50,978	27,450	(23,528)
5419230 - External Payments	90,000	443,800	72,000	(371,800)
5419250 - Budget Adjustments - Miscellaneous - Plan	-	115,681	-	(115,681)
5420000 - Injuries Damages and Judgments	6,141	11,900	6,600	(5,300)
5421010 - EMS Write Downs	(328)	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	(269,906)	5,760	(307,100)	(312,860)
5426000 - Cash Discounts Taken	(3,457)	-	(1,800)	(1,800)
5427000 - Witness Fees	6,269	15,100	4,000	(11,100)
5427100 - Interpreter Services	94,542	115,000	102,000	(13,000)
5427200 - Juror Expenses	108,963	100,000	130,000	30,000
5428900 - Recognize Employees for Years of Service	27,497	42,935	12,200	(30,735)
5430180 - Pension Other Expenses	-	200,000	-	(200,000)
5440100 - Metro Parks Payments	5,764,187	5,960,000	6,679,600	719,600
5440200 - Tacoma-Pierce County Health	2,634,001	2,261,580	-	(2,261,580)
5490000 - Int-Misc Settled from Proj	46,446	-	-	-
5490001 - Int-Misc Settled from PM Order	523	61,000	-	(61,000)
5490002 - Int-Misc Settled from CO Internal Order	2,943,241	21,000	-	(21,000)
5590001 - Int-O/H Settled from PM Order	(17,329)	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	2,043	-	-	-
5909990 - OH Loading Adjustment	213	-	-	-
6550000 - Miscellaneous Expenses	6,725	-	-	-
6586000 - Agency Type Disbursements	-	-	84,508	84,508
6842000 - Insurance Recoveries	(56,559)	-	-	-
Maintenance & Operations Total	**37,805,880**	**42,562,665**	**43,235,538**	**672,873**
Capital Outlay				
5110900 - Labor	2,278	-	-	-
5190000 - Int-Labor Settled from Proj	(567,437)	-	-	-
5190001 - Int-Labor Settled from PM Order	42,934	-	-	-
5195000 - Int Act Alloc-Labor Regular	518,003	-	-	-
5195001 - Int Act Alloc-Labor Time and half	4,222	-	-	-
5210000 - Communication Materials	36,099	-	-	-
5210100 - Office Expense	730	-	-	-
5210400 - Safety Equipment & Supplies	333	-	-	-
5216100 - Building Maintenance	76,580	-	-	-
5216120 - Equipment Repair and Maintenance	1,719	-	-	-
5220100 - Operating Supplies	70,247	-	-	-
5280900 - Equipment Charges Corrections	1,901	-	-	-
5290000 - Int-Mats Settled from Proj	(65,215)	-	-	-
5290001 - Int-Mats Settled from PM Order	32,056	-	-	-
5290003 - Int-Equip Settled from PM Order	15,223	-	-	-
5290006 - Int-Mail Service Settled from PM Order	34	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	2	-	-	-
5290014 - Int-Disposal Fees From PM Order	73	-	-	-
5310100 - Professional Services Expense	129,669	-	-	-
5312010 - Printing & Graphic Service	17,053	-	-	-
5320100 - Repair & Maintenance Services - Contract	51,381	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5330100 - External Contract Services	39,315	-	-	-
5390000 - Int-Srvcs Settled from Proj	(32,881)	-	-	-
5412170 - Software Licensing & Maintenance Fees	335,243	-	-	-
5413000 - Postage Expense	168	-	-	-
5417002 - Rent/Lease Tools & Machinery	64	-	-	-
5490000 - Int-Misc Settled from Proj	(46,097)	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	-	(1,000,000)
5610000 - Interfund Services	28,210	-	-	-
5621000 - Buildings	550,178	-	-	-
5641500 - Moveable Equipment Over $5k	39	300,000	55,000	(245,000)
5642500 - Stationary Equipment Over $5k	-	-	30,000	30,000
5643500 - Furniture & Fixtures Over $5k	(1,648)	-	-	-
5645500 - Data Processing Equipment Over $5k	31,133	545,000	-	(545,000)
5645505 - Software Over $5K	14,209	-	30,000	30,000
5661000 - Library Materials	2,600,737	2,045,820	2,170,704	124,884
Capital Outlay Total	**3,886,554**	**3,890,820**	**2,285,704**	**(1,605,116)**
Contributions & Transfers				
6510020 - Contribution to Foss Waterway Dev Auth	430,386	85,000	-	(85,000)
6530200 - Transfer to Other Funds	8,483,056	300,000	738,086	438,086
6530600 - Contr to Tacoma Comm Redevelop Authority	500	-	-	-
6538500 - Transfer to Performing Arts Center	1,678,500	1,675,000	1,770,000	95,000
6538600 - Transfer to Convention Center	-	895,000	4,179,405	3,284,405
6538650 - Transfer to Cheney Stadium	-	-	1,315,230	1,315,230
6538770 - Transfer to Traffic Enforcement Fund	3,696,718	2,389,039	2,654,266	265,227
6539200 - Transfer Transp Capital Fund	20,423,716	18,221,609	1,675,000	(16,546,609)
6539300 - Transfer to City Street Fund (1065)	-	-	13,366,957	13,366,957
6539800 - Transfer to Tacoma Dome Operating Fund	844,000	-	1,018,180	1,018,180
6539880 - Transfer to Permit Services Fund	1,672,637	1,492,000	830,700	(661,300)
6539881 - Transfer to Permit Fund-Fee Waivers	-	-	200,000	200,000
6539890 - Transfer to Parking Fund	-	855,180	-	(855,180)
Contributions & Transfers Total	**37,229,513**	**25,912,828**	**27,747,824**	**1,834,996**
Debt Service				
6540060 - Transf to Debt Svc 2006B (1997A Refunding)	-	-	1,188,575	1,188,575
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	-	-	423,632	423,632
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	-	-	2,080,563	2,080,563
6540102 - Transf to Debt Svc 2010B LTGO Refunding	-	-	940,309	940,309
6540103 - Transf to Debt Svc 2010C LTGO Refunding	-	-	1,290,439	1,290,439
6540104 - Transf to Debt Svc 2010D LTGO BABs	-	-	2,302,649	2,302,649
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	-	-	1,479,623	1,479,623
6540130 - Transf to Debt Svc 2013 LTGO Refunding	-	-	1,086,650	1,086,650
6540970 - Transf to Debt Svc 1997B LTGO Capital	-	-	5,180,000	5,180,000

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6611000 - Interest Expense	7,432	-	-	-
6615000 - Other Debt Service Costs	-	12,638,191	6,000,000	(6,638,191)
6621000 - Interest Expenses - other	23,829	-	-	-
Debt Service Total	**31,261**	**12,638,191**	**21,972,440**	**9,334,249**
Assessments In	**10,095,435**	**12,338,927**	**14,373,953**	**2,035,026**
Assessments Out	**(32,070,226)**	**(36,060,728)**	**(37,339,874)**	**(1,279,146)**
Reserves	**-**	**4,487,731**	**-**	**(4,487,731)**
0010 - General Fund Total	**388,452,715**	**396,658,357**	**423,301,703**	**26,643,346**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1020 - Courts Special Revenue				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	133,582	74,175	(59,408)
5110800 - FICA Contributions	-	10,219	5,674	(4,545)
5110810 - Health & Welfare	-	39,341	22,906	(16,435)
5110811 - Dental Plan	-	3,836	1,934	(1,902)
5110820 - Insurance-Group Life	-	387	111	(276)
5110830 - Industrial Insurance	-	1,460	1,821	361
5110835 - State Unemployment Compensation	-	147	82	(65)
5110850 - Pension Contributions-TERS	-	14,427	8,011	(6,416)
5110900 - Labor	(29,525)	-	-	-
5190000 - Int-Labor Settled from Proj	67,896	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	139,948	-	-	-
Personnel Services Total	**178,318**	**203,400**	**114,714**	**(88,686)**
Fixed Costs				
5415000 - Insurance Expense	3	-	4	4
5415010 - Public Liability Insurance - Self Ins	-	-	1,544	1,544
Fixed Costs Total	**3**	**-**	**1,548**	**1,548**
Maintenance & Operations				
5216120 - Equipment Repair and Maintenance	-	-	23,000	23,000
5310100 - Professional Services Expense	10,125	-	10,500	10,500
5330100 - External Contract Services	-	10,000	-	(10,000)
5390002 - Int-Srvcs Settled from CO Internal Order	19,786	-	-	-
Maintenance & Operations Total	**29,911**	**10,000**	**33,500**	**23,500**
Assessments In	**-**	**492**	**-**	**(492)**
Reserves	**-**	**4,180**	**-**	**(4,180)**
1020 - Courts Special Revenue Total	**208,232**	**218,072**	**149,762**	**(68,310)**
1030 - Contingency Fund				
Maintenance & Operations				
5310100 - Professional Services Expense	5,894	-	-	-
5330100 - External Contract Services	67,627	750,038	750,000	(38)
Maintenance & Operations Total	**73,521**	**750,038**	**750,000**	**(38)**
Assessments In	**47**	**2,452**	**1,878**	**(574)**
1030 - Contingency Fund Total	**73,568**	**752,490**	**751,878**	**(612)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1060 - Transportation Capital & Engineering				
Personnel Services				
5110100 - Salaries & Wages - Regular	20,522,435	14,854,746	4,521,360	(10,333,386)
5110110 - Premium Pay	73,121	-	-	-
5110120 - Education/Training	346,972	-	-	-
5110200 - Salaries & Wages - Overtime	888,974	256,000	-	(256,000)
5110225 - Salaries & Wages - Vacation	1,393,696	-	-	-
5110250 - Salaries & Wages - Sick Leave	921,732	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,391,880	-	-	-
5110400 - Salaries & Wages - Other	124,954	-	-	-
5110401 - Military Leave Pay	8,227	-	-	-
5110410 - Allowances	42,426	-	-	-
5110420 - PTO Cashout Pay	10,501	-	-	-
5110430 - Accrued Salaries & Wages	436,556	-	-	-
5110500 - Leave Severance Payoff	495,971	282,332	-	(282,332)
5110800 - FICA Contributions	2,007,131	1,130,518	343,913	(786,605)
5110810 - Health & Welfare	4,939,990	3,095,867	796,812	(2,299,055)
5110811 - Dental Plan	568,711	302,033	67,275	(234,758)
5110812 - Personal Time Off	297,119	-	-	-
5110820 - Insurance-Group Life	79,013	43,079	6,782	(36,297)
5110826 - VEBA Retirement Health Savings	18,140	-	-	-
5110830 - Industrial Insurance	1,273,457	1,011,630	234,949	(776,681)
5110835 - State Unemployment Compensation	29,075	16,340	4,974	(11,367)
5110850 - Pension Contributions-TERS	2,597,190	1,604,313	488,307	(1,116,006)
5110855 - Union Pension-Employer Paid	-	12,528	782	(11,746)
5110890 - Capital Labor Credit	-	(5,485,421)	(6,465,153)	(979,732)
5110900 - Labor	(452,835)	441,000	-	(441,000)
5110901 - Labor Activity Rate - Adjustments	21,714	-	-	-
5190000 - Int-Labor Settled from Proj	1,318,527	-	-	-
5190001 - Int-Labor Settled from PM Order	4,502,586	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	5,873,480	-	-	-
5195000 - Int Act Alloc-Labor Regular	(27,991,830)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(771,187)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(239,176)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(273)	-	-	-
Personnel Services Total	**20,728,279**	**17,564,964**	**(0)**	**(17,564,964)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	532	-	-	-
5210015 - Cellular Phone Usage	3,657	-	-	-
5210025 - Telecom Equipment Cost	7,824	-	-	-
5216100 - Building Maintenance	4,115	-	-	-
5290005 - Int-Car Wash Settled from PM Order	571	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	303,039	223,936	-	(223,936)
5290008 - Int-Graphics Serv Settled from PM Order	94	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	9,377	-	-	-
5312010 - Printing & Graphic Service	26,815	14,147	-	(14,147)
5312020 - Convenience Copier Charges	128,780	187,770	-	(187,770)
5321000 - Inventory Fuel - External	-	(11,000)	-	11,000
5390001 - Int-Srvcs Settled from PM Order	1,549,334	989,940	-	(989,940)
5390003 - Int-Fleet Maint Settled from PM Order	748,173	477,025	-	(477,025)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	67,488	-	(67,488)
5390005 - Int-Fleet Fuel Settled from PM Order	811,648	689,104	-	(689,104)
5390006 - Int-Fleet Admin OH Settled from PM Order	366,950	259,597	-	(259,597)
5411050 - Fleet Charge Corrections	367	-	-	-
5415000 - Insurance Expense	108,311	54,728	354	(54,374)
5415010 - Public Liability Insurance - Self Ins	672,834	672,834	-	(672,834)
5417000 - Rent/Lease Buildings	14,562	-	-	-
5417007 - Rent/Lease Municipal Buildings	508,019	557,439	-	(557,439)
5417008 - Rent/Lease City Parking	10,160	26,640	-	(26,640)
5417009 - Rent/Lease Radio Communications	374,691	275,308	-	(275,308)
Fixed Costs Total	**5,649,854**	**4,484,956**	**354**	**(4,484,602)**
Maintenance & Operations				
5210000 - Communication Materials	1,827	535	-	(535)
5210100 - Office Expense	54,388	80,843	-	(80,843)
5210200 - Food Supplies	7,510	4,250	-	(4,250)
5210300 - Medical Equipment & Supplies	44	-	-	-
5210400 - Safety Equipment & Supplies	40,820	68,890	-	(68,890)
5210500 - Landscape Equipment & Supplies	9,163	40,000	-	(40,000)
5216070 - Chemicals & Gases	10,384	3,100	-	(3,100)
5216110 - Automotive Supplies	120	-	-	-
5216120 - Equipment Repair and Maintenance	17,851	24,800	-	(24,800)
5220100 - Operating Supplies	799,764	2,247,413	-	(2,247,413)
5220150 - Computer Supplies	26,153	66,472	-	(66,472)
5221000 - Inventory Fuel - Internal	4,883	-	-	-
5230100 - Repairs & Maintenance Materials Expense	8,033	184,992	-	(184,992)
5250150 - Physical Inventory Adjustments	(2,405)	-	-	-
5250160 - Inventory Reclaim Account	(139,495)	-	-	-
5280900 - Equipment Charges Corrections	(1,146)	-	-	-
5290000 - Int-Mats Settled from Proj	109,229	-	-	-
5290001 - Int-Mats Settled from PM Order	758,041	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	3,455,019	-	-	-
5290003 - Int-Equip Settled from PM Order	735,196	-	-	-
5290006 - Int-Mail Service Settled from PM Order	102	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	57,929	-	-	-
5290014 - Int-Disposal Fees From PM Order	11,955	-	-	-
5295000 - Int Act Alloc-Equipment	(4,086,256)	-	-	-
5295009 - Inv Act Alloc-Asphalt Cuts	(42,934)	-	-	-
5295010 - Int Act Alloc-Concrete Cuts	(89,875)	-	-	-
5295014 - Int Act Alloc-Disposal Fees	(403,289)	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	(293,915)	-	-	-
5310100 - Professional Services Expense	42,584	73,492	-	(73,492)
5311100 - Audit Services Expense	3,816	15,000	-	(15,000)
5311500 - Health Care Misc External Payment	9,661	1,037	-	(1,037)
5320100 - Repair & Maintenance Services - Contract	415	9,000	-	(9,000)
5321160 - Car Wash	37	285	-	(285)
5330100 - External Contract Services	85,579	64,810	-	(64,810)
5390000 - Int-Srvcs Settled from Proj	1,291,645	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	600,662	-	-	-
5411000 - Transportation Expense	7,831	200	-	(200)
5412000 - Advertising Expense	2,501	2,273	-	(2,273)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5412020 - Printing & Binding - Commercial	-	5,383	-	(5,383)
5412030 - Association Dues & Subscriptions	10,338	7,595	-	(7,595)
5412160 - Computer Repairs	1,214	2,000	-	(2,000)
5412170 - Software Licensing & Maintenance Fees	33,598	29,688	-	(29,688)
5413000 - Postage Expense	4,623	5,944	-	(5,944)
5414000 - Training and Professional Development	33,808	33,563	-	(33,563)
5414100 - Travel and Subsistence	9,677	13,804	-	(13,804)
5416000 - Public Utility Services Expense	3,697	1,662,475	-	(1,662,475)
5416010 - Natural Gas Expense	19,817	-	-	-
5416020 - Wastewater Expense	1,982	5,900	-	(5,900)
5416030 - Surface Water Expense	363	8,800	-	(8,800)
5416040 - Water Expense	2,112	58,400	-	(58,400)
5416050 - Electricity Expense	67,612	97,000	-	(97,000)
5416060 - Solid Waste/Garbage Expense	44,415	75,000	-	(75,000)
5417001 - Rent/Lease Auto Equipment	15,308	-	-	-
5417002 - Rent/Lease Tools & Machinery	31,448	10,076	-	(10,076)
5417004 - Rent/Lease others	46,887	24,000	-	(24,000)
5418000 - Licenses and Permits	13,547	3,966	-	(3,966)
5418150 - Vehicle Expenses	3,672	-	-	-
5419000 - Utility Taxes & Assessments	668	2,000	-	(2,000)
5419100 - Miscellaneous Employee Reimbursements	15,853	1,461	-	(1,461)
5419101 - Cell Phone Employee Reimbursements	720	-	-	-
5419200 - Miscellaneous Other Services and Charges	40,691	27,700	-	(27,700)
5420020 - Accrue Environmental Liability Adjustmt	-	150,000	-	(150,000)
5423030 - GIS Inspection Survey Fees	125	-	-	-
5426000 - Cash Discounts Taken	(1,846)	-	-	-
5490000 - Int-Misc Settled from Proj	247,252	-	-	-
5490001 - Int-Misc Settled from PM Order	5,990	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	1,777,518	-	-	-
5590000 - Int-O/H Settled from Proj	17	-	-	-
5590001 - Int-O/H Settled from PM Order	5,368	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	246,025	-	-	-
5909990 - OH Loading Adjustment	(155)	-	-	-
6550000 - Miscellaneous Expenses	4,817,904	-	-	-
6842000 - Insurance Recoveries	(12,005)	-	-	-
Maintenance & Operations Total	**10,582,072**	**5,112,147**	**-**	**(5,112,147)**
Capital Outlay				
5110100 - Salaries & Wages - Regular	(386)	-	-	-
5110410 - Allowances	90	-	-	-
5110450 - Labor Loading	349,130	-	-	-
5110900 - Labor	(132,480)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(294,773)	-	-	-
5190000 - Int-Labor Settled from Proj	(1,314,403)	-	-	-
5190001 - Int-Labor Settled from PM Order	3,852,355	-	-	-
5195000 - Int Act Alloc-Labor Regular	5,423,095	-	-	-
5195001 - Int Act Alloc-Labor Time and half	184,252	-	-	-
5195002 - Int Act Alloc-Labor Double Time	3,325	-	-	-
5210000 - Communication Materials	3,755	-	-	-
5210015 - Cellular Phone Usage	8,953	-	-	-
5210100 - Office Expense	6,060	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5210200 - Food Supplies	4,218	-	-	-
5210400 - Safety Equipment & Supplies	343	-	-	-
5210500 - Landscape Equipment & Supplies	1,975	-	-	-
5220100 - Operating Supplies	138,054	-	-	-
5220150 - Computer Supplies	723	-	-	-
5230100 - Repairs & Maintenance Materials Expense	737	-	-	-
5280900 - Equipment Charges Corrections	1,439	-	-	-
5290000 - Int-Mats Settled from Proj	(109,229)	-	-	-
5290001 - Int-Mats Settled from PM Order	461,585	-	-	-
5290003 - Int-Equip Settled from PM Order	233,824	-	-	-
5290006 - Int-Mail Service Settled from PM Order	121	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	7,209	-	-	-
5290008 - Int-Graphics Serv Settled from PM Order	(2,583)	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	1,498	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	20	-	-	-
5290012 - Int - ES Laboratory Services from PM	17,735	-	-	-
5290014 - Int-Disposal Fees From PM Order	6,801	-	-	-
5310100 - Professional Services Expense	7,404,659	-	-	-
5311300 - Legal Service	47,752	-	-	-
5312010 - Printing & Graphic Service	86,092	-	-	-
5312020 - Convenience Copier Charges	6,943	-	-	-
5318000 - Permits & Licenses Service	5,488	-	-	-
5320100 - Repair & Maintenance Services - Contract	1,306	-	-	-
5330100 - External Contract Services	82,551,202	-	-	-
5390000 - Int-Srvcs Settled from Proj	(1,286,645)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	714,329	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,563	-	-	-
5411000 - Transportation Expense	8,252	-	-	-
5412000 - Advertising Expense	14,865	-	-	-
5412170 - Software Licensing & Maintenance Fees	4,058	-	-	-
5413000 - Postage Expense	5,389	-	-	-
5414000 - Training and Professional Development	1,109	-	-	-
5414100 - Travel and Subsistence	1,476	-	-	-
5415000 - Insurance Expense	1,311	-	-	-
5416000 - Public Utility Services Expense	8,940	-	-	-
5416040 - Water Expense	28,845	-	-	-
5416050 - Electricity Expense	66,931	-	-	-
5416060 - Solid Waste/Garbage Expense	368	-	-	-
5417002 - Rent/Lease Tools & Machinery	1,097	-	-	-
5417004 - Rent/Lease others	8,710	-	-	-
5418000 - Licenses and Permits	225,337	-	-	-
5419200 - Miscellaneous Other Services and Charges	406,921	-	-	-
5490000 - Int-Misc Settled from Proj	(247,601)	-	-	-
5490001 - Int-Misc Settled from PM Order	189,830	-	-	-
5590000 - Int-O/H Settled from Proj	(17)	-	-	-
5590001 - Int-O/H Settled from PM Order	2,911	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	18,862,088	37,596,989	18,734,901
5610000 - Interfund Services	(330,174)	-	-	-
5611000 - Land Easement Rights of Way	7,075	-	-	-
5631000 - Other Structures & Improvements	9,893	-	350,000	350,000

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5642500 - Stationary Equipment Over $5k	48,777	-	-	-
5690001 - Int-Capital Purch Settled from PM	6,569	-	-	-
5700010 - Fleet Charges	287	-	-	-
Capital Outlay Total	**98,860,286**	**18,862,088**	**37,946,989**	**19,084,901**
Contributions & Transfers				
6530200 - Transfer to Other Funds	1,478,171	-	-	-
6530300 - Transfers Out from within same fund	5,860,761	-	-	-
6532100 - Transfer to Capital Improvement Prog	125,733	-	-	-
Contributions & Transfers Total	**7,464,664**	**-**	**-**	**-**
Debt Service				
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	-	-	233,040	233,040
6611000 - Interest Expense	517	-	-	-
6621000 - Interest Expenses - other	233	-	-	-
Debt Service Total	**749**	**-**	**233,040**	**233,040**
Assessments In	**4,321,081**	**4,064,628**	**886,543**	**(3,178,085)**
Assessments Out	**(1,923,366)**	**(2,300,525)**	**-**	**2,300,525**
Reserves	**-**	**1,598**	**-**	**(1,598)**
1060 - Transportation Capital & Engineering Total	**145,683,620**	**47,789,856**	**39,066,926**	**(8,722,930)**
1065 - PW Street Fund (Street Operations, Engineering, Transportation)				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	-	12,906,499	12,906,499
5110200 - Salaries & Wages - Overtime	-	-	256,000	256,000
5110410 - Allowances	-	-	25,000	25,000
5110500 - Leave Severance Payoff	-	-	101,800	101,800
5110800 - FICA Contributions	-	-	969,106	969,106
5110810 - Health & Welfare	-	-	2,796,204	2,796,204
5110811 - Dental Plan	-	-	236,082	236,082
5110820 - Insurance-Group Life	-	-	19,360	19,360
5110830 - Industrial Insurance	-	-	788,748	788,748
5110835 - State Unemployment Compensation	-	-	14,197	14,197
5110850 - Pension Contributions-TERS	-	-	1,393,902	1,393,902
5110855 - Union Pension-Employer Paid	-	-	11,254	11,254
Personnel Services Total	**-**	**-**	**19,518,150**	**19,518,150**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	42,240	42,240
5210015 - Cellular Phone Usage	-	-	115,630	115,630
5210025 - Telecom Equipment Cost	-	-	106,414	106,414
5312020 - Convenience Copier Charges	-	-	103,350	103,350
5390003 - Int-Fleet Maint Settled from PM Order	-	-	491,336	491,336
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	250,000	250,000
5390005 - Int-Fleet Fuel Settled from PM Order	-	-	689,108	689,108
5390006 - Int-Fleet Admin OH Settled from PM Order	-	-	293,664	293,664
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	1,023,352	1,023,352

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5415000 - Insurance Expense	-	-	40,242	40,242
5415010 - Public Liability Insurance - Self Ins	-	-	962,094	962,094
5417007 - Rent/Lease Municipal Buildings	-	-	528,748	528,748
5417008 - Rent/Lease City Parking	-	-	42,874	42,874
5417009 - Rent/Lease Radio Communications	-	-	214,082	214,082
5700010 - Fleet Charges	-	-	396,200	396,200
Fixed Costs Total	**-**	**-**	**5,299,334**	**5,299,334**
Maintenance & Operations				
5210000 - Communication Materials	-	-	2,000	2,000
5210020 - Long Distance Phone Usage	-	-	1,200	1,200
5210100 - Office Expense	-	-	68,500	68,500
5210200 - Food Supplies	-	-	1,111	1,111
5210400 - Safety Equipment & Supplies	-	-	30,500	30,500
5210500 - Landscape Equipment & Supplies	-	-	3,000	3,000
5216070 - Chemicals & Gases	-	-	7,000	7,000
5216120 - Equipment Repair and Maintenance	-	-	16,200	16,200
5220100 - Operating Supplies	-	-	4,016,448	4,016,448
5220150 - Computer Supplies	-	-	51,340	51,340
5230100 - Repairs & Maintenance Materials Expense	-	-	77,250	77,250
5310100 - Professional Services Expense	-	-	116,800	116,800
5311500 - Health Care Misc External Payment	-	-	7,300	7,300
5320100 - Repair & Maintenance Services - Contract	-	-	8,500	8,500
5330100 - External Contract Services	-	-	233,000	233,000
5333000 - Equipment Lease Charges	-	-	467,900	467,900
5412000 - Advertising Expense	-	-	3,000	3,000
5412020 - Printing & Binding - Commercial	-	-	28,500	28,500
5412030 - Association Dues & Subscriptions	-	-	8,500	8,500
5412170 - Software Licensing & Maintenance Fees	-	-	37,800	37,800
5413000 - Postage Expense	-	-	1,800	1,800
5414000 - Training and Professional Development	-	-	50,000	50,000
5414100 - Travel and Subsistence	-	-	15,600	15,600
5416000 - Public Utility Services Expense	-	-	2,010,925	2,010,925
5416010 - Natural Gas Expense	-	-	16,800	16,800
5416020 - Wastewater Expense	-	-	7,562	7,562
5416030 - Surface Water Expense	-	-	15,476	15,476
5416040 - Water Expense	-	-	122,510	122,510
5416050 - Electricity Expense	-	-	128,100	128,100
5416060 - Solid Waste/Garbage Expense	-	-	217,956	217,956
5417002 - Rent/Lease Tools & Machinery	-	-	10,000	10,000
5417004 - Rent/Lease others	-	-	32,840	32,840
5418000 - Licenses and Permits	-	-	2,280	2,280
5419000 - Utility Taxes & Assessments	-	-	1,000	1,000
5419100 - Miscellaneous Employee Reimbursements	-	-	56,177	56,177
5419101 - Cell Phone Employee Reimbursements	-	-	2,880	2,880
5419200 - Miscellaneous Other Services and Charges	-	-	2,000	2,000
5420020 - Accrue Environmental Liability Adjustmt	-	-	150,000	150,000
Maintenance & Operations Total	**-**	**-**	**8,029,755**	**8,029,755**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5645500 - Data Processing Equipment Over $5k	-	-	65,000	65,000
Capital Outlay Total	**-**	**-**	**65,000**	**65,000**
Assessments In	**-**	**-**	**3,563,233**	**3,563,233**
Assessments Out	**-**	**-**	**(501,678)**	**(501,678)**
1065 - PW Street Fund (Street Operations, Engineering, Transportation) Total	**-**	**-**	**35,973,794**	**35,973,794**
1070 - Transportation Benefit District				
Contributions & Transfers				
6510030 - Contribution to Street from TBD	-	-	4,792,894	4,792,894
Contributions & Transfers Total	**-**	**-**	**4,792,894**	**4,792,894**
1070 - Transportation Benefit District Total	**-**	**-**	**4,792,894**	**4,792,894**
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)				
Contributions & Transfers				
6510040 - Contribution to Street Ops from 2% GET	-	-	13,085,638	13,085,638
Contributions & Transfers Total	**-**	**-**	**13,085,638**	**13,085,638**
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance) Total	**-**	**-**	**13,085,638**	**13,085,638**
1090 - TFD Special Revenue				
Personnel Services				
5110100 - Salaries & Wages - Regular	1,885,367	4,244,123	2,254,301	(1,989,821)
5110120 - Education/Training	4,650	-	-	-
5110225 - Salaries & Wages - Vacation	113,393	-	-	-
5110250 - Salaries & Wages - Sick Leave	52,255	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	142,612	-	-	-
5110430 - Accrued Salaries & Wages	117,959	-	-	-
5110500 - Leave Severance Payoff	2,957	-	-	-
5110800 - FICA Contributions	37,465	67,725	40,206	(27,519)
5110810 - Health & Welfare	489,257	915,909	502,430	(413,479)
5110811 - Dental Plan	53,018	90,221	42,173	(48,047)
5110812 - Personal Time Off	3,392	-	-	-
5110820 - Insurance-Group Life	6,746	12,360	3,382	(8,979)
5110825 - VEBA Employer Paid Benefit	-	18,000	-	(18,000)
5110830 - Industrial Insurance	149,981	300,387	135,533	(164,854)
5110835 - State Unemployment Compensation	2,563	4,688	2,480	(2,208)
5110850 - Pension Contributions-TERS	5,985	10,775	13,097	2,323
5110851 - DRS Contributions-LEOFF	112,292	218,108	112,996	(105,112)
5110865 - Deferred Compensation/Defined Contribution	150,073	277,056	143,520	(133,536)
5110900 - Labor	13,825	-	-	-
5110901 - Labor Activity Rate - Adjustments	(18,936)	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5190000 - Int-Labor Settled from Proj	(0)	-	-	-
5195000 - Int Act Alloc-Labor Regular	4,893	-	-	-
5195001 - Int Act Alloc-Labor Time and half	266,152	-	-	-
Personnel Services Total	**3,595,900**	**6,159,352**	**3,250,119**	**(2,909,233)**
Fixed Costs				
5210015 - Cellular Phone Usage	13	-	-	-
5216100 - Building Maintenance	-	146,000	148,000	2,000
5312010 - Printing & Graphic Service	642	-	-	-
5333010 - Admin OH Fee	877	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	27,699	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	-	1,300	-	(1,300)
5415000 - Insurance Expense	2	-	-	-
Fixed Costs Total	**29,234**	**147,300**	**148,000**	**700**
Maintenance & Operations				
5210000 - Communication Materials	8,484	-	-	-
5210100 - Office Expense	38,091	-	-	-
5210200 - Food Supplies	6,504	-	-	-
5210300 - Medical Equipment & Supplies	64,393	3,200	-	(3,200)
5210400 - Safety Equipment & Supplies	28,732	-	-	-
5216110 - Automotive Supplies	24,997	-	-	-
5216120 - Equipment Repair and Maintenance	6,261	-	-	-
5220100 - Operating Supplies	62,424	118,000	-	(118,000)
5220150 - Computer Supplies	53,151	-	-	-
5221010 - Fuel - External	1,802	-	-	-
5221180 - Misc Order Fee	5	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,374	-	-	-
5290000 - Int-Mats Settled from Proj	0	-	-	-
5310100 - Professional Services Expense	201,532	267,609	-	(267,609)
5320100 - Repair & Maintenance Services - Contract	3,483	-	-	-
5330100 - External Contract Services	448,112	150,000	150,532	532
5333300 - Vehicle Maintenance	100	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	5,344	-	-	-
5412000 - Advertising Expense	1,166	-	-	-
5412160 - Computer Repairs	548	-	-	-
5412170 - Software Licensing & Maintenance Fees	111,759	100,000	200,000	100,000
5413000 - Postage Expense	88	-	-	-
5414000 - Training and Professional Development	18,898	25,000	-	(25,000)
5414100 - Travel and Subsistence	19,987	-	-	-
5419200 - Miscellaneous Other Services and Charges	2,850	-	-	-
5426000 - Cash Discounts Taken	(72)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
6550000 - Miscellaneous Expenses	180,000	-	-	-
Maintenance & Operations Total	**1,290,012**	**663,809**	**350,532**	**(313,277)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5220100 - Operating Supplies	155,063	-	-	-
5220150 - Computer Supplies	4,026	-	-	-
5641500 - Moveable Equipment Over $5k	585,486	3,115,000	922,088	(2,192,912)
5642500 - Stationary Equipment Over $5k	328,688	-	-	-
5644500 - Communications Equipment Over $5k	7,523	36,000	50,000	14,000
5645500 - Data Processing Equipment Over $5k	10,146	100,000	119,000	19,000
Capital Outlay Total	**1,090,931**	**3,251,000**	**1,091,088**	**(2,159,912)**
Contributions & Transfers				
6530300 - Transfers Out from within same fund	147,726	-	-	-
6539850 - Contribution to GG Fleet Services Fund	89,265	-	-	-
Contributions & Transfers Total	**236,991**	**-**	**-**	**-**
Debt Service				
6599570 - Other Long Term Debt Principal Payments	-	267,000	266,668	(332)
6611000 - Interest Expense	52,261	100,000	16,800	(83,200)
6621000 - Interest Expenses - other	86	-	-	-
Debt Service Total	**52,347**	**367,000**	**283,468**	**(83,532)**
Assessments Out	**(242)**	**-**	**-**	**-**
Reserves	**-**	**171,648**	**-**	**(171,648)**
1090 - TFD Special Revenue Total	**6,295,172**	**10,760,109**	**5,123,207**	**(5,636,902)**
1100 - PWF Property Management				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	227,540	195,480	(32,059)
5110200 - Salaries & Wages - Overtime	-	-	1,800	1,800
5110800 - FICA Contributions	-	16,903	14,131	(2,772)
5110810 - Health & Welfare	-	40,980	35,014	(5,966)
5110811 - Dental Plan	-	3,996	2,956	(1,039)
5110820 - Insurance-Group Life	-	660	293	(367)
5110830 - Industrial Insurance	-	8,592	7,551	(1,041)
5110835 - State Unemployment Compensation	-	250	215	(35)
5110850 - Pension Contributions-TERS	-	24,574	21,112	(3,463)
5110900 - Labor	-	-	-	-
5190001 - Int-Labor Settled from PM Order	5,799	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	14,457	-	-	-
5195000 - Int Act Alloc-Labor Regular	4,300	-	-	-
Personnel Services Total	**24,557**	**323,495**	**278,552**	**(44,943)**
Fixed Costs				
5210015 - Cellular Phone Usage	6	-	-	-
5312010 - Printing & Graphic Service	3,779	3,374	-	(3,374)
5390003 - Int-Fleet Maint Settled from PM Order	9,642	-	-	-
5415000 - Insurance Expense	2,550	2,169	4	(2,165)
Fixed Costs Total	**15,976**	**5,543**	**4**	**(5,539)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5230100 - Repairs & Maintenance Materials Expense	257	-	10,000	10,000
5290001 - Int-Mats Settled from PM Order	151	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	6,319	-	-	-
5290003 - Int-Equip Settled from PM Order	1,730	-	-	-
5290006 - Int-Mail Service Settled from PM Order	37	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	1,476	-	-	-
5310100 - Professional Services Expense	25,104	77,979	132,000	54,021
5311100 - Audit Services Expense	-	3,000	-	(3,000)
5320100 - Repair & Maintenance Services - Contract	-	5,000	-	(5,000)
5330100 - External Contract Services	7,382	-	3,000	3,000
5390002 - Int-Srvcs Settled from CO Internal Order	14,163	-	-	-
5412000 - Advertising Expense	555	-	800	800
5412170 - Software Licensing & Maintenance Fees	-	-	30,000	30,000
5413000 - Postage Expense	158	-	400	400
5416020 - Wastewater Expense	1,265	2,508	1,860	(648)
5416030 - Surface Water Expense	3,158	1,688	3,800	2,112
5416040 - Water Expense	2,473	2,042	3,400	1,358
5416050 - Electricity Expense	5,608	937	9,600	8,663
5416060 - Solid Waste/Garbage Expense	3,971	-	5,400	5,400
5418000 - Licenses and Permits	16,706	-	400	400
5419000 - Utility Taxes & Assessments	1,128	-	10,000	10,000
5419200 - Miscellaneous Other Services and Charges	(140)	-	-	-
5419230 - External Payments	-	10,000	10,000	-
5490002 - Int-Misc Settled from CO Internal Order	1,716	-	-	-
Maintenance & Operations Total	**93,217**	**103,154**	**220,660**	**117,506**
Capital Outlay				
5612000 - LID Assessments	-	-	134,400	134,400
5621000 - Buildings	-	-	150,000	150,000
5631000 - Other Structures & Improvements	-	-	20,000	20,000
Capital Outlay Total	**-**	**-**	**304,400**	**304,400**
Assessments In	**56,349**	**29,002**	**171,311**	**142,309**
Reserves	**-**	**3,382**	**-**	**(3,382)**
1100 - PWF Property Management Total	**190,098**	**464,576**	**974,927**	**510,351**
1110 - Local Improvement Guaranty				
Personnel Services				
5110100 - Salaries & Wages - Regular	123,266	102,707	106,386	3,679
5110120 - Education/Training	55	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	9,971	-	-	-
5110400 - Salaries & Wages - Other	62	-	-	-
5110430 - Accrued Salaries & Wages	148	-	-	-
5110800 - FICA Contributions	11,375	7,857	8,139	282
5110810 - Health & Welfare	20,854	16,392	16,362	(31)
5110811 - Dental Plan	2,476	1,598	1,381	(217)
5110812 - Personal Time Off	16,951	-	-	-
5110820 - Insurance-Group Life	498	298	160	(138)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110830 - Industrial Insurance	1,771	608	1,301	693
5110835 - State Unemployment Compensation	164	113	117	4
5110850 - Pension Contributions-TERS	15,870	11,092	11,490	397
Personnel Services Total	**203,460**	**140,666**	**145,335**	**4,669**
Fixed Costs				
5415000 - Insurance Expense	3	-	2	2
5415010 - Public Liability Insurance - Self Ins	1,100	-	594	594
Fixed Costs Total	**1,103**	**-**	**596**	**596**
Maintenance & Operations				
5220100 - Operating Supplies	56	-	-	-
5310100 - Professional Services Expense	(7,700)	-	-	-
5412030 - Association Dues & Subscriptions	10	-	-	-
5414000 - Training and Professional Development	466	-	-	-
5414100 - Travel and Subsistence	143	-	-	-
5416030 - Surface Water Expense	962	-	-	-
Maintenance & Operations Total	**(6,063)**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	340	-	-	-
Contributions & Transfers Total	**340**	**-**	**-**	**-**
Assessments In	**41,166**	**27,651**	**33,331**	**5,680**
Assessments Out	**-**	**(28,301)**	**-**	**28,301**
1110 - Local Improvement Guaranty Total	**240,006**	**140,016**	**179,262**	**39,246**
1140 - PWE Paths & Trails Reserve				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	68,289	48,813	(19,475)
5110800 - FICA Contributions	-	5,224	3,642	(1,583)
5110810 - Health & Welfare	-	14,097	8,181	(5,916)
5110811 - Dental Plan	-	1,374	691	(684)
5110820 - Insurance-Group Life	-	198	73	(125)
5110830 - Industrial Insurance	-	5,591	1,445	(4,146)
5110835 - State Unemployment Compensation	-	75	54	(21)
5110850 - Pension Contributions-TERS	-	7,375	5,272	(2,103)
5110890 - Capital Labor Credit	-	(36,599)	(68,170)	(31,571)
5190000 - Int-Labor Settled from Proj	4,659	-	-	-
5190001 - Int-Labor Settled from PM Order	41	-	-	-
Personnel Services Total	**4,700**	**65,624**	**(0)**	**(65,624)**
Fixed Costs				
5415000 - Insurance Expense	1	-	2	2
Fixed Costs Total	**1**	**-**	**2**	**2**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5290000 - Int-Mats Settled from Proj	4,450	-	-	-
5490000 - Int-Misc Settled from Proj	3	-	-	-
Maintenance & Operations Total	**4,453**	**-**	**-**	**-**
Capital Outlay				
5110450 - Labor Loading	17,866	-	-	-
5110900 - Labor	5,000	-	-	-
5110901 - Labor Activity Rate - Adjustments	(16,956)	-	-	-
5190000 - Int-Labor Settled from Proj	(15,569)	-	-	-
5190001 - Int-Labor Settled from PM Order	14,915	-	-	-
5195000 - Int Act Alloc-Labor Regular	293,770	-	-	-
5195001 - Int Act Alloc-Labor Time and half	3,103	-	-	-
5210015 - Cellular Phone Usage	76	-	-	-
5210100 - Office Expense	177	-	-	-
5210200 - Food Supplies	91	-	-	-
5220100 - Operating Supplies	3,927	-	-	-
5290000 - Int-Mats Settled from Proj	(4,450)	-	-	-
5290001 - Int-Mats Settled from PM Order	108	-	-	-
5290003 - Int-Equip Settled from PM Order	2,275	-	-	-
5290014 - Int-Disposal Fees From PM Order	13	-	-	-
5310100 - Professional Services Expense	106,630	-	-	-
5330100 - External Contract Services	2,910	-	-	-
5390001 - Int-Srvcs Settled from PM Order	437	-	-	-
5412000 - Advertising Expense	696	-	-	-
5414100 - Travel and Subsistence	60	-	-	-
5419200 - Miscellaneous Other Services and Charges	83	-	-	-
5490000 - Int-Misc Settled from Proj	(3)	-	-	-
5490001 - Int-Misc Settled from PM Order	3	-	-	-
5590001 - Int-O/H Settled from PM Order	31	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	200,000	5,527,904	5,327,904
Capital Outlay Total	**415,193**	**200,000**	**5,527,904**	**5,327,904**
Contributions & Transfers				
6530200 - Transfer to Other Funds	9,193	-	-	-
6530300 - Transfers Out from within same fund	25,000	-	-	-
Contributions & Transfers Total	**34,193**	**-**	**-**	**-**
Assessments In	**6,853**	**5,454**	**25,707**	**20,253**
Reserves	**-**	**4,922**	**7,850**	**2,928**
1140 - PWE Paths & Trails Reserve Total	**465,391**	**276,000**	**5,561,463**	**5,285,463**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1145 - PWB Building & Land Use Services				
Personnel Services				
5110400 - Salaries & Wages - Other	-	500,000	-	(500,000)
5110430 - Accrued Salaries & Wages	(5,825)	-	-	-
5110900 - Labor	696	-	100,000	100,000
5190001 - Int-Labor Settled from PM Order	99,900	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	31,306	-	-	-
Personnel Services Total	**126,077**	**500,000**	**100,000**	**(400,000)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	480	480
5210025 - Telecom Equipment Cost	(754)	-	672	672
5290007 - Int-Telecomm Serv Settled from PM Order	813	-	-	-
5312010 - Printing & Graphic Service	603	2,316	-	(2,316)
5390001 - Int-Srvcs Settled from PM Order	239,253	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	5	-	-	-
5620000 - Intergovernmental Services	255	-	-	-
Fixed Costs Total	**240,175**	**2,316**	**1,152**	**(1,164)**
Maintenance & Operations				
5220100 - Operating Supplies	-	-	7,000	7,000
5230100 - Repairs & Maintenance Materials Expense	-	50,000	70,000	20,000
5290001 - Int-Mats Settled from PM Order	26,970	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	117	-	-	-
5290003 - Int-Equip Settled from PM Order	6,847	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	3,642	-	-	-
5290014 - Int-Disposal Fees From PM Order	21	-	-	-
5310100 - Professional Services Expense	295	1,000	33,000	32,000
5311300 - Legal Service	854	50,000	14,000	(36,000)
5330100 - External Contract Services	435	1,156,458	950,000	(206,458)
5390002 - Int-Srvcs Settled from CO Internal Order	89,217	-	-	-
5417002 - Rent/Lease Tools & Machinery	1,392	2,000	400	(1,600)
5417004 - Rent/Lease others	-	-	1,000	1,000
5418000 - Licenses and Permits	149	-	8,000	8,000
5419000 - Utility Taxes & Assessments	34	-	-	-
5420000 - Injuries Damages and Judgments	48,703	75,000	80,000	5,000
5422100 - State Business & Occupation Tax	445	800	600	(200)
5423000 - Bad Debts and Credit Fees	1,290	-	2,000	2,000
5423040 - BLUS Uncollectible Activities	2,985	-	30,000	30,000
5490001 - Int-Misc Settled from PM Order	8,223	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	218	-	-	-
Maintenance & Operations Total	**191,838**	**1,335,258**	**1,196,000**	**(139,258)**
Capital Outlay				
5110900 - Labor	38,910	-	-	-
5190001 - Int-Labor Settled from PM Order	2,818	-	-	-
5195000 - Int Act Alloc-Labor Regular	47,701	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,453	-	-	-
5210015 - Cellular Phone Usage	204	-	-	-
5290001 - Int-Mats Settled from PM Order	15	-	-	-
5290003 - Int-Equip Settled from PM Order	4,456	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5310100 - Professional Services Expense	28,292	-	-	-
5312010 - Printing & Graphic Service	1,134	-	-	-
5330100 - External Contract Services	178,350	-	-	-
5411000 - Transportation Expense	1,065	-	-	-
5412000 - Advertising Expense	424	-	-	-
5690001 - Int-Capital Purch Settled from PM	3,744	-	-	-
Capital Outlay Total	**308,565**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	4,284,434	-	-	-
Contributions & Transfers Total	**4,284,434**	**-**	**-**	**-**
Assessments In	**18,921**	**147,904**	**151,173**	**3,269**
Reserves	**-**	**19,629**	**-**	**(19,629)**
1145 - PWB Building & Land Use Services Total	**5,170,010**	**2,005,107**	**1,448,325**	**(556,782)**
1155 - TFD EMS Special Revenue				
Personnel Services				
5110100 - Salaries & Wages - Regular	11,808,820	15,053,250	16,198,013	1,144,763
5110110 - Premium Pay	27,945	-	-	-
5110120 - Education/Training	294,137	-	-	-
5110200 - Salaries & Wages - Overtime	1,276,705	1,000,000	1,000,000	-
5110225 - Salaries & Wages - Vacation	1,160,873	-	-	-
5110250 - Salaries & Wages - Sick Leave	649,759	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	851,032	-	-	-
5110400 - Salaries & Wages - Other	34,578	-	-	-
5110410 - Allowances	5,400	-	5,000	5,000
5110420 - PTO Cashout Pay	22,311	-	-	-
5110430 - Accrued Salaries & Wages	58,464	-	-	-
5110500 - Leave Severance Payoff	282,080	100,000	100,000	-
5110800 - FICA Contributions	346,736	336,192	362,364	26,173
5110810 - Health & Welfare	2,175,190	2,457,097	2,467,584	10,486
5110811 - Dental Plan	251,506	241,323	208,592	(32,731)
5110812 - Personal Time Off	104,198	-	-	-
5110820 - Insurance-Group Life	44,724	44,002	24,297	(19,705)
5110825 - VEBA Employer Paid Benefit	-	120,000	-	(120,000)
5110830 - Industrial Insurance	578,721	696,258	604,122	(92,136)
5110835 - State Unemployment Compensation	18,446	16,690	17,816	1,125
5110850 - Pension Contributions-TERS	219,954	232,874	237,636	4,761
5110851 - DRS Contributions-LEOFF	721,731	670,944	746,275	75,331
5110855 - Union Pension-Employer Paid	24,833	21,966	33,000	11,034
5110865 - Deferred Compensation/Defined Contribution	567,698	631,592	568,432	(63,160)
5110900 - Labor	100,793	-	(200,000)	(200,000)
5110901 - Labor Activity Rate - Adjustments	1,894	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	179,695	-	-	-
5195000 - Int Act Alloc-Labor Regular	(160,319)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(93,974)	-	-	-
Personnel Services Total	**21,553,932**	**21,622,188**	**22,373,130**	**750,942**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	2,400	2,400
5210015 - Cellular Phone Usage	17,121	20,000	15,000	(5,000)
5210025 - Telecom Equipment Cost	-	-	4,772	4,772
5216100 - Building Maintenance	83	-	-	-
5290005 - Int-Car Wash Settled from PM Order	144	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	7,169	12,000	-	(12,000)
5312010 - Printing & Graphic Service	28,102	20,000	-	(20,000)
5312020 - Convenience Copier Charges	5,883	-	-	-
5333010 - Admin OH Fee	848	-	-	-
5333020 - Replacement Fee	5,493	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	370,316	425,000	437,750	12,750
5390004 - Int-Fleet Repl Fee Settled from PM Order	752,846	750,000	988,108	238,108
5390005 - Int-Fleet Fuel Settled from PM Order	69,116	80,000	70,000	(10,000)
5390006 - Int-Fleet Admin OH Settled from PM Order	39,150	39,600	53,664	14,064
5415000 - Insurance Expense	209	264	282	18
5415010 - Public Liability Insurance - Self Ins	2,198	4,698	94,300	89,602
5425010 - Credit Card Discount Fees	492	175	2,460	2,285
Fixed Costs Total	**1,299,169**	**1,351,737**	**1,668,736**	**316,999**
Maintenance & Operations				
5210000 - Communication Materials	46,910	75,000	8,000	(67,000)
5210100 - Office Expense	19,707	30,000	10,000	(20,000)
5210200 - Food Supplies	1,157	6,000	2,000	(4,000)
5210300 - Medical Equipment & Supplies	454,774	400,000	480,000	80,000
5210400 - Safety Equipment & Supplies	164,194	218,400	60,000	(158,400)
5210600 - Noncapital Equipment Purchases	860	-	8,000	8,000
5216110 - Automotive Supplies	(22,081)	-	-	-
5216120 - Equipment Repair and Maintenance	24,906	2,000	4,000	2,000
5220100 - Operating Supplies	28,496	58,664	31,000	(27,664)
5220150 - Computer Supplies	64,400	70,000	-	(70,000)
5221000 - Inventory Fuel - Internal	30,768	100,000	80,000	(20,000)
5221010 - Fuel - External	13	-	-	-
5290001 - Int-Mats Settled from PM Order	0	-	-	-
5310100 - Professional Services Expense	140,179	140,271	600,000	459,729
5320100 - Repair & Maintenance Services - Contract	1,136	10,000	9,000	(1,000)
5330100 - External Contract Services	56,003	70,000	120,000	50,000
5411000 - Transportation Expense	70	100	400	300
5412000 - Advertising Expense	379	500	500	-
5412020 - Printing & Binding - Commercial	-	-	20,000	20,000
5412030 - Association Dues & Subscriptions	4,010	20,000	4,000	(16,000)
5412170 - Software Licensing & Maintenance Fees	17,263	21,486	80,000	58,514
5413000 - Postage Expense	14,561	18,000	12,000	(6,000)
5414000 - Training and Professional Development	26,190	30,000	35,000	5,000
5414100 - Travel and Subsistence	12,635	22,000	20,000	(2,000)
5416000 - Public Utility Services Expense	1,160	1,500	1,150	(350)
5416020 - Wastewater Expense	629	600	3,300	2,700
5416030 - Surface Water Expense	1,613	2,000	2,000	-
5416040 - Water Expense	1,918	2,500	2,650	150
5416050 - Electricity Expense	977	1,000	850	(150)
5416060 - Solid Waste/Garbage Expense	1,131	2,500	-	(2,500)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417004 - Rent/Lease others	1,022	4,000	1,000	(3,000)
5418000 - Licenses and Permits	12,197	10,000	10,000	-
5419200 - Miscellaneous Other Services and Charges	10,244	4,816	4,000	(816)
5421010 - EMS Write Downs	328	-	-	-
5426000 - Cash Discounts Taken	(663)	-	-	-
5590001 - Int-O/H Settled from PM Order	0	-	-	-
Maintenance & Operations Total	**1,117,085**	**1,321,337**	**1,608,850**	**287,513**
Capital Outlay				
5216120 - Equipment Repair and Maintenance	3,422	-	-	-
5641500 - Moveable Equipment Over $5k	537,796	280,000	-	(280,000)
5642500 - Stationary Equipment Over $5k	36,454	-	-	-
5645500 - Data Processing Equipment Over $5k	11,925	220,000	-	(220,000)
Capital Outlay Total	**589,597**	**500,000**	**-**	**(500,000)**
Contributions & Transfers				
6530100 - Transfer to General Fund	314,500	314,500	314,500	-
6530200 - Transfer to Other Funds	45,578	-	-	-
6539850 - Contribution to GG Fleet Services Fund	105,664	-	-	-
Contributions & Transfers Total	**465,742**	**314,500**	**314,500**	**-**
Assessments In	**683,711**	**1,026,160**	**1,213,424**	**187,264**
1155 - TFD EMS Special Revenue Total	**25,709,235**	**26,135,922**	**27,178,640**	**1,042,718**
1180 - PAF Tourism & Conventions				
Contributions & Transfers				
6530200 - Transfer to Other Funds	6,036,579	-	-	-
6538600 - Transfer to Convention Center	-	6,420,963	6,664,782	243,819
Contributions & Transfers Total	**6,036,579**	**6,420,963**	**6,664,782**	**243,819**
Debt Service				
6621000 - Interest Expenses - other	0	-	-	-
Debt Service Total	**0**	**-**	**-**	**-**
Assessments In	**18,289**	**-**	**-**	**-**
1180 - PAF Tourism & Conventions Total	**6,054,868**	**6,420,963**	**6,664,782**	**243,819**
1185 - NCS Special Revenue				
Personnel Services				
5110100 - Salaries & Wages - Regular	39,669	1,078,753	2,130,211	1,051,458
5110300 - Salaries & Wages - Other Paid Leave	4,916	-	-	-
5110430 - Accrued Salaries & Wages	2,952	-	-	-
5110800 - FICA Contributions	3,730	82,524	162,961	80,437
5110810 - Health & Welfare	11,647	329,127	594,909	265,782
5110811 - Dental Plan	1,415	32,110	50,228	18,118
5110812 - Personal Time Off	1,305	-	-	-
5110820 - Insurance-Group Life	160	3,128	3,195	67
5110830 - Industrial Insurance	1,042	12,242	47,304	35,062
5110835 - State Unemployment Compensation	54	1,186	2,222	1,035

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110850 - Pension Contributions-TERS	4,806	116,505	230,063	113,557
5110900 - Labor	(48,955)	-	-	-
5190000 - Int-Labor Settled from Proj	1,608,567	-	-	-
5190001 - Int-Labor Settled from PM Order	80	-	-	-
5195000 - Int Act Alloc-Labor Regular	48,209	-	-	-
Personnel Services Total	**1,679,598**	**1,655,578**	**3,221,094**	**1,565,516**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	7,200	7,200
5210015 - Cellular Phone Usage	-	-	10,968	10,968
5210025 - Telecom Equipment Cost	(9)	-	14,806	14,806
5290007 - Int-Telecomm Serv Settled from PM Order	-	19,478	-	(19,478)
5312010 - Printing & Graphic Service	-	17,356	-	(17,356)
5312020 - Convenience Copier Charges	-	5,193	13,390	8,197
5415000 - Insurance Expense	-	35	38	3
5415010 - Public Liability Insurance - Self Ins	-	-	21,839	21,839
5417000 - Rent/Lease Buildings	672	-	-	-
Fixed Costs Total	**663**	**42,062**	**68,241**	**26,179**
Maintenance & Operations				
5210000 - Communication Materials	-	22,498	15,700	(6,798)
5210020 - Long Distance Phone Usage	-	-	400	400
5210100 - Office Expense	202	81,557	11,176	(70,381)
5210200 - Food Supplies	550	-	6,000	6,000
5220100 - Operating Supplies	6,397	100,611	73,726	(26,885)
5220150 - Computer Supplies	393	500	1,100	600
5290000 - Int-Mats Settled from Proj	66,477	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	19,286	-	-	-
5290003 - Int-Equip Settled from PM Order	9	-	-	-
5310100 - Professional Services Expense	-	638,878	164,200	(474,678)
5311100 - Audit Services Expense	898	-	-	-
5330100 - External Contract Services	1,206,060	9,091,891	13,139,553	4,047,662
5390000 - Int-Srvcs Settled from Proj	601,356	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	25,514	-	-	-
5411000 - Transportation Expense	-	10,750	522	(10,228)
5412000 - Advertising Expense	60	2,200	3,540	1,340
5412030 - Association Dues & Subscriptions	-	4,500	8,460	3,960
5413000 - Postage Expense	119	5,500	5,600	100
5414000 - Training and Professional Development	-	-	30,000	30,000
5414100 - Travel and Subsistence	175	16,500	56,200	39,700
5417004 - Rent/Lease others	-	200	64,000	63,800
5419100 - Miscellaneous Employee Reimbursements	-	-	480	480
5419101 - Cell Phone Employee Reimbursements	-	-	3,000	3,000
5419200 - Miscellaneous Other Services and Charges	186	52,206	20,000	(32,206)
5440100 - Metro Parks Payments	-	-	388,000	388,000

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5490000 - Int-Misc Settled from Proj	618,476	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	7,606	-	-	-
5590000 - Int-O/H Settled from Proj	0	-	-	-
Maintenance & Operations Total	**2,553,763**	**10,027,791**	**13,991,657**	**3,963,866**
Assessments In	**52,819**	**208,739**	**217,265**	**8,526**
Assessments Out	**(2)**	**-**	**-**	**-**
Reserves	**-**	**24,974**	**-**	**(24,974)**
1185 - NCS Special Revenue Total	**4,286,841**	**11,959,144**	**17,498,257**	**5,539,113**
1195 - Economic Development Grants				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	1,248,286	990,677	(257,609)
5110800 - FICA Contributions	-	94,283	75,324	(18,959)
5110810 - Health & Welfare	-	280,960	210,410	(70,550)
5110811 - Dental Plan	-	27,392	17,765	(9,628)
5110820 - Insurance-Group Life	-	3,620	1,486	(2,134)
5110830 - Industrial Insurance	-	55,916	25,072	(30,844)
5110835 - State Unemployment Compensation	-	1,373	1,090	(283)
5110850 - Pension Contributions-TERS	-	134,815	106,993	(27,822)
5110900 - Labor	(18,125)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(43,506)	-	-	-
5190000 - Int-Labor Settled from Proj	(0)	-	-	-
5190001 - Int-Labor Settled from PM Order	698	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	1,721,836	-	-	-
5195000 - Int Act Alloc-Labor Regular	458,271	-	-	-
5195001 - Int Act Alloc-Labor Time and half	49	-	-	-
Personnel Services Total	**2,119,222**	**1,846,645**	**1,428,817**	**(417,828)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	4,320	4,320
5210015 - Cellular Phone Usage	-	-	1,370	1,370
5210025 - Telecom Equipment Cost	-	-	6,850	6,850
5290007 - Int-Telecomm Serv Settled from PM Order	-	14,027	-	(14,027)
5312010 - Printing & Graphic Service	5,565	7,420	-	(7,420)
5312020 - Convenience Copier Charges	-	18,159	30,662	12,503
5333010 - Admin OH Fee	379	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	774	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	80	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	-	-	1,200	1,200
5415010 - Public Liability Insurance - Self Ins	-	-	344	344
5417007 - Rent/Lease Municipal Buildings	(6,985)	-	-	-
5417008 - Rent/Lease City Parking	-	4,560	2,640	(1,920)
Fixed Costs Total	**(188)**	**44,166**	**47,386**	**3,220**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210100 - Office Expense	33	19,000	13,000	(6,000)
5210200 - Food Supplies	3,780	-	-	-
5220100 - Operating Supplies	15,891	110,000	102,000	(8,000)
5230100 - Repairs & Maintenance Materials Expense	38	-	-	-
5290000 - Int-Mats Settled from Proj	(0)	-	-	-
5290001 - Int-Mats Settled from PM Order	4,185	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	33,214	-	-	-
5310100 - Professional Services Expense	63,002	500,000	400,000	(100,000)
5311100 - Audit Services Expense	4,987	11,000	6,000	(5,000)
5320100 - Repair & Maintenance Services - Contract	-	3,000	500	(2,500)
5330100 - External Contract Services	6,184,548	16,679,117	11,586,219	(5,092,898)
5390000 - Int-Srvcs Settled from Proj	(0)	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	665,105	-	-	-
5412000 - Advertising Expense	10,004	19,000	6,000	(13,000)
5412030 - Association Dues & Subscriptions	-	-	500	500
5413000 - Postage Expense	266	5,200	5,000	(200)
5414000 - Training and Professional Development	722	-	-	-
5414100 - Travel and Subsistence	2,734	15,000	10,000	(5,000)
5416000 - Public Utility Services Expense	-	50,000	-	(50,000)
5416030 - Surface Water Expense	-	-	3,000	3,000
5416050 - Electricity Expense	3,033	-	-	-
5417004 - Rent/Lease others	280	-	5,000	5,000
5418000 - Licenses and Permits	2,910	-	10,000	10,000
5419000 - Utility Taxes & Assessments	514	25,000	-	(25,000)
5419200 - Miscellaneous Other Services and Charges	466	-	-	-
5422100 - State Business & Occupation Tax	0	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,000	-	-	-
5490000 - Int-Misc Settled from Proj	(0)	-	-	-
5490001 - Int-Misc Settled from PM Order	(1)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	141,710	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5590001 - Int-O/H Settled from PM Order	419	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	1	-	-	-
5610000 - Interfund Services	(28,053)	-	-	-
Maintenance & Operations Total	**7,110,789**	**17,436,317**	**12,147,219**	**(5,289,098)**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	-	-	20,000	20,000
5621100 - Land	-	300,000	-	(300,000)
Capital Outlay Total	**-**	**300,000**	**20,000**	**(280,000)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	376,947	-	-	-
6530300 - Transfers Out from within same fund	20,000	-	-	-
6530600 - Contr to Tacoma Comm Redevelop Authority	4,575,616	18,252,756	13,409,704	(4,843,052)
6532100 - Transfer to Capital Improvement Prog	186,000	-	100,000	100,000
Contributions & Transfers Total	**5,158,563**	**18,252,756**	**13,509,704**	**(4,743,052)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6621000 - Interest Expenses - other	57	-	-	-
Debt Service Total	**57**	**-**	**-**	**-**
Assessments In	**308,331**	**21,383**	**43,231**	**21,848**
Assessments Out	**(144,459)**	**-**	**-**	**-**
Reserves	**-**	**22,355**	**-**	**(22,355)**
1195 - Economic Development Grants Total	**14,552,315**	**37,923,622**	**27,196,357**	**(10,727,265)**
1200 - Library Special Revenue				
Fixed Costs				
5216100 - Building Maintenance	1,649	2,500	-	(2,500)
5312010 - Printing & Graphic Service	7,125	10,507	-	(10,507)
5312020 - Convenience Copier Charges	263	-	-	-
Fixed Costs Total	**9,037**	**13,007**	**-**	**(13,007)**
Maintenance & Operations				
5210100 - Office Expense	9,277	12,000	2,000	(10,000)
5210200 - Food Supplies	698	-	1,000	1,000
5220100 - Operating Supplies	37,764	75,000	215,800	140,800
5220150 - Computer Supplies	40,623	60,000	29,000	(31,000)
5310100 - Professional Services Expense	134,778	115,000	356,500	241,500
5412000 - Advertising Expense	1,659	1,500	6,000	4,500
5412020 - Printing & Binding - Commercial	21,999	-	4,000	4,000
5412030 - Association Dues & Subscriptions	275	-	-	-
5412170 - Software Licensing & Maintenance Fees	6,093	54,000	5,100	(48,900)
5412180 - Software Lic & Maint Fees-Non Assessed	385	-	-	-
5413000 - Postage Expense	20	-	-	-
5414000 - Training and Professional Development	750	25,000	10,000	(15,000)
5414100 - Travel and Subsistence	824	-	4,000	4,000
Maintenance & Operations Total	**255,144**	**342,500**	**633,400**	**290,900**
Capital Outlay				
5216100 - Building Maintenance	(161)	-	-	-
5220100 - Operating Supplies	8,063	-	-	-
5310100 - Professional Services Expense	(4,090)	-	-	-
5631000 - Other Structures & Improvements	-	-	-	-
5661000 - Library Materials	38,553	136,000	-	(136,000)
Capital Outlay Total	**42,364**	**136,000**	**-**	**(136,000)**
Assessments In	**3,473**	**-**	**-**	**-**
Reserves	**-**	**-**	**41,440**	**41,440**
1200 - Library Special Revenue Total	**310,019**	**491,507**	**674,840**	**183,333**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1236 - CED Small Business Enterprise				
Personnel Services				
5110100 - Salaries & Wages - Regular	125,222	245,598	282,158	36,561
5110120 - Education/Training	111	-	-	-
5110200 - Salaries & Wages - Overtime	1,517	-	2,000	2,000
5110225 - Salaries & Wages - Vacation	5,882	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,465	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	6,856	-	-	-
5110430 - Accrued Salaries & Wages	2,457	-	-	-
5110500 - Leave Severance Payoff	12,054	-	-	-
5110800 - FICA Contributions	12,159	18,788	21,585	2,797
5110810 - Health & Welfare	34,678	65,568	65,447	(122)
5110811 - Dental Plan	3,836	6,393	5,526	(867)
5110812 - Personal Time Off	368	-	-	-
5110820 - Insurance-Group Life	511	712	423	(289)
5110830 - Industrial Insurance	2,740	2,434	5,204	2,770
5110835 - State Unemployment Compensation	175	270	310	40
5110850 - Pension Contributions-TERS	14,890	26,525	30,473	3,948
5195000 - Int Act Alloc-Labor Regular	67,836	-	-	-
5195001 - Int Act Alloc-Labor Time and half	3,859	-	-	-
Personnel Services Total	**298,615**	**366,287**	**413,126**	**46,839**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	1,130	1,200	70
5210025 - Telecom Equipment Cost	-	-	1,608	1,608
5290007 - Int-Telecomm Serv Settled from PM Order	2,522	1,644	-	(1,644)
5290009 - Int-Copier-Graphics Settle from PM Order	71	-	-	-
5312010 - Printing & Graphic Service	225	297	-	(297)
5312020 - Convenience Copier Charges	-	-	3,086	3,086
5390003 - Int-Fleet Maint Settled from PM Order	5	-	-	-
5415000 - Insurance Expense	5	-	8	8
5415010 - Public Liability Insurance - Self Ins	2,198	2,198	2,376	178
5417000 - Rent/Lease Buildings	-	22,921	-	(22,921)
5417007 - Rent/Lease Municipal Buildings	19,318	-	24,382	24,382
Fixed Costs Total	**24,344**	**28,190**	**32,660**	**4,470**
Maintenance & Operations				
5210000 - Communication Materials	831	-	-	-
5210100 - Office Expense	1,666	2,000	2,000	-
5210200 - Food Supplies	28	200	1,494	1,294
5220100 - Operating Supplies	54	1,300	1,300	-
5220150 - Computer Supplies	909	1,000	1,000	-
5221170 - Motor Pool Rental	25	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	152	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	2,394	-	-	-
5310100 - Professional Services Expense	4,446	1,500	2,795	1,295
5411000 - Transportation Expense	27	-	-	-
5412000 - Advertising Expense	632	-	-	-
5412020 - Printing & Binding - Commercial	-	-	1,000	1,000
5412030 - Association Dues & Subscriptions	25,024	50,000	50,000	-
5412170 - Software Licensing & Maintenance Fees	418	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5413000 - Postage Expense	108	300	300	-
5414000 - Training and Professional Development	746	1,000	2,295	1,295
5414100 - Travel and Subsistence	223	1,000	2,295	1,295
5419100 - Miscellaneous Employee Reimbursements	-	100	100	-
5419200 - Miscellaneous Other Services and Charges	25	100	100	-
5590002 - Int-O/H Settled from CO Internal Order	37	-	-	-
Maintenance & Operations Total	**37,745**	**58,500**	**64,679**	**6,179**
Contributions & Transfers				
6530200 - Transfer to Other Funds	749	-	-	-
Contributions & Transfers Total	**749**	**-**	**-**	**-**
Assessments In	**25,603**	**31,104**	**36,117**	**5,013**
1236 - CED Small Business Enterprise Total	**387,056**	**484,081**	**546,582**	**62,501**
1267 - TPD Special Revenue				
Personnel Services				
5110100 - Salaries & Wages - Regular	709,115	3,130,802	3,053,811	(76,991)
5110110 - Premium Pay	710	-	-	-
5110120 - Education/Training	36,210	-	-	-
5110200 - Salaries & Wages - Overtime	(1,905)	187,000	1,141,524	954,524
5110225 - Salaries & Wages - Vacation	26,984	-	-	-
5110250 - Salaries & Wages - Sick Leave	27,261	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	60,586	-	-	-
5110400 - Salaries & Wages - Other	25,147	-	-	-
5110410 - Allowances	6,268	-	4,000	4,000
5110411 - Tacoma Police Dept Allowances-Plan Only	-	26,469	27,743	1,274
5110420 - PTO Cashout Pay	1,170	-	-	-
5110430 - Accrued Salaries & Wages	2,023	-	-	-
5110800 - FICA Contributions	22,589	61,037	44,280	(16,757)
5110810 - Health & Welfare	169,248	599,427	559,564	(39,863)
5110811 - Dental Plan	19,175	58,555	47,144	(11,411)
5110812 - Personal Time Off	7,247	-	-	-
5110820 - Insurance-Group Life	2,561	9,079	4,581	(4,498)
5110830 - Industrial Insurance	7,689	28,069	68,158	40,088
5110835 - State Unemployment Compensation	1,024	3,444	3,359	(85)
5110850 - Pension Contributions-TERS	13,622	27,245	-	(27,245)
5110851 - DRS Contributions-LEOFF	42,009	150,835	162,297	11,462
5110865 - Deferred Compensation/Defined Contribution	31,727	163,126	170,976	7,850
5110900 - Labor	(31,865)	(239,073)	35,250	274,323
5110901 - Labor Activity Rate - Adjustments	3,300	-	-	-
5190000 - Int-Labor Settled from Proj	0	-	-	-
5190001 - Int-Labor Settled from PM Order	8,536	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	304,876	-	-	-
5195000 - Int Act Alloc-Labor Regular	38,430	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,042,704	-	-	-
5195002 - Int Act Alloc-Labor Double Time	15,108	-	-	-
Personnel Services Total	**2,591,547**	**4,206,016**	**5,322,687**	**1,116,671**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5210015 - Cellular Phone Usage	107,908	-	-	-
5312010 - Printing & Graphic Service	843	1,276	-	(1,276)
5333010 - Admin OH Fee	438	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	25,720	3,183	3,278	95
5390005 - Int-Fleet Fuel Settled from PM Order	4,305	5,268	5,268	-
5390006 - Int-Fleet Admin OH Settled from PM Order	840	1,464	1,200	(264)
5415000 - Insurance Expense	13	16	65	49
Fixed Costs Total	**140,067**	**11,207**	**9,811**	**(1,396)**
Maintenance & Operations				
5195001 - Int Act Alloc-Labor Time and half	15,163	-	-	-
5210000 - Communication Materials	45,090	67,962	42,000	(25,962)
5210100 - Office Expense	716	300	1,000	700
5216090 - Law Enforcement Materials, Equip & Supplies	244,887	-	-	-
5216120 - Equipment Repair and Maintenance	-	35,000	-	(35,000)
5220100 - Operating Supplies	524,824	1,140,953	370,000	(770,953)
5220150 - Computer Supplies	5,465	-	-	-
5221000 - Inventory Fuel - Internal	1,194	-	-	-
5221010 - Fuel - External	3,874	-	-	-
5230100 - Repairs & Maintenance Materials Expense	2,000	4,000	-	(4,000)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290001 - Int-Mats Settled from PM Order	6,960	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	46,636	-	-	-
5290003 - Int-Equip Settled from PM Order	3,698	-	-	-
5290014 - Int-Disposal Fees From PM Order	101	-	-	-
5310100 - Professional Services Expense	91,322	856,006	152,001	(704,005)
5311100 - Audit Services Expense	3,236	-	-	-
5330100 - External Contract Services	143,794	218,516	51,000	(167,516)
5390000 - Int-Srvcs Settled from Proj	(0)	-	-	-
5411000 - Transportation Expense	4	-	-	-
5412030 - Association Dues & Subscriptions	75	-	-	-
5412160 - Computer Repairs	197	-	-	-
5414000 - Training and Professional Development	9,550	7,650	3,000	(4,650)
5414100 - Travel and Subsistence	48,935	5,000	37,000	32,000
5416000 - Public Utility Services Expense	57,125	-	57,126	57,126
5416040 - Water Expense	5,286	-	5,300	5,300
5416050 - Electricity Expense	39,321	-	40,000	40,000
5416060 - Solid Waste/Garbage Expense	9,458	-	11,000	11,000
5418000 - Licenses and Permits	1,689	-	-	-
5419100 - Miscellaneous Employee Reimbursements	990	-	-	-
5419200 - Miscellaneous Other Services and Charges	190,380	-	50,000	50,000
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	108,724	-	(108,724)
5426000 - Cash Discounts Taken	(400)	-	-	-
5490000 - Int-Misc Settled from Proj	-	6,000	-	(6,000)
5490002 - Int-Misc Settled from CO Internal Order	10,783	-	-	-
Maintenance & Operations Total	**1,512,353**	**2,450,111**	**819,427**	**(1,630,684)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5190001 - Int-Labor Settled from PM Order	185	-	-	-
5195000 - Int Act Alloc-Labor Regular	24,679	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,077	-	-	-
5210015 - Cellular Phone Usage	27	-	-	-
5290003 - Int-Equip Settled from PM Order	973	-	-	-
5310100 - Professional Services Expense	24,999	-	-	-
5312010 - Printing & Graphic Service	957	-	-	-
5318000 - Permits & Licenses Service	425	-	-	-
5330100 - External Contract Services	131,718	-	-	-
5390001 - Int-Srvcs Settled from PM Order	3,295	-	-	-
5412000 - Advertising Expense	218	-	-	-
5641500 - Moveable Equipment Over $5k	426,499	-	-	-
Capital Outlay Total	**615,052**	**-**	**-**	**-**
Debt Service				
6621000 - Interest Expenses - other	37	-	-	-
Debt Service Total	**37**	**-**	**-**	**-**
Assessments In	**173,995**	**235,064**	**322,794**	**87,730**
Reserves	**-**	**75,090**	**-**	**(75,090)**
1267 - TPD Special Revenue Total	**5,033,052**	**6,977,488**	**6,474,719**	**(502,769)**
1431 - CMO Municipal Cable TV				
Personnel Services				
5110100 - Salaries & Wages - Regular	1,791,230	2,548,630	2,865,805	317,176
5110120 - Education/Training	1,011	-	-	-
5110200 - Salaries & Wages - Overtime	26,327	-	-	-
5110225 - Salaries & Wages - Vacation	47,863	-	-	-
5110250 - Salaries & Wages - Sick Leave	26,653	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	145,813	-	-	-
5110400 - Salaries & Wages - Other	11,874	-	-	-
5110420 - PTO Cashout Pay	4,280	-	-	-
5110430 - Accrued Salaries & Wages	9,831	-	-	-
5110500 - Leave Severance Payoff	278	-	-	-
5110800 - FICA Contributions	160,948	194,803	218,196	23,392
5110810 - Health & Welfare	419,747	583,886	615,525	31,639
5110811 - Dental Plan	47,573	56,927	51,969	(4,958)
5110812 - Personal Time Off	91,209	-	-	-
5110820 - Insurance-Group Life	7,368	7,391	4,299	(3,092)
5110830 - Industrial Insurance	13,905	104,163	104,552	389
5110835 - State Unemployment Compensation	2,326	2,803	3,152	349
5110850 - Pension Contributions-TERS	222,054	275,252	309,507	34,255
5110900 - Labor	-	-	(283,000)	(283,000)
5190001 - Int-Labor Settled from PM Order	3,091	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	75,210	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5195000 - Int Act Alloc-Labor Regular	(271,521)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(5,624)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(256)	-	-	-
Personnel Services Total	**2,831,187**	**3,773,855**	**3,890,004**	**116,150**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	16,800	16,800
5210015 - Cellular Phone Usage	-	-	10,174	10,174
5210025 - Telecom Equipment Cost	523	-	28,916	28,916
5216100 - Building Maintenance	157,454	-	-	-
5290005 - Int-Car Wash Settled from PM Order	21	150	-	(150)
5290007 - Int-Telecomm Serv Settled from PM Order	43,014	50,000	-	(50,000)
5290009 - Int-Copier-Graphics Settle from PM Order	279	-	-	-
5312010 - Printing & Graphic Service	3,100	4,000	-	(4,000)
5312020 - Convenience Copier Charges	16,113	5,000	17,964	12,964
5390001 - Int-Srvcs Settled from PM Order	3,600	3,600	-	(3,600)
5390003 - Int-Fleet Maint Settled from PM Order	9,452	6,182	6,368	186
5390004 - Int-Fleet Repl Fee Settled from PM Order	30,456	30,456	31,370	914
5390005 - Int-Fleet Fuel Settled from PM Order	3,900	4,506	4,506	-
5390006 - Int-Fleet Admin OH Settled from PM Order	3,840	5,712	3,600	(2,112)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	3,708	3,708
5415000 - Insurance Expense	35	44	2,512	2,468
5415010 - Public Liability Insurance - Self Ins	-	-	22,338	22,338
5417000 - Rent/Lease Buildings	154,683	73,430	242,220	168,790
Fixed Costs Total	**426,469**	**183,080**	**390,476**	**207,396**
Maintenance & Operations				
5210000 - Communication Materials	6,429	10,150	24,356	14,206
5210020 - Long Distance Phone Usage	-	-	800	800
5210100 - Office Expense	2,728	4,516	8,500	3,984
5210200 - Food Supplies	1,654	2,427	2,600	173
5210400 - Safety Equipment & Supplies	-	2,000	1,200	(800)
5216120 - Equipment Repair and Maintenance	1,430	1,421	1,200	(221)
5220100 - Operating Supplies	88,760	125,079	80,500	(44,579)
5220150 - Computer Supplies	22,882	234,878	35,000	(199,878)
5230100 - Repairs & Maintenance Materials Expense	-	10,000	11,675	1,675
5290001 - Int-Mats Settled from PM Order	505	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	16,815	-	-	-
5290003 - Int-Equip Settled from PM Order	138	-	-	-
5310100 - Professional Services Expense	128,255	134,379	331,333	196,954
5311300 - Legal Service	8,631	50,000	50,000	-
5320100 - Repair & Maintenance Services - Contract	1,310	162,398	10,500	(151,898)
5330100 - External Contract Services	191,995	340,000	576,739	236,739
5390002 - Int-Srvcs Settled from CO Internal Order	24,535	-	-	-
5411000 - Transportation Expense	-	201	1,000	799
5412000 - Advertising Expense	1,501	3,000	2,930	(70)
5412020 - Printing & Binding - Commercial	-	2,398	2,500	102
5412030 - Association Dues & Subscriptions	25,542	30,000	30,000	-
5412170 - Software Licensing & Maintenance Fees	395	10,000	30,500	20,500
5413000 - Postage Expense	929	1,400	2,000	600
5414000 - Training and Professional Development	3,197	65,000	13,000	(52,000)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5414100 - Travel and Subsistence	7,346	15,000	20,000	5,000
5417004 - Rent/Lease others	7,918	-	3,885	3,885
5418150 - Vehicle Expenses	100	-	1,400	1,400
5419100 - Miscellaneous Employee Reimbursements	450	3,417	1,708	(1,709)
5419101 - Cell Phone Employee Reimbursements	200	603	2,000	1,397
5419200 - Miscellaneous Other Services and Charges	870	1,005	877	(128)
5490001 - Int-Misc Settled from PM Order	51	-	-	-
5590001 - Int-O/H Settled from PM Order	60	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	1,538	-	-	-
Maintenance & Operations Total	**546,162**	**1,209,273**	**1,246,203**	**36,930**
Capital Outlay				
5220150 - Computer Supplies	134	-	-	-
5310100 - Professional Services Expense	42,840	-	-	-
5330100 - External Contract Services	38,255	-	-	-
5412000 - Advertising Expense	169	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	1,755,000	-	(1,755,000)
5619998 - Capital Expenditures - For Planning Only	-	-	2,000,000	2,000,000
5642500 - Stationary Equipment Over $5k	(7,453)	-	-	-
5644500 - Communications Equipment Over $5k	9,167	-	-	-
Capital Outlay Total	**83,112**	**1,755,000**	**2,000,000**	**245,000**
Contributions & Transfers				
6530100 - Transfer to General Fund	41,697	-	-	-
6530200 - Transfer to Other Funds	4,971	-	-	-
6530300 - Transfers Out from within same fund	3	-	-	-
Contributions & Transfers Total	**46,672**	**-**	**-**	**-**
Assessments In	**870,810**	**732,964**	**651,490**	**(81,474)**
Reserves	**-**	**35,673**	**12,337**	**(23,336)**
1431 - CMO Municipal Cable TV Total	**4,804,411**	**7,689,844**	**8,190,510**	**500,666**
1500 - CED Local Employment Apprenticeship Program				
Personnel Services				
5110100 - Salaries & Wages - Regular	230,822	270,149	279,835	9,687
5110120 - Education/Training	187	-	-	-
5110200 - Salaries & Wages - Overtime	3,392	-	500	500
5110225 - Salaries & Wages - Vacation	3,410	-	-	-
5110250 - Salaries & Wages - Sick Leave	4,234	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	15,621	-	-	-
5110400 - Salaries & Wages - Other	1,424	-	-	-
5110420 - PTO Cashout Pay	2,928	-	-	-
5110430 - Accrued Salaries & Wages	324	-	-	-
5110800 - FICA Contributions	19,979	20,666	21,407	741
5110810 - Health & Welfare	57,171	65,568	65,447	(122)
5110811 - Dental Plan	6,742	6,393	5,526	(867)
5110812 - Personal Time Off	3,465	-	-	-
5110820 - Insurance-Group Life	868	783	420	(364)
5110830 - Industrial Insurance	4,775	2,434	5,204	2,770

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110835 - State Unemployment Compensation	287	297	308	11
5110850 - Pension Contributions-TERS	26,196	29,176	30,222	1,046
5110901 - Labor Activity Rate - Adjustments	-	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5190001 - Int-Labor Settled from PM Order	100	-	-	-
5195000 - Int Act Alloc-Labor Regular	19,910	-	-	-
Personnel Services Total	**401,835**	**395,466**	**408,868**	**13,402**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	960	960
5210015 - Cellular Phone Usage	-	-	2,224	2,224
5210025 - Telecom Equipment Cost	-	-	2,212	2,212
5290007 - Int-Telecomm Serv Settled from PM Order	3,957	3,811	-	(3,811)
5312020 - Convenience Copier Charges	-	-	4,628	4,628
5415000 - Insurance Expense	5	-	8	8
5415010 - Public Liability Insurance - Self Ins	2,198	2,198	2,376	178
5417007 - Rent/Lease Municipal Buildings	14,816	-	-	-
Fixed Costs Total	**20,976**	**6,009**	**12,408**	**6,399**
Maintenance & Operations				
5210100 - Office Expense	663	4,803	4,803	-
5210200 - Food Supplies	624	650	650	-
5220100 - Operating Supplies	262	500	500	-
5310100 - Professional Services Expense	173,402	61,071	61,071	-
5330100 - External Contract Services	147,594	230,500	244,514	14,014
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	6,286	-	-	-
5411000 - Transportation Expense	-	1,232	1,232	-
5412000 - Advertising Expense	69	5,000	5,000	-
5412020 - Printing & Binding - Commercial	-	1,115	1,115	-
5412030 - Association Dues & Subscriptions	475	750	750	-
5412170 - Software Licensing & Maintenance Fees	-	280	280	-
5413000 - Postage Expense	77	400	400	-
5414000 - Training and Professional Development	7,621	6,730	6,730	-
5414100 - Travel and Subsistence	2,484	8,810	8,810	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
Maintenance & Operations Total	**339,556**	**321,841**	**335,855**	**14,014**
Assessments In	**103,993**	**40,446**	**32,488**	**(7,957)**
Assessments Out	**-**	**(868)**	**-**	**868**
1500 - CED Local Employment Apprenticeship Program Total	**866,359**	**762,894**	**789,620**	**26,726**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1600 - CMO Special Revenue Grant Fund				
Personnel Services				
5110900 - Labor	(0)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(4,815)	-	-	-
5190000 - Int-Labor Settled from Proj	0	-	-	-
5190001 - Int-Labor Settled from PM Order	7,876	-	-	-
5195000 - Int Act Alloc-Labor Regular	70,067	-	-	-
5195001 - Int Act Alloc-Labor Time and half	496	-	-	-
Personnel Services Total	**73,623**	**-**	**-**	**-**
Fixed Costs				
5210015 - Cellular Phone Usage	68	-	-	-
5312010 - Printing & Graphic Service	7,984	-	-	-
Fixed Costs Total	**8,052**	**-**	**-**	**-**
Maintenance & Operations				
5210100 - Office Expense	100	-	-	-
5210200 - Food Supplies	-	-	-	-
5220100 - Operating Supplies	41,665	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290001 - Int-Mats Settled from PM Order	102,265	-	-	-
5290003 - Int-Equip Settled from PM Order	519	-	-	-
5310100 - Professional Services Expense	351,213	-	-	-
5330100 - External Contract Services	103,479	-	-	-
5390000 - Int-Srvcs Settled from Proj	(0)	-	-	-
5412000 - Advertising Expense	7,152	-	-	-
5412030 - Association Dues & Subscriptions	350	-	-	-
5413000 - Postage Expense	338	-	-	-
5414000 - Training and Professional Development	1,033	-	-	-
5414100 - Travel and Subsistence	7,077	-	-	-
5421000 - Conservation Incentives	382,295	-	-	-
5490000 - Int-Misc Settled from Proj	0	-	-	-
Maintenance & Operations Total	**997,486**	**-**	**-**	**-**
1600 - CMO Special Revenue Grant Fund Total	**1,079,161**	**-**	**-**	**-**
1650 - Traffic Enforcement, Engineering & Education				
Personnel Services				
5110100 - Salaries & Wages - Regular	3,772,800	3,131,258	3,160,639	29,382
5110110 - Premium Pay	181,024	-	-	-
5110120 - Education/Training	252,217	-	-	-
5110200 - Salaries & Wages - Overtime	3,692	-	3,000	3,000
5110225 - Salaries & Wages - Vacation	265,229	-	-	-
5110250 - Salaries & Wages - Sick Leave	107,337	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	299,071	-	-	-
5110400 - Salaries & Wages - Other	50,208	-	-	-
5110410 - Allowances	25,530	-	10,000	10,000
5110411 - Tacoma Police Dept Allowances-Plan Only	-	12,960	14,580	1,620
5110420 - PTO Cashout Pay	9,774	-	-	-
5110430 - Accrued Salaries & Wages	105,045	-	-	-
5110800 - FICA Contributions	135,935	96,272	94,667	(1,605)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110810 - Health & Welfare	832,108	560,076	565,633	5,557
5110811 - Dental Plan	99,043	54,657	47,797	(6,861)
5110812 - Personal Time Off	95,723	-	-	-
5110820 - Insurance-Group Life	15,378	9,255	4,741	(4,514)
5110825 - VEBA Employer Paid Benefit	2,250	60,000	-	(60,000)
5110830 - Industrial Insurance	31,167	24,198	60,383	36,185
5110835 - State Unemployment Compensation	6,121	3,510	3,477	(34)
5110850 - Pension Contributions-TERS	119,525	103,874	99,940	(3,934)
5110851 - DRS Contributions-LEOFF	214,921	116,824	119,169	2,345
5110865 - Deferred Compensation/Defined Contribution	192,325	99,840	99,840	-
5110900 - Labor	2	-	-	-
5190001 - Int-Labor Settled from PM Order	10,982	-	-	-
5195000 - Int Act Alloc-Labor Regular	33,690	-	-	-
Personnel Services Total	**6,861,096**	**4,272,724**	**4,283,865**	**11,141**
Fixed Costs				
5312010 - Printing & Graphic Service	12,178	7,413	-	(7,413)
5312020 - Convenience Copier Charges	13,362	35,438	21,814	(13,624)
5415000 - Insurance Expense	85	107	63	(44)
5415010 - Public Liability Insurance - Self Ins	-	-	8,432	8,432
5417005 - Rent/Lease County & City Building	95,758	97,600	118,076	20,476
Fixed Costs Total	**121,383**	**140,558**	**148,385**	**7,827**
Maintenance & Operations				
5210100 - Office Expense	7,523	18,000	156,300	138,300
5210400 - Safety Equipment & Supplies	-	89,100	104,000	14,900
5216120 - Equipment Repair and Maintenance	326	-	-	-
5220100 - Operating Supplies	43,057	171,000	12,500	(158,500)
5290003 - Int-Equip Settled from PM Order	538	-	-	-
5320100 - Repair & Maintenance Services - Contract	-	4,000	12,000	8,000
5390002 - Int-Srvcs Settled from CO Internal Order	10,689	-	-	-
5412020 - Printing & Binding - Commercial	-	-	7,000	7,000
5413000 - Postage Expense	7,410	11,500	6,000	(5,500)
5416050 - Electricity Expense	1,345	-	3,000	3,000
5417004 - Rent/Lease others	1,609,132	1,776,000	1,426,860	(349,140)
5426000 - Cash Discounts Taken	(32)	-	-	-
5427100 - Interpreter Services	32,534	29,996	30,000	4
5428900 - Recognize Employees for Years of Service	50	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	0	-	-	-
Maintenance & Operations Total	**1,712,573**	**2,099,596**	**1,757,660**	**(341,936)**
Debt Service				
6621000 - Interest Expenses - other	43,199	-	-	-
Debt Service Total	**43,199**	**-**	**-**	**-**
Assessments In	**314,311**	**61,862**	**300,763**	**238,901**
Reserves	**-**	**59,067**	**-**	**(59,067)**
1650 - Traffic Enforcement, Engineering & Education Total	**9,052,562**	**6,633,807**	**6,490,673**	**(143,134)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
2010 - Voted Bonds				
Contributions & Transfers				
6530200 - Transfer to Other Funds	596	-	-	-
6530300 - Transfers Out from within same fund	59,084	-	-	-
Contributions & Transfers Total	**59,681**	**-**	**-**	**-**
Debt Service				
6599500 - LTGO Bond Principal Payments	3,305,000	3,680,000	3,985,000	305,000
6611000 - Interest Expense	2,105,162	1,726,550	1,427,050	(299,500)
Debt Service Total	**5,410,162**	**5,406,550**	**5,412,050**	**5,500**
2010 - Voted Bonds Total	**5,469,842**	**5,406,550**	**5,412,050**	**5,500**
2035 - LTD GO Bonds 1997 A & B				
Debt Service				
6599500 - LTGO Bond Principal Payments	-	1,626,120	1,861,977	235,857
6611000 - Interest Expense	1,188,575	3,562,455	4,506,598	944,143
Debt Service Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2035 - LTD GO Bonds 1997 A & B Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2038 - Public Works Trust Fund Loan				
Debt Service				
6599570 - Other Long Term Debt Principal Payments	2,183,125	2,144,664	2,221,587	76,923
6611000 - Interest Expense	154,238	120,617	92,016	(28,601)
Debt Service Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
2038 - Public Works Trust Fund Loan Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
2039 - LTGO Refunding Bonds 2001				
Debt Service				
6599500 - LTGO Bond Principal Payments	-	1,105,000	-	(1,105,000)
6611000 - Interest Expense	103,625	78,650	-	(78,650)
Debt Service Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2039 - LTGO Refunding Bonds 2001 Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2040 - LTGO 2009 Series A-F Bond Redemption				
Debt Service				
6599500 - LTGO Bond Principal Payments	2,195,000	2,295,000	405,000	(1,890,000)
6611000 - Interest Expense	2,845,995	2,710,695	2,593,003	(117,692)
Debt Service Total	**5,040,995**	**5,005,695**	**2,998,003**	**(2,007,692)**
2040 - LTGO 2009 Series A-F Bond Redemption Total	**5,040,995**	**5,005,695**	**2,998,003**	**(2,007,692)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
2041 - 2010 LTGO Bonds Series 2010B - 2010E				
Contributions & Transfers				
6530200 - Transfer to Other Funds	15,279	-	-	-
Contributions & Transfers Total	**15,279**	**-**	**-**	**-**
Debt Service				
6599500 - LTGO Bond Principal Payments	-	730,000	7,615,000	6,885,000
6611000 - Interest Expense	5,054,986	5,993,947	5,616,484	(377,463)
Debt Service Total	**5,054,986**	**6,723,947**	**13,231,484**	**6,507,537**
2041 - 2010 LTGO Bonds Series 2010B - 2010E Total	**5,070,264**	**6,723,947**	**13,231,484**	**6,507,537**
2042 - 2013 LTGO Refunding Bonds				
Debt Service				
6599500 - LTGO Bond Principal Payments	-	-	2,805,000	2,805,000
6611000 - Interest Expense	-	-	3,847,800	3,847,800
Debt Service Total	**-**	**-**	**6,652,800**	**6,652,800**
2042 - 2013 LTGO Refunding Bonds Total	**-**	**-**	**6,652,800**	**6,652,800**
3209 - 1997 Bond Issue Const/Dvl PM				
Personnel Services				
5110900 - Labor	31,517	-	-	-
Personnel Services Total	**31,517**	**-**	**-**	**-**
Fixed Costs				
5312010 - Printing & Graphic Service	704	-	-	-
Fixed Costs Total	**704**	**-**	**-**	**-**
Maintenance & Operations				
5210500 - Landscape Equipment & Supplies	5,185	-	-	-
5220100 - Operating Supplies	1,322	-	-	-
5280900 - Equipment Charges Corrections	18,555	-	-	-
5310100 - Professional Services Expense	4,880	-	-	-
5330100 - External Contract Services	5,625	-	-	-
5333000 - Equipment Lease Charges	12	-	-	-
5417002 - Rent/Lease Tools & Machinery	54	-	-	-
5419200 - Miscellaneous Other Services and Charges	(353,339)	-	-	-
5490000 - Int-Misc Settled from Proj	364,593	-	-	-
Maintenance & Operations Total	**46,887**	**-**	**-**	**-**
Capital Outlay				
5110900 - Labor	(31,517)	-	-	-
5210500 - Landscape Equipment & Supplies	(5,185)	-	-	-
5220100 - Operating Supplies	(1,322)	-	-	-
5280900 - Equipment Charges Corrections	(18,555)	-	-	-
5310100 - Professional Services Expense	(4,880)	-	-	-
5312010 - Printing & Graphic Service	(704)	-	-	-
5330100 - External Contract Services	(5,625)	-	-	-
5333000 - Equipment Lease Charges	(12)	-	-	-
5417002 - Rent/Lease Tools & Machinery	(54)	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419200 - Miscellaneous Other Services and Charges	(11,254)	-	-	-
5490000 - Int-Misc Settled from Proj	(364,593)	-	-	-
5631000 - Other Structures & Improvements	-	-	-	-
5651000 - Undistributed Work in Progress	-	-	-	-
Capital Outlay Total	**(443,701)**	**-**	**-**	**-**
3209 - 1997 Bond Issue Const/Dvl PM Total	**(364,593)**	**-**	**-**	**-**
3211 - Capital Projects Fund				
Personnel Services				
5110100 - Salaries & Wages - Regular	7,737	-	25,598	25,598
5110120 - Education/Training	30	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	527	-	-	-
5110430 - Accrued Salaries & Wages	(28)	-	-	-
5110800 - FICA Contributions	640	-	1,958	1,958
5110810 - Health & Welfare	1,351	-	6,545	6,545
5110811 - Dental Plan	157	-	552	552
5110812 - Personal Time Off	253	-	-	-
5110820 - Insurance-Group Life	29	-	38	38
5110830 - Industrial Insurance	112	-	520	520
5110835 - State Unemployment Compensation	9	-	28	28
5110850 - Pension Contributions-TERS	887	-	2,765	2,765
5110890 - Capital Labor Credit	-	-	(38,005)	(38,005)
5110900 - Labor	(10,655)	-	-	-
5190000 - Int-Labor Settled from Proj	374,776	-	-	-
Personnel Services Total	**375,824**	**-**	**(0)**	**(0)**
Fixed Costs				
5415000 - Insurance Expense	44	56	-	(56)
5415010 - Public Liability Insurance - Self Ins	-	-	238	238
Fixed Costs Total	**44**	**56**	**238**	**182**
Maintenance & Operations				
5280900 - Equipment Charges Corrections	(1,222)	-	-	-
5290000 - Int-Mats Settled from Proj	37,194	-	-	-
5330100 - External Contract Services	-	460,000	-	(460,000)
5390000 - Int-Srvcs Settled from Proj	551,308	-	-	-
5419120 - Business District Reimbursements - PW	-	120,000	-	(120,000)
5490000 - Int-Misc Settled from Proj	6,162	-	-	-
Maintenance & Operations Total	**593,440**	**580,000**	**-**	**(580,000)**
Capital Outlay				
5110900 - Labor	(4,428)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(4,145)	-	-	-
5190000 - Int-Labor Settled from Proj	(374,776)	-	-	-
5190001 - Int-Labor Settled from PM Order	102,433	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	237	-	-	-
5195000 - Int Act Alloc-Labor Regular	281,124	-	-	-
5195001 - Int Act Alloc-Labor Time and half	13,764	-	-	-
5195002 - Int Act Alloc-Labor Double Time	229	-	-	-
5210015 - Cellular Phone Usage	1,041	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5210100 - Office Expense	7	-	-	-
5220100 - Operating Supplies	20,906	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,077	-	-	-
5290000 - Int-Mats Settled from Proj	(37,194)	-	-	-
5290001 - Int-Mats Settled from PM Order	19,217	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	4,930	-	-	-
5290003 - Int-Equip Settled from PM Order	30,969	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	12	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	1,339	-	-	-
5290012 - Int - ES Laboratory Services from PM	10,732	-	-	-
5290014 - Int-Disposal Fees From PM Order	3,298	-	-	-
5310100 - Professional Services Expense	91,670	-	-	-
5312010 - Printing & Graphic Service	1,349	-	-	-
5330100 - External Contract Services	2,490,478	-	-	-
5390000 - Int-Srvcs Settled from Proj	(556,308)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	2,739	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	48,426	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,419	-	-	-
5411000 - Transportation Expense	532	-	-	-
5412000 - Advertising Expense	113	-	-	-
5413000 - Postage Expense	90	-	-	-
5416000 - Public Utility Services Expense	692	-	-	-
5416030 - Surface Water Expense	614	-	-	-
5416040 - Water Expense	7,180	-	-	-
5416050 - Electricity Expense	238	-	-	-
5417002 - Rent/Lease Tools & Machinery	6,162	-	-	-
5418000 - Licenses and Permits	21,127	-	-	-
5490000 - Int-Misc Settled from Proj	(6,162)	-	-	-
5490001 - Int-Misc Settled from PM Order	2,087	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	101	-	-	-
5590001 - Int-O/H Settled from PM Order	71	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	-	400,000	400,000
5610000 - Interfund Services	239	-	-	-
5631000 - Other Structures & Improvements	-	-	1,250,000	1,250,000
Capital Outlay Total	**2,184,632**	**-**	**1,650,000**	**1,650,000**
Contributions & Transfers				
6510020 - Contribution to Foss Waterway Dev Auth	161,306	163,920	-	(163,920)
6530200 - Transfer to Other Funds	3,126,477	1,050,000	-	(1,050,000)
6530300 - Transfers Out from within same fund	280,681	5,600,000	-	(5,600,000)
6532100 - Transfer to Capital Improvement Prog	(27,663)	-	250,000	250,000
6538500 - Transfer to Performing Arts Center	151,490	1,000,000	1,000,000	-
6538760 - Transfer to Paths & Trails Fund	-	-	1,975,000	1,975,000
6539200 - Transfer Transp Capital Fund	3,203,027	5,830,000	4,676,500	(1,153,500)
Contributions & Transfers Total	**6,895,319**	**13,643,920**	**7,901,500**	**(5,742,420)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6540104 - Transf to Debt Svc 2010D LTGO BABs	-	-	3,039,924	3,039,924
Debt Service Total	**-**	**-**	**3,039,924**	**3,039,924**
Assessments In	**453,255**	**515,431**	**236,277**	**(279,154)**
Reserves	**-**	**15,592**	**-**	**(15,592)**
3211 - Capital Projects Fund Total	**10,502,513**	**14,754,999**	**12,827,939**	**(1,927,060)**
3216 - Police Facility 2002				
Debt Service				
6611000 - Interest Expense	156,104	102,375	72,000	(30,375)
Debt Service Total	**156,104**	**102,375**	**72,000**	**(30,375)**
3216 - Police Facility 2002 Total	**156,104**	**102,375**	**72,000**	**(30,375)**
3217 - Parking Garage Capital Projects				
Capital Outlay				
5310100 - Professional Services Expense	12,280	-	-	-
5330100 - External Contract Services	68,510	-	-	-
5418000 - Licenses and Permits	145	-	-	-
Capital Outlay Total	**80,935**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	222,193	-	-	-
Contributions & Transfers Total	**222,193**	**-**	**-**	**-**
Debt Service				
6611000 - Interest Expense	885,405	-	-	-
6621000 - Interest Expenses - other	7	-	-	-
Debt Service Total	**885,412**	**-**	**-**	**-**
Assessments In	**918**	**927**	**-**	**(927)**
Assessments Out	**-**	**(927)**	**-**	**927**
3217 - Parking Garage Capital Projects Total	**1,189,459**	**-**	**-**	**-**
3218 - 2009 LTGO Bond Capital Projects				
Personnel Services				
5190000 - Int-Labor Settled from Proj	177,221	-	-	-
Personnel Services Total	**177,221**	**-**	**-**	**-**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5220100 - Operating Supplies	(162)	-	-	-
5290000 - Int-Mats Settled from Proj	62,524	-	-	-
5330100 - External Contract Services	(14)	-	-	-
5390000 - Int-Srvcs Settled from Proj	2,173,159	-	-	-
5490000 - Int-Misc Settled from Proj	30,854	-	-	-
Maintenance & Operations Total	**2,266,361**	**-**	**-**	**-**
Capital Outlay				
5110900 - Labor	545	-	-	-
5190000 - Int-Labor Settled from Proj	(177,221)	-	-	-
5190001 - Int-Labor Settled from PM Order	3,553	-	-	-
5195000 - Int Act Alloc-Labor Regular	403,554	-	-	-
5195001 - Int Act Alloc-Labor Time and half	4,799	-	-	-
5210000 - Communication Materials	387	-	-	-
5210015 - Cellular Phone Usage	298	-	-	-
5210100 - Office Expense	133,829	-	-	-
5210200 - Food Supplies	50,653	-	-	-
5210400 - Safety Equipment & Supplies	124	-	-	-
5216120 - Equipment Repair and Maintenance	57,520	-	-	-
5220100 - Operating Supplies	207,447	-	-	-
5220150 - Computer Supplies	9,325	-	-	-
5290000 - Int-Mats Settled from Proj	(62,524)	-	-	-
5290001 - Int-Mats Settled from PM Order	969	-	-	-
5290003 - Int-Equip Settled from PM Order	2,865	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	1	-	-	-
5310100 - Professional Services Expense	1,197,502	-	-	-
5311100 - Audit Services Expense	15,823	-	-	-
5312010 - Printing & Graphic Service	4,910	-	-	-
5330100 - External Contract Services	15,937,006	-	-	-
5390000 - Int-Srvcs Settled from Proj	(2,173,159)	-	-	-
5412000 - Advertising Expense	1,086	-	-	-
5413000 - Postage Expense	14	-	-	-
5416000 - Public Utility Services Expense	38,320	-	-	-
5418000 - Licenses and Permits	66,861	-	-	-
5490000 - Int-Misc Settled from Proj	(30,854)	-	-	-
5621100 - Land	175,000	-	-	-
5641500 - Moveable Equipment Over $5k	96,261	-	-	-
5642500 - Stationary Equipment Over $5k	57,791	-	-	-
5643500 - Furniture & Fixtures Over $5k	320,850	-	-	-
Capital Outlay Total	**16,343,533**	**-**	**-**	**-**
Contributions & Transfers				
6510020 - Contribution to Foss Waterway Dev Auth	230,522	-	-	-
6530200 - Transfer to Other Funds	359,917	-	-	-
6530300 - Transfers Out from within same fund	16,931,176	-	-	-
6532100 - Transfer to Capital Improvement Prog	135,000	-	-	-
Contributions & Transfers Total	**17,656,615**	**-**	**-**	**-**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6621000 - Interest Expenses - other	2,699	-	-	-
Debt Service Total	**2,699**	**-**	**-**	**-**
3218 - 2009 LTGO Bond Capital Projects Total	**36,446,428**	**-**	**-**	**-**
3220 - 2010 LTGO Bonds				
Personnel Services				
5110900 - Labor	(28,882)	-	-	-
5190000 - Int-Labor Settled from Proj	2,402,295	-	-	-
Personnel Services Total	**2,373,413**	**-**	**-**	**-**
Maintenance & Operations				
5280900 - Equipment Charges Corrections	(647)	-	-	-
5290000 - Int-Mats Settled from Proj	2,231,044	-	-	-
5310100 - Professional Services Expense	(16,737)	-	-	-
5390000 - Int-Srvcs Settled from Proj	2,118,313	-	-	-
5412000 - Advertising Expense	(544)	-	-	-
5490000 - Int-Misc Settled from Proj	352,540	-	-	-
5590000 - Int-O/H Settled from Proj	266,961	-	-	-
Maintenance & Operations Total	**4,950,930**	**-**	**-**	**-**
Capital Outlay				
5110900 - Labor	2,823	-	-	-
5190000 - Int-Labor Settled from Proj	(2,402,295)	-	-	-
5190001 - Int-Labor Settled from PM Order	2,009,208	-	-	-
5195000 - Int Act Alloc-Labor Regular	494,364	-	-	-
5195001 - Int Act Alloc-Labor Time and half	16,847	-	-	-
5195002 - Int Act Alloc-Labor Double Time	5,652	-	-	-
5210015 - Cellular Phone Usage	450	-	-	-
5210100 - Office Expense	32,956	-	-	-
5210400 - Safety Equipment & Supplies	130,950	-	-	-
5216100 - Building Maintenance	16,646	-	-	-
5220100 - Operating Supplies	7,360	-	-	-
5220150 - Computer Supplies	221,302	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,527	-	-	-
5280900 - Equipment Charges Corrections	60	-	-	-
5290000 - Int-Mats Settled from Proj	(2,231,044)	-	-	-
5290001 - Int-Mats Settled from PM Order	1,369,156	-	-	-
5290003 - Int-Equip Settled from PM Order	717,419	-	-	-
5290006 - Int-Mail Service Settled from PM Order	38	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	56	-	-	-
5290014 - Int-Disposal Fees From PM Order	129,642	-	-	-
5310100 - Professional Services Expense	940,629	-	-	-
5312010 - Printing & Graphic Service	2,796	-	-	-
5320100 - Repair & Maintenance Services - Contract	(0)	-	-	-
5330100 - External Contract Services	1,898,778	-	-	-
5390000 - Int-Srvcs Settled from Proj	(2,118,313)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	46,846	-	-	-
5411000 - Transportation Expense	199	-	-	-
5412000 - Advertising Expense	960	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5412170 - Software Licensing & Maintenance Fees	1,966	-	-	-
5413000 - Postage Expense	107	-	-	-
5414000 - Training and Professional Development	345	-	-	-
5414100 - Travel and Subsistence	3	-	-	-
5418000 - Licenses and Permits	23,310	-	-	-
5490000 - Int-Misc Settled from Proj	(352,540)	-	-	-
5490001 - Int-Misc Settled from PM Order	4,393	-	-	-
5590000 - Int-O/H Settled from Proj	(266,961)	-	-	-
5590001 - Int-O/H Settled from PM Order	266,961	-	-	-
5610000 - Interfund Services	83,699	-	-	-
5641500 - Moveable Equipment Over $5k	211,615	-	-	-
5644500 - Communications Equipment Over $5k	334,079	-	-	-
5645500 - Data Processing Equipment Over $5k	7,083	-	-	-
Capital Outlay Total	**1,609,070**	**-**	**-**	**-**
Contributions & Transfers				
6510020 - Contribution to Foss Waterway Dev Auth	1,104,675	-	-	-
6530200 - Transfer to Other Funds	23,178	-	-	-
6532100 - Transfer to Capital Improvement Prog	392,836	-	-	-
6538500 - Transfer to Performing Arts Center	1,547,470	-	-	-
6539200 - Transfer Transp Capital Fund	616,152	-	-	-
6539850 - Contribution to GG Fleet Services Fund	4,869,083	-	-	-
Contributions & Transfers Total	**8,553,394**	**-**	**-**	**-**
Debt Service				
6615000 - Other Debt Service Costs	2,071	-	-	-
Debt Service Total	**2,071**	**-**	**-**	**-**
3220 - 2010 LTGO Bonds Total	**17,488,878**	**-**	**-**	**-**
4110 - Permit Services Fund				
Personnel Services				
5110100 - Salaries & Wages - Regular	5,239,248	6,330,294	9,321,266	2,990,972
5110120 - Education/Training	64,221	-	-	-
5110200 - Salaries & Wages - Overtime	6,393	-	-	-
5110225 - Salaries & Wages - Vacation	152,238	-	-	-
5110250 - Salaries & Wages - Sick Leave	86,293	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	400,338	-	-	-
5110400 - Salaries & Wages - Other	8,648	-	-	-
5110401 - Military Leave Pay	6,938	-	-	-
5110410 - Allowances	4,500	-	4,600	4,600
5110420 - PTO Cashout Pay	6,351	-	-	-
5110430 - Accrued Salaries & Wages	(16,956)	-	-	-
5110500 - Leave Severance Payoff	137,177	-	100,000	100,000
5110800 - FICA Contributions	477,214	483,569	708,930	225,361
5110810 - Health & Welfare	1,142,269	1,250,060	1,761,494	511,434
5110811 - Dental Plan	129,057	121,876	148,763	26,887
5110812 - Personal Time Off	272,666	-	-	-
5110820 - Insurance-Group Life	20,502	18,358	13,982	(4,376)
5110830 - Industrial Insurance	161,003	305,653	317,690	12,037
5110835 - State Unemployment Compensation	6,897	6,963	10,253	3,290

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110850 - Pension Contributions-TERS	653,399	683,672	1,006,697	323,025
5110900 - Labor	611	-	650,000	650,000
5110901 - Labor Activity Rate - Adjustments	297	-	-	-
5190001 - Int-Labor Settled from PM Order	738,469	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	203,058	-	-	-
5195000 - Int Act Alloc-Labor Regular	(92,264)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,613)	-	-	-
Personnel Services Total	**9,806,956**	**9,200,445**	**14,043,674**	**4,843,230**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	31,593	26,880	(4,713)
5210015 - Cellular Phone Usage	-	30,120	41,714	11,594
5210025 - Telecom Equipment Cost	3,220	57,550	79,218	21,668
5290005 - Int-Car Wash Settled from PM Order	299	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	114,163	101,592	-	(101,592)
5290009 - Int-Copier-Graphics Settle from PM Order	1,949	-	-	-
5312010 - Printing & Graphic Service	49,645	58,294	-	(58,294)
5312020 - Convenience Copier Charges	61,357	49,585	-	(49,585)
5321000 - Inventory Fuel - External	-	27,775	-	(27,775)
5333010 - Admin OH Fee	-	18,280	-	(18,280)
5333020 - Replacement Fee	-	34,010	-	(34,010)
5333030 - Full Svc Maint Fee	-	38,140	-	(38,140)
5390001 - Int-Srvcs Settled from PM Order	32,840	25,512	-	(25,512)
5390003 - Int-Fleet Maint Settled from PM Order	5,543	-	-	-
5390004 - Int-Fleet Repl Fee Settled from PM Order	23,348	29,040	-	(29,040)
5390005 - Int-Fleet Fuel Settled from PM Order	26,300	23,007	23,008	1
5390006 - Int-Fleet Admin OH Settled from PM Order	16,025	16,704	12,864	(3,840)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	26,278	26,278
5415000 - Insurance Expense	129	163	-	(163)
5415010 - Public Liability Insurance - Self Ins	-	-	56,506	56,506
5417007 - Rent/Lease Municipal Buildings	433,868	445,000	456,333	11,333
5417008 - Rent/Lease City Parking	-	12,960	19,440	6,480
5417009 - Rent/Lease Radio Communications	19,881	31,970	-	(31,970)
5425010 - Credit Card Discount Fees	81,953	70,000	154,980	84,980
5620000 - Intergovernmental Services	5	-	-	-
Fixed Costs Total	**870,524**	**1,101,295**	**897,221**	**(204,074)**
Maintenance & Operations				
5210020 - Long Distance Phone Usage	-	1,450	-	(1,450)
5210100 - Office Expense	27,627	25,000	90,000	65,000
5210200 - Food Supplies	-	-	1,000	1,000
5210400 - Safety Equipment & Supplies	2	-	-	-
5220100 - Operating Supplies	1,799	25,000	2,000	(23,000)
5220150 - Computer Supplies	5,392	7,500	20,000	12,500
5230100 - Repairs & Maintenance Materials Expense	2,597	3,500	-	(3,500)
5290001 - Int-Mats Settled from PM Order	514	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	576	-	-	-
5290003 - Int-Equip Settled from PM Order	21,871	-	-	-
5290006 - Int-Mail Service Settled from PM Order	839	1,650	-	(1,650)
5310100 - Professional Services Expense	154,197	75,000	250,000	175,000
5311100 - Audit Services Expense	1,795	3,000	2,000	(1,000)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5311300 - Legal Service	-	-	2,000	2,000
5318000 - Permits & Licenses Service	266	150	450	300
5320100 - Repair & Maintenance Services - Contract	117	-	-	-
5321160 - Car Wash	-	390	-	(390)
5330100 - External Contract Services	166,438	75,000	246,152	171,152
5412000 - Advertising Expense	17,059	25,000	10,000	(15,000)
5412020 - Printing & Binding - Commercial	-	-	50,000	50,000
5412030 - Association Dues & Subscriptions	3,732	5,000	-	(5,000)
5412170 - Software Licensing & Maintenance Fees	346	250	265,000	264,750
5413000 - Postage Expense	12,149	15,600	10,000	(5,600)
5414000 - Training and Professional Development	19,284	34,000	150,000	116,000
5414100 - Travel and Subsistence	2,834	3,000	10,000	7,000
5417004 - Rent/Lease others	11,340	-	-	-
5418000 - Licenses and Permits	108	150	-	(150)
5419100 - Miscellaneous Employee Reimbursements	121	250	440	190
5419200 - Miscellaneous Other Services and Charges	25	34	-	(34)
5422100 - State Business & Occupation Tax	20	20	24	4
5490001 - Int-Misc Settled from PM Order	(589)	-	-	-
5590001 - Int-O/H Settled from PM Order	128	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	133	-	-	-
6842000 - Insurance Recoveries	(5,026)	-	-	-
Maintenance & Operations Total	**445,696**	**300,944**	**1,109,066**	**808,122**
Capital Outlay				
5610000 - Interfund Services	-	-	-	-
5631000 - Other Structures & Improvements	-	-	200,000	200,000
5642500 - Stationary Equipment Over $5k	-	40,000	-	(40,000)
Capital Outlay Total	**-**	**40,000**	**200,000**	**160,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	4,086	-	-	-
6539881 - Transfer to Permit Fund-Fee Waivers	-	-	200,000	200,000
Contributions & Transfers Total	**4,086**	**-**	**200,000**	**200,000**
Debt Service				
6621000 - Interest Expenses - other	43,594	40,000	-	(40,000)
Debt Service Total	**43,594**	**40,000**	**-**	**(40,000)**
Assessments In	**2,069,144**	**1,937,491**	**2,372,374**	**434,882**
4110 - Permit Services Fund Total	**13,240,000**	**12,620,175**	**18,822,335**	**6,202,160**
4120 - PW Tacoma Rail Mountain Division				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	310,297	-	(310,297)
5110800 - FICA Contributions	-	23,738	-	(23,738)
5110810 - Health & Welfare	-	54,094	-	(54,094)
5110811 - Dental Plan	-	5,274	-	(5,274)
5110820 - Insurance-Group Life	-	900	-	(900)
5110830 - Industrial Insurance	-	20,863	-	(20,863)
5110835 - State Unemployment Compensation	-	341	-	(341)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110850 - Pension Contributions-TERS	-	33,512	-	(33,512)
5110890 - Capital Labor Credit	-	(474,845)	-	474,845
5110895 - Labor To/From Others	-	832,864	1,147,398	314,534
5110900 - Labor	(192)	-	-	-
5190000 - Int-Labor Settled from Proj	1,541	-	-	-
5190001 - Int-Labor Settled from PM Order	2,174	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	926,723	-	-	-
Personnel Services Total	**930,247**	**807,037**	**1,147,398**	**340,361**
Fixed Costs				
5312010 - Printing & Graphic Service	891	4,375	-	(4,375)
5321000 - Inventory Fuel - External	-	-	480,180	480,180
5333026 - Replacement Fee Credit	-	(9,000)	-	9,000
5390001 - Int-Srvcs Settled from PM Order	6,886	6,000	-	(6,000)
5390003 - Int-Fleet Maint Settled from PM Order	29,941	19,685	10,138	(9,547)
5390004 - Int-Fleet Repl Fee Settled from PM Order	7,330	37,800	6,552	(31,248)
5390005 - Int-Fleet Fuel Settled from PM Order	35,003	26,055	26,056	1
5390006 - Int-Fleet Admin OH Settled from PM Order	4,283	-	4,800	4,800
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	7,738	7,738
5415000 - Insurance Expense	2,183	1,299	3,500	2,201
5415005 - Public Liability Insurance - External	136,566	136,073	152,565	16,492
Fixed Costs Total	**223,083**	**222,287**	**691,529**	**469,242**
Maintenance & Operations				
5210400 - Safety Equipment & Supplies	2,673	-	-	-
5216110 - Automotive Supplies	1,427	-	-	-
5216120 - Equipment Repair and Maintenance	39,180	50,000	30,000	(20,000)
5220100 - Operating Supplies	8,449	10,023	10,800	777
5221100 - Lubricant Expense	80	-	-	-
5230100 - Repairs & Maintenance Materials Expense	47,865	100,000	160,000	60,000
5290001 - Int-Mats Settled from PM Order	1,235	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	43,817	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	13	-	-	-
5310100 - Professional Services Expense	140,969	420,000	138,608	(281,392)
5311100 - Audit Services Expense	58,284	-	-	-
5311300 - Legal Service	677	-	-	-
5318000 - Permits & Licenses Service	879	-	-	-
5320100 - Repair & Maintenance Services - Contract	737,915	600,000	1,002,730	402,730
5330100 - External Contract Services	109,272	17,000	19,000	2,000
5333300 - Vehicle Maintenance	5,713	-	-	-
5390000 - Int-Srvcs Settled from Proj	216,271	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	499,740	380,000	-	(380,000)
5411000 - Transportation Expense	8,500	-	-	-
5412000 - Advertising Expense	549	-	-	-
5412020 - Printing & Binding - Commercial	-	-	786	786
5413000 - Postage Expense	129	-	-	-
5414100 - Travel and Subsistence	49	-	-	-
5416030 - Surface Water Expense	-	-	78,000	78,000
5416050 - Electricity Expense	15,081	-	24,000	24,000
5416060 - Solid Waste/Garbage Expense	49	15,000	-	(15,000)
5417001 - Rent/Lease Auto Equipment	3,043	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417002 - Rent/Lease Tools & Machinery	225,559	225,000	225,000	-
5417004 - Rent/Lease others	450	-	-	-
5418000 - Licenses and Permits	4,303	4,000	5,700	1,700
5419000 - Utility Taxes & Assessments	13,736	14,000	56,000	42,000
5419200 - Miscellaneous Other Services and Charges	(79)	5,000	6,500	1,500
5419205 - Car Hire/Reclaim	141,120	110,000	70,000	(40,000)
5422000 - Gross Earnings Tax	-	43,454	-	(43,454)
5422100 - State Business & Occupation Tax	272	-	-	-
5422200 - State Utility Tax	44,017	-	50,304	50,304
5423000 - Bad Debts and Credit Fees	(632,427)	-	-	-
5426000 - Cash Discounts Taken	(2,929)	-	-	-
5490000 - Int-Misc Settled from Proj	5,698	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	88,549	78,000	-	(78,000)
6555500 - Residual Equity Transfers Out	(31)	-	-	-
Maintenance & Operations Total	**1,830,097**	**2,071,477**	**1,877,428**	**(194,049)**
Capital Outlay				
5110901 - Labor Activity Rate - Adjustments	(7,244)	-	-	-
5190000 - Int-Labor Settled from Proj	(1,541)	-	-	-
5195000 - Int Act Alloc-Labor Regular	140,236	-	-	-
5195001 - Int Act Alloc-Labor Time and half	17,711	-	-	-
5210015 - Cellular Phone Usage	174	-	-	-
5216120 - Equipment Repair and Maintenance	(4,185)	-	-	-
5220100 - Operating Supplies	23	-	-	-
5230100 - Repairs & Maintenance Materials Expense	84,260	-	-	-
5290003 - Int-Equip Settled from PM Order	164	-	-	-
5310100 - Professional Services Expense	221,870	-	-	-
5312010 - Printing & Graphic Service	2,102	-	-	-
5320100 - Repair & Maintenance Services - Contract	222,937	-	-	-
5330100 - External Contract Services	2,046,304	-	-	-
5390000 - Int-Srvcs Settled from Proj	(216,271)	-	-	-
5412000 - Advertising Expense	334	-	-	-
5413000 - Postage Expense	66	-	-	-
5417001 - Rent/Lease Auto Equipment	1,150	-	-	-
5417002 - Rent/Lease Tools & Machinery	4,439	-	-	-
5426000 - Cash Discounts Taken	(293)	-	-	-
5490000 - Int-Misc Settled from Proj	(5,698)	-	-	-
5641500 - Moveable Equipment Over $5k	340,698	-	-	-
Capital Outlay Total	**2,847,235**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	2,315	-	-	-
6532100 - Transfer to Capital Improvement Prog	259,026	-	-	-
6545000 - External Contributions	651	-	-	-
Contributions & Transfers Total	**261,992**	**-**	**-**	**-**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6611000 - Interest Expense	219,293	-	105,600	105,600
6621000 - Interest Expenses - other	37,787	-	-	-
Debt Service Total	**257,079**	**-**	**105,600**	**105,600**
Assessments In	**427,458**	**452,982**	**257,704**	**(195,278)**
Assessments Out	**-**	**(95,993)**	**-**	**95,993**
4120 - PW Tacoma Rail Mountain Division Total	**6,777,190**	**3,457,790**	**4,079,659**	**621,869**
4140 - PWE Parking Operating				
Personnel Services				
5110100 - Salaries & Wages - Regular	1,270,558	1,915,665	2,106,783	191,118
5110120 - Education/Training	581	-	-	-
5110200 - Salaries & Wages - Overtime	2,253	-	8,000	8,000
5110225 - Salaries & Wages - Vacation	69,541	-	-	-
5110250 - Salaries & Wages - Sick Leave	42,695	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	81,227	-	-	-
5110400 - Salaries & Wages - Other	11,480	-	-	-
5110410 - Allowances	2,993	-	-	-
5110430 - Accrued Salaries & Wages	23,541	-	-	-
5110500 - Leave Severance Payoff	24,199	-	-	-
5110800 - FICA Contributions	116,525	146,127	159,880	13,752
5110810 - Health & Welfare	409,069	532,743	575,930	43,187
5110811 - Dental Plan	45,133	51,940	48,626	(3,315)
5110812 - Personal Time Off	28,899	-	-	-
5110820 - Insurance-Group Life	5,547	5,555	3,160	(2,395)
5110830 - Industrial Insurance	101,408	149,990	133,974	(16,016)
5110835 - State Unemployment Compensation	1,676	2,107	2,318	210
5110850 - Pension Contributions-TERS	157,117	206,892	227,533	20,641
5110900 - Labor	(20,073)	-	-	-
5190001 - Int-Labor Settled from PM Order	8,396	-	-	-
5195000 - Int Act Alloc-Labor Regular	70,644	-	-	-
5195001 - Int Act Alloc-Labor Time and half	66	-	-	-
Personnel Services Total	**2,453,475**	**3,011,020**	**3,266,202**	**255,182**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	1,920	1,920
5210015 - Cellular Phone Usage	-	-	4,006	4,006
5210025 - Telecom Equipment Cost	108	-	4,608	4,608
5290005 - Int-Car Wash Settled from PM Order	134	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	15,751	11,290	-	(11,290)
5290009 - Int-Copier-Graphics Settle from PM Order	41	-	-	-
5312010 - Printing & Graphic Service	90,303	76,824	-	(76,824)
5312020 - Convenience Copier Charges	19,480	30,452	19,756	(10,696)
5390001 - Int-Srvcs Settled from PM Order	6,797	6,600	-	(6,600)
5390003 - Int-Fleet Maint Settled from PM Order	5,743	-	-	-
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	16,872	17,378	506
5390005 - Int-Fleet Fuel Settled from PM Order	4,904	6,358	6,358	-
5390006 - Int-Fleet Admin OH Settled from PM Order	7,479	11,136	3,600	(7,536)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	6,798	6,798
5415000 - Insurance Expense	72,478	72,458	51,278	(21,180)
5415005 - Public Liability Insurance - External	51,239	71,456	-	(71,456)
5415010 - Public Liability Insurance - Self Ins	-	-	4,276	4,276
5417005 - Rent/Lease County & City Building	30,413	30,997	59,496	28,499
5417007 - Rent/Lease Municipal Buildings	88,929	105,513	126,638	21,125
5417008 - Rent/Lease City Parking	3,240	8,640	7,490	(1,150)
5417009 - Rent/Lease Radio Communications	33,135	25,650	4,414	(21,236)
5425010 - Credit Card Discount Fees	138,236	54,075	196,800	142,725
Fixed Costs Total	**568,411**	**528,321**	**514,816**	**(13,505)**
Maintenance & Operations				
5210000 - Communication Materials	50,426	43,500	117,300	73,800
5210100 - Office Expense	6,952	6,700	207,341	200,641
5210400 - Safety Equipment & Supplies	267	-	2,171	2,171
5210600 - Noncapital Equipment Purchases	1,065	-	-	-
5216120 - Equipment Repair and Maintenance	313	-	7,698	7,698
5220100 - Operating Supplies	132,724	173,500	16,777	(156,723)
5220150 - Computer Supplies	1,872	8,500	597	(7,903)
5230100 - Repairs & Maintenance Materials Expense	563	-	-	-
5290001 - Int-Mats Settled from PM Order	1,032	-	-	-
5290003 - Int-Equip Settled from PM Order	314	-	-	-
5290012 - Int - ES Laboratory Services from PM	1,872	-	-	-
5310100 - Professional Services Expense	1,135,701	1,056,800	324,920	(731,880)
5311500 - Health Care Misc External Payment	224	-	-	-
5318000 - Permits & Licenses Service	70	-	-	-
5320100 - Repair & Maintenance Services - Contract	304,160	518,270	114,800	(403,470)
5330100 - External Contract Services	1,494,956	1,819,762	3,068,300	1,248,538
5390002 - Int-Srvcs Settled from CO Internal Order	4,301	-	-	-
5412000 - Advertising Expense	214	-	106	106
5412020 - Printing & Binding - Commercial	-	-	4,000	4,000
5412030 - Association Dues & Subscriptions	220	-	-	-
5412180 - Software Lic & Maint Fees-Non Assessed	2,815	-	-	-
5413000 - Postage Expense	5,909	6,000	4,169	(1,831)
5414000 - Training and Professional Development	3,118	15,000	17,425	2,425
5414100 - Travel and Subsistence	1,529	-	8,336	8,336
5416020 - Wastewater Expense	6,621	14,050	-	(14,050)
5416030 - Surface Water Expense	13,856	4,500	-	(4,500)
5416040 - Water Expense	17,409	19,500	-	(19,500)
5416050 - Electricity Expense	101,773	104,480	-	(104,480)
5416060 - Solid Waste/Garbage Expense	6,629	5,000	-	(5,000)
5417002 - Rent/Lease Tools & Machinery	1,303	5,000	-	(5,000)
5417004 - Rent/Lease others	2,880	-	-	-
5418000 - Licenses and Permits	1,645	3,200	-	(3,200)
5419000 - Utility Taxes & Assessments	127,080	33,802	104,685	70,883
5419100 - Miscellaneous Employee Reimbursements	450	-	857	857
5419200 - Miscellaneous Other Services and Charges	25	-	-	-
5422100 - State Business & Occupation Tax	49,184	53,182	-	(53,182)
5423000 - Bad Debts and Credit Fees	50,672	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	213	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5427100 - Interpreter Services	4,665	15,000	3,000	(12,000)
5490001 - Int-Misc Settled from PM Order	97	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	(0)	-	-	-
Maintenance & Operations Total	**3,535,118**	**3,905,745**	**4,002,482**	**96,737**
Capital Outlay				
5612000 - LID Assessments	-	-	103,500	103,500
Capital Outlay Total	**-**	**-**	**103,500**	**103,500**
Contributions & Transfers				
6530200 - Transfer to Other Funds	1,120,157	1,812,220	-	(1,812,220)
6530300 - Transfers Out from within same fund	1,715,483	3,662,685	-	(3,662,685)
Contributions & Transfers Total	**2,835,640**	**5,474,905**	**-**	**(5,474,905)**
Debt Service				
6540103 - Transf to Debt Svc 2010C LTGO Refunding	-	-	2,489,349	2,489,349
6599500 - LTGO Bond Principal Payments	-	-	2,684,500	2,684,500
6599520 - Revenue Bond Principal Payments	-	1,989,000	-	(1,989,000)
6611000 - Interest Expense	1,719,437	1,673,685	1,493,051	(180,634)
Debt Service Total	**1,719,437**	**3,662,685**	**6,666,900**	**3,004,215**
Assessments In	**335,799**	**187,531**	**731,170**	**543,639**
Reserves	**-**	**52,625**	**-**	**(52,625)**
4140 - PWE Parking Operating Total	**11,447,881**	**16,822,832**	**15,285,070**	**(1,537,762)**
4165 - PAF Convention Center				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,500,086	1,836,223	2,174,376	338,153
5110110 - Premium Pay	6,355	-	-	-
5110120 - Education/Training	1,985	-	-	-
5110200 - Salaries & Wages - Overtime	83,974	75,000	60,000	(15,000)
5110225 - Salaries & Wages - Vacation	68,486	-	-	-
5110250 - Salaries & Wages - Sick Leave	71,587	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	178,380	-	-	-
5110400 - Salaries & Wages - Other	9,061	-	-	-
5110410 - Allowances	-	-	1,860	1,860
5110420 - PTO Cashout Pay	15,324	-	-	-
5110430 - Accrued Salaries & Wages	(5,027)	-	-	-
5110500 - Leave Severance Payoff	95,521	-	-	-
5110800 - FICA Contributions	235,827	139,806	163,215	23,409
5110810 - Health & Welfare	754,838	427,833	499,030	71,197
5110811 - Dental Plan	87,481	41,712	42,133	421
5110812 - Personal Time Off	72,116	-	-	-
5110820 - Insurance-Group Life	10,147	5,325	3,261	(2,064)
5110830 - Industrial Insurance	40,858	14,602	90,125	75,523
5110835 - State Unemployment Compensation	3,392	2,020	2,392	372
5110850 - Pension Contributions-TERS	304,056	198,312	234,833	36,521
5110900 - Labor	-	612,941	-	(612,941)
5190001 - Int-Labor Settled from PM Order	2,341	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5195000 - Int Act Alloc-Labor Regular	(6,595)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	566	-	-	-
5195002 - Int Act Alloc-Labor Double Time	859	-	-	-
Personnel Services Total	**4,531,619**	**3,353,774**	**3,271,225**	**(82,549)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	21,120	21,120
5210015 - Cellular Phone Usage	-	-	960	960
5210025 - Telecom Equipment Cost	33	-	74,644	74,644
5210030 - Communication Fixed Fees	15,840	-	31,680	31,680
5216100 - Building Maintenance	81,213	75,000	40,000	(35,000)
5290007 - Int-Telecomm Serv Settled from PM Order	122,210	126,017	-	(126,017)
5290009 - Int-Copier-Graphics Settle from PM Order	2,389	-	-	-
5312010 - Printing & Graphic Service	270	-	-	-
5312020 - Convenience Copier Charges	1,917	1,500	17,114	15,614
5390005 - Int-Fleet Fuel Settled from PM Order	684	1,005	1,006	1
5390006 - Int-Fleet Admin OH Settled from PM Order	840	1,464	1,752	288
5415000 - Insurance Expense	99,868	103,046	194,643	91,597
5415010 - Public Liability Insurance - Self Ins	52,541	52,541	13,592	(38,949)
5425010 - Credit Card Discount Fees	22,276	24,675	41,820	17,145
Fixed Costs Total	**400,082**	**385,248**	**438,331**	**53,083**
Maintenance & Operations				
5210000 - Communication Materials	16,973	34,500	2,000	(32,500)
5210020 - Long Distance Phone Usage	-	-	1,100	1,100
5210100 - Office Expense	8,686	10,000	10,000	-
5210200 - Food Supplies	1,975	2,700	500	(2,200)
5210300 - Medical Equipment & Supplies	219	1,000	2,000	1,000
5210400 - Safety Equipment & Supplies	5,997	8,000	8,000	-
5210500 - Landscape Equipment & Supplies	4,490	5,500	4,250	(1,250)
5216070 - Chemicals & Gases	9,754	10,000	11,000	1,000
5216120 - Equipment Repair and Maintenance	91,527	90,000	50,000	(40,000)
5220100 - Operating Supplies	105,808	104,281	124,000	19,719
5220150 - Computer Supplies	2,791	5,800	11,000	5,200
5221010 - Fuel - External	617	1,000	2,000	1,000
5230100 - Repairs & Maintenance Materials Expense	69,161	75,000	57,500	(17,500)
5290001 - Int-Mats Settled from PM Order	195	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	6,293	-	-	-
5290003 - Int-Equip Settled from PM Order	601	-	-	-
5290014 - Int-Disposal Fees From PM Order	93	-	-	-
5310100 - Professional Services Expense	31,072	14,000	17,700	3,700
5311100 - Audit Services Expense	3,173	2,000	5,000	3,000
5318000 - Permits & Licenses Service	380	1,000	2,500	1,500
5320100 - Repair & Maintenance Services - Contract	192,399	175,000	272,500	97,500
5330100 - External Contract Services	1,736,534	2,637,297	2,712,000	74,703
5340100 - Temporary Labor Services	2,088	5,000	35,000	30,000
5390002 - Int-Srvcs Settled from CO Internal Order	18,231	-	-	-
5411000 - Transportation Expense	38	-	200	200
5412000 - Advertising Expense	22,699	27,500	48,500	21,000
5412020 - Printing & Binding - Commercial	246	1,000	-	(1,000)
5412030 - Association Dues & Subscriptions	14,937	14,500	8,000	(6,500)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5412160 - Computer Repairs	84	-	-	-
5412170 - Software Licensing & Maintenance Fees	29,342	20,950	44,700	23,750
5413000 - Postage Expense	1,651	1,000	1,000	-
5414000 - Training and Professional Development	6,312	16,000	3,000	(13,000)
5414100 - Travel and Subsistence	20,541	18,500	12,000	(6,500)
5416010 - Natural Gas Expense	45,369	55,000	58,000	3,000
5416020 - Wastewater Expense	16,122	15,000	19,000	4,000
5416030 - Surface Water Expense	15,750	15,000	19,000	4,000
5416040 - Water Expense	20,988	30,000	28,500	(1,500)
5416050 - Electricity Expense	315,441	350,000	377,500	27,500
5416060 - Solid Waste/Garbage Expense	35,020	50,000	46,000	(4,000)
5417002 - Rent/Lease Tools & Machinery	-	1,500	1,500	-
5417004 - Rent/Lease others	14,346	20,000	16,000	(4,000)
5418000 - Licenses and Permits	450	1,000	1,400	400
5419000 - Utility Taxes & Assessments	49,771	50,000	50,000	-
5419100 - Miscellaneous Employee Reimbursements	388	1,734	-	(1,734)
5419200 - Miscellaneous Other Services and Charges	(19,790)	-	-	-
5422100 - State Business & Occupation Tax	60,018	51,000	67,000	16,000
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	250	-	(250)
5426000 - Cash Discounts Taken	(39)	-	-	-
5428900 - Recognize Employees for Years of Service	71	250	500	250
5590001 - Int-O/H Settled from PM Order	67	-	-	-
Maintenance & Operations Total	**2,958,879**	**3,922,262**	**4,129,850**	**207,588**
Capital Outlay				
5619998 - Capital Expenditures - For Planning Only	-	-	450,000	450,000
Capital Outlay Total	**-**	**-**	**450,000**	**450,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	352,805	-	-	-
6530300 - Transfers Out from within same fund	1	-	-	-
Contributions & Transfers Total	**352,806**	**-**	**-**	**-**
Debt Service				
6540102 - Transf to Debt Svc 2010B LTGO Refunding	-	-	1,689,190	1,689,190
6540130 - Transf to Debt Svc 2013 LTGO Refunding	-	-	5,566,150	5,566,150
6599500 - LTGO Bond Principal Payments	-	1,866,000	1,987,000	121,000
6599520 - Revenue Bond Principal Payments	-	-	283,500	283,500
6611000 - Interest Expense	6,687,291	6,780,952	2,003,393	(4,777,559)
6615000 - Other Debt Service Costs	1,325	-	-	-
6621000 - Interest Expenses - other	1,218	-	-	-
Debt Service Total	**6,689,833**	**8,646,952**	**11,529,233**	**2,882,281**
Assessments In	**834,337**	**897,430**	**1,115,148**	**217,718**
4165 - PAF Convention Center Total	**15,767,557**	**17,205,666**	**20,933,787**	**3,728,121**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4170 - PAF Cheney Stadium				
Personnel Services				
5110100 - Salaries & Wages - Regular	13,533	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,795	-	-	-
5110430 - Accrued Salaries & Wages	(6,855)	-	-	-
5110800 - FICA Contributions	963	-	-	-
5110810 - Health & Welfare	1,787	-	-	-
5110811 - Dental Plan	231	-	-	-
5110812 - Personal Time Off	590	-	-	-
5110820 - Insurance-Group Life	50	-	-	-
5110830 - Industrial Insurance	12	-	-	-
5110835 - State Unemployment Compensation	14	-	-	-
5110850 - Pension Contributions-TERS	1,337	-	-	-
Personnel Services Total	**14,456**	**-**	**-**	**-**
Fixed Costs				
5210030 - Communication Fixed Fees	6,930	7,920	7,920	-
5415000 - Insurance Expense	64,928	58,886	105,450	46,564
5415010 - Public Liability Insurance - Self Ins	4,203	4,203	1,088	(3,115)
Fixed Costs Total	**76,061**	**71,009**	**114,458**	**43,449**
Maintenance & Operations				
5210000 - Communication Materials	367	-	-	-
5220100 - Operating Supplies	5,909	-	-	-
5290001 - Int-Mats Settled from PM Order	986	-	-	-
5290003 - Int-Equip Settled from PM Order	404	-	-	-
5311100 - Audit Services Expense	2,171	-	-	-
5311300 - Legal Service	2,542	-	-	-
5320100 - Repair & Maintenance Services - Contract	698	-	-	-
5330100 - External Contract Services	12,340	-	1,600	1,600
5413000 - Postage Expense	2	-	-	-
5416000 - Public Utility Services Expense	33	-	-	-
5416030 - Surface Water Expense	-	-	5,250	5,250
5416050 - Electricity Expense	5,486	5,600	7,500	1,900
5419000 - Utility Taxes & Assessments	13	-	-	-
5422400 - State Leasehold Tax	128,400	128,400	128,400	-
Maintenance & Operations Total	**159,351**	**134,000**	**142,750**	**8,750**
Contributions & Transfers				
6530200 - Transfer to Other Funds	3,626,019	-	-	-
6530300 - Transfers Out from within same fund	908,023	150,000	150,000	-
Contributions & Transfers Total	**4,534,043**	**150,000**	**150,000**	**-**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6540091 - Transf to Debt Svc 2009A Cheney	-	-	2,114,183	2,114,183
6540093 - Transf to Debt Svc 2009C LTGO Cheney	-	-	460,188	460,188
6599500 - LTGO Bond Principal Payments	-	295,000	-	(295,000)
6611000 - Interest Expense	-	2,267,062	-	(2,267,062)
6621000 - Interest Expenses - other	3,744	-	-	-
Debt Service Total	**3,744**	**2,562,062**	**2,574,371**	**12,309**
Assessments In	**6,912**	**-**	**43,448**	**43,448**
4170 - PAF Cheney Stadium Total	**4,794,566**	**2,917,071**	**3,025,027**	**107,956**
4180 - PAF Tacoma Dome				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,850,705	2,923,052	3,338,496	415,445
5110110 - Premium Pay	(11,083)	-	-	-
5110120 - Education/Training	6,133	-	-	-
5110200 - Salaries & Wages - Overtime	40,269	450,000	500,000	50,000
5110225 - Salaries & Wages - Vacation	160,392	-	-	-
5110250 - Salaries & Wages - Sick Leave	102,650	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	197,281	-	-	-
5110400 - Salaries & Wages - Other	21,477	-	-	-
5110401 - Military Leave Pay	4,682	-	-	-
5110410 - Allowances	-	-	4,740	4,740
5110420 - PTO Cashout Pay	9,693	-	-	-
5110430 - Accrued Salaries & Wages	8,974	-	-	-
5110500 - Leave Severance Payoff	175,142	-	-	-
5110800 - FICA Contributions	272,267	220,439	249,998	29,559
5110810 - Health & Welfare	782,697	686,828	809,901	123,073
5110811 - Dental Plan	94,762	66,963	68,380	1,417
5110812 - Personal Time Off	78,758	-	-	-
5110820 - Insurance-Group Life	11,031	8,477	5,008	(3,469)
5110830 - Industrial Insurance	46,974	61,714	196,667	134,953
5110835 - State Unemployment Compensation	3,979	3,215	3,672	457
5110850 - Pension Contributions-TERS	364,221	315,690	360,558	44,868
5110900 - Labor	-	840,159	-	(840,159)
5190001 - Int-Labor Settled from PM Order	800	-	-	-
5195000 - Int Act Alloc-Labor Regular	7,327	-	-	-
5195001 - Int Act Alloc-Labor Time and half	264,033	-	-	-
5195002 - Int Act Alloc-Labor Double Time	98	-	-	-
Personnel Services Total	**5,493,260**	**5,576,536**	**5,537,420**	**(39,116)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	27,360	27,360
5210015 - Cellular Phone Usage	-	-	960	960
5210025 - Telecom Equipment Cost	328	-	42,116	42,116
5216100 - Building Maintenance	109,193	-	100,000	100,000
5290007 - Int-Telecomm Serv Settled from PM Order	75,997	70,210	-	(70,210)
5312010 - Printing & Graphic Service	915	-	-	-
5333010 - Admin OH Fee	136	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	3,322	2,202	-	(2,202)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390005 - Int-Fleet Fuel Settled from PM Order	(0)	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	2,226	2,928	-	(2,928)
5415000 - Insurance Expense	136,372	123,641	231,628	107,987
5415005 - Public Liability Insurance - External	693	1,000	6,258	5,258
5415010 - Public Liability Insurance - Self Ins	52,541	52,541	13,592	(38,949)
5417009 - Rent/Lease Radio Communications	11,045	8,550	11,035	2,485
5425010 - Credit Card Discount Fees	1,488	1,050	3,690	2,640
Fixed Costs Total	**394,257**	**262,122**	**436,639**	**174,517**
Maintenance & Operations				
5210000 - Communication Materials	-	1,500	-	(1,500)
5210020 - Long Distance Phone Usage	-	-	1,000	1,000
5210100 - Office Expense	12,830	23,000	12,000	(11,000)
5210200 - Food Supplies	270	200	500	300
5210300 - Medical Equipment & Supplies	-	-	2,000	2,000
5210400 - Safety Equipment & Supplies	34,124	32,500	8,200	(24,300)
5210500 - Landscape Equipment & Supplies	-	-	5,000	5,000
5216070 - Chemicals & Gases	-	-	13,000	13,000
5216110 - Automotive Supplies	13,579	-	-	-
5216120 - Equipment Repair and Maintenance	384	-	225,000	225,000
5220100 - Operating Supplies	344,395	624,450	313,000	(311,450)
5220150 - Computer Supplies	7,666	3,000	6,000	3,000
5221010 - Fuel - External	-	-	8,700	8,700
5230100 - Repairs & Maintenance Materials Expense	56,132	80,000	42,000	(38,000)
5290001 - Int-Mats Settled from PM Order	47	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	105,180	-	-	-
5290003 - Int-Equip Settled from PM Order	3,983	-	-	-
5310100 - Professional Services Expense	610,909	681,335	707,000	25,665
5311100 - Audit Services Expense	-	-	4,000	4,000
5311500 - Health Care Misc External Payment	594	-	-	-
5320100 - Repair & Maintenance Services - Contract	162,438	175,000	145,000	(30,000)
5330100 - External Contract Services	1,028,961	1,055,000	1,146,500	91,500
5340100 - Temporary Labor Services	128,246	180,000	250,000	70,000
5411000 - Transportation Expense	332	-	500	500
5412000 - Advertising Expense	45,259	52,500	61,000	8,500
5412030 - Association Dues & Subscriptions	10,176	6,000	12,000	6,000
5412170 - Software Licensing & Maintenance Fees	2,250	-	14,400	14,400
5413000 - Postage Expense	2,283	5,000	2,500	(2,500)
5414000 - Training and Professional Development	2,950	7,500	1,500	(6,000)
5414100 - Travel and Subsistence	42,168	45,000	48,000	3,000
5416000 - Public Utility Services Expense	50,164	50,000	50,000	-
5416020 - Wastewater Expense	107,496	110,000	102,500	(7,500)
5416030 - Surface Water Expense	122,270	130,000	132,500	2,500
5416040 - Water Expense	59,192	55,000	63,000	8,000
5416050 - Electricity Expense	473,227	500,000	565,000	65,000
5416060 - Solid Waste/Garbage Expense	69,142	85,000	91,500	6,500
5417002 - Rent/Lease Tools & Machinery	-	-	32,500	32,500
5418000 - Licenses and Permits	600	-	5,600	5,600
5419000 - Utility Taxes & Assessments	18	-	-	-
5419100 - Miscellaneous Employee Reimbursements	2,364	-	-	-
5419150 - Special Reimbursable - Miscellaneous	138,122	50,000	-	(50,000)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419200 - Miscellaneous Other Services and Charges	13,020	-	-	-
5419230 - External Payments	2,320	35,000	50,000	15,000
5422100 - State Business & Occupation Tax	130,767	154,000	151,000	(3,000)
5423000 - Bad Debts and Credit Fees	7,582	10,000	9,500	(500)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,485	-	1,680	1,680
5426000 - Cash Discounts Taken	(26)	-	-	-
5428900 - Recognize Employees for Years of Service	232	500	1,000	500
5590001 - Int-O/H Settled from PM Order	14	-	-	-
Maintenance & Operations Total	**3,793,144**	**4,151,485**	**4,284,580**	**133,095**
Capital Outlay				
5619998 - Capital Expenditures - For Planning Only	-	-	900,000	900,000
5631000 - Other Structures & Improvements	572,214	-	-	-
Capital Outlay Total	**572,214**	**-**	**900,000**	**900,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	8,648	-	-	-
Contributions & Transfers Total	**8,648**	**-**	**-**	**-**
Debt Service				
6599500 - LTGO Bond Principal Payments	-	913,082	863,061	(50,021)
6611000 - Interest Expense	106,913	147,470	40,000	(107,470)
6621000 - Interest Expenses - other	63	-	-	-
Debt Service Total	**106,976**	**1,060,552**	**903,061**	**(157,491)**
Assessments In	**623,096**	**459,619**	**803,998**	**344,379**
4180 - PAF Tacoma Dome Total	**10,991,594**	**11,510,314**	**12,865,698**	**1,355,384**
4190 - PAF Performing Arts				
Personnel Services				
5190001 - Int-Labor Settled from PM Order	2,040	-	-	-
Personnel Services Total	**2,040**	**-**	**-**	**-**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	24,960	24,960
5210025 - Telecom Equipment Cost	-	-	43,066	43,066
5290007 - Int-Telecomm Serv Settled from PM Order	65,713	62,774	-	(62,774)
5415000 - Insurance Expense	-	62,000	109,218	47,218
5415010 - Public Liability Insurance - Self Ins	-	4,200	-	(4,200)
5417000 - Rent/Lease Buildings	13,496	14,000	14,000	-
Fixed Costs Total	**79,209**	**142,974**	**191,244**	**48,270**
Maintenance & Operations				
5210000 - Communication Materials	-	214	20	(194)
5210020 - Long Distance Phone Usage	-	1,800	1,765	(35)
5290001 - Int-Mats Settled from PM Order	335	-	-	-
5290003 - Int-Equip Settled from PM Order	124	-	-	-
5310100 - Professional Services Expense	1,497,500	2,390,000	1,412,124	(977,876)
5311100 - Audit Services Expense	700	1,421	1,475	54
5390000 - Int-Srvcs Settled from Proj	26,037	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390002 - Int-Srvcs Settled from CO Internal Order	150,878	-	-	-
5416000 - Public Utility Services Expense	-	45,779	52,000	6,221
5419000 - Utility Taxes & Assessments	8	-	-	-
5423000 - Bad Debts and Credit Fees	(557,000)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	(3,213)	-	-	-
5590001 - Int-O/H Settled from PM Order	101	-	-	-
6842000 - Insurance Recoveries	(86,775)	-	-	-
Maintenance & Operations Total	**1,028,695**	**2,439,214**	**1,467,384**	**(971,830)**
Capital Outlay				
5310100 - Professional Services Expense	1,811,205	-	-	-
5390000 - Int-Srvcs Settled from Proj	(26,037)	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	-	1,000,000	1,000,000
Capital Outlay Total	**1,785,168**	**-**	**1,000,000**	**1,000,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	1,089	-	-	-
Contributions & Transfers Total	**1,089**	**-**	**-**	**-**
Debt Service				
6611000 - Interest Expense	5,560	-	-	-
6621000 - Interest Expenses - other	166,030	166,000	166,000	-
Debt Service Total	**171,591**	**166,000**	**166,000**	**-**
Assessments In	**177,456**	**119,085**	**111,372**	**(7,713)**
4190 - PAF Performing Arts Total	**3,245,248**	**2,867,273**	**2,936,000**	**68,727**
4200 - Solid Waste				
Personnel Services				
5110100 - Salaries & Wages - Regular	17,605,337	25,449,214	25,114,645	(334,569)
5110110 - Premium Pay	41,039	-	-	-
5110120 - Education/Training	90,373	-	-	-
5110200 - Salaries & Wages - Overtime	2,467,920	2,375,885	2,436,500	60,615
5110225 - Salaries & Wages - Vacation	1,209,956	-	-	-
5110250 - Salaries & Wages - Sick Leave	738,377	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,200,651	-	-	-
5110400 - Salaries & Wages - Other	105,433	250,000	-	(250,000)
5110401 - Military Leave Pay	22,073	-	-	-
5110410 - Allowances	83,626	-	111,000	111,000
5110420 - PTO Cashout Pay	6,439	-	-	-
5110430 - Accrued Salaries & Wages	27,372	-	-	-
5110500 - Leave Severance Payoff	355,179	-	75,000	75,000
5110800 - FICA Contributions	1,831,218	1,941,948	1,909,253	(32,696)
5110810 - Health & Welfare	4,826,810	6,815,559	6,168,339	(647,220)
5110811 - Dental Plan	562,361	664,906	520,789	(144,117)
5110812 - Personal Time Off	293,137	-	-	-
5110820 - Insurance-Group Life	67,539	72,534	37,665	(34,869)
5110830 - Industrial Insurance	1,539,180	1,522,947	1,248,357	(274,590)
5110835 - State Unemployment Compensation	26,435	27,513	27,626	114
5110850 - Pension Contributions-TERS	2,220,092	2,701,262	2,711,909	10,647

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110855 - Union Pension-Employer Paid	15,278	11,696	11,672	(24)
5110890 - Capital Labor Credit	-	(386,952)	(363,113)	23,839
5110900 - Labor	1,520	-	-	-
5110901 - Labor Activity Rate - Adjustments	1,705	-	-	-
5190001 - Int-Labor Settled from PM Order	397,995	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	864,096	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,104,014)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,136	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(11,526)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	10,833	-	-	-
Personnel Services Total	**35,497,571**	**41,446,513**	**40,009,642**	**(1,436,870)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	39,956	39,956
5210015 - Cellular Phone Usage	159	-	73,610	73,610
5210025 - Telecom Equipment Cost	10,821	-	107,818	107,818
5216100 - Building Maintenance	7,389	-	-	-
5290005 - Int-Car Wash Settled from PM Order	250	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	184,439	174,315	-	(174,315)
5290009 - Int-Copier-Graphics Settle from PM Order	2,792	-	-	-
5312010 - Printing & Graphic Service	136,190	106,740	-	(106,740)
5312020 - Convenience Copier Charges	77,979	100,328	50,370	(49,958)
5321000 - Inventory Fuel - External	(1,116)	-	-	-
5333010 - Admin OH Fee	2,917	-	-	-
5390001 - Int-Srvcs Settled from PM Order	188,521	163,200	-	(163,200)
5390003 - Int-Fleet Maint Settled from PM Order	8,987,756	7,864,306	9,063,984	1,199,678
5390004 - Int-Fleet Repl Fee Settled from PM Order	143,132	140,928	142,579	1,651
5390005 - Int-Fleet Fuel Settled from PM Order	4,102,113	5,428,180	5,177,758	(250,422)
5390006 - Int-Fleet Admin OH Settled from PM Order	235,294	375,000	256,560	(118,440)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	165,686	165,686
5415000 - Insurance Expense	23,785	14,674	38,391	23,717
5415010 - Public Liability Insurance - Self Ins	693,495	693,495	403,630	(289,865)
5417000 - Rent/Lease Buildings	15,397	16,966	-	(16,966)
5417007 - Rent/Lease Municipal Buildings	14,299	-	20,878	20,878
5417008 - Rent/Lease City Parking	-	4,440	500	(3,940)
5417009 - Rent/Lease Radio Communications	397,621	318,057	370,780	52,723
5417011 - Rent Expenses - Management Fee	12,494	12,685	10,274	(2,411)
5417012 - Rent Expense Bldg Maintenance Reserve	44,800	44,800	34,720	(10,080)
5417013 - Rent Expenses Additional Rent	205,451	192,492	202,585	10,093
5417014 - Rent Expenses Administrative Fee	1,120	1,154	868	(286)
5425010 - Credit Card Discount Fees	177,732	189,000	236,160	47,160
5524200 - Lock Box Fees	16,278	18,930	18,660	(270)
Fixed Costs Total	**15,681,108**	**15,859,690**	**16,415,767**	**556,077**
Maintenance & Operations				
5210000 - Communication Materials	3,412	3,600	1,000	(2,600)
5210100 - Office Expense	94,573	73,275	82,400	9,125
5210200 - Food Supplies	1,876	750	751	1
5210400 - Safety Equipment & Supplies	112,613	150,280	144,200	(6,080)
5210500 - Landscape Equipment & Supplies	-	6,000	16,000	10,000
5216070 - Chemicals & Gases	-	26,000	26,000	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5216110 - Automotive Supplies	(2,284)	-	-	-
5216120 - Equipment Repair and Maintenance	25,674	24,000	24,000	-
5220100 - Operating Supplies	1,199,723	1,031,300	994,000	(37,300)
5220150 - Computer Supplies	41,946	52,500	49,500	(3,000)
5221100 - Lubricant Expense	6,859	10,000	10,000	-
5230100 - Repairs & Maintenance Materials Expense	229,001	291,450	279,500	(11,950)
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	1,076	-	-	-
5290001 - Int-Mats Settled from PM Order	61,889	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	456,800	-	-	-
5290003 - Int-Equip Settled from PM Order	140,639	-	-	-
5290006 - Int-Mail Service Settled from PM Order	3,933	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	15,614	-	-	-
5290012 - Int - ES Laboratory Services from PM	172,532	-	-	-
5290014 - Int-Disposal Fees From PM Order	683	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	(87,475)	-	-	-
5310100 - Professional Services Expense	186,611	530,000	1,001,000	471,000
5311100 - Audit Services Expense	64,908	85,000	85,000	-
5311500 - Health Care Misc External Payment	12,946	4,000	4,000	-
5318000 - Permits & Licenses Service	10,888	172,600	-	(172,600)
5320100 - Repair & Maintenance Services - Contract	2,154,446	1,110,800	115,000	(995,800)
5330100 - External Contract Services	6,624,813	14,068,772	15,494,218	1,425,446
5390002 - Int-Srvcs Settled from CO Internal Order	2,425,395	-	-	-
5411000 - Transportation Expense	1,822	500	500	-
5412000 - Advertising Expense	52,646	313,100	230,300	(82,800)
5412020 - Printing & Binding - Commercial	-	300,000	266,400	(33,600)
5412030 - Association Dues & Subscriptions	20,331	21,250	32,450	11,200
5412170 - Software Licensing & Maintenance Fees	10,006	32,125	20,500	(11,625)
5413000 - Postage Expense	10,774	50,700	81,972	31,272
5414000 - Training and Professional Development	68,822	81,000	88,500	7,500
5414100 - Travel and Subsistence	16,456	86,700	86,700	-
5416010 - Natural Gas Expense	7,591	8,100	34,000	25,900
5416020 - Wastewater Expense	315,583	383,850	241,651	(142,199)
5416030 - Surface Water Expense	307,371	290,000	373,500	83,500
5416040 - Water Expense	54,906	115,000	65,000	(50,000)
5416050 - Electricity Expense	282,420	301,300	384,500	83,200
5416060 - Solid Waste/Garbage Expense	46,470	(15,450)	-	15,450
5417001 - Rent/Lease Auto Equipment	36,881	79,969	-	(79,969)
5417002 - Rent/Lease Tools & Machinery	552,928	115,650	44,000	(71,650)
5417004 - Rent/Lease others	9,398	115,600	9,000	(106,600)
5417010 - Rent Expense Capital Lease Alloc	1,087,380	1,043,712	808,862	(234,850)
5417016 - Rent Reclass Capital Lease Payment	(1,049,687)	(1,043,712)	(808,862)	234,850
5418000 - Licenses and Permits	130,322	53,850	226,950	173,100
5419000 - Utility Taxes & Assessments	166	-	-	-
5419100 - Miscellaneous Employee Reimbursements	3,898	6,600	9,200	2,600
5419101 - Cell Phone Employee Reimbursements	920	900	1,500	600
5419160 - Interfund Nuisance Code Refuse	-	-	2,700,000	2,700,000
5419170 - Interfund Alley Grading	-	-	750,000	750,000
5419200 - Miscellaneous Other Services and Charges	81	98,000	86,000	(12,000)
5420000 - Injuries Damages and Judgments	(78,290)	-	-	-
5420020 - Accrue Environmental Liability Adjustmt	1,258,817	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5422000 - Gross Earnings Tax	9,195,560	9,911,000	9,827,000	(84,000)
5422100 - State Business & Occupation Tax	1,971,522	1,995,000	1,801,000	(194,000)
5423000 - Bad Debts and Credit Fees	837,000	1,370,000	703,000	(667,000)
5423040 - BLUS Uncollectible Activities	779	-	-	-
5426000 - Cash Discounts Taken	(868)	-	-	-
5428900 - Recognize Employees for Years of Service	1,106	-	-	-
5490001 - Int-Misc Settled from PM Order	14,729	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	114,839	65,388	-	(65,388)
5590001 - Int-O/H Settled from PM Order	8,476	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	1,176	-	-	-
5700200 - Capitalized A&G Expense	-	(440,320)	-	440,320
5900003 - Capitalized Admin & Gen Expense	(1,933,879)	-	(674,000)	(674,000)
6821000 - Bond Interest Charged to Construction	(667,765)	(427,213)	(227,000)	200,213
6842000 - Insurance Recoveries	(3,894)	-	-	-
Maintenance & Operations Total	**26,645,880**	**32,552,926**	**35,489,192**	**2,936,266**
Capital Outlay				
5110900 - Labor	574	-	-	-
5190001 - Int-Labor Settled from PM Order	29,742	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	54,710	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,378,387	-	-	-
5195001 - Int Act Alloc-Labor Time and half	53,271	-	-	-
5195002 - Int Act Alloc-Labor Double Time	336	-	-	-
5210000 - Communication Materials	19,434	-	-	-
5210015 - Cellular Phone Usage	2,623	-	-	-
5210100 - Office Expense	254,693	-	-	-
5220100 - Operating Supplies	494,436	-	-	-
5220150 - Computer Supplies	29,619	-	-	-
5230100 - Repairs & Maintenance Materials Expense	12,687	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290001 - Int-Mats Settled from PM Order	10,308	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	25,618	-	-	-
5290003 - Int-Equip Settled from PM Order	46,691	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	701	-	-	-
5310100 - Professional Services Expense	813,952	-	-	-
5312010 - Printing & Graphic Service	21,890	-	-	-
5318000 - Permits & Licenses Service	96,541	-	-	-
5330100 - External Contract Services	28,797,018	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	299,799	-	-	-
5412000 - Advertising Expense	9,666	-	-	-
5414100 - Travel and Subsistence	75	-	-	-
5416050 - Electricity Expense	874	-	-	-
5417000 - Rent/Lease Buildings	69,877	-	-	-
5417004 - Rent/Lease others	142	-	-	-
5418000 - Licenses and Permits	9,052	-	-	-
5420000 - Injuries Damages and Judgments	(675,252)	-	-	-
5426000 - Cash Discounts Taken	(595)	-	-	-
5490001 - Int-Misc Settled from PM Order	714,969	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	24,306	-	-	-
5590001 - Int-O/H Settled from PM Order	411	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	27	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5600000 - Planned Expenditure for Capital Projects	-	21,124,176	18,879,450	(2,244,726)
5610000 - Interfund Services	(69,107)	-	-	-
5641500 - Moveable Equipment Over $5k	139,044	-	-	-
5645530 - Garbage Containers	1,833,005	-	-	-
5690001 - Int-Capital Purch Settled from PM	551,479	-	-	-
5900003 - Capitalized Admin & Gen Expense	1,933,879	-	-	-
Capital Outlay Total	**36,984,881**	**21,124,176**	**18,879,450**	**(2,244,726)**
Contributions & Transfers				
6510001 - Contribution for low income assistance	170,243	156,000	-	(156,000)
6539850 - Contribution to GG Fleet Services Fund	153,000	-	-	-
Contributions & Transfers Total	**323,243**	**156,000**	**-**	**(156,000)**
Debt Service				
6599990 - Principal Portion of Debt Service	-	5,985,000	11,051,450	5,066,450
6611000 - Interest Expense	7,209,696	6,380,150	7,052,614	672,464
6611015 - Debt Service Cash Flow Reclass-Operating	506,908	-	-	-
6611017 - Debt Service Cash Flow Reclass-Interest	(506,908)	-	-	-
6612102 - Amortization of Bond Refunding Costs	728,088	-	-	-
6615000 - Other Debt Service Costs	17,432	4,000	-	(4,000)
6615100 - Bond Issuance Expense	-	-	557,000	557,000
6621000 - Interest Expenses - other	623	-	-	-
6621006 - Capital Lease Interest Expense	776,771	770,986	-	(770,986)
Debt Service Total	**8,732,610**	**13,140,136**	**18,661,064**	**5,520,928**
Assessments In	**15,487,136**	**18,505,117**	**9,931,464**	**(8,573,653)**
Assessments Out	**(2,343,259)**	**(3,107,595)**	**-**	**3,107,595**
Reserves	**-**	**-**	**6,358,553**	**6,358,553**
4200 - Solid Waste Total	**137,009,171**	**139,676,964**	**145,745,133**	**6,068,169**
4300 - Wastewater				
Personnel Services				
5110100 - Salaries & Wages - Regular	23,279,172	34,858,718	37,291,885	2,433,167
5110110 - Premium Pay	313,754	301,717	329,250	27,533
5110120 - Education/Training	349,556	-	-	-
5110200 - Salaries & Wages - Overtime	1,426,983	1,601,577	1,684,627	83,050
5110225 - Salaries & Wages - Vacation	1,561,925	-	-	-
5110250 - Salaries & Wages - Sick Leave	906,673	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,676,948	-	-	-
5110400 - Salaries & Wages - Other	149,221	114,038	165,833	51,795
5110410 - Allowances	91,218	128,700	85,850	(42,850)
5110420 - PTO Cashout Pay	40,607	6,000	28,100	22,100
5110430 - Accrued Salaries & Wages	156,367	-	-	-
5110455 - Labor Adjustment	-	-	801,991	801,991
5110500 - Leave Severance Payoff	254,763	150,875	216,000	65,125
5110800 - FICA Contributions	2,287,247	2,646,841	2,827,064	180,223
5110810 - Health & Welfare	5,591,339	7,545,087	7,817,264	272,177
5110811 - Dental Plan	638,138	738,861	660,008	(78,853)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110812 - Personal Time Off	400,729	-	-	-
5110820 - Insurance-Group Life	91,354	100,625	55,932	(44,693)
5110830 - Industrial Insurance	847,317	1,672,390	1,129,575	(542,815)
5110835 - State Unemployment Compensation	33,249	38,345	41,021	2,677
5110850 - Pension Contributions-TERS	2,962,080	3,764,742	4,027,103	262,362
5110855 - Union Pension-Employer Paid	262,047	166,228	168,315	2,087
5110890 - Capital Labor Credit	-	(9,115,858)	(7,323,029)	1,792,829
5110900 - Labor	1,134	20,100	-	(20,100)
5110901 - Labor Activity Rate - Adjustments	12,032	-	-	-
5190000 - Int-Labor Settled from Proj	2,831,504	-	-	-
5190001 - Int-Labor Settled from PM Order	18,162,273	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	2,942,348	-	-	-
5195000 - Int Act Alloc-Labor Regular	(27,011,310)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,448,073)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(244,049)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(2,642)	-	-	-
Personnel Services Total	**38,563,902**	**44,738,985**	**50,006,791**	**5,267,806**
Fixed Costs				
5210010 - Telecommunications Shared Cost	1,724	2,400	96,202	93,802
5210015 - Cellular Phone Usage	222	-	121,834	121,834
5210025 - Telecom Equipment Cost	6,944	7,019	219,276	212,257
5210030 - Communication Fixed Fees	-	12,144	16,632	4,488
5216100 - Building Maintenance	864	100	-	(100)
5217000 - Computer Equipment Replacement	-	-	46,000	46,000
5290005 - Int-Car Wash Settled from PM Order	299	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	372,670	406,843	-	(406,843)
5290009 - Int-Copier-Graphics Settle from PM Order	7,379	3,911	-	(3,911)
5312010 - Printing & Graphic Service	61,122	71,481	-	(71,481)
5312020 - Convenience Copier Charges	163,158	177,548	195,980	18,432
5390001 - Int-Srvcs Settled from PM Order	1,448,715	508,560	-	(508,560)
5390003 - Int-Fleet Maint Settled from PM Order	836,545	678,432	638,790	(39,642)
5390004 - Int-Fleet Repl Fee Settled from PM Order	548,879	572,664	591,886	19,222
5390005 - Int-Fleet Fuel Settled from PM Order	665,608	860,972	862,618	1,646
5390006 - Int-Fleet Admin OH Settled from PM Order	203,970	308,640	184,080	(124,560)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	526,778	526,778
5415000 - Insurance Expense	385,929	353,387	670,730	317,343
5415010 - Public Liability Insurance - Self Ins	353,926	353,926	617,940	264,014
5417000 - Rent/Lease Buildings	94,912	16,966	-	(16,966)
5417007 - Rent/Lease Municipal Buildings	14,299	-	21,510	21,510
5417008 - Rent/Lease City Parking	1,227	7,080	500	(6,580)
5417009 - Rent/Lease Radio Communications	220,901	181,259	242,773	61,514
5417011 - Rent Expenses - Management Fee	26,861	27,274	26,779	(495)
5417012 - Rent Expense Bldg Maintenance Reserve	96,320	96,320	90,496	(5,824)
5417013 - Rent Expenses Additional Rent	441,719	413,858	528,027	114,169
5417014 - Rent Expenses Administrative Fee	2,408	2,481	2,262	(219)
5425010 - Credit Card Discount Fees	1,880	91,350	147,600	56,250
5524200 - Lock Box Fees	15,337	17,418	17,620	202
5620000 - Intergovernmental Services	24,556	-	5,641,000	5,641,000
Fixed Costs Total	**5,998,373**	**5,172,033**	**11,507,313**	**6,335,280**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210000 - Communication Materials	13,274	4,338	3,318	(1,020)
5210020 - Long Distance Phone Usage	12	-	1,550	1,550
5210100 - Office Expense	120,645	156,085	196,850	40,765
5210200 - Food Supplies	3,591	8,325	9,875	1,550
5210300 - Medical Equipment & Supplies	-	62	-	(62)
5210400 - Safety Equipment & Supplies	69,179	98,880	140,488	41,608
5210500 - Landscape Equipment & Supplies	789	16,101	70,000	53,899
5210600 - Noncapital Equipment Purchases	468	225	96,000	95,775
5216070 - Chemicals & Gases	264	1,457,064	1,518,000	60,936
5216110 - Automotive Supplies	-	10	-	(10)
5216120 - Equipment Repair and Maintenance	4,059	246,970	91,227	(155,743)
5220100 - Operating Supplies	848,862	839,137	2,246,200	1,407,063
5220150 - Computer Supplies	132,608	197,225	29,584	(167,641)
5221000 - Inventory Fuel - Internal	100	29,210	-	(29,210)
5221010 - Fuel - External	30	-	-	-
5221100 - Lubricant Expense	11,392	14,775	8,000	(6,775)
5230100 - Repairs & Maintenance Materials Expense	670,694	4,978,837	85,783	(4,893,054)
5241000 - Stock Purchases	123,503	711,000	900,000	189,000
5250150 - Physical Inventory Adjustments	241,891	100,000	100,000	-
5250160 - Inventory Reclaim Account	(27,004)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	-	(210,000)	(155,000)	55,000
5290000 - Int-Mats Settled from Proj	166,549	-	-	-
5290001 - Int-Mats Settled from PM Order	5,383,313	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	867,918	-	-	-
5290003 - Int-Equip Settled from PM Order	232,267	-	-	-
5290006 - Int-Mail Service Settled from PM Order	431	-	-	-
5290010 - Int-Street Cuts	124,000	234,346	-	(234,346)
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	130	-	-	-
5290012 - Int - ES Laboratory Services from PM	147,180	-	(600,000)	(600,000)
5290014 - Int-Disposal Fees From PM Order	10,187	-	-	-
5295000 - Int Act Alloc-Equipment	(298,817)	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	(912,721)	-	-	-
5310100 - Professional Services Expense	844,342	1,262,774	1,781,752	518,978
5311100 - Audit Services Expense	72,135	75,000	50,000	(25,000)
5311300 - Legal Service	-	50,000	50,000	-
5311500 - Health Care Misc External Payment	5,491	4,685	4,570	(115)
5318000 - Permits & Licenses Service	564	124,986	1,308	(123,678)
5320100 - Repair & Maintenance Services - Contract	234,844	1,377,180	458,775	(918,405)
5321160 - Car Wash	275	4,000	-	(4,000)
5330100 - External Contract Services	230,725	392,797	1,914,000	1,521,203
5390000 - Int-Srvcs Settled from Proj	200,607	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	734,410	-	-	-
5411000 - Transportation Expense	-	164	529	365
5412000 - Advertising Expense	13,557	201,905	270,550	68,645
5412020 - Printing & Binding - Commercial	-	-	126,565	126,565
5412030 - Association Dues & Subscriptions	75,439	183,800	133,600	(50,200)
5412160 - Computer Repairs	-	-	2,000	2,000
5412170 - Software Licensing & Maintenance Fees	182,613	452,870	510,950	58,080
5413000 - Postage Expense	10,979	14,482	34,500	20,018

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5414000 - Training and Professional Development	138,307	233,700	218,000	(15,700)
5414100 - Travel and Subsistence	48,680	143,620	123,200	(20,420)
5416000 - Public Utility Services Expense	(789)	1,371	1,100	(271)
5416020 - Wastewater Expense	-	-	3,140	3,140
5416030 - Surface Water Expense	61,767	76,117	84,580	8,463
5416040 - Water Expense	35,043	79,896	163,485	83,589
5416050 - Electricity Expense	2,086,086	2,562,151	2,595,300	33,149
5416060 - Solid Waste/Garbage Expense	154,249	253,831	267,150	13,319
5417002 - Rent/Lease Tools & Machinery	12,641	70,609	51,500	(19,109)
5417004 - Rent/Lease others	15,320	84,445	198,907	114,462
5417010 - Rent Expense Capital Lease Alloc	2,337,866	2,243,981	2,108,259	(135,722)
5417016 - Rent Reclass Capital Lease Payment	(2,244,390)	(2,243,981)	(2,108,259)	135,722
5418000 - Licenses and Permits	552,822	5,435,234	633,600	(4,801,634)
5418150 - Vehicle Expenses	-	158	(59,788)	(59,946)
5419000 - Utility Taxes & Assessments	384	-	-	-
5419100 - Miscellaneous Employee Reimbursements	587	12,700	48,430	35,730
5419101 - Cell Phone Employee Reimbursements	8,084	5,400	25,400	20,000
5419200 - Miscellaneous Other Services and Charges	46,388	181,738	85,509	(96,229)
5419240 - Capital Retirements	38,526	-	-	-
5422000 - Gross Earnings Tax	8,881,447	8,680,000	10,379,000	1,699,000
5422100 - State Business & Occupation Tax	1,592,255	1,640,000	1,419,000	(221,000)
5422200 - State Utility Tax	506,624	500,000	765,000	265,000
5422400 - State Leasehold Tax	(4,096)	-	-	-
5423000 - Bad Debts and Credit Fees	332,820	328,000	410,000	82,000
5423010 - Other Cust Fees Revenue (Late/NSF Check)	37	-	-	-
5426000 - Cash Discounts Taken	(3,931)	(794)	(2,837)	(2,043)
5428900 - Recognize Employees for Years of Service	479	2,500	1,631	(869)
5490000 - Int-Misc Settled from Proj	54,814	-	-	-
5490001 - Int-Misc Settled from PM Order	619,174	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	4,539,958	16,882	-	(16,882)
5590001 - Int-O/H Settled from PM Order	84,594	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	1,510	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(253)	-	-	-
5700200 - Capitalized A&G Expense	-	(2,210,797)	-	2,210,797
5900003 - Capitalized Admin & Gen Expense	(1,723,021)	-	(1,644,000)	(1,644,000)
6555500 - Residual Equity Transfers Out	-	-	-	-
6821000 - Bond Interest Charged to Construction	(561,777)	(2,016,041)	(1,838,923)	177,118
6842000 - Insurance Recoveries	(221,319)	-	-	-
Maintenance & Operations Total	**27,931,661**	**29,107,953**	**24,009,358**	**(5,098,595)**
Capital Outlay				
5110900 - Labor	154	-	-	-
5190000 - Int-Labor Settled from Proj	(2,831,504)	-	-	-
5190001 - Int-Labor Settled from PM Order	2,095,625	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	98,022	-	-	-
5195000 - Int Act Alloc-Labor Regular	8,117,511	-	-	-
5195001 - Int Act Alloc-Labor Time and half	184,360	-	-	-
5195002 - Int Act Alloc-Labor Double Time	15,089	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	273	-	-	-
5210000 - Communication Materials	507,957	-	-	-
5210015 - Cellular Phone Usage	7,804	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5210025 - Telecom Equipment Cost	369	-	-	-
5210100 - Office Expense	21,867	-	-	-
5210200 - Food Supplies	2,732	-	-	-
5210400 - Safety Equipment & Supplies	58,138	-	-	-
5220100 - Operating Supplies	2,933,649	-	-	-
5220150 - Computer Supplies	710	-	-	-
5230100 - Repairs & Maintenance Materials Expense	496,807	-	-	-
5290000 - Int-Mats Settled from Proj	(166,549)	-	-	-
5290001 - Int-Mats Settled from PM Order	1,665,885	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	56,865	-	-	-
5290003 - Int-Equip Settled from PM Order	98,938	-	-	-
5290006 - Int-Mail Service Settled from PM Order	93	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	12,701	-	-	-
5290010 - Int-Street Cuts	370	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	268	-	-	-
5290012 - Int - ES Laboratory Services from PM	139,490	-	-	-
5290014 - Int-Disposal Fees From PM Order	1,333	-	-	-
5310100 - Professional Services Expense	2,684,788	-	-	-
5311300 - Legal Service	25,348	-	-	-
5312010 - Printing & Graphic Service	82,704	-	-	-
5318000 - Permits & Licenses Service	35	-	-	-
5320100 - Repair & Maintenance Services - Contract	1,219	-	-	-
5330100 - External Contract Services	25,409,039	-	-	-
5390000 - Int-Srvcs Settled from Proj	(200,607)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	56,797	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	396,728	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	133	-	-	-
5412000 - Advertising Expense	9,456	-	-	-
5412030 - Association Dues & Subscriptions	335	-	-	-
5412170 - Software Licensing & Maintenance Fees	30,580	-	-	-
5413000 - Postage Expense	1,194	-	-	-
5414000 - Training and Professional Development	705	-	-	-
5414100 - Travel and Subsistence	289	-	-	-
5416020 - Wastewater Expense	355	-	-	-
5416040 - Water Expense	1,426	-	-	-
5418000 - Licenses and Permits	52,654	-	-	-
5418150 - Vehicle Expenses	6,121	-	-	-
5419000 - Utility Taxes & Assessments	744	-	-	-
5419230 - External Payments	82,715	-	-	-
5419240 - Capital Retirements	(38,526)	-	-	-
5426000 - Cash Discounts Taken	(37)	-	-	-
5490000 - Int-Misc Settled from Proj	(54,814)	-	-	-
5490001 - Int-Misc Settled from PM Order	65,942	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	41,842	-	-	-
5590001 - Int-O/H Settled from PM Order	3,459	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	40	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	57,589,514	43,850,145	(13,739,369)
5610000 - Interfund Services	242,822	-	-	-
5621100 - Land	43,540	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5641500 - Moveable Equipment Over $5k	42,899	-	-	-
5690001 - Int-Capital Purch Settled from PM	388,044	-	-	-
5900003 - Capitalized Admin & Gen Expense	1,723,021	-	-	-
Capital Outlay Total	**44,619,953**	**57,589,514**	**43,850,145**	**(13,739,369)**
Contributions & Transfers				
6510001 - Contribution for low income assistance	116,730	124,000	-	(124,000)
6530200 - Transfer to Other Funds	18,682	-	-	-
6539850 - Contribution to GG Fleet Services Fund	(371,300)	-	-	-
Contributions & Transfers Total	**(235,888)**	**124,000**	**-**	**(124,000)**
Debt Service				
6599990 - Principal Portion of Debt Service	-	7,724,414	10,282,985	2,558,571
6611000 - Interest Expense	3,489,856	2,949,130	6,333,881	3,384,751
6612102 - Amortization of Bond Refunding Costs	607,644	-	-	-
6615000 - Other Debt Service Costs	5,153	-	-	-
6615100 - Bond Issuance Expense	-	-	551,000	551,000
6621000 - Interest Expenses - other	3,484	-	-	-
6621005 - SRF Loan Interest Expense	2,405,396	2,185,422	1,924,629	(260,793)
6621006 - Capital Lease Interest Expense	1,657,619	1,609,731	-	(1,609,731)
Debt Service Total	**8,169,153**	**14,468,697**	**19,092,495**	**4,623,798**
Assessments In	**9,875,416**	**12,951,144**	**14,040,834**	**1,089,690**
Reserves	**-**	**1,904,388**	**11,431,209**	**9,526,821**
4300 - Wastewater Total	**134,922,570**	**166,056,714**	**173,938,145**	**7,881,431**
4301 - Surface Water				
Personnel Services				
5110100 - Salaries & Wages - Regular	9,968,591	16,119,316	16,894,467	775,151
5110110 - Premium Pay	64,295	37,036	40,000	2,964
5110120 - Education/Training	138,379	-	-	-
5110200 - Salaries & Wages - Overtime	370,865	353,111	357,900	4,789
5110225 - Salaries & Wages - Vacation	438,649	-	-	-
5110250 - Salaries & Wages - Sick Leave	276,437	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	778,110	-	-	-
5110400 - Salaries & Wages - Other	57,413	37,803	25,000	(12,803)
5110410 - Allowances	32,346	45,317	15,400	(29,917)
5110420 - PTO Cashout Pay	10,261	-	6,500	6,500
5110430 - Accrued Salaries & Wages	121,069	-	-	-
5110455 - Labor Adjustment	-	(1,952,827)	(3,475,293)	(1,522,466)
5110500 - Leave Severance Payoff	120,216	13,400	54,000	40,600
5110800 - FICA Contributions	945,284	1,213,056	1,270,991	57,935
5110810 - Health & Welfare	2,300,477	3,427,079	3,457,869	30,790
5110811 - Dental Plan	261,244	334,138	291,946	(42,191)
5110812 - Personal Time Off	319,037	-	-	-
5110820 - Insurance-Group Life	39,094	46,746	25,335	(21,411)
5110830 - Industrial Insurance	393,910	720,759	478,250	(242,509)
5110835 - State Unemployment Compensation	13,718	17,576	18,236	661
5110850 - Pension Contributions-TERS	1,248,360	1,740,886	1,806,329	65,443

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110855 - Union Pension-Employer Paid	-	32,156	20,976	(11,180)
5110890 - Capital Labor Credit	-	(4,056,907)	(2,868,758)	1,188,149
5110900 - Labor	(1,195)	13,400	-	(13,400)
5110901 - Labor Activity Rate - Adjustments	9,929	-	-	-
5190000 - Int-Labor Settled from Proj	5,466,454	-	-	-
5190001 - Int-Labor Settled from PM Order	3,683,858	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	1,079,858	-	-	-
5195000 - Int Act Alloc-Labor Regular	(11,957,941)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(507,558)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(36,939)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	2,600	-	-	-
Personnel Services Total	**15,636,821**	**18,142,045**	**18,419,149**	**277,104**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	44,300	44,300
5210015 - Cellular Phone Usage	177	-	77,396	77,396
5210025 - Telecom Equipment Cost	7,193	5,000	118,712	113,712
5216100 - Building Maintenance	798	-	-	-
5217000 - Computer Equipment Replacement	-	-	25,000	25,000
5290005 - Int-Car Wash Settled from PM Order	468	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	194,704	227,274	-	(227,274)
5290009 - Int-Copier-Graphics Settle from PM Order	6,113	-	-	-
5312010 - Printing & Graphic Service	32,979	144,259	-	(144,259)
5312020 - Convenience Copier Charges	39,464	56,322	72,458	16,136
5390001 - Int-Srvcs Settled from PM Order	865,801	146,400	-	(146,400)
5390003 - Int-Fleet Maint Settled from PM Order	705,585	587,109	604,726	17,617
5390004 - Int-Fleet Repl Fee Settled from PM Order	130,139	157,920	159,845	1,925
5390005 - Int-Fleet Fuel Settled from PM Order	360,193	511,948	510,730	(1,218)
5390006 - Int-Fleet Admin OH Settled from PM Order	58,771	105,768	57,360	(48,408)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	148,700	148,700
5415000 - Insurance Expense	14,018	19,130	31,185	12,055
5415010 - Public Liability Insurance - Self Ins	68,871	68,871	138,608	69,737
5417000 - Rent/Lease Buildings	-	16,966	-	(16,966)
5417007 - Rent/Lease Municipal Buildings	58,594	116,372	207,800	91,428
5417008 - Rent/Lease City Parking	5,897	19,800	21,380	1,580
5417009 - Rent/Lease Radio Communications	68,823	54,720	48,555	(6,165)
5417011 - Rent Expenses - Management Fee	23,113	23,468	29,231	5,763
5417012 - Rent Expense Bldg Maintenance Reserve	82,880	82,880	98,784	15,904
5417013 - Rent Expenses Additional Rent	380,084	356,110	576,386	220,276
5417014 - Rent Expenses Administrative Fee	2,072	2,135	2,470	335
5425010 - Credit Card Discount Fees	-	80,850	66,420	(14,430)
5524200 - Lock Box Fees	6,932	7,935	8,290	355
5620000 - Intergovernmental Services	10,030	-	641,000	641,000
Fixed Costs Total	**3,123,698**	**2,791,237**	**3,689,336**	**898,099**
Maintenance & Operations				
5210000 - Communication Materials	2,105	1,000	2,500	1,500
5210100 - Office Expense	31,883	63,052	74,450	11,398
5210200 - Food Supplies	2,816	5,000	8,500	3,500
5210400 - Safety Equipment & Supplies	6,574	9,470	46,500	37,030
5210500 - Landscape Equipment & Supplies	1,318	66,050	100,000	33,950

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5210600 - Noncapital Equipment Purchases	-	-	55,000	55,000
5216070 - Chemicals & Gases	-	25,000	61,500	36,500
5216120 - Equipment Repair and Maintenance	1,944	189,119	3,000	(186,119)
5220100 - Operating Supplies	168,553	800,500	403,450	(397,050)
5220150 - Computer Supplies	50,950	92,018	13,830	(78,188)
5230100 - Repairs & Maintenance Materials Expense	(269,454)	654,121	(30,469)	(684,590)
5250160 - Inventory Reclaim Account	(40,824)	-	-	-
5280900 - Equipment Charges Corrections	-	-	261,000	261,000
5290000 - Int-Mats Settled from Proj	500,360	-	-	-
5290001 - Int-Mats Settled from PM Order	613,658	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	128,492	-	-	-
5290003 - Int-Equip Settled from PM Order	266,586	-	-	-
5290006 - Int-Mail Service Settled from PM Order	6,211	-	-	-
5290010 - Int-Street Cuts	7,158	-	-	-
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	969	-	-	-
5290012 - Int - ES Laboratory Services from PM	1,937	-	(180,000)	(180,000)
5290014 - Int-Disposal Fees From PM Order	41,556	-	-	-
5295000 - Int Act Alloc-Equipment	(783)	-	-	-
5310100 - Professional Services Expense	139,972	967,250	1,106,420	139,170
5311100 - Audit Services Expense	13,544	30,000	20,000	(10,000)
5311300 - Legal Service	-	50,000	50,000	-
5311500 - Health Care Misc External Payment	2,739	3,500	2,450	(1,050)
5318000 - Permits & Licenses Service	64	-	-	-
5320100 - Repair & Maintenance Services - Contract	11,276	686,609	(277,585)	(964,194)
5321160 - Car Wash	219	2,400	600	(1,800)
5330100 - External Contract Services	236,661	1,618,808	2,085,755	466,947
5390000 - Int-Srvcs Settled from Proj	986,879	47,014	-	(47,014)
5390002 - Int-Srvcs Settled from CO Internal Order	215,368	-	-	-
5411000 - Transportation Expense	40	-	250	250
5412000 - Advertising Expense	10,865	21,380	81,885	60,505
5412020 - Printing & Binding - Commercial	-	-	143,000	143,000
5412030 - Association Dues & Subscriptions	10,661	8,070	12,620	4,550
5412160 - Computer Repairs	-	-	2,000	2,000
5412170 - Software Licensing & Maintenance Fees	27,972	75,200	76,000	800
5413000 - Postage Expense	2,870	48,050	66,160	18,110
5414000 - Training and Professional Development	65,259	111,500	158,000	46,500
5414100 - Travel and Subsistence	18,889	84,500	87,000	2,500
5416020 - Wastewater Expense	795	-	200	200
5416030 - Surface Water Expense	2,370	3,100	8,850	5,750
5416040 - Water Expense	414	22,552	84,250	61,698
5416050 - Electricity Expense	5,285	226,013	313,000	86,987
5416060 - Solid Waste/Garbage Expense	-	-	1,900	1,900
5417002 - Rent/Lease Tools & Machinery	471	41,350	34,100	(7,250)
5417004 - Rent/Lease others	9,150	19,040	10,725	(8,315)
5417010 - Rent Expense Capital Lease Alloc	2,011,652	1,930,869	2,301,341	370,472
5417016 - Rent Reclass Capital Lease Payment	(1,931,218)	(1,930,869)	(2,301,341)	(370,472)
5418000 - Licenses and Permits	10,367	7,775	117,000	109,225
5419000 - Utility Taxes & Assessments	-	26	-	(26)
5419100 - Miscellaneous Employee Reimbursements	1,343	2,600	2,000	(600)
5419101 - Cell Phone Employee Reimbursements	9,256	3,200	22,200	19,000
5419200 - Miscellaneous Other Services and Charges	10,469	253,040	79,000	(174,040)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419240 - Capital Retirements	38,250	-	-	-
5420000 - Injuries Damages and Judgments	35,532	-	-	-
5420020 - Accrue Environmental Liability Adjustmt	278,542	-	-	-
5422000 - Gross Earnings Tax	4,126,385	3,860,000	5,038,000	1,178,000
5422100 - State Business & Occupation Tax	814,544	820,000	900,000	80,000
5423000 - Bad Debts and Credit Fees	597,000	714,000	102,000	(612,000)
5426000 - Cash Discounts Taken	(17)	-	-	-
5490000 - Int-Misc Settled from Proj	96,800	-	-	-
5490001 - Int-Misc Settled from PM Order	329,688	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	(24,919)	-	-	-
5590000 - Int-O/H Settled from Proj	(377)	-	-	-
5590001 - Int-O/H Settled from PM Order	10,186	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	73	-	-	-
5590007 - Int-Adjustment Settled from PM Order	(2,981)	-	-	-
5700200 - Capitalized A&G Expense	22,933	(1,415,605)	-	1,415,605
5900003 - Capitalized Admin & Gen Expense	(466,556)	-	(1,146,000)	(1,146,000)
5909990 - OH Loading Adjustment	(57)	-	-	-
6555500 - Residual Equity Transfers Out	-	-	-	-
6821000 - Bond Interest Charged to Construction	(352,154)	(1,556,353)	(1,312,653)	243,700
6842000 - Insurance Recoveries	(124,395)	-	-	-
Maintenance & Operations Total	**8,774,114**	**8,660,349**	**8,688,388**	**28,039**
Capital Outlay				
5110450 - Labor Loading	(2,667)	-	-	-
5110900 - Labor	148,220	-	-	-
5110901 - Labor Activity Rate - Adjustments	(14,131)	-	-	-
5190000 - Int-Labor Settled from Proj	(5,466,454)	-	-	-
5190001 - Int-Labor Settled from PM Order	617,142	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	100,455	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,410,139	-	-	-
5195001 - Int Act Alloc-Labor Time and half	107,739	-	-	-
5195002 - Int Act Alloc-Labor Double Time	26,622	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	42	-	-	-
5210015 - Cellular Phone Usage	2,409	-	-	-
5210100 - Office Expense	14,866	-	-	-
5210200 - Food Supplies	439	-	-	-
5210400 - Safety Equipment & Supplies	2,274	-	-	-
5210500 - Landscape Equipment & Supplies	93,233	-	-	-
5216120 - Equipment Repair and Maintenance	(3,607)	-	-	-
5220100 - Operating Supplies	342,305	-	-	-
5220150 - Computer Supplies	618	-	-	-
5221010 - Fuel - External	701	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,395	-	-	-
5280900 - Equipment Charges Corrections	549	-	-	-
5290000 - Int-Mats Settled from Proj	(500,360)	-	-	-
5290001 - Int-Mats Settled from PM Order	68,617	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	59,293	-	-	-
5290003 - Int-Equip Settled from PM Order	68,910	-	-	-
5290006 - Int-Mail Service Settled from PM Order	95	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	1,877	-	-	-
5290010 - Int-Street Cuts	1,280	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	1,879	-	-	-
5290012 - Int - ES Laboratory Services from PM	314,859	-	-	-
5290014 - Int-Disposal Fees From PM Order	9,724	-	-	-
5310100 - Professional Services Expense	3,650,704	-	-	-
5312010 - Printing & Graphic Service	130,651	-	-	-
5320100 - Repair & Maintenance Services - Contract	26,481	-	-	-
5330100 - External Contract Services	4,453,593	-	-	-
5390000 - Int-Srvcs Settled from Proj	(986,879)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	19,268	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	383,397	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	5,197	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	560	-	-	-
5411000 - Transportation Expense	123	-	-	-
5412000 - Advertising Expense	25,069	-	-	-
5412030 - Association Dues & Subscriptions	360	-	-	-
5412170 - Software Licensing & Maintenance Fees	2,109	-	-	-
5413000 - Postage Expense	676	-	-	-
5414000 - Training and Professional Development	(19,320)	-	-	-
5414100 - Travel and Subsistence	113	-	-	-
5416030 - Surface Water Expense	191	-	-	-
5416040 - Water Expense	10,778	-	-	-
5418000 - Licenses and Permits	101,801	-	-	-
5419200 - Miscellaneous Other Services and Charges	78,569	-	-	-
5419240 - Capital Retirements	(38,250)	-	-	-
5420000 - Injuries Damages and Judgments	(156,029)	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	230	-	-	-
5426000 - Cash Discounts Taken	(87)	-	-	-
5490000 - Int-Misc Settled from Proj	(96,800)	-	-	-
5490001 - Int-Misc Settled from PM Order	68,362	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	35,814	-	-	-
5590000 - Int-O/H Settled from Proj	377	-	-	-
5590001 - Int-O/H Settled from PM Order	4,004	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	40	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	37,080,345	30,502,135	(6,578,210)
5610000 - Interfund Services	631,226	-	-	-
5641500 - Moveable Equipment Over $5k	192,119	-	-	-
5700200 - Capitalized A&G Expense	(23,088)	-	-	-
5900003 - Capitalized Admin & Gen Expense	466,556	-	-	-
Capital Outlay Total	**11,376,374**	**37,080,345**	**30,502,135**	**(6,578,210)**
Contributions & Transfers				
6510001 - Contribution for low income assistance	47,880	62,000	-	(62,000)
6530200 - Transfer to Other Funds	(17,035)	-	-	-
6530300 - Transfers Out from within same fund	-	-	-	-
6539850 - Contribution to GG Fleet Services Fund	(589,308)	-	-	-
Contributions & Transfers Total	**(558,463)**	**62,000**	**-**	**(62,000)**
Debt Service				
6599990 - Principal Portion of Debt Service	-	584,627	2,747,720	2,163,093
6611000 - Interest Expense	6,359,749	5,804,900	8,172,592	2,367,692
6611015 - Debt Service Cash Flow Reclass-Operating	4,086,531	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6611016 - Debt Service Cash FLow Reclass-Principal	46,148	-	-	-
6611017 - Debt Service Cash Flow Reclass-Interest	(4,132,679)	-	-	-
6612102 - Amortization of Bond Refunding Costs	361,823	-	-	-
6615000 - Other Debt Service Costs	4,200	-	-	-
6615100 - Bond Issuance Expense	-	-	221,000	221,000
6621000 - Interest Expenses - other	5,693	-	-	-
6621005 - SRF Loan Interest Expense	20,335	25,189	22,871	(2,318)
6621006 - Capital Lease Interest Expense	1,426,322	1,385,119	-	(1,385,119)
Debt Service Total	**8,178,122**	**7,799,835**	**11,164,183**	**3,364,348**
Assessments In	**7,513,846**	**9,410,738**	**8,707,326**	**(703,412)**
Reserves	**-**	**2,278,796**	**12,850,581**	**10,571,785**
4301 - Surface Water Total	**54,044,512**	**86,225,345**	**94,021,098**	**7,795,753**
4450 - Union Station				
Maintenance & Operations				
5425000 - Bank Charges	10,111	9,600	9,600	-
Maintenance & Operations Total	**10,111**	**9,600**	**9,600**	**-**
Debt Service				
6611000 - Interest Expense	4,938,825	4,315,260	3,567,805	(747,455)
Debt Service Total	**4,938,825**	**4,315,260**	**3,567,805**	**(747,455)**
4450 - Union Station Total	**4,948,936**	**4,324,860**	**3,577,405**	**(747,455)**
4500 - Rail				
Personnel Services				
5110100 - Salaries & Wages - Regular	11,247,259	15,606,890	20,309,567	4,702,676
5110110 - Premium Pay	55	-	-	-
5110120 - Education/Training	72,112	-	-	-
5110200 - Salaries & Wages - Overtime	1,948,634	1,238,872	2,239,000	1,000,128
5110225 - Salaries & Wages - Vacation	377,165	-	-	-
5110250 - Salaries & Wages - Sick Leave	259,284	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	768,086	-	-	-
5110400 - Salaries & Wages - Other	40,793	41,737	35,429	(6,308)
5110410 - Allowances	534,932	486,840	50,480	(436,360)
5110420 - PTO Cashout Pay	35,552	28,417	82,096	53,679
5110430 - Accrued Salaries & Wages	70,791	-	-	-
5110455 - Labor Adjustment	-	(121,616)	-	121,616
5110460 - Benefits Adjustment	-	-	453,398	453,398
5110500 - Leave Severance Payoff	109,411	163,318	5,642	(157,676)
5110600 - Compensated Absences Adjustment	188,777	-	-	-
5110800 - FICA Contributions	478	1,163,404	1,528,157	364,753
5110801 - City Pension Contribution - TERS	2,873,099	1,939,177	2,417,005	477,828
5110810 - Health & Welfare	2,862,807	3,311,200	3,975,878	664,678
5110811 - Dental Plan	296,482	322,829	335,708	12,879
5110812 - Personal Time Off	450,663	-	-	-
5110815 - COBRA Premium Payments	0	-	-	-
5110820 - Insurance-Group Life	37,959	45,260	30,464	(14,796)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110830 - Industrial Insurance	204,738	243,318	289,016	45,697
5110835 - State Unemployment Compensation	80,341	42,139	54,836	12,697
5110850 - Pension Contributions-TERS	-	23,392	-	(23,392)
5110855 - Union Pension-Employer Paid	26,792	14,620	14,590	(30)
5110865 - Deferred Compensation/Defined Contribution	106,346	150,048	187,945	37,897
5110890 - Capital Labor Credit	-	-	(40,000)	(40,000)
5110895 - Labor To/From Others	-	(777,626)	(1,038,123)	(260,497)
5110900 - Labor	(3,744)	-	-	-
5110901 - Labor Activity Rate - Adjustments	796	-	-	-
5190000 - Int-Labor Settled from Proj	18,127	-	-	-
5190001 - Int-Labor Settled from PM Order	49,486	20,000	-	(20,000)
5190002 - Int-Labor Settled from CO Internal Order	47,917	15,000	-	(15,000)
5195000 - Int Act Alloc-Labor Regular	(719,937)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(197,094)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(4,397)	-	-	-
Personnel Services Total	**21,783,711**	**23,957,221**	**30,931,089**	**6,973,869**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	25,976	30,299	4,323
5210015 - Cellular Phone Usage	2,780	-	-	-
5216100 - Building Maintenance	49,740	100,000	140,000	40,000
5290009 - Int-Copier-Graphics Settle from PM Order	55	-	-	-
5312010 - Printing & Graphic Service	14,218	14,296	15,768	1,472
5321000 - Inventory Fuel - External	3,082,232	3,046,286	3,397,500	351,214
5333026 - Replacement Fee Credit	(75,000)	(112,500)	-	112,500
5390001 - Int-Srvcs Settled from PM Order	29,118	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	207,327	272,720	201,768	(70,952)
5390004 - Int-Fleet Repl Fee Settled from PM Order	319,908	472,500	469,800	(2,700)
5390005 - Int-Fleet Fuel Settled from PM Order	242,966	271,689	353,856	82,167
5390006 - Int-Fleet Admin OH Settled from PM Order	37,230	62,487	63,538	1,051
5415000 - Insurance Expense	5,950	5,800	4,800	(1,000)
5415005 - Public Liability Insurance - External	493,771	514,640	610,000	95,360
5415010 - Public Liability Insurance - Self Ins	408,000	100,000	200,000	100,000
Fixed Costs Total	**4,818,296**	**4,773,894**	**5,487,329**	**713,435**
Maintenance & Operations				
5210000 - Communication Materials	132,542	117,000	115,446	(1,554)
5210100 - Office Expense	54,531	47,200	80,600	33,400
5210200 - Food Supplies	18,959	18,046	25,350	7,304
5210400 - Safety Equipment & Supplies	97,981	90,863	132,900	42,037
5210500 - Landscape Equipment & Supplies	219	-	-	-
5216070 - Chemicals & Gases	13,329	15,540	15,100	(440)
5216110 - Automotive Supplies	29,567	18,365	38,381	20,016
5216120 - Equipment Repair and Maintenance	443,941	605,000	690,000	85,000
5220100 - Operating Supplies	153,179	324,992	358,742	33,750
5220150 - Computer Supplies	55,399	47,000	50,000	3,000
5221000 - Inventory Fuel - Internal	208	-	-	-
5221100 - Lubricant Expense	135,229	148,350	167,350	19,000
5221175 - Equipment Credits - Plan	-	-	4,000	4,000
5230100 - Repairs & Maintenance Materials Expense	461,938	533,446	530,500	(2,946)
5250150 - Physical Inventory Adjustments	419,189	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5250160 - Inventory Reclaim Account	(6,679)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	188,823	-	-	-
5290001 - Int-Mats Settled from PM Order	12,551	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	167,658	-	-	-
5290003 - Int-Equip Settled from PM Order	5,314	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	303	-	-	-
5310100 - Professional Services Expense	137,838	175,410	67,750	(107,660)
5311100 - Audit Services Expense	48,239	16,500	43,500	27,000
5311300 - Legal Service	15,841	29,976	130,000	100,024
5311500 - Health Care Misc External Payment	439	-	-	-
5318000 - Permits & Licenses Service	1,096	500	2,500	2,000
5320100 - Repair & Maintenance Services - Contract	1,098,757	1,178,600	1,123,909	(54,691)
5330100 - External Contract Services	849,865	786,200	1,310,876	524,676
5333300 - Vehicle Maintenance	(5,713)	-	-	-
5390000 - Int-Srvcs Settled from Proj	561,572	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	161,519	-	-	-
5411000 - Transportation Expense	37,418	13,506	22,429	8,923
5412000 - Advertising Expense	25,678	19,500	35,000	15,500
5412030 - Association Dues & Subscriptions	30,631	28,060	31,200	3,140
5412160 - Computer Repairs	721	-	-	-
5413000 - Postage Expense	15,200	16,318	21,430	5,112
5414000 - Training and Professional Development	31,847	50,050	61,500	11,450
5414100 - Travel and Subsistence	136,918	108,252	145,600	37,348
5416000 - Public Utility Services Expense	82,565	87,910	87,600	(310)
5416020 - Wastewater Expense	4,551	5,125	6,599	1,474
5416030 - Surface Water Expense	53,210	53,300	58,902	5,602
5416040 - Water Expense	4,076	4,200	5,711	1,511
5416050 - Electricity Expense	123,257	120,306	176,867	56,561
5416060 - Solid Waste/Garbage Expense	41,473	29,000	60,377	31,377
5417002 - Rent/Lease Tools & Machinery	84,621	38,638	91,459	52,821
5417004 - Rent/Lease others	15,240	13,342	1,333,600	1,320,258
5418000 - Licenses and Permits	43,942	65,000	58,000	(7,000)
5418150 - Vehicle Expenses	(226)	-	-	-
5419000 - Utility Taxes & Assessments	75	-	-	-
5419100 - Miscellaneous Employee Reimbursements	20,087	26,708	22,608	(4,100)
5419101 - Cell Phone Employee Reimbursements	68	-	-	-
5419200 - Miscellaneous Other Services and Charges	13,421	2,224	2,300	76
5419205 - Car Hire/Reclaim	716,947	767,460	810,660	43,200
5419250 - Budget Adjustments - Miscellaneous - Plan	-	549,712	-	(549,712)
5420000 - Injuries Damages and Judgments	83,734	-	-	-
5421020 - Volume Incentive Allowance	1,208,333	4,250,000	4,333,336	83,336
5422000 - Gross Earnings Tax	3,563,518	3,977,000	5,227,000	1,250,000
5422100 - State Business & Occupation Tax	743,630	867,150	1,134,000	266,850
5423000 - Bad Debts and Credit Fees	85,586	25,000	10,000	(15,000)
5426000 - Cash Discounts Taken	(5,060)	-	-	-
5428900 - Recognize Employees for Years of Service	-	-	1,000	1,000
5490000 - Int-Misc Settled from Proj	27	-	-	-
5490001 - Int-Misc Settled from PM Order	(0)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	(386)	-	-	-
5590001 - Int-O/H Settled from PM Order	2,562	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5590002 - Int-O/H Settled from CO Internal Order	564	-	-	-
5590007 - Int-Adjustment Settled from PM Order	(3,243)	-	-	-
5700200 - Capitalized A&G Expense	(11,383)	(230,607)	(24,000)	206,607
5900000 - Warehouse Overhead	9,672	-	-	-
5900003 - Capitalized Admin & Gen Expense	(1,255,935)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	13,680	15,718	2,038
6621000 - Interest Expenses - other	21	-	-	-
Maintenance & Operations Total	**11,156,997**	**15,053,822**	**18,615,800**	**3,561,978**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	3,353,627	3,170,000	5,967,000	2,797,000
Capital Outlay Total	**3,353,627**	**3,170,000**	**5,967,000**	**2,797,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	300,000	600,000	-	(600,000)
Contributions & Transfers Total	**300,000**	**600,000**	**-**	**(600,000)**
Debt Service				
6599520 - Revenue Bond Principal Payments	1,058,035	1,087,314	1,401,522	314,208
6611000 - Interest Expense	143,027	95,826	30,214	(65,612)
Debt Service Total	**1,201,063**	**1,183,140**	**1,431,736**	**248,596**
Assessments In	**1,950,921**	**2,426,072**	**3,210,303**	**784,231**
4500 - Rail Total	**44,564,615**	**51,164,148**	**65,643,257**	**14,479,109**
4600 - Water Utility				
Personnel Services				
5110100 - Salaries & Wages - Regular	30,225,572	40,261,818	41,680,398	1,418,580
5110110 - Premium Pay	207,622	211,474	238,374	26,900
5110120 - Education/Training	541,538	-	-	-
5110200 - Salaries & Wages - Overtime	1,102,185	1,223,554	1,306,205	82,651
5110225 - Salaries & Wages - Vacation	1,948,267	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,174,734	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,088,833	-	-	-
5110400 - Salaries & Wages - Other	323,479	324,603	266,818	(57,785)
5110410 - Allowances	108,824	183,996	156,800	(27,196)
5110420 - PTO Cashout Pay	56,387	58,027	138,767	80,740
5110430 - Accrued Salaries & Wages	14,519	-	-	-
5110455 - Labor Adjustment	-	-	246,782	246,782
5110460 - Benefits Adjustment	-	-	8,982	8,982
5110500 - Leave Severance Payoff	393,297	241,827	477,006	235,179
5110600 - Compensated Absences Adjustment	(24,344)	-	-	-
5110800 - FICA Contributions	2,906,623	3,016,311	3,134,461	118,151
5110810 - Health & Welfare	7,027,226	8,142,073	8,360,798	218,725
5110811 - Dental Plan	805,370	793,715	705,898	(87,817)
5110812 - Personal Time Off	747,794	-	-	-
5110820 - Insurance-Group Life	112,923	116,760	62,471	(54,289)
5110826 - VEBA Retirement Health Savings	5,173	-	-	-
5110830 - Industrial Insurance	342,334	1,086,029	1,204,931	118,902
5110835 - State Unemployment Compensation	42,552	44,288	45,848	1,560

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5110850 - Pension Contributions-TERS	3,863,028	4,348,277	4,497,913	149,636
5110855 - Union Pension-Employer Paid	-	3,132	3,126	(6)
5110865 - Deferred Compensation/Defined Contribution	30,000	-	-	-
5110890 - Capital Labor Credit	-	(15,672,198)	(10,254,741)	5,417,457
5110895 - Labor To/From Others	-	(3,480,954)	(2,054,027)	1,426,927
5110900 - Labor	64,124	-	-	-
5110901 - Labor Activity Rate - Adjustments	3	-	-	-
5190000 - Int-Labor Settled from Proj	496	-	-	-
5190001 - Int-Labor Settled from PM Order	18,481,438	633,863	-	(633,863)
5190002 - Int-Labor Settled from CO Internal Order	236,354	46,650	-	(46,650)
5195000 - Int Act Alloc-Labor Regular	(35,707,676)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,048,921)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(212,753)	-	-	-
Personnel Services Total	**35,857,001**	**41,583,244**	**50,226,810**	**8,643,566**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	150,211	212,088	61,877
5210015 - Cellular Phone Usage	7,192	532	-	(532)
5216100 - Building Maintenance	788	60,805	66,398	5,593
5290005 - Int-Car Wash Settled from PM Order	46	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	348	-	-	-
5312010 - Printing & Graphic Service	91,386	115,431	116,806	1,375
5333026 - Replacement Fee Credit	(447,293)	(456,123)	-	456,123
5390001 - Int-Srvcs Settled from PM Order	1,309,630	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,681,027	1,961,128	1,741,218	(219,910)
5390004 - Int-Fleet Repl Fee Settled from PM Order	1,774,767	1,892,249	1,694,032	(198,217)
5390005 - Int-Fleet Fuel Settled from PM Order	1,110,301	1,348,049	1,252,768	(95,281)
5390006 - Int-Fleet Admin OH Settled from PM Order	251,295	377,857	324,329	(53,528)
5390011 - Int-Service Desk Support from IO	-	-	406,559	406,559
5415000 - Insurance Expense	15,817	17,720	14,000	(3,720)
5415005 - Public Liability Insurance - External	509,488	577,572	795,190	217,618
5415010 - Public Liability Insurance - Self Ins	616,377	360,000	480,000	120,000
5417000 - Rent/Lease Buildings	1,141,646	1,146,803	1,198,240	51,437
5425010 - Credit Card Discount Fees	112,263	163,800	178,600	14,800
5524200 - Lock Box Fees	17,985	25,000	22,533	(2,467)
5700010 - Fleet Charges	1,611	-	-	-
Fixed Costs Total	**8,194,673**	**7,741,034**	**8,502,761**	**761,727**
Maintenance & Operations				
5210000 - Communication Materials	476,105	265,973	859,745	593,772
5210100 - Office Expense	107,280	131,220	139,174	7,954
5210200 - Food Supplies	7,193	12,042	24,346	12,304
5210300 - Medical Equipment & Supplies	-	-	372	372
5210400 - Safety Equipment & Supplies	106,779	109,863	69,318	(40,545)
5210500 - Landscape Equipment & Supplies	395	39,332	28,117	(11,215)
5216070 - Chemicals & Gases	(504,578)	1,031,980	2,358,624	1,326,644
5216090 - Law Enforcement Materials, Equip & Supplies	-	531	1,061	530
5216110 - Automotive Supplies	2,214	33,952	35,118	1,166
5216120 - Equipment Repair and Maintenance	50,984	79,921	261,250	181,329
5220090 - Inventory Charges	128	-	-	-
5220100 - Operating Supplies	440,505	2,386,293	2,147,591	(238,702)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5220150 - Computer Supplies	17,250	64,868	245,300	180,432
5221000 - Inventory Fuel - Internal	24,665	-	4,900	4,900
5221010 - Fuel - External	45	-	-	-
5221100 - Lubricant Expense	3,148	33,768	4,770	(28,998)
5221170 - Motor Pool Rental	340	-	-	-
5221175 - Equipment Credits - Plan	-	(2,117,791)	(1,995,563)	122,228
5221180 - Misc Order Fee	-	564	-	(564)
5230100 - Repairs & Maintenance Materials Expense	48,373	181,644	272,872	91,228
5240800 - RWSS Water Purchases Expense	2,278,916	3,093,340	4,231,039	1,137,699
5240801 - RWSS 2002 Debt Service	5,165,177	4,671,513	-	(4,671,513)
5240802 - RWSS 2010 Debt Service Expense	1,815,499	2,423,834	2,405,928	(17,906)
5240803 - RWSS 2013 Debt Service Expense	-	-	4,363,992	4,363,992
5250100 - Inventory Scrap/Write Off	1,851	-	-	-
5250150 - Physical Inventory Adjustments	(1,714)	-	-	-
5250160 - Inventory Reclaim Account	(14,978)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	(2,859)	-	-	-
5290001 - Int-Mats Settled from PM Order	3,178,890	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	195,434	-	-	-
5290003 - Int-Equip Settled from PM Order	576,747	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	46,628	54,339	79,370	25,031
5290006 - Int-Mail Service Settled from PM Order	4,731	-	-	-
5295000 - Int Act Alloc-Equipment	(3,274,867)	-	-	-
5310100 - Professional Services Expense	1,383,585	2,304,923	4,219,347	1,914,424
5311100 - Audit Services Expense	124,790	114,200	126,000	11,800
5311300 - Legal Service	24,844	125,000	205,000	80,000
5311500 - Health Care Misc External Payment	5,985	7,500	8,404	904
5318000 - Permits & Licenses Service	-	763	1,962	1,199
5320100 - Repair & Maintenance Services - Contract	3,089	1,162,008	258,009	(903,999)
5330100 - External Contract Services	95,121	825,552	799,635	(25,917)
5340150 - Admin OH Fee-Non Fleet	-	(90,000)	(166,402)	(76,402)
5390002 - Int-Srvcs Settled from CO Internal Order	124,446	-	-	-
5411000 - Transportation Expense	569	-	990	990
5412000 - Advertising Expense	43,608	20,918	6,685	(14,233)
5412020 - Printing & Binding - Commercial	-	5,104	-	(5,104)
5412030 - Association Dues & Subscriptions	160,824	192,707	227,318	34,611
5412160 - Computer Repairs	456	-	-	-
5412170 - Software Licensing & Maintenance Fees	66,210	210,677	261,136	50,459
5413000 - Postage Expense	48,062	94,753	91,483	(3,270)
5414000 - Training and Professional Development	237,235	352,146	421,734	69,588
5414100 - Travel and Subsistence	99,999	204,959	267,432	62,473
5416000 - Public Utility Services Expense	47,859	42,800	2,200	(40,600)
5416010 - Natural Gas Expense	-	3,120	37,400	34,280
5416020 - Wastewater Expense	18,012	15,018	40,100	25,082
5416030 - Surface Water Expense	125,280	128,463	175,200	46,737
5416040 - Water Expense	29,276	44,869	19,900	(24,969)
5416050 - Electricity Expense	1,201,208	1,614,321	1,912,405	298,084
5416060 - Solid Waste/Garbage Expense	11,761	17,398	576,713	559,315
5417002 - Rent/Lease Tools & Machinery	364	11,911	7,571	(4,340)
5417004 - Rent/Lease others	218	38,497	46,841	8,344
5418000 - Licenses and Permits	70,007	215,411	227,968	12,557

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5418150 - Vehicle Expenses	217	-	925	925
5419000 - Utility Taxes & Assessments	982,450	1,070,438	1,160,377	89,939
5419100 - Miscellaneous Employee Reimbursements	2,888	3,572	1,366	(2,206)
5419101 - Cell Phone Employee Reimbursements	-	-	5,280	5,280
5419200 - Miscellaneous Other Services and Charges	13,018	15,236	34,463	19,227
5419250 - Budget Adjustments - Miscellaneous - Plan	-	4,781,424	-	(4,781,424)
5421000 - Conservation Incentives	51,133	10,000	13,600	3,600
5422000 - Gross Earnings Tax	10,012,695	10,813,222	12,501,579	1,688,357
5422100 - State Business & Occupation Tax	5,609,308	6,507,775	7,169,521	661,746
5423000 - Bad Debts and Credit Fees	233,412	240,000	470,608	230,608
5425000 - Bank Charges	4,578	-	3,304	3,304
5426000 - Cash Discounts Taken	(2,568)	-	-	-
5428900 - Recognize Employees for Years of Service	9,021	11,500	36,565	25,065
5490001 - Int-Misc Settled from PM Order	310,084	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	40,048	-	-	-
5590001 - Int-O/H Settled from PM Order	303,024	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	30,649	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(22,853)	-	-	-
5590007 - Int-Adjustment Settled from PM Order	(742)	-	-	-
5610000 - Interfund Services	54,196	-	54,000	54,000
5645520 - Meters	467	-	-	-
5661000 - Library Materials	110	-	-	-
5690001 - Int-Capital Purch Settled from PM	(568)	-	-	-
5700200 - Capitalized A&G Expense	(52,179)	(6,585,618)	(4,410,094)	2,175,524
5900000 - Warehouse Overhead	(749,098)	-	-	-
5900003 - Capitalized Admin & Gen Expense	(6,431,791)	-	-	-
5909998 - Warehouse Overheads - Planning Only	(107,620)	(274,176)	(618,166)	(343,990)
6621000 - Interest Expenses - other	26,614	-	-	-
Maintenance & Operations Total	**24,989,584**	**36,753,577**	**41,735,683**	**4,982,106**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	(31,578)	-	6,222,588	6,222,588
Capital Outlay Total	**(31,578)**	**-**	**6,222,588**	**6,222,588**
Contributions & Transfers				
6530200 - Transfer to Other Funds	46,214	-	-	-
6533200 - Contribution to Family Need	151,268	226,000	275,000	49,000
Contributions & Transfers Total	**197,482**	**226,000**	**275,000**	**49,000**
Debt Service				
6599520 - Revenue Bond Principal Payments	16,395,678	19,616,873	18,305,086	(1,311,787)
6611000 - Interest Expense	20,873,367	22,341,667	23,483,384	1,141,717
6611020 - Interest Expense - Build America Bonds	5,944,878	5,944,878	5,516,847	(428,031)
Debt Service Total	**43,213,923**	**47,903,418**	**47,305,317**	**(598,101)**
Assessments In	**16,139,755**	**19,517,523**	**19,514,656**	**(2,867)**
4600 - Water Utility Total	**128,560,839**	**153,724,796**	**173,782,815**	**20,058,019**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4700 - Power				
Personnel Services				
5110100 - Salaries & Wages - Regular	107,938,632	148,784,695	154,355,555	5,570,860
5110110 - Premium Pay	393,383	464,285	469,142	4,857
5110120 - Education/Training	2,697,767	-	-	-
5110200 - Salaries & Wages - Overtime	6,964,840	5,081,148	6,229,043	1,147,895
5110225 - Salaries & Wages - Vacation	5,382,169	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,262,463	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,668,615	-	-	-
5110400 - Salaries & Wages - Other	1,186,347	1,231,122	1,122,459	(108,663)
5110401 - Military Leave Pay	7,522	-	-	-
5110410 - Allowances	112,534	201,445	307,594	106,149
5110420 - PTO Cashout Pay	160,704	162,141	270,040	107,899
5110430 - Accrued Salaries & Wages	186,162	-	-	-
5110455 - Labor Adjustment	-	-	265,689	265,689
5110460 - Benefits Adjustment	-	-	37,819	37,819
5110500 - Leave Severance Payoff	1,632,105	1,709,129	1,312,745	(396,384)
5110600 - Compensated Absences Adjustment	(49,992)	-	-	-
5110800 - FICA Contributions	10,364,548	11,013,727	11,485,828	472,100
5110810 - Health & Welfare	22,479,217	26,852,923	27,481,338	628,415
5110811 - Dental Plan	2,545,550	2,618,133	2,320,181	(297,951)
5110812 - Personal Time Off	4,237,243	-	-	-
5110820 - Insurance-Group Life	413,865	428,951	230,111	(198,840)
5110826 - VEBA Retirement Health Savings	330,280	-	-	-
5110830 - Industrial Insurance	3,876,313	6,143,943	3,861,135	(2,282,808)
5110835 - State Unemployment Compensation	154,563	163,662	169,562	5,900
5110850 - Pension Contributions-TERS	13,704,411	16,059,588	16,662,048	602,461
5110852 - DRS Contributions-PERS	6,314	-	-	-
5110855 - Union Pension-Employer Paid	25,000	308,713	308,641	(72)
5110890 - Capital Labor Credit	-	(34,749,359)	(36,164,826)	(1,415,467)
5110895 - Labor To/From Others	-	(980,987)	(348,750)	632,237
5110900 - Labor	(255,621)	-	-	-
5110901 - Labor Activity Rate - Adjustments	74,651	-	-	-
5190000 - Int-Labor Settled from Proj	2,681,630	-	-	-
5190001 - Int-Labor Settled from PM Order	94,080,704	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	46,010,577	185,750	-	(185,750)
5190091 - Damage Billing Credit - Labor	-	-	(628,363)	(628,363)
5195000 - Int Act Alloc-Labor Regular	(175,637,002)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,024,361)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(6,524,754)	-	-	-
5195003 - Int Act Alloc-High Time Labor	(87,302)	-	-	-
Personnel Services Total	**154,999,076**	**185,679,009**	**189,746,992**	**4,067,983**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	495,654	805,025	309,371
5210015 - Cellular Phone Usage	120,370	627,212	606,183	(21,029)
5210025 - Telecom Equipment Cost	-	3,288	1,920	(1,368)
5216100 - Building Maintenance	293	215,120	319,995	104,875
5290005 - Int-Car Wash Settled from PM Order	75	166	-	(166)
5290007 - Int-Telecomm Serv Settled from PM Order	23,227	-	-	-
5312010 - Printing & Graphic Service	420,817	759,701	696,118	(63,583)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5312020 - Convenience Copier Charges	-	-	1,000	1,000
5333026 - Replacement Fee Credit	(760,519)	(355,381)	-	355,381
5390001 - Int-Srvcs Settled from PM Order	21,356,428	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,402,765	4,575,179	4,418,440	(156,739)
5390004 - Int-Fleet Repl Fee Settled from PM Order	3,063,032	1,958,075	6,613,646	4,655,571
5390005 - Int-Fleet Fuel Settled from PM Order	2,373,772	2,796,310	2,837,783	41,473
5390006 - Int-Fleet Admin OH Settled from PM Order	905,131	1,533,131	1,323,724	(209,407)
5390007 - Int-Fleet Interest from PM	607	-	-	-
5390009 - Int-Fleet Replacement Fee Fund Adj	9,881	-	-	-
5390011 - Int-Service Desk Support from IO	-	-	(807,807)	(807,807)
5415000 - Insurance Expense	30,300	430,425	432,770	2,345
5415005 - Public Liability Insurance - External	100	1,026,654	1,250,000	223,346
5415010 - Public Liability Insurance - Self Ins	-	1,620,000	1,800,000	180,000
5417000 - Rent/Lease Buildings	16,970	-	-	-
5425010 - Credit Card Discount Fees	341,410	1,099,600	1,124,500	24,900
5524200 - Lock Box Fees	20,655	142,331	140,960	(1,371)
Fixed Costs Total	**32,325,316**	**16,927,465**	**21,564,257**	**4,636,792**
Maintenance & Operations				
5210000 - Communication Materials	166,310	163,173	215,253	52,080
5210100 - Office Expense	86,228	581,295	711,367	130,072
5210200 - Food Supplies	58,274	123,953	165,596	41,643
5210400 - Safety Equipment & Supplies	21,353	518,844	735,686	216,842
5210500 - Landscape Equipment & Supplies	1,670	160,358	188,230	27,872
5216070 - Chemicals & Gases	18,533	59,447	242,548	183,101
5216110 - Automotive Supplies	1,723	104,110	186,300	82,190
5216120 - Equipment Repair and Maintenance	60,180	465,952	646,321	180,369
5220090 - Inventory Charges	(13,620)	-	-	-
5220100 - Operating Supplies	774,021	5,270,302	5,924,552	654,250
5220150 - Computer Supplies	85,148	621,377	786,386	165,009
5220200 - Uniform Expenses	-	-	200	200
5221000 - Inventory Fuel - Internal	48,511	-	82,808	82,808
5221010 - Fuel - External	-	110	200	90
5221100 - Lubricant Expense	2,337	92,765	91,874	(891)
5221170 - Motor Pool Rental	465	-	-	-
5221175 - Equipment Credits - Plan	-	(3,869,217)	(3,649,614)	219,603
5230100 - Repairs & Maintenance Materials Expense	23,251	701,279	788,369	87,090
5240100 - Power Purchases - BPA	-	229,910,880	247,384,730	17,473,850
5240200 - Power Purchases - Other	(220,993)	26,986,794	38,208,367	11,221,573
5240300 - Power Purchases - Green Products	-	3,261,500	4,761,600	1,500,100
5250100 - Inventory Scrap/Write Off	68,060	1,000	-	(1,000)
5250150 - Physical Inventory Adjustments	4,792	-	-	-
5250160 - Inventory Reclaim Account	(5,418)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	(832)	-	-	-
5290000 - Int-Mats Settled from Proj	238,549	-	-	-
5290001 - Int-Mats Settled from PM Order	7,462,208	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	218,983,615	-	-	-
5290003 - Int-Equip Settled from PM Order	3,537,338	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	67,936	87,580	78,902	(8,678)
5290006 - Int-Mail Service Settled from PM Order	23,479	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5290091 - Damage Billing Credit - Material	(999)	-	(166,071)	(166,071)
5290092 - Damage Billing Credit - Equipment	-	-	(144,456)	(144,456)
5295000 - Int Act Alloc-Equipment	(7,653,895)	-	-	-
5310100 - Professional Services Expense	725,496	7,790,835	14,998,414	7,207,579
5311100 - Audit Services Expense	128,086	323,600	320,000	(3,600)
5311300 - Legal Service	460,185	995,500	355,000	(640,500)
5311500 - Health Care Misc External Payment	31,963	86,401	67,214	(19,187)
5318000 - Permits & Licenses Service	-	3,000	2,776	(224)
5320100 - Repair & Maintenance Services - Contract	918,988	1,008,663	1,458,278	449,615
5330100 - External Contract Services	23,245,361	48,588,530	58,797,369	10,208,839
5340100 - Temporary Labor Services	-	69,261	-	(69,261)
5390000 - Int-Srvcs Settled from Proj	3,409,820	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	2,829,355	-	-	-
5390091 - Damage Billing Credit - External Service	-	-	(91,005)	(91,005)
5409998 - LDM Credits-Planning Only	-	(1,245,000)	-	1,245,000
5411000 - Transportation Expense	8	10,511	4,076	(6,435)
5412000 - Advertising Expense	805,149	1,327,633	1,053,548	(274,085)
5412020 - Printing & Binding - Commercial	29,115	32,750	28,200	(4,550)
5412030 - Association Dues & Subscriptions	1,171,608	2,384,357	3,157,991	773,634
5412160 - Computer Repairs	-	16,000	-	(16,000)
5412170 - Software Licensing & Maintenance Fees	128,624	2,650,156	3,292,353	642,197
5412180 - Software Lic & Maint Fees-Non Assessed	-	75,000	70,000	(5,000)
5413000 - Postage Expense	291,576	627,687	570,092	(57,595)
5414000 - Training and Professional Development	152,763	1,078,374	1,189,385	111,011
5414100 - Travel and Subsistence	260,502	965,409	1,305,907	340,498
5414110 - Travel Advance Clearing	525	-	-	-
5414150 - Tuition Reimbursement	-	-	163,103	163,103
5416000 - Public Utility Services Expense	1,554	18,442	2,100	(16,342)
5416020 - Wastewater Expense	-	129,815	93,405	(36,410)
5416030 - Surface Water Expense	66	291,049	313,178	22,129
5416040 - Water Expense	3,071	144,218	136,498	(7,720)
5416050 - Electricity Expense	159,976	1,687,177	1,869,619	182,442
5416060 - Solid Waste/Garbage Expense	2,634	340,319	335,166	(5,153)
5417001 - Rent/Lease Auto Equipment	-	7,000	-	(7,000)
5417002 - Rent/Lease Tools & Machinery	1,860	93,245	92,240	(1,005)
5417004 - Rent/Lease others	19,029	169,900	141,100	(28,800)
5418000 - Licenses and Permits	23,319	2,492,630	2,954,301	461,671
5418150 - Vehicle Expenses	6,673	25,481	35,100	9,619
5419000 - Utility Taxes & Assessments	2,606,783	11,650,244	13,727,400	2,077,156
5419100 - Miscellaneous Employee Reimbursements	9,076	182,578	65,474	(117,104)
5419101 - Cell Phone Employee Reimbursements	7,997	6,360	10,940	4,580
5419150 - Special Reimbursable - Miscellaneous	(775,942)	(5,421,614)	(5,212,438)	209,176
5419200 - Miscellaneous Other Services and Charges	(3,417)	772,718	134,926	(637,792)
5419250 - Budget Adjustments - Miscellaneous - Plan	-	4,482,432	-	(4,482,432)
5420000 - Injuries Damages and Judgments	6,452	200,000	335,000	135,000
5421000 - Conservation Incentives	11,544	1,202,079	962,080	(239,999)
5422000 - Gross Earnings Tax	48,320,564	49,026,567	52,647,185	3,620,618
5422100 - State Business & Occupation Tax	830,369	25,502,435	27,248,619	1,746,184
5423000 - Bad Debts and Credit Fees	317,483	2,545,196	2,506,783	(38,413)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	(530)	-	-	-
5423015 - Other Cust Fees Rev (Late/NSF Check Fee)	(16)	(81,280)	(80,000)	1,280

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5423025 - Wiring Inspection Fees - SD	-	(2,460,000)	(3,400,000)	(940,000)
5424000 - Transmission of Power	(250)	33,948,488	36,413,676	2,465,188
5425000 - Bank Charges	13,269	12,000	12,000	-
5426000 - Cash Discounts Taken	(5,390)	-	-	-
5428900 - Recognize Employees for Years of Service	1,048	53,127	73,595	20,468
5429000 - Temporary Housing	2,083	-	-	-
5480003 - Adjustment to CIAC	366,171	-	-	-
5480004 - Misc Settlement from AUC	(366,171)	-	-	-
5490000 - Int-Misc Settled from Proj	269,960	-	-	-
5490001 - Int-Misc Settled from PM Order	(4,594,699)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	74,461,671	-	-	-
5490091 - Transformers - LDM Credit	-	-	(22,725)	(22,725)
5590000 - Int-O/H Settled from Proj	708	-	-	-
5590001 - Int-O/H Settled from PM Order	555,906	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	(16,362,866)	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(4,795)	-	-	-
5590007 - Int-Adjustment Settled from PM Order	(2,242)	-	-	-
5590009 - Int-LDM Recovery from PM Order	(310,354)	-	-	-
5590010 - Int-Transformers from PM	(1,964)	-	-	-
5610000 - Interfund Services	-	38,700	36,000	(2,700)
5645600 - Plant Installation Credit	-	(870,000)	(699,002)	170,998
5690001 - Int-Capital Purch Settled from PM	(437,379)	-	-	-
5700200 - Capitalized A&G Expense	-	(14,387,655)	(20,260,538)	(5,872,883)
5900000 - Warehouse Overhead	(2,428,233)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	(1,814,322)	(2,019,553)	(205,231)
6550000 - Miscellaneous Expenses	86,670	-	-	-
6621000 - Interest Expenses - other	276	-	-	-
Maintenance & Operations Total	**361,219,309**	**442,017,498**	**492,433,978**	**50,416,480**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	30,248,918	58,281,000	67,329,440	9,048,440
Capital Outlay Total	**30,248,918**	**58,281,000**	**67,329,440**	**9,048,440**
Contributions & Transfers				
6533200 - Contribution to Family Need	900,000	1,800,000	960,000	(840,000)
6533205 - Contribution to Community	62,800	5,000	7,500	2,500
Contributions & Transfers Total	**962,800**	**1,805,000**	**967,500**	**(837,500)**
Debt Service				
6599520 - Revenue Bond Principal Payments	71,075,000	78,150,000	117,465,000	39,315,000
6611000 - Interest Expense	56,931,013	56,707,005	49,282,478	(7,424,527)
Debt Service Total	**128,006,013**	**134,857,005**	**166,747,478**	**31,890,473**
Assessments In	**42,755,602**	**48,950,264**	**54,060,281**	**5,110,017**
4700 - Power Total	**750,517,034**	**888,517,241**	**992,849,926**	**104,332,685**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4800 - TPU Self Insurance Claim				
Personnel Services				
5190002 - Int-Labor Settled from CO Internal Order	292	-	-	-
Personnel Services Total	**292**	**-**	**-**	**-**
Maintenance & Operations				
5290002 - Int-Mats Settled from CO Internal Order	135	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	-	250	500	250
5310100 - Professional Services Expense	-	500,000	500,000	-
5311300 - Legal Service	-	1,000,000	500,000	(500,000)
5390002 - Int-Srvcs Settled from CO Internal Order	830,845	-	-	-
5413000 - Postage Expense	-	100	100	-
5414100 - Travel and Subsistence	-	100	100	-
5419250 - Budget Adjustments - Miscellaneous - Plan	-	1,331	-	(1,331)
5420000 - Injuries Damages and Judgments	-	2,331,838	2,000,000	(331,838)
5490002 - Int-Misc Settled from CO Internal Order	1,495,286	-	-	-
Maintenance & Operations Total	**2,326,266**	**3,833,619**	**3,000,700**	**(832,919)**
Assessments In	**250,666**	**316,960**	**237,511**	**(79,449)**
4800 - TPU Self Insurance Claim Total	**2,577,225**	**4,150,579**	**3,238,211**	**(912,368)**
4805 - Low Income Assistance				
Contributions & Transfers				
6533200 - Contribution to Family Need	1,339,148	1,920,000	1,980,000	60,000
Contributions & Transfers Total	**1,339,148**	**1,920,000**	**1,980,000**	**60,000**
4805 - Low Income Assistance Total	**1,339,148**	**1,920,000**	**1,980,000**	**60,000**
5007 - Finance Payroll/Organizational Mgmt				
Personnel Services				
5110100 - Salaries & Wages - Regular	824,580	1,127,173	-	(1,127,173)
5110120 - Education/Training	8,530	-	-	-
5110200 - Salaries & Wages - Overtime	9,393	-	-	-
5110225 - Salaries & Wages - Vacation	26,373	-	-	-
5110250 - Salaries & Wages - Sick Leave	17,224	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	50,838	-	-	-
5110400 - Salaries & Wages - Other	6,054	-	-	-
5110410 - Allowances	45	-	-	-
5110420 - PTO Cashout Pay	4,333	-	-	-
5110430 - Accrued Salaries & Wages	(1,924)	-	-	-
5110500 - Leave Severance Payoff	105,970	-	-	-
5110800 - FICA Contributions	77,955	86,204	-	(86,204)
5110810 - Health & Welfare	194,794	247,848	-	(247,848)
5110811 - Dental Plan	22,144	24,164	-	(24,164)
5110812 - Personal Time Off	36,147	-	-	-
5110820 - Insurance-Group Life	2,958	3,269	-	(3,269)
5110830 - Industrial Insurance	14,753	9,200	-	(9,200)
5110835 - State Unemployment Compensation	1,121	1,240	-	(1,240)
5110850 - Pension Contributions-TERS	101,281	121,735	-	(121,735)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5190001 - Int-Labor Settled from PM Order	60	-	-	-
5195000 - Int Act Alloc-Labor Regular	5,259	-	-	-
5195001 - Int Act Alloc-Labor Time and half	853	-	-	-
Personnel Services Total	**1,508,741**	**1,620,834**	**-**	**(1,620,834)**
Fixed Costs				
5290007 - Int-Telecomm Serv Settled from PM Order	11,009	10,680	-	(10,680)
5290009 - Int-Copier-Graphics Settle from PM Order	287	-	-	-
5312010 - Printing & Graphic Service	4,132	-	-	-
5312020 - Convenience Copier Charges	21,824	33,744	-	(33,744)
5415000 - Insurance Expense	19	24	-	(24)
5415010 - Public Liability Insurance - Self Ins	7,694	7,694	-	(7,694)
5417000 - Rent/Lease Buildings	-	86,870	-	(86,870)
5417007 - Rent/Lease Municipal Buildings	73,216	-	-	-
5425010 - Credit Card Discount Fees	1,478,452	1,750,000	-	(1,750,000)
5524200 - Lock Box Fees	286,897	320,000	-	(320,000)
Fixed Costs Total	**1,883,530**	**2,209,012**	**-**	**(2,209,012)**
Maintenance & Operations				
5210000 - Communication Materials	2,604	500	-	(500)
5210100 - Office Expense	5,838	27,000	-	(27,000)
5210200 - Food Supplies	9	200	-	(200)
5216120 - Equipment Repair and Maintenance	-	2,730	-	(2,730)
5220100 - Operating Supplies	4,267	9,100	-	(9,100)
5220150 - Computer Supplies	958	4,000	-	(4,000)
5310100 - Professional Services Expense	259,793	477,210	-	(477,210)
5330100 - External Contract Services	113	26	-	(26)
5390002 - Int-Srvcs Settled from CO Internal Order	5,030	-	-	-
5411000 - Transportation Expense	106	-	-	-
5412000 - Advertising Expense	94	500	-	(500)
5412020 - Printing & Binding - Commercial	-	3,000	-	(3,000)
5412030 - Association Dues & Subscriptions	3,614	7,000	-	(7,000)
5412170 - Software Licensing & Maintenance Fees	5,201	200	-	(200)
5413000 - Postage Expense	5,310	7,750	-	(7,750)
5414000 - Training and Professional Development	5,830	21,500	-	(21,500)
5414100 - Travel and Subsistence	3,658	22,750	-	(22,750)
5419100 - Miscellaneous Employee Reimbursements	300	600	-	(600)
5419200 - Miscellaneous Other Services and Charges	779	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	35,580	45,000	-	(45,000)
5426000 - Cash Discounts Taken	(101)	-	-	-
5490000 - Int-Misc Settled from Proj	-	4,000	-	(4,000)
Maintenance & Operations Total	**338,982**	**633,066**	**-**	**(633,066)**
Contributions & Transfers				
6510010 - Contribution to ETC	44,623	-	-	-
6510020 - Contribution to Foss Waterway Dev Auth	3,238	-	-	-
6530100 - Transfer to General Fund	122,872	-	-	-
6530200 - Transfer to Other Funds	2,146,026	-	-	-
6530300 - Transfers Out from within same fund	700,398	-	-	-
6532100 - Transfer to Capital Improvement Prog	10,981	-	-	-
6532150 - Transfer to Contingency Fund	41	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6537000 - Transfer to Police Relief & Pension	1,985	-	-	-
6538000 - Transfer to Fire Relief & Pension Fund	2,815	-	-	-
6538500 - Transfer to Performing Arts Center	1,568	-	-	-
6538700 - Transfer to Demo Liens	1,550	-	-	-
6539200 - Transfer Transp Capital Fund	25,634	-	-	-
6539800 - Transfer to Tacoma Dome Operating Fund	31,949	-	-	-
6539850 - Contribution to GG Fleet Services Fund	53,103	-	-	-
6545000 - External Contributions	99,784	-	-	-
Contributions & Transfers Total	**3,246,568**	**-**	**-**	**-**
Assessments In	**651,208**	**184,418**	**-**	**(184,418)**
Reserves	**-**	**40**	**-**	**(40)**
5007 - Finance Payroll/Organizational Mgmt Total	**7,629,029**	**4,647,370**	**-**	**(4,647,370)**
5016 - Finance Management & Budget				
Personnel Services				
5110100 - Salaries & Wages - Regular	604,180	785,266	-	(785,266)
5110120 - Education/Training	1,442	-	-	-
5110225 - Salaries & Wages - Vacation	14,166	-	-	-
5110250 - Salaries & Wages - Sick Leave	11,955	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	48,632	-	-	-
5110400 - Salaries & Wages - Other	1,088	-	-	-
5110430 - Accrued Salaries & Wages	780	-	-	-
5110800 - FICA Contributions	52,054	59,182	-	(59,182)
5110810 - Health & Welfare	124,424	149,496	-	(149,496)
5110811 - Dental Plan	14,484	14,575	-	(14,575)
5110812 - Personal Time Off	12,958	-	-	-
5110820 - Insurance-Group Life	2,390	2,277	-	(2,277)
5110830 - Industrial Insurance	10,091	5,550	-	(5,550)
5110835 - State Unemployment Compensation	754	864	-	(864)
5110850 - Pension Contributions-TERS	72,293	84,809	-	(84,809)
5190001 - Int-Labor Settled from PM Order	80	-	-	-
5195000 - Int Act Alloc-Labor Regular	8,933	-	-	-
Personnel Services Total	**980,705**	**1,102,019**	**-**	**(1,102,019)**
Fixed Costs				
5290007 - Int-Telecomm Serv Settled from PM Order	6,210	6,587	-	(6,587)
5290009 - Int-Copier-Graphics Settle from PM Order	1,437	-	-	-
5312010 - Printing & Graphic Service	11,382	-	-	-
5312020 - Convenience Copier Charges	1,987	4,540	-	(4,540)
5415000 - Insurance Expense	13	16	-	(16)
Fixed Costs Total	**21,029**	**11,143**	**-**	**(11,143)**
Maintenance & Operations				
5210020 - Long Distance Phone Usage	13	-	-	-
5210100 - Office Expense	39,626	43,080	-	(43,080)
5210200 - Food Supplies	1,417	45,420	-	(45,420)
5220100 - Operating Supplies	2,273	6,000	-	(6,000)
5220150 - Computer Supplies	3,399	4,000	-	(4,000)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5290003 - Int-Equip Settled from PM Order	9	-	-	-
5310100 - Professional Services Expense	43,680	175,000	-	(175,000)
5320100 - Repair & Maintenance Services - Contract	-	1,000	-	(1,000)
5330100 - External Contract Services	-	34,861	-	(34,861)
5340100 - Temporary Labor Services	-	20,000	-	(20,000)
5390002 - Int-Srvcs Settled from CO Internal Order	1,673	-	-	-
5412000 - Advertising Expense	-	2,000	-	(2,000)
5412020 - Printing & Binding - Commercial	-	27,500	-	(27,500)
5412030 - Association Dues & Subscriptions	11,932	14,500	-	(14,500)
5412170 - Software Licensing & Maintenance Fees	13,203	-	-	-
5413000 - Postage Expense	78	300	-	(300)
5414000 - Training and Professional Development	1,952	8,000	-	(8,000)
5414100 - Travel and Subsistence	1,269	5,000	-	(5,000)
5417004 - Rent/Lease others	1,500	-	-	-
5419100 - Miscellaneous Employee Reimbursements	35	120	-	(120)
5490002 - Int-Misc Settled from CO Internal Order	0	-	-	-
Maintenance & Operations Total	**122,060**	**386,781**	**-**	**(386,781)**
Capital Outlay				
5330100 - External Contract Services	12,500	-	-	-
5661000 - Library Materials	38	-	-	-
Capital Outlay Total	**12,538**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	561,493	-	-	-
Contributions & Transfers Total	**561,493**	**-**	**-**	**-**
Assessments In	**90,238**	**235,851**	**-**	**(235,851)**
5016 - Finance Management & Budget Total	**1,788,062**	**1,735,794**	**-**	**(1,735,794)**
5042 - IT Graphics Services				
Personnel Services				
5110100 - Salaries & Wages - Regular	404,958	-	-	-
5110120 - Education/Training	742	-	-	-
5110200 - Salaries & Wages - Overtime	15,662	-	-	-
5110225 - Salaries & Wages - Vacation	27,313	-	-	-
5110250 - Salaries & Wages - Sick Leave	23,541	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	25,347	-	-	-
5110400 - Salaries & Wages - Other	45	-	-	-
5110430 - Accrued Salaries & Wages	(7,429)	-	-	-
5110500 - Leave Severance Payoff	16,107	-	-	-
5110800 - FICA Contributions	42,256	-	-	-
5110810 - Health & Welfare	126,642	-	-	-
5110811 - Dental Plan	14,544	-	-	-
5110812 - Personal Time Off	14,322	-	-	-
5110820 - Insurance-Group Life	1,799	-	-	-
5110830 - Industrial Insurance	3,537	-	-	-
5110835 - State Unemployment Compensation	614	-	-	-
5110850 - Pension Contributions-TERS	52,158	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5190001 - Int-Labor Settled from PM Order	13,233	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	334,911	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,368	-	-	-
Personnel Services Total	**1,113,670**	**-**	**-**	**-**
Fixed Costs				
5210015 - Cellular Phone Usage	77	-	-	-
5210025 - Telecom Equipment Cost	109	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	16,283	-	-	-
5312010 - Printing & Graphic Service	1,342,001	-	-	-
5312020 - Convenience Copier Charges	17,877	8,996	-	(8,996)
5390001 - Int-Srvcs Settled from PM Order	2	-	-	-
5415000 - Insurance Expense	19	-	-	-
5417007 - Rent/Lease Municipal Buildings	161,462	-	-	-
Fixed Costs Total	**1,537,830**	**8,996**	**-**	**(8,996)**
Maintenance & Operations				
5210000 - Communication Materials	1,443	-	-	-
5210100 - Office Expense	5,609	-	-	-
5216120 - Equipment Repair and Maintenance	-	25,376	-	(25,376)
5220100 - Operating Supplies	100,420	-	-	-
5220150 - Computer Supplies	577	-	-	-
5230100 - Repairs & Maintenance Materials Expense	75,632	-	-	-
5250150 - Physical Inventory Adjustments	7,777	-	-	-
5290001 - Int-Mats Settled from PM Order	41,130	-	-	-
5290006 - Int-Mail Service Settled from PM Order	428	-	-	-
5310100 - Professional Services Expense	-	201,076	-	(201,076)
5320100 - Repair & Maintenance Services - Contract	5,024	-	-	-
5330100 - External Contract Services	(474)	-	-	-
5412000 - Advertising Expense	-	-	1,000	1,000
5412020 - Printing & Binding - Commercial	888	-	1,008	1,008
5412030 - Association Dues & Subscriptions	9,831	-	-	-
5412170 - Software Licensing & Maintenance Fees	12,453	-	-	-
5413000 - Postage Expense	605	-	-	-
5414000 - Training and Professional Development	6,890	-	-	-
5414100 - Travel and Subsistence	2	-	-	-
5417004 - Rent/Lease others	1,610,099	2,064,430	1,680,000	(384,430)
5419000 - Utility Taxes & Assessments	179	-	-	-
5426000 - Cash Discounts Taken	(978)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	1,254	-	-	-
5590001 - Int-O/H Settled from PM Order	192	-	-	-
5900000 - Warehouse Overhead	(192)	-	-	-
Maintenance & Operations Total	**1,878,790**	**2,290,882**	**1,682,008**	**(608,874)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	2,247	-	-	-
Contributions & Transfers Total	**2,247**	**-**	**-**	**-**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6610000 - Interest Expense-Non Assessed	39,198	-	-	-
6621000 - Interest Expenses - other	47,730	-	-	-
Debt Service Total	**86,928**	**-**	**-**	**-**
Assessments In	**386,474**	**-**	**-**	**-**
5042 - IT Graphics Services Total	**5,005,938**	**2,299,878**	**1,682,008**	**(617,870)**
5050 - TPU Fleet Service				
Personnel Services				
5110100 - Salaries & Wages - Regular	3,012,729	4,034,071	4,028,130	(5,941)
5110120 - Education/Training	38,045	-	-	-
5110200 - Salaries & Wages - Overtime	113,649	97,000	54,414	(42,586)
5110225 - Salaries & Wages - Vacation	227,572	-	-	-
5110250 - Salaries & Wages - Sick Leave	170,996	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	214,349	-	-	-
5110400 - Salaries & Wages - Other	17,793	22,000	26,500	4,500
5110410 - Allowances	36,451	41,000	-	(41,000)
5110430 - Accrued Salaries & Wages	1,859	-	-	-
5110500 - Leave Severance Payoff	50,805	21,000	-	(21,000)
5110600 - Compensated Absences Adjustment	(4,133)	-	-	-
5110800 - FICA Contributions	297,367	307,690	308,153	462
5110810 - Health & Welfare	842,643	983,525	965,337	(18,188)
5110811 - Dental Plan	94,312	95,890	81,503	(14,387)
5110812 - Personal Time Off	43,779	-	-	-
5110820 - Insurance-Group Life	11,216	11,699	6,042	(5,656)
5110826 - VEBA Retirement Health Savings	1,032	-	-	-
5110830 - Industrial Insurance	209,829	52,836	137,119	84,284
5110835 - State Unemployment Compensation	4,277	4,437	4,431	(6)
5110850 - Pension Contributions-TERS	390,061	435,680	435,038	(642)
5110855 - Union Pension-Employer Paid	182,447	65,372	63,779	(1,593)
5110890 - Capital Labor Credit	-	-	(263,412)	(263,412)
5110895 - Labor To/From Others	-	(365,000)	-	365,000
5110900 - Labor	242	-	-	-
5190001 - Int-Labor Settled from PM Order	5,867	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	6,822	7,800	-	(7,800)
5195000 - Int Act Alloc-Labor Regular	(399,000)	-	-	-
Personnel Services Total	**5,571,007**	**5,815,000**	**5,847,034**	**32,034**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	6,776	9,566	2,790
5210015 - Cellular Phone Usage	20,636	25,200	7,847	(17,353)
5216100 - Building Maintenance	-	5,500	5,000	(500)
5312010 - Printing & Graphic Service	4,221	8,300	26,900	18,600
5333026 - Replacement Fee Credit	(37,214)	(58,227)	-	58,227
5390003 - Int-Fleet Maint Settled from PM Order	206,826	382,415	138,830	(243,585)
5390004 - Int-Fleet Repl Fee Settled from PM Order	147,312	244,555	373,630	129,075
5390005 - Int-Fleet Fuel Settled from PM Order	69,823	85,951	73,976	(11,975)
5390006 - Int-Fleet Admin OH Settled from PM Order	28,930	51,872	41,954	(9,918)
5390011 - Int-Service Desk Support from IO	-	-	40,801	40,801

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5411050 - Fleet Charge Corrections	13,481	-	-	-
5415000 - Insurance Expense	4,571	6,000	3,772	(2,228)
5417000 - Rent/Lease Buildings	439,617	495,702	520,280	24,578
Fixed Costs Total	**898,202**	**1,254,044**	**1,242,556**	**(11,488)**
Maintenance & Operations				
5210000 - Communication Materials	14,410	12,000	-	(12,000)
5210100 - Office Expense	17,846	25,500	25,500	-
5210200 - Food Supplies	184	500	1,200	700
5210400 - Safety Equipment & Supplies	12,192	16,000	16,000	-
5216070 - Chemicals & Gases	503	1,200	1,200	-
5216110 - Automotive Supplies	16,208	160,000	25,000	(135,000)
5216120 - Equipment Repair and Maintenance	350	18,000	4,500	(13,500)
5220100 - Operating Supplies	36,268	67,500	69,000	1,500
5220150 - Computer Supplies	11,537	13,000	23,700	10,700
5221000 - Inventory Fuel - Internal	2,532	-	-	-
5221010 - Fuel - External	10	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	1,500	1,500	-
5310100 - Professional Services Expense	82,825	22,000	332,000	310,000
5311100 - Audit Services Expense	4,593	-	-	-
5311500 - Health Care Misc External Payment	1,663	2,000	2,500	500
5320100 - Repair & Maintenance Services - Contract	-	2,400	2,400	-
5330100 - External Contract Services	27,504	44,200	28,000	(16,200)
5390002 - Int-Srvcs Settled from CO Internal Order	101,194	-	-	-
5411000 - Transportation Expense	55	-	-	-
5412000 - Advertising Expense	424	1,000	2,000	1,000
5412030 - Association Dues & Subscriptions	15,451	32,500	7,200	(25,300)
5412170 - Software Licensing & Maintenance Fees	25,084	30,000	53,038	23,038
5413000 - Postage Expense	1,050	1,725	1,125	(600)
5414000 - Training and Professional Development	16,675	44,000	47,153	3,153
5414100 - Travel and Subsistence	9,627	21,500	16,756	(4,744)
5416050 - Electricity Expense	15,487	20,000	11,606	(8,394)
5418000 - Licenses and Permits	498	-	1,250	1,250
5419100 - Miscellaneous Employee Reimbursements	-	300	-	(300)
5419200 - Miscellaneous Other Services and Charges	2,341	4,000	4,300	300
5419250 - Budget Adjustments - Miscellaneous - Plan	-	123,244	-	(123,244)
5423000 - Bad Debts and Credit Fees	3,732	-	-	-
5426000 - Cash Discounts Taken	(3,685)	-	-	-
5428900 - Recognize Employees for Years of Service	-	-	5,000	5,000
5909998 - Warehouse Overheads - Planning Only	-	42,000	-	(42,000)
Maintenance & Operations Total	**416,556**	**706,069**	**681,928**	**(24,141)**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	6,513,245	14,601,528	24,342,000	9,740,472
Capital Outlay Total	**6,513,245**	**14,601,528**	**24,342,000**	**9,740,472**
Assessments In	**715,142**	**1,741,814**	**1,303,466**	**(438,348)**
5050 - TPU Fleet Service Total	**14,114,153**	**24,118,455**	**33,416,984**	**9,298,529**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5086 - Youth Build Tacoma				
Maintenance & Operations				
5310100 - Professional Services Expense	35,400	50,000	15,500	(34,500)
5330100 - External Contract Services	649,828	652,871	625,104	(27,767)
Maintenance & Operations Total	**685,228**	**702,871**	**640,604**	**(62,267)**
Debt Service				
6621000 - Interest Expenses - other	133	-	-	-
Debt Service Total	**133**	**-**	**-**	**-**
Assessments In	**171**	**442**	**10,399**	**9,957**
5086 - Youth Build Tacoma Total	**685,532**	**703,313**	**651,003**	**(52,310)**
5400 - PW Fleet Equipment Rental				
Personnel Services				
5110100 - Salaries & Wages - Regular	4,511,718	5,243,402	5,395,105	151,703
5110120 - Education/Training	22,263	-	-	-
5110200 - Salaries & Wages - Overtime	556,932	415,946	400,000	(15,946)
5110225 - Salaries & Wages - Vacation	355,330	-	-	-
5110250 - Salaries & Wages - Sick Leave	233,738	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	273,327	-	-	-
5110400 - Salaries & Wages - Other	24,487	-	-	-
5110410 - Allowances	50,906	-	53,000	53,000
5110420 - PTO Cashout Pay	579	-	-	-
5110430 - Accrued Salaries & Wages	(4,884)	-	-	-
5110500 - Leave Severance Payoff	89,718	27,806	-	(27,806)
5110800 - FICA Contributions	465,051	400,049	409,657	9,608
5110810 - Health & Welfare	1,244,828	1,255,633	1,256,574	941
5110811 - Dental Plan	139,568	122,420	106,092	(16,328)
5110812 - Personal Time Off	17,658	-	-	-
5110820 - Insurance-Group Life	18,369	15,206	8,093	(7,113)
5110826 - VEBA Retirement Health Savings	907	-	-	-
5110830 - Industrial Insurance	458,169	423,701	354,125	(69,576)
5110835 - State Unemployment Compensation	6,713	5,768	5,935	167
5110850 - Pension Contributions-TERS	571,875	566,288	582,671	16,384
5110855 - Union Pension-Employer Paid	265,141	73,100	72,950	(150)
5190001 - Int-Labor Settled from PM Order	15,065	-	-	-
5195000 - Int Act Alloc-Labor Regular	(2,009,510)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(10,806)	-	-	-
Personnel Services Total	**7,297,142**	**8,549,318**	**8,644,201**	**94,883**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	13,464	13,464
5210015 - Cellular Phone Usage	-	-	9,264	9,264
5210025 - Telecom Equipment Cost	515	-	24,630	24,630
5216100 - Building Maintenance	(240)	-	-	-
5290005 - Int-Car Wash Settled from PM Order	1,889	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	48,979	43,387	-	(43,387)
5290009 - Int-Copier-Graphics Settle from PM Order	390	-	-	-
5312010 - Printing & Graphic Service	1,157	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5312020 - Convenience Copier Charges	29,314	37,949	28,394	(9,555)
5390001 - Int-Srvcs Settled from PM Order	49,424	12,624	-	(12,624)
5390003 - Int-Fleet Maint Settled from PM Order	3,884,798	60,861	62,690	1,829
5390004 - Int-Fleet Repl Fee Settled from PM Order	86,689	23,880	24,598	718
5390005 - Int-Fleet Fuel Settled from PM Order	222,224	54,010	54,012	2
5390006 - Int-Fleet Admin OH Settled from PM Order	47,872	20,064	12,000	(8,064)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	13,004	13,004
5411050 - Fleet Charge Corrections	2,981	-	-	-
5415000 - Insurance Expense	83,634	79,953	137,080	57,127
5417000 - Rent/Lease Buildings	184,103	277,760	250,800	(26,960)
5417008 - Rent/Lease City Parking	10,600	21,600	23,760	2,160
5417009 - Rent/Lease Radio Communications	24,299	18,810	22,070	3,260
5900001 - Fuel Overhead-Fleet	(29,825)	-	-	-
5900004 - Car Wash Overhead-Fleet	(622)	-	-	-
Fixed Costs Total	**4,648,182**	**650,898**	**675,766**	**24,868**
Maintenance & Operations				
5210000 - Communication Materials	412	6,000	300	(5,700)
5210100 - Office Expense	9,243	18,800	6,800	(12,000)
5210200 - Food Supplies	2,875	3,000	2,000	(1,000)
5210300 - Medical Equipment & Supplies	-	500	-	(500)
5210400 - Safety Equipment & Supplies	5,140	3,000	10,400	7,400
5216070 - Chemicals & Gases	-	500	-	(500)
5216110 - Automotive Supplies	14,146	106,100	6,100	(100,000)
5216120 - Equipment Repair and Maintenance	907	6,000	-	(6,000)
5220100 - Operating Supplies	109,669	56,500	131,400	74,900
5220150 - Computer Supplies	12,131	14,500	5,000	(9,500)
5221000 - Inventory Fuel - Internal	-	1,000	-	(1,000)
5221010 - Fuel - External	(58,458)	-	-	-
5221180 - Misc Order Fee	5	-	-	-
5230100 - Repairs & Maintenance Materials Expense	14,806	60,000	700	(59,300)
5250100 - Inventory Scrap/Write Off	7,002	-	-	-
5250150 - Physical Inventory Adjustments	275	-	-	-
5250160 - Inventory Reclaim Account	4,943	-	-	-
5290001 - Int-Mats Settled from PM Order	2,682	20,500	-	(20,500)
5290003 - Int-Equip Settled from PM Order	2,253	3,100	-	(3,100)
5290014 - Int-Disposal Fees From PM Order	279	-	-	-
5310100 - Professional Services Expense	9,047	149,000	175,000	26,000
5311100 - Audit Services Expense	-	7,000	-	(7,000)
5311500 - Health Care Misc External Payment	2,612	1,500	4,000	2,500
5320100 - Repair & Maintenance Services - Contract	9,019	7,000	13,500	6,500
5330100 - External Contract Services	100,340	105,000	50,000	(55,000)
5340100 - Temporary Labor Services	-	1,000	-	(1,000)
5411000 - Transportation Expense	379	800	400	(400)
5412000 - Advertising Expense	508	1,500	500	(1,000)
5412020 - Printing & Binding - Commercial	-	-	1,800	1,800
5412030 - Association Dues & Subscriptions	6,745	9,000	3,000	(6,000)
5412170 - Software Licensing & Maintenance Fees	4,782	13,000	3,200	(9,800)
5413000 - Postage Expense	312	1,200	600	(600)
5414000 - Training and Professional Development	8,338	33,600	30,000	(3,600)
5414100 - Travel and Subsistence	3,719	26,800	8,000	(18,800)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5416000 - Public Utility Services Expense	57,125	54,550	55,200	650
5416040 - Water Expense	5,286	5,684	5,800	116
5416050 - Electricity Expense	39,321	41,500	42,000	500
5416060 - Solid Waste/Garbage Expense	10,033	16,500	10,000	(6,500)
5417004 - Rent/Lease others	6,820	8,000	-	(8,000)
5418000 - Licenses and Permits	848	550	1,500	950
5418150 - Vehicle Expenses	-	500	-	(500)
5419100 - Miscellaneous Employee Reimbursements	-	3,500	-	(3,500)
5419101 - Cell Phone Employee Reimbursements	-	960	-	(960)
5419200 - Miscellaneous Other Services and Charges	10	11,500	4,000	(7,500)
5422100 - State Business & Occupation Tax	6,644	3,000	1,900	(1,100)
5426000 - Cash Discounts Taken	(7,125)	-	-	-
5490001 - Int-Misc Settled from PM Order	171	2,000	-	(2,000)
5590001 - Int-O/H Settled from PM Order	554	500	-	(500)
5900000 - Warehouse Overhead	(354,521)	-	-	-
5900002 - Vendor Srvcs Overhead	(48,633)	-	-	-
6842000 - Insurance Recoveries	(9,475)	-	-	-
Maintenance & Operations Total	**(18,830)**	**804,644**	**573,100**	**(231,544)**
Capital Outlay				
5190001 - Int-Labor Settled from PM Order	136,444	-	-	-
5195000 - Int Act Alloc-Labor Regular	11,071	-	-	-
5290001 - Int-Mats Settled from PM Order	205,289	-	-	-
5310100 - Professional Services Expense	7,720	-	-	-
5312010 - Printing & Graphic Service	215	-	-	-
5330100 - External Contract Services	99,366	-	-	-
5390001 - Int-Srvcs Settled from PM Order	401,011	-	-	-
5412000 - Advertising Expense	384	-	-	-
5490001 - Int-Misc Settled from PM Order	3,818,750	-	-	-
5590001 - Int-O/H Settled from PM Order	32,239	-	-	-
5641500 - Moveable Equipment Over $5k	1,232,854	2,800,000	6,384,000	3,584,000
5642500 - Stationary Equipment Over $5k	6,356	-	-	-
5690001 - Int-Capital Purch Settled from PM	1,683,553	-	-	-
Capital Outlay Total	**7,635,252**	**2,800,000**	**6,384,000**	**3,584,000**
Contributions & Transfers				
6530200 - Transfer to Other Funds	967,962	-	-	-
6539850 - Contribution to GG Fleet Services Fund	(153,000)	-	-	-
Contributions & Transfers Total	**814,962**	**-**	**-**	**-**
Assessments In	**1,283,419**	**2,191,749**	**1,447,688**	**(744,061)**
Reserves	**-**	**155,747**	**-**	**(155,747)**
5400 - PW Fleet Equipment Rental Total	**21,660,127**	**15,152,356**	**17,724,756**	**2,572,400**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5453 - PWS Asphalt Plant				
Personnel Services				
5110100 - Salaries & Wages - Regular	202,867	297,375	289,335	(8,041)
5110120 - Education/Training	1,379	-	-	-
5110200 - Salaries & Wages - Overtime	13,577	-	5,700	5,700
5110225 - Salaries & Wages - Vacation	18,653	-	-	-
5110250 - Salaries & Wages - Sick Leave	20,049	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	13,993	-	-	-
5110400 - Salaries & Wages - Other	213	-	-	-
5110410 - Allowances	30	-	-	-
5110430 - Accrued Salaries & Wages	1,961	-	-	-
5110800 - FICA Contributions	20,535	22,706	21,949	(758)
5110810 - Health & Welfare	57,048	67,208	63,810	(3,397)
5110811 - Dental Plan	6,742	6,552	5,388	(1,165)
5110820 - Insurance-Group Life	470	862	434	(428)
5110830 - Industrial Insurance	20,556	21,349	17,784	(3,565)
5110835 - State Unemployment Compensation	295	327	318	(9)
5110850 - Pension Contributions-TERS	27,098	32,116	31,248	(868)
5190001 - Int-Labor Settled from PM Order	364,427	-	-	-
5195000 - Int Act Alloc-Labor Regular	(134,526)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(8,931)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(148)	-	-	-
Personnel Services Total	**626,290**	**448,497**	**435,966**	**(12,531)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	3,360	3,360
5210015 - Cellular Phone Usage	-	-	1,266	1,266
5210025 - Telecom Equipment Cost	38	-	5,904	5,904
5216100 - Building Maintenance	21	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	10,913	10,779	-	(10,779)
5290009 - Int-Copier-Graphics Settle from PM Order	181	-	-	-
5312010 - Printing & Graphic Service	346	-	-	-
5312020 - Convenience Copier Charges	8,554	12,341	7,940	(4,401)
5390001 - Int-Srvcs Settled from PM Order	38,537	30,000	-	(30,000)
5390003 - Int-Fleet Maint Settled from PM Order	2,381	1,591	10,910	9,319
5390004 - Int-Fleet Repl Fee Settled from PM Order	34,536	34,536	35,572	1,036
5390005 - Int-Fleet Fuel Settled from PM Order	11,061	12,378	12,378	-
5390006 - Int-Fleet Admin OH Settled from PM Order	3,840	5,712	7,200	1,488
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	30,900	30,900
5415000 - Insurance Expense	6	-	76,904	76,904
5417009 - Rent/Lease Radio Communications	6,627	-	-	-
Fixed Costs Total	**117,042**	**107,337**	**192,334**	**84,997**
Maintenance & Operations				
5210000 - Communication Materials	-	1,500	200	(1,300)
5210100 - Office Expense	160	1,000	1,000	-
5210200 - Food Supplies	311	500	200	(300)
5210400 - Safety Equipment & Supplies	200	1,000	1,200	200
5210500 - Landscape Equipment & Supplies	107	500	500	-
5216070 - Chemicals & Gases	-	1,000	10,000	9,000
5216120 - Equipment Repair and Maintenance	1,868	3,000	2,000	(1,000)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5220100 - Operating Supplies	20,850	60,000	1,024,245	964,245
5220150 - Computer Supplies	1,071	1,500	2,000	500
5230100 - Repairs & Maintenance Materials Expense	-	1,500	13,000	11,500
5241000 - Stock Purchases	2,353,701	3,563,890	1,680,680	(1,883,210)
5250150 - Physical Inventory Adjustments	(84,122)	-	-	-
5250160 - Inventory Reclaim Account	(1,411,061)	(1,500,000)	(1,317,810)	182,190
5290001 - Int-Mats Settled from PM Order	1,224,378	-	-	-
5290003 - Int-Equip Settled from PM Order	19,214	-	-	-
5290014 - Int-Disposal Fees From PM Order	934	-	-	-
5295000 - Int Act Alloc-Equipment	(1,129)	-	-	-
5310100 - Professional Services Expense	2,933	40,000	-	(40,000)
5311300 - Legal Service	-	20,000	-	(20,000)
5311500 - Health Care Misc External Payment	45	100	200	100
5318000 - Permits & Licenses Service	-	1,000	1,000	-
5320100 - Repair & Maintenance Services - Contract	-	500	5,000	4,500
5330100 - External Contract Services	5,557	30,000	22,000	(8,000)
5412000 - Advertising Expense	-	-	200	200
5412170 - Software Licensing & Maintenance Fees	-	-	200	200
5413000 - Postage Expense	1	-	-	-
5414000 - Training and Professional Development	24	200	600	400
5414100 - Travel and Subsistence	-	200	600	400
5416010 - Natural Gas Expense	5,241	8,000	56,000	48,000
5416020 - Wastewater Expense	4,377	6,000	4,400	(1,600)
5416030 - Surface Water Expense	13,615	15,000	15,800	800
5416040 - Water Expense	3,035	4,000	3,200	(800)
5416050 - Electricity Expense	47,894	50,000	52,000	2,000
5416060 - Solid Waste/Garbage Expense	12,054	50,000	13,200	(36,800)
5417002 - Rent/Lease Tools & Machinery	-	500	500	-
5417004 - Rent/Lease others	-	25,000	-	(25,000)
5418000 - Licenses and Permits	3,100	4,000	4,400	400
5419000 - Utility Taxes & Assessments	79,982	80,000	90,000	10,000
5419100 - Miscellaneous Employee Reimbursements	484	600	600	-
5419200 - Miscellaneous Other Services and Charges	-	1,000	1,000	-
5426000 - Cash Discounts Taken	(12,347)	-	-	-
5490001 - Int-Misc Settled from PM Order	67,957	-	-	-
5590001 - Int-O/H Settled from PM Order	415,901	-	-	-
5900000 - Warehouse Overhead	(415,901)	-	-	-
Maintenance & Operations Total	**2,360,434**	**2,471,490**	**1,688,115**	**(783,375)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	1,226	2,000	-	(2,000)
Contributions & Transfers Total	**1,226**	**2,000**	**-**	**(2,000)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6611000 - Interest Expense	81	310	-	(310)
Debt Service Total	**81**	**310**	**-**	**(310)**
Assessments In	**108,043**	**278,506**	**151,037**	**(127,469)**
Reserves	**-**	**10,476**	**205,431**	**194,955**
5453 - PWS Asphalt Plant Total	**3,213,116**	**3,318,616**	**2,672,883**	**(645,733)**
5540 - Communications Equipment Replacement Reserve				
Personnel Services				
5110100 - Salaries & Wages - Regular	599,984	920,013	945,175	25,162
5110120 - Education/Training	756	-	-	-
5110200 - Salaries & Wages - Overtime	6,901	33,524	40,100	6,576
5110225 - Salaries & Wages - Vacation	19,742	-	-	-
5110250 - Salaries & Wages - Sick Leave	8,310	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	34,568	-	-	-
5110410 - Allowances	341	-	1,000	1,000
5110430 - Accrued Salaries & Wages	2,167	-	-	-
5110500 - Leave Severance Payoff	200	-	-	-
5110800 - FICA Contributions	50,853	69,730	70,814	1,085
5110810 - Health & Welfare	111,650	165,560	165,252	(307)
5110811 - Dental Plan	12,811	16,141	13,952	(2,189)
5110812 - Personal Time Off	10,956	-	-	-
5110820 - Insurance-Group Life	2,331	2,668	1,418	(1,250)
5110826 - VEBA Retirement Health Savings	2,233	-	-	-
5110830 - Industrial Insurance	2,507	3,765	36,972	33,207
5110835 - State Unemployment Compensation	747	1,012	1,040	28
5110850 - Pension Contributions-TERS	71,094	99,362	102,079	2,717
5190001 - Int-Labor Settled from PM Order	6,488	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	263,362	-	-	-
5195000 - Int Act Alloc-Labor Regular	43,954	-	-	-
5195001 - Int Act Alloc-Labor Time and half	491	-	-	-
Personnel Services Total	**1,252,447**	**1,311,774**	**1,377,802**	**66,028**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	4,320	4,320
5210015 - Cellular Phone Usage	-	-	5,204	5,204
5210025 - Telecom Equipment Cost	3,235	-	10,800	10,800
5290005 - Int-Car Wash Settled from PM Order	6	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	20,608	18,524	-	(18,524)
5290009 - Int-Copier-Graphics Settle from PM Order	126	-	-	-
5312010 - Printing & Graphic Service	3,188	-	-	-
5312020 - Convenience Copier Charges	(519)	2,092	1,596	(496)
5390001 - Int-Srvcs Settled from PM Order	6,600	6,600	-	(6,600)
5390003 - Int-Fleet Maint Settled from PM Order	23,000	-	-	-
5390004 - Int-Fleet Repl Fee Settled from PM Order	8,712	8,712	8,974	262
5390005 - Int-Fleet Fuel Settled from PM Order	9,373	9,804	9,804	-
5390006 - Int-Fleet Admin OH Settled from PM Order	5,064	5,568	2,400	(3,168)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	6,798	6,798

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5415000 - Insurance Expense	14	17	19	2
5415010 - Public Liability Insurance - Self Ins	-	-	5,998	5,998
5417008 - Rent/Lease City Parking	6	-	-	-
5417009 - Rent/Lease Radio Communications	1,169,555	-	-	-
5620000 - Intergovernmental Services	206,068	-	-	-
Fixed Costs Total	**1,455,035**	**51,317**	**55,913**	**4,596**
Maintenance & Operations				
5210000 - Communication Materials	77,388	441,146	349,299	(91,847)
5210100 - Office Expense	4,346	8,283	8,575	292
5210200 - Food Supplies	174	213	445	232
5210400 - Safety Equipment & Supplies	-	-	508	508
5210500 - Landscape Equipment & Supplies	-	24,120	24,970	850
5220100 - Operating Supplies	90,303	83,234	90,024	6,790
5220150 - Computer Supplies	1,807	5,378	11,026	5,648
5230100 - Repairs & Maintenance Materials Expense	7,119	168,816	174,784	5,968
5290000 - Int-Mats Settled from Proj	50,000	-	-	-
5290001 - Int-Mats Settled from PM Order	17,461	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	327,842	-	-	-
5290003 - Int-Equip Settled from PM Order	60	-	-	-
5310100 - Professional Services Expense	134,237	187,784	184,024	(3,760)
5320100 - Repair & Maintenance Services - Contract	165,876	319,923	578,674	258,751
5330100 - External Contract Services	33,693	12,878	152,830	139,952
5333300 - Vehicle Maintenance	-	10,201	10,562	361
5340100 - Temporary Labor Services	-	75,489	-	(75,489)
5390000 - Int-Srvcs Settled from Proj	10,911	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	24,424	-	-	-
5412000 - Advertising Expense	-	281	291	10
5412030 - Association Dues & Subscriptions	746	305	302	(3)
5412170 - Software Licensing & Maintenance Fees	1,818	-	-	-
5413000 - Postage Expense	644	12,753	13,196	443
5414000 - Training and Professional Development	900	23,610	24,000	390
5414100 - Travel and Subsistence	2,423	-	-	-
5416050 - Electricity Expense	33,528	39,557	42,608	3,051
5417004 - Rent/Lease others	2,886	137,734	152,108	14,374
5419000 - Utility Taxes & Assessments	1	-	-	-
5419101 - Cell Phone Employee Reimbursements	540	974	6,360	5,386
5419200 - Miscellaneous Other Services and Charges	66	759,400	759,400	-
5422100 - State Business & Occupation Tax	70	-	-	-
5428900 - Recognize Employees for Years of Service	-	-	203	203
5490000 - Int-Misc Settled from Proj	(206,068)	-	-	-
5490001 - Int-Misc Settled from PM Order	89,545	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	5,504	-	-	-
Maintenance & Operations Total	**878,245**	**2,312,079**	**2,584,189**	**272,110**
Capital Outlay				
5220100 - Operating Supplies	50,000	-	-	-
5290000 - Int-Mats Settled from Proj	(50,000)	-	-	-
5310100 - Professional Services Expense	93,409	-	-	-
5312010 - Printing & Graphic Service	10,911	-	-	-
5330100 - External Contract Services	3,401	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390000 - Int-Srvcs Settled from Proj	(10,911)	-	-	-
5490000 - Int-Misc Settled from Proj	206,068	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	-	240,000	240,000
5619998 - Capital Expenditures - For Planning Only	-	375,000	-	(375,000)
5620000 - Intergovernmental Services	(206,068)	-	-	-
5642500 - Stationary Equipment Over $5k	8,819	-	-	-
5644500 - Communications Equipment Over $5k	48,707	-	-	-
Capital Outlay Total	**154,336**	**375,000**	**240,000**	**(135,000)**
Contributions & Transfers				
6530100 - Transfer to General Fund	1,641,080	-	-	-
6530200 - Transfer to Other Funds	472,560	-	-	-
6539200 - Transfer Transp Capital Fund	26,321	-	-	-
6539850 - Contribution to GG Fleet Services Fund	7,708	-	-	-
6539880 - Transfer to Permit Services Fund	2,880	-	-	-
6539890 - Transfer to Parking Fund	2,243	-	-	-
Contributions & Transfers Total	**2,152,792**	**-**	**-**	**-**
Assessments In	**265,165**	**317,854**	**469,563**	**151,709**
Reserves	**-**	**77,895**	**-**	**(77,895)**
5540 - Communications Equipment Replacement Reserve Total	**6,158,020**	**4,445,919**	**4,727,467**	**281,548**
5550 - Third Party Liability Claims				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	60,390	63,760	3,371
5110800 - FICA Contributions	-	4,394	4,630	236
5110810 - Health & Welfare	-	8,524	8,508	(16)
5110811 - Dental Plan	-	831	718	(113)
5110820 - Insurance-Group Life	-	175	96	(80)
5110830 - Industrial Insurance	-	316	676	360
5110835 - State Unemployment Compensation	-	66	70	4
5110850 - Pension Contributions-TERS	-	6,522	6,886	364
5190002 - Int-Labor Settled from CO Internal Order	81,833	-	-	-
Personnel Services Total	**81,833**	**81,218**	**85,345**	**4,126**
Fixed Costs				
5415000 - Insurance Expense	-	-	1,222,728	1,222,728
5415005 - Public Liability Insurance - External	-	-	2,700	2,700
5415010 - Public Liability Insurance - Self Ins	-	-	308	308
Fixed Costs Total	**-**	**-**	**1,225,736**	**1,225,736**
Maintenance & Operations				
5220100 - Operating Supplies	-	-	1,500	1,500
5290002 - Int-Mats Settled from CO Internal Order	2,637	3,000	-	(3,000)
5310100 - Professional Services Expense	-	-	100,000	100,000
5390002 - Int-Srvcs Settled from CO Internal Order	118,629	93,500	-	(93,500)
5412020 - Printing & Binding - Commercial	-	-	1,000	1,000
5414000 - Training and Professional Development	-	-	1,500	1,500

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5414100 - Travel and Subsistence	-	-	2,500	2,500
5419000 - Utility Taxes & Assessments	-	17,842	-	(17,842)
5420000 - Injuries Damages and Judgments	-	-	4,426,797	4,426,797
5490002 - Int-Misc Settled from CO Internal Order	3,792,778	4,994,359	-	(4,994,359)
Maintenance & Operations Total	**3,914,044**	**5,108,701**	**4,533,297**	**(575,404)**
Contributions & Transfers				
6530100 - Transfer to General Fund	4,011,000	-	-	-
Contributions & Transfers Total	**4,011,000**	**-**	**-**	**-**
Assessments In	**1,631,874**	**2,151,761**	**1,565,171**	**(586,589)**
Assessments Out	**-**	**(152,351)**	**-**	**152,351**
Reserves	**-**	**197,671**	**-**	**(197,671)**
5550 - Third Party Liability Claims Total	**9,638,752**	**7,387,000**	**7,409,549**	**22,549**
5560 - Unemployment Compensation				
Maintenance & Operations				
5420100 - Unemployment Compensation Reimbursement	-	-	1,040,000	1,040,000
5490002 - Int-Misc Settled from CO Internal Order	1,243,025	1,012,162	-	(1,012,162)
Maintenance & Operations Total	**1,243,025**	**1,012,162**	**1,040,000**	**27,838**
Assessments In	**40,382**	**29,656**	**27,786**	**(1,870)**
Reserves	**-**	**1,483**	**-**	**(1,483)**
5560 - Unemployment Compensation Total	**1,283,407**	**1,043,301**	**1,067,786**	**24,485**
5570 - Worker's Compensation				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	1,422,090	1,529,809	107,719
5110800 - FICA Contributions	-	108,032	116,199	8,167
5110810 - Health & Welfare	-	273,748	273,240	(508)
5110811 - Dental Plan	-	26,689	23,070	(3,620)
5110820 - Insurance-Group Life	-	4,124	2,295	(1,829)
5110830 - Industrial Insurance	-	57,298	53,503	(3,795)
5110835 - State Unemployment Compensation	-	1,564	1,683	118
5110850 - Pension Contributions-TERS	-	153,586	165,219	11,634
5110900 - Labor	(340)	-	-	-
5190001 - Int-Labor Settled from PM Order	340	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	1,941,605	-	-	-
Personnel Services Total	**1,941,605**	**2,047,130**	**2,165,016**	**117,886**
Fixed Costs				
5210010 - Telecommunications Shared Cost	(21,289)	-	4,800	4,800
5210015 - Cellular Phone Usage	-	-	7,596	7,596
5210025 - Telecom Equipment Cost	-	-	8,404	8,404
5290005 - Int-Car Wash Settled from PM Order	25	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	21,289	21,198	-	(21,198)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5290009 - Int-Copier-Graphics Settle from PM Order	658	-	-	-
5312010 - Printing & Graphic Service	(91)	-	-	-
5312020 - Convenience Copier Charges	(659)	22,780	-	(22,780)
5390001 - Int-Srvcs Settled from PM Order	1,488	1,488	-	(1,488)
5390003 - Int-Fleet Maint Settled from PM Order	97	63	66	3
5390004 - Int-Fleet Repl Fee Settled from PM Order	9,072	9,072	9,344	272
5390005 - Int-Fleet Fuel Settled from PM Order	1,380	2,258	2,258	-
5390006 - Int-Fleet Admin OH Settled from PM Order	4,320	7,032	3,600	(3,432)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	1,534	1,534
5415000 - Insurance Expense	-	-	31	31
5415005 - Public Liability Insurance - External	-	-	472,385	472,385
5415010 - Public Liability Insurance - Self Ins	-	-	9,916	9,916
5417000 - Rent/Lease Buildings	-	11,780	20,441	8,661
5417007 - Rent/Lease Municipal Buildings	-	87,374	91,932	4,558
5417008 - Rent/Lease City Parking	-	-	5,280	5,280
Fixed Costs Total	**16,289**	**163,045**	**637,587**	**474,542**
Maintenance & Operations				
5210100 - Office Expense	(1,374)	20,000	5,000	(15,000)
5210200 - Food Supplies	-	-	2,000	2,000
5220100 - Operating Supplies	1,374	-	-	-
5290001 - Int-Mats Settled from PM Order	77	1,000	-	(1,000)
5290002 - Int-Mats Settled from CO Internal Order	48,103	50,000	-	(50,000)
5310100 - Professional Services Expense	547	-	-	-
5330100 - External Contract Services	0	-	-	-
5333300 - Vehicle Maintenance	(16,534)	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	618,898	750,000	-	(750,000)
5412020 - Printing & Binding - Commercial	-	-	700	700
5413000 - Postage Expense	3	-	-	-
5414000 - Training and Professional Development	-	-	5,000	5,000
5417004 - Rent/Lease others	-	-	700	700
5419000 - Utility Taxes & Assessments	18,044	-	2,692,436	2,692,436
5420000 - Injuries Damages and Judgments	-	-	11,978,916	11,978,916
5490001 - Int-Misc Settled from PM Order	-	5,000	-	(5,000)
5490002 - Int-Misc Settled from CO Internal Order	11,343,381	15,012,748	-	(15,012,748)
5590001 - Int-O/H Settled from PM Order	77	1,500	-	(1,500)
5590002 - Int-O/H Settled from CO Internal Order	17	1,500	-	(1,500)
Maintenance & Operations Total	**12,012,612**	**15,841,748**	**14,684,752**	**(1,156,996)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	999,442	-	-	-
Contributions & Transfers Total	**999,442**	**-**	**-**	**-**
Assessments In	**246,323**	**294,947**	**344,708**	**49,761**
Assessments Out	**(21)**	**-**	**-**	**-**
Reserves	**-**	**985,354**	**-**	**(985,354)**
5570 - Worker's Compensation Total	**15,216,250**	**19,332,224**	**17,832,063**	**(1,500,161)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5700 - Municipal Building Acquisition & Operations				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,001,759	3,508,069	3,120,348	(387,721)
5110110 - Premium Pay	38,224	-	40,000	40,000
5110120 - Education/Training	21,093	-	-	-
5110200 - Salaries & Wages - Overtime	35,280	5,025	55,500	50,475
5110225 - Salaries & Wages - Vacation	98,998	-	-	-
5110250 - Salaries & Wages - Sick Leave	63,059	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	129,907	-	-	-
5110400 - Salaries & Wages - Other	14,649	14,108	39,000	24,892
5110410 - Allowances	392	-	1,000	1,000
5110420 - PTO Cashout Pay	9,079	-	-	-
5110430 - Accrued Salaries & Wages	9,650	-	-	-
5110500 - Leave Severance Payoff	14,271	-	-	-
5110800 - FICA Contributions	189,724	267,911	237,990	(29,921)
5110810 - Health & Welfare	479,803	766,822	677,045	(89,777)
5110811 - Dental Plan	54,485	74,762	57,163	(17,600)
5110812 - Personal Time Off	67,578	-	-	-
5110820 - Insurance-Group Life	8,282	10,173	4,681	(5,493)
5110826 - VEBA Retirement Health Savings	7,369	-	-	-
5110830 - Industrial Insurance	115,261	230,937	196,828	(34,109)
5110835 - State Unemployment Compensation	2,730	3,859	3,433	(426)
5110850 - Pension Contributions-TERS	251,424	378,872	336,997	(41,874)
5110855 - Union Pension-Employer Paid	-	4,176	4,168	(8)
5110900 - Labor	112	-	-	-
5190001 - Int-Labor Settled from PM Order	2,980,417	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	8,326	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,751,696)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(29,574)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(6,919)	-	-	-
Personnel Services Total	**4,813,682**	**5,264,714**	**4,774,151**	**(490,563)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	468,633	494,800	738,385	243,585
5210015 - Cellular Phone Usage	8,534	9,648	15,844	6,196
5210025 - Telecom Equipment Cost	2,071	3,216	252,782	249,566
5210030 - Communication Fixed Fees	5,868	11,736	11,736	-
5290005 - Int-Car Wash Settled from PM Order	151	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	522,387	422,432	-	(422,432)
5290009 - Int-Copier-Graphics Settle from PM Order	765	-	-	-
5312010 - Printing & Graphic Service	7,311	-	-	-
5312020 - Convenience Copier Charges	23,241	31,909	21,044	(10,865)
5390001 - Int-Srvcs Settled from PM Order	1,516,094	30,360	-	(30,360)
5390003 - Int-Fleet Maint Settled from PM Order	17,630	2,158	2,226	68
5390004 - Int-Fleet Repl Fee Settled from PM Order	34,299	40,872	42,102	1,230
5390005 - Int-Fleet Fuel Settled from PM Order	21,094	19,487	19,488	1
5390006 - Int-Fleet Admin OH Settled from PM Order	14,152	23,736	10,800	(12,936)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	31,272	31,272
5415000 - Insurance Expense	105,395	97,106	203,647	106,541
5415010 - Public Liability Insurance - Self Ins	-	-	5,036	5,036

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417007 - Rent/Lease Municipal Buildings	88,836	105,402	120,544	15,142
5417008 - Rent/Lease City Parking	2,960	7,200	19,940	12,740
5900005 - Gen Svcs Telecomm Overhead	(1,496)	-	-	-
Fixed Costs Total	**2,837,924**	**1,300,062**	**1,494,846**	**194,784**
Maintenance & Operations				
5210000 - Communication Materials	217,752	268,500	213,990	(54,510)
5210020 - Long Distance Phone Usage	-	-	3,396	3,396
5210100 - Office Expense	15,409	6,030	86,126	80,096
5210200 - Food Supplies	3,420	1,709	1,407	(302)
5210400 - Safety Equipment & Supplies	1,091	1,005	14,904	13,899
5216110 - Automotive Supplies	1,602	-	-	-
5216120 - Equipment Repair and Maintenance	-	1,508	1,507	(1)
5220100 - Operating Supplies	14,661	18,243	109,451	91,208
5220150 - Computer Supplies	1,874	3,015	9,545	6,530
5220200 - Uniform Expenses	-	-	20,911	20,911
5230100 - Repairs & Maintenance Materials Expense	11,601	98,943	443,663	344,720
5250100 - Inventory Scrap/Write Off	-	1,598	1,407	(191)
5250150 - Physical Inventory Adjustments	-	22,351	20,203	(2,148)
5250160 - Inventory Reclaim Account	2,460	-	-	-
5280900 - Equipment Charges Corrections	5	-	-	-
5290001 - Int-Mats Settled from PM Order	669,050	1,479	-	(1,479)
5290002 - Int-Mats Settled from CO Internal Order	16,790	-	-	-
5290003 - Int-Equip Settled from PM Order	59,928	1,387	-	(1,387)
5290011 - Int-Nuisance Code Enforcmt Chrgs frm PM	65	-	-	-
5290014 - Int-Disposal Fees From PM Order	2,746	-	-	-
5295000 - Int Act Alloc-Equipment	(1,454)	-	-	-
5310100 - Professional Services Expense	122,707	40,000	489,675	449,675
5311500 - Health Care Misc External Payment	60	-	-	-
5320100 - Repair & Maintenance Services - Contract	-	2,750,945	2,003,112	(747,833)
5330100 - External Contract Services	313,126	1,325	1,332	7
5333300 - Vehicle Maintenance	-	10,050	-	(10,050)
5390002 - Int-Srvcs Settled from CO Internal Order	24,770	-	-	-
5411000 - Transportation Expense	18	2,000	1,005	(995)
5412000 - Advertising Expense	4,419	2,400	1,254	(1,146)
5412020 - Printing & Binding - Commercial	-	1,005	503	(502)
5412030 - Association Dues & Subscriptions	1,570	1,200	2,108	908
5412170 - Software Licensing & Maintenance Fees	2,081	14,459	1,608	(12,851)
5413000 - Postage Expense	232	170	441	271
5414000 - Training and Professional Development	17,364	25,600	31,728	6,128
5414100 - Travel and Subsistence	5,037	8,000	8,440	440
5416010 - Natural Gas Expense	-	33,352	55,197	21,845
5416020 - Wastewater Expense	3,727	27,032	44,136	17,104
5416030 - Surface Water Expense	4,997	30,599	15,181	(15,418)
5416040 - Water Expense	1,927	26,332	54,799	28,467
5416050 - Electricity Expense	17,586	612,536	802,827	190,291
5416060 - Solid Waste/Garbage Expense	14,208	93,929	97,167	3,238
5417004 - Rent/Lease others	9,328	-	-	-
5418000 - Licenses and Permits	773	-	7,606	7,606
5418150 - Vehicle Expenses	10	-	-	-
5419000 - Utility Taxes & Assessments	45,815	54,949	50,000	(4,949)

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419100 - Miscellaneous Employee Reimbursements	-	100	100	-
5419101 - Cell Phone Employee Reimbursements	1,280	960	1,440	480
5419200 - Miscellaneous Other Services and Charges	1,510	300	2,191	1,891
5422100 - State Business & Occupation Tax	(4,820)	-	-	-
5490001 - Int-Misc Settled from PM Order	995,520	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	189	-	-	-
5590001 - Int-O/H Settled from PM Order	1,523	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	583	-	-	-
6550000 - Miscellaneous Expenses	900	-	-	-
Maintenance & Operations Total	**2,603,439**	**4,163,011**	**4,598,360**	**435,349**
Capital Outlay				
5190000 - Int-Labor Settled from Proj	-	-	-	-
5190001 - Int-Labor Settled from PM Order	9,755	-	-	-
5195000 - Int Act Alloc-Labor Regular	17,990	-	-	-
5210000 - Communication Materials	26,902	-	-	-
5210010 - Telecommunications Shared Cost	348,206	-	-	-
5210100 - Office Expense	16	-	-	-
5220150 - Computer Supplies	233,731	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290001 - Int-Mats Settled from PM Order	6,761	-	-	-
5310100 - Professional Services Expense	7,258	-	-	-
5330100 - External Contract Services	99,241	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412000 - Advertising Expense	661	-	-	-
5490001 - Int-Misc Settled from PM Order	460	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	2,350,000	1,300,000	(1,050,000)
5612000 - LID Assessments	-	-	354,400	354,400
5619998 - Capital Expenditures - For Planning Only	-	684,000	-	(684,000)
5631000 - Other Structures & Improvements	-	-	2,248,000	2,248,000
5641500 - Moveable Equipment Over $5k	29,565	-	-	-
Capital Outlay Total	**780,545**	**3,034,000**	**3,902,400**	**868,400**
Contributions & Transfers				
6530100 - Transfer to General Fund	1,015,643	-	-	-
6530200 - Transfer to Other Funds	29,903	-	-	-
Contributions & Transfers Total	**1,045,546**	**-**	**-**	**-**
Debt Service				
6599500 - LTGO Bond Principal Payments	-	900,000	-	(900,000)
6611000 - Interest Expense	125,447	-	-	-
Debt Service Total	**125,447**	**900,000**	**-**	**(900,000)**
Assessments In	**685,510**	**1,210,075**	**1,015,750**	**(194,325)**
Reserves	**-**	**72,958**	**288,302**	**215,344**
5700 - Municipal Building Acquisition & Operations Total	**12,892,094**	**15,944,820**	**16,073,809**	**128,989**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5800 - Information Systems				
Personnel Services				
5110100 - Salaries & Wages - Regular	15,460,438	18,070,858	18,918,196	847,339
5110110 - Premium Pay	49,508	46,087	90,657	44,570
5110120 - Education/Training	207,599	-	-	-
5110200 - Salaries & Wages - Overtime	159,167	266,370	345,380	79,010
5110225 - Salaries & Wages - Vacation	955,428	-	-	-
5110250 - Salaries & Wages - Sick Leave	564,848	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,001,652	-	-	-
5110400 - Salaries & Wages - Other	94,604	161,843	140,500	(21,343)
5110420 - PTO Cashout Pay	15,043	-	-	-
5110430 - Accrued Salaries & Wages	31,854	-	-	-
5110500 - Leave Severance Payoff	293,932	-	-	-
5110800 - FICA Contributions	1,408,891	1,369,162	1,431,715	62,553
5110810 - Health & Welfare	2,895,449	3,062,695	3,214,081	151,385
5110811 - Dental Plan	329,745	298,602	271,390	(27,211)
5110812 - Personal Time Off	265,976	-	-	-
5110820 - Insurance-Group Life	60,020	52,406	28,377	(24,029)
5110830 - Industrial Insurance	80,484	147,234	263,512	116,278
5110835 - State Unemployment Compensation	20,626	19,877	20,810	932
5110850 - Pension Contributions-TERS	1,943,065	1,951,652	2,043,164	91,512
5110900 - Labor	-	-	-	-
5190001 - Int-Labor Settled from PM Order	10,633	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	672	-	-	-
5195000 - Int Act Alloc-Labor Regular	33,018	-	-	-
5195001 - Int Act Alloc-Labor Time and half	271	-	-	-
5195002 - Int Act Alloc-Labor Double Time	256	-	-	-
Personnel Services Total	**25,883,178**	**25,446,785**	**26,767,783**	**1,320,997**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	5,646	46,080	40,434
5210015 - Cellular Phone Usage	599	-	36,796	36,796
5210025 - Telecom Equipment Cost	8,142	-	95,902	95,902
5210030 - Communication Fixed Fees	15,700	32,160	27,600	(4,560)
5217000 - Computer Equipment Replacement	-	-	1,405,242	1,405,242
5290005 - Int-Car Wash Settled from PM Order	7	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	207,988	185,744	-	(185,744)
5290009 - Int-Copier-Graphics Settle from PM Order	7,259	-	-	-
5312010 - Printing & Graphic Service	11,476	-	-	-
5312020 - Convenience Copier Charges	65,649	93,155	53,806	(39,349)
5390003 - Int-Fleet Maint Settled from PM Order	302	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	770	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	840	-	-	-
5415000 - Insurance Expense	305	385	361	(24)
5415010 - Public Liability Insurance - Self Ins	8,398	8,398	114,852	106,454
5417000 - Rent/Lease Buildings	144,252	154,969	443,663	288,694
5417007 - Rent/Lease Municipal Buildings	671,328	596,336	633,800	37,464
5417008 - Rent/Lease City Parking	900	-	-	-
Fixed Costs Total	**1,143,914**	**1,076,793**	**2,858,102**	**1,781,309**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210000 - Communication Materials	146,467	234,195	129,997	(104,198)
5210020 - Long Distance Phone Usage	-	-	-	-
5210100 - Office Expense	33,457	43,603	42,903	(700)
5210200 - Food Supplies	2,436	1,100	1,608	508
5220100 - Operating Supplies	71,652	147,486	49,125	(98,361)
5220150 - Computer Supplies	173,547	810,709	919,193	108,484
5230100 - Repairs & Maintenance Materials Expense	557	-	-	-
5290001 - Int-Mats Settled from PM Order	2,117	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	3	-	-	-
5290003 - Int-Equip Settled from PM Order	74	-	-	-
5310100 - Professional Services Expense	151,399	1,430,230	3,676,960	2,246,730
5311300 - Legal Service	215	-	125,000	125,000
5320100 - Repair & Maintenance Services - Contract	1,245,966	884,009	2,430,099	1,546,090
5330100 - External Contract Services	3,276	28,710	-	(28,710)
5340100 - Temporary Labor Services	-	40,200	92,000	51,800
5390002 - Int-Srvcs Settled from CO Internal Order	32,739	-	-	-
5411000 - Transportation Expense	282	20	2,030	2,010
5412000 - Advertising Expense	2,017	3,400	9,795	6,395
5412020 - Printing & Binding - Commercial	-	4,508	1,715	(2,793)
5412030 - Association Dues & Subscriptions	58,345	78,632	211,695	133,063
5412170 - Software Licensing & Maintenance Fees	4,634,144	7,864,180	7,018,500	(845,680)
5413000 - Postage Expense	650	251	203	(48)
5414000 - Training and Professional Development	220,359	786,028	386,154	(399,874)
5414100 - Travel and Subsistence	36,719	123,540	127,910	4,370
5414110 - Travel Advance Clearing	-	-	2,010	2,010
5417003 - Rent/Lease computers	-	625,324	-	(625,324)
5417004 - Rent/Lease others	1,440	-	2,221	2,221
5419100 - Miscellaneous Employee Reimbursements	200	23,216	9,422	(13,794)
5419101 - Cell Phone Employee Reimbursements	9,280	14,777	23,055	8,278
5419200 - Miscellaneous Other Services and Charges	(87)	965	500	(465)
5423000 - Bad Debts and Credit Fees	2	-	-	-
5426000 - Cash Discounts Taken	(462)	-	-	-
5428900 - Recognize Employees for Years of Service	694	1,600	603	(997)
5490002 - Int-Misc Settled from CO Internal Order	1,097	-	-	-
5590001 - Int-O/H Settled from PM Order	11	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	1	-	-	-
6550000 - Miscellaneous Expenses	1,891	-	-	-
Maintenance & Operations Total	**6,830,487**	**13,146,683**	**15,262,698**	**2,116,015**
Capital Outlay				
5190001 - Int-Labor Settled from PM Order	23,538	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	37	-	-	-
5195000 - Int Act Alloc-Labor Regular	5,920	-	-	-
5220100 - Operating Supplies	61,383	-	-	-
5220150 - Computer Supplies	506,327	-	-	-
5290001 - Int-Mats Settled from PM Order	4,781	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	197	-	-	-
5310100 - Professional Services Expense	33,265	-	-	-
5320100 - Repair & Maintenance Services - Contract	78,678	-	-	-
5330100 - External Contract Services	1,258,168	-	-	-

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390001 - Int-Srvcs Settled from PM Order	2,971	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	734,727	-	-	-
5412000 - Advertising Expense	265	-	-	-
5412170 - Software Licensing & Maintenance Fees	172,594	-	-	-
5413000 - Postage Expense	3	-	-	-
5426000 - Cash Discounts Taken	(720)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	35,958	-	-	-
5590003 - Int-Assessment Settled from Proj	1,250,648	-	-	-
5600000 - Planned Expenditure for Capital Projects	-	106,500	2,474,386	2,367,886
5619998 - Capital Expenditures - For Planning Only	-	114,667	-	(114,667)
5642500 - Stationary Equipment Over $5k	11	-	-	-
5644500 - Communications Equipment Over $5k	185,661	2,383,484	-	(2,383,484)
5645500 - Data Processing Equipment Over $5k	1,830,320	-	817,000	817,000
5645505 - Software Over $5K	54,750	-	-	-
5950338 - Assmt-IT Internal Assessment	(4,046,527)	-	-	-
Capital Outlay Total	**2,192,954**	**2,604,651**	**3,291,386**	**686,735**
Debt Service				
6610000 - Interest Expense-Non Assessed	51,146	71,000	-	(71,000)
6611000 - Interest Expense	529	-	-	-
6621000 - Interest Expenses - other	3,548	-	-	-
Debt Service Total	**55,224**	**71,000**	**-**	**(71,000)**
Assessments In	**25,928,976**	**26,065,864**	**24,884,255**	**(1,181,609)**
Assessments Out	**(22,135,016)**	**(24,949,314)**	**(23,646,770)**	**1,302,544**
5800 - Information Systems Total	**39,899,717**	**43,462,462**	**49,417,453**	**5,954,991**
6050 - Deferred Compensation Trust				
Personnel Services				
5110100 - Salaries & Wages - Regular	117,946	142,021	156,760	14,739
5110300 - Salaries & Wages - Other Paid Leave	8,988	-	-	-
5110400 - Salaries & Wages - Other	559	-	-	-
5110420 - PTO Cashout Pay	168	-	-	-
5110430 - Accrued Salaries & Wages	539	-	-	-
5110800 - FICA Contributions	9,817	10,719	11,832	1,114
5110810 - Health & Welfare	29,453	34,095	34,032	(63)
5110811 - Dental Plan	3,460	3,324	2,873	(451)
5110812 - Personal Time Off	5,603	-	-	-
5110820 - Insurance-Group Life	465	412	235	(177)
5110830 - Industrial Insurance	2,423	1,266	2,706	1,440
5110835 - State Unemployment Compensation	145	156	172	16
5110850 - Pension Contributions-TERS	13,953	15,338	16,930	1,592
Personnel Services Total	**193,519**	**207,331**	**225,542**	**18,211**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5312010 - Printing & Graphic Service	329	-	-	-
5415000 - Insurance Expense	3	-	4	4
5415005 - Public Liability Insurance - External	15,965	-	16,786	16,786
5415010 - Public Liability Insurance - Self Ins	-	-	1,236	1,236
Fixed Costs Total	**16,297**	**-**	**18,026**	**18,026**
Maintenance & Operations				
5210200 - Food Supplies	217	300	400	100
5210400 - Safety Equipment & Supplies	-	1,000	-	(1,000)
5220100 - Operating Supplies	100	-	-	-
5310100 - Professional Services Expense	153,095	158,000	124,000	(34,000)
5311300 - Legal Service	223	-	4,000	4,000
5311500 - Health Care Misc External Payment	3,050	6,950	-	(6,950)
5412030 - Association Dues & Subscriptions	600	1,200	1,200	-
5413000 - Postage Expense	1,244	350	3,000	2,650
5414000 - Training and Professional Development	197	350	3,000	2,650
5414100 - Travel and Subsistence	-	-	5,000	5,000
Maintenance & Operations Total	**158,725**	**168,150**	**140,600**	**(27,550)**
Assessments In	**20,140**	**6,072**	**23,789**	**17,717**
Reserves	**-**	**107,031**	**69,723**	**(37,308)**
6050 - Deferred Compensation Trust Total	**388,681**	**488,584**	**477,680**	**(10,904)**
6100 - Employees Retirement				
Personnel Services				
5110100 - Salaries & Wages - Regular	1,116,048	1,389,204	1,382,580	(6,624)
5110120 - Education/Training	11,055	-	-	-
5110200 - Salaries & Wages - Overtime	1,877	-	1,300	1,300
5110225 - Salaries & Wages - Vacation	35,329	-	-	-
5110250 - Salaries & Wages - Sick Leave	26,072	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	75,840	-	-	-
5110400 - Salaries & Wages - Other	1,068	-	-	-
5110410 - Allowances	45	-	-	-
5110430 - Accrued Salaries & Wages	(300)	-	-	-
5110800 - FICA Contributions	93,836	101,017	98,104	(2,913)
5110810 - Health & Welfare	248,589	280,960	256,878	(24,083)
5110811 - Dental Plan	26,422	27,393	21,688	(5,704)
5110812 - Personal Time Off	32,510	-	-	-
5110820 - Insurance-Group Life	4,526	4,029	2,074	(1,955)
5110830 - Industrial Insurance	19,208	10,429	20,426	9,996
5110835 - State Unemployment Compensation	1,409	1,528	1,521	(7)
5110850 - Pension Contributions-TERS	136,418	150,034	149,319	(715)
5195000 - Int Act Alloc-Labor Regular	(13,138)	-	-	-
Personnel Services Total	**1,816,812**	**1,964,595**	**1,933,889**	**(30,705)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	10,165	19,135	8,970
5290007 - Int-Telecomm Serv Settled from PM Order	1,421	1,427	-	(1,427)
5290008 - Int-Graphics Serv Settled from PM Order	333	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	1,862	-	-	-
5312010 - Printing & Graphic Service	6,976	-	-	-
5312020 - Convenience Copier Charges	26,286	41,913	27,962	(13,951)
5415000 - Insurance Expense	29	37	32	(5)
5415005 - Public Liability Insurance - External	90,671	99,000	95,121	(3,879)
5415010 - Public Liability Insurance - Self Ins	4,660	10,509	9,310	(1,199)
5417000 - Rent/Lease Buildings	133,122	132,754	133,789	1,035
Fixed Costs Total	**265,360**	**295,805**	**285,349**	**(10,456)**
Maintenance & Operations				
5210000 - Communication Materials	7,481	-	-	-
5210100 - Office Expense	5,200	25,000	5,000	(20,000)
5210200 - Food Supplies	130	-	-	-
5220100 - Operating Supplies	13,387	23,000	16,000	(7,000)
5220150 - Computer Supplies	570	4,600	3,000	(1,600)
5290001 - Int-Mats Settled from PM Order	2,254	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	911	-	-	-
5290006 - Int-Mail Service Settled from PM Order	280	-	-	-
5310100 - Professional Services Expense	19,829	1,145,000	2,100,000	955,000
5310200 - Investment & Management Fees	-	8,371,000	11,800,000	3,429,000
5320100 - Repair & Maintenance Services - Contract	-	1,000	-	(1,000)
5330100 - External Contract Services	40,708	80,000	-	(80,000)
5330300 - Securities Lending Broker Rebates	(31,429)	-	-	-
5330400 - Securities Lending Agent Fees	46,914	-	-	-
5340100 - Temporary Labor Services	-	4,000	-	(4,000)
5390002 - Int-Srvcs Settled from CO Internal Order	8,005,774	-	-	-
5411000 - Transportation Expense	1,334	1,000	1,400	400
5412000 - Advertising Expense	464	-	1,000	1,000
5412020 - Printing & Binding - Commercial	-	-	6,000	6,000
5412030 - Association Dues & Subscriptions	5,417	6,300	4,200	(2,100)
5412170 - Software Licensing & Maintenance Fees	7,457	1,000	-	(1,000)
5413000 - Postage Expense	13,995	17,400	15,500	(1,900)
5414000 - Training and Professional Development	11,294	20,000	20,000	-
5414100 - Travel and Subsistence	24,200	62,400	64,000	1,600
5419101 - Cell Phone Employee Reimbursements	1,040	-	1,000	1,000
5419200 - Miscellaneous Other Services and Charges	4,159	8,500	6,100	(2,400)
5430110 - Pension Service Retirements	94,372,975	112,400,000	129,200,000	16,800,000
5430111 - Pension Survivor Retirements	9,091,429	9,700,000	10,800,000	1,100,000
5430112 - Pension Disability Retirements	941,828	1,030,000	1,140,000	110,000
5430140 - Pension Death Benefits	245,749	240,000	420,000	180,000
5430160 - Withdrawal of Contributions-Normal	3,881,728	5,200,000	3,400,000	(1,800,000)
5430162 - Withdrawal of Contributions-Additional	4,009	-	-	-
5430163 - Withdrawal of Contributions-Overtime	1,256,420	1,880,000	2,020,000	140,000
5430170 - Pension Beneficiary Refund	24,816	-	-	-
Maintenance & Operations Total	**118,000,322**	**140,220,200**	**161,023,200**	**20,803,000**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5645500 - Data Processing Equipment Over $5k	1,916	25,000	-	(25,000)
Capital Outlay Total	**1,916**	**25,000**	**-**	**(25,000)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	5,200,000	-	-	-
Contributions & Transfers Total	**5,200,000**	**-**	**-**	**-**
Debt Service				
6621000 - Interest Expenses - other	32,462	-	-	-
Debt Service Total	**32,462**	**-**	**-**	**-**
Assessments In	**318,941**	**394,218**	**508,189**	**113,970**
Reserves	**-**	**124,495,458**	**151,408,154**	**26,912,696**
6100 - Employees Retirement Total	**125,635,813**	**267,395,276**	**315,158,781**	**47,763,505**
6120 - Relief & Pension Police				
Personnel Services				
5110100 - Salaries & Wages - Regular	76,932	100,556	210,133	109,578
5110120 - Education/Training	54	-	-	-
5110200 - Salaries & Wages - Overtime	8	-	-	-
5110225 - Salaries & Wages - Vacation	7,123	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,119	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,105	-	-	-
5110400 - Salaries & Wages - Other	546	-	-	-
5110430 - Accrued Salaries & Wages	(249)	-	-	-
5110800 - FICA Contributions	6,952	7,569	15,977	8,408
5110810 - Health & Welfare	23,425	24,260	51,703	27,442
5110811 - Dental Plan	2,643	2,365	4,365	2,000
5110812 - Personal Time Off	97	-	-	-
5110820 - Insurance-Group Life	340	292	315	24
5110830 - Industrial Insurance	1,829	900	4,111	3,211
5110835 - State Unemployment Compensation	100	111	231	120
5110850 - Pension Contributions-TERS	9,928	10,860	22,694	11,834
5190001 - Int-Labor Settled from PM Order	10	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,558	-	-	-
Personnel Services Total	**146,520**	**146,913**	**309,530**	**162,617**
Fixed Costs				
5290007 - Int-Telecomm Serv Settled from PM Order	981	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	46	-	-	-
5312010 - Printing & Graphic Service	1,974	-	-	-
5312020 - Convenience Copier Charges	1,200	-	1,198	1,198
5415000 - Insurance Expense	3	-	2	2
5415010 - Public Liability Insurance - Self Ins	-	-	1,282	1,282
5417000 - Rent/Lease Buildings	3,036	14,738	11,828	(2,910)
5417007 - Rent/Lease Municipal Buildings	10,534	-	-	-
Fixed Costs Total	**17,773**	**14,738**	**14,310**	**(428)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210100 - Office Expense	335	1,500	1,500	-
5220100 - Operating Supplies	83	1,569	1,000	(569)
5220150 - Computer Supplies	-	2,000	2,000	-
5290006 - Int-Mail Service Settled from PM Order	37	-	-	-
5310100 - Professional Services Expense	18,000	20,000	25,000	5,000
5390002 - Int-Srvcs Settled from CO Internal Order	87	-	-	-
5411000 - Transportation Expense	-	300	200	(100)
5413000 - Postage Expense	1,538	1,500	1,600	100
5414000 - Training and Professional Development	211	-	-	-
5414100 - Travel and Subsistence	4,193	9,000	9,000	-
5426000 - Cash Discounts Taken	(3)	-	-	-
5430110 - Pension Service Retirements	1,121,220	1,449,000	1,237,452	(211,548)
5430111 - Pension Survivor Retirements	547,522	688,000	463,572	(224,428)
5430112 - Pension Disability Retirements	1,328,993	1,673,000	1,729,532	56,532
5430130 - Pension Medical Expenses	6,198,905	6,900,000	5,527,293	(1,372,707)
5430140 - Pension Death Benefits	7,000	10,000	10,000	-
Maintenance & Operations Total	**9,228,120**	**10,755,869**	**9,008,149**	**(1,747,720)**
Debt Service				
6621000 - Interest Expenses - other	52	-	-	-
Debt Service Total	**52**	**-**	**-**	**-**
Assessments In	**90,206**	**47,998**	**90,261**	**42,263**
6120 - Relief & Pension Police Total	**9,482,671**	**10,965,518**	**9,422,250**	**(1,543,268)**
6150 - Relief & Pension Firefighters				
Personnel Services				
5110100 - Salaries & Wages - Regular	76,932	100,556	210,133	109,578
5110120 - Education/Training	54	-	-	-
5110200 - Salaries & Wages - Overtime	8	-	2,000	2,000
5110225 - Salaries & Wages - Vacation	7,123	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,119	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,105	-	-	-
5110400 - Salaries & Wages - Other	546	-	-	-
5110430 - Accrued Salaries & Wages	(249)	-	-	-
5110800 - FICA Contributions	6,952	7,569	15,977	8,408
5110810 - Health & Welfare	23,425	24,260	51,703	27,442
5110811 - Dental Plan	2,643	2,365	4,365	2,000
5110812 - Personal Time Off	97	-	-	-
5110820 - Insurance-Group Life	340	292	315	24
5110830 - Industrial Insurance	1,829	900	4,111	3,211
5110835 - State Unemployment Compensation	101	111	231	120
5110850 - Pension Contributions-TERS	9,928	10,860	22,694	11,834
5190001 - Int-Labor Settled from PM Order	610	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,580	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,967	-	-	-
Personnel Services Total	**149,109**	**146,913**	**311,530**	**164,617**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fixed Costs				
5290007 - Int-Telecomm Serv Settled from PM Order	981	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	45	-	-	-
5312010 - Printing & Graphic Service	1,472	-	-	-
5312020 - Convenience Copier Charges	1,466	-	1,464	1,464
5415000 - Insurance Expense	3	-	2	2
5415010 - Public Liability Insurance - Self Ins	-	-	1,282	1,282
5417000 - Rent/Lease Buildings	3,036	19,889	11,828	(8,061)
5417007 - Rent/Lease Municipal Buildings	10,552	-	-	-
Fixed Costs Total	**17,556**	**19,889**	**14,576**	**(5,313)**
Maintenance & Operations				
5210100 - Office Expense	217	1,200	1,200	-
5220100 - Operating Supplies	89	250	250	-
5220150 - Computer Supplies	-	1,500	1,500	-
5290006 - Int-Mail Service Settled from PM Order	47	-	-	-
5310100 - Professional Services Expense	18,000	20,000	25,000	5,000
5390002 - Int-Srvcs Settled from CO Internal Order	106	-	-	-
5411000 - Transportation Expense	-	543	200	(343)
5413000 - Postage Expense	1,808	1,500	1,600	100
5414000 - Training and Professional Development	830	-	-	-
5414100 - Travel and Subsistence	4,229	4,700	5,000	300
5426000 - Cash Discounts Taken	(0)	-	-	-
5430110 - Pension Service Retirements	486,853	621,000	438,641	(182,359)
5430111 - Pension Survivor Retirements	1,688,379	2,036,000	1,879,882	(156,118)
5430112 - Pension Disability Retirements	2,312,559	2,832,000	2,633,843	(198,157)
5430130 - Pension Medical Expenses	6,243,083	6,580,000	7,026,676	446,676
5430140 - Pension Death Benefits	6,500	11,000	10,000	(1,000)
Maintenance & Operations Total	**10,762,698**	**12,109,693**	**12,023,792**	**(85,901)**
Debt Service				
6621000 - Interest Expenses - other	222	-	-	-
Debt Service Total	**222**	**-**	**-**	**-**
Assessments In	**96,887**	**55,145**	**96,445**	**41,300**
Reserves	**-**	**597,360**	**-**	**(597,360)**
6150 - Relief & Pension Firefighters Total	**11,026,472**	**12,929,000**	**12,446,343**	**(482,657)**
6430 - Health Care Trust Labor Management				
Personnel Services				
5110460 - Benefits Adjustment	-	1,560,000	-	(1,560,000)
5110813 - ER Premium Pmts for fully insured policy	9,715,133	12,085,410	13,815,189	1,729,779
5110814 - H&W Claims Provider Payment	103,917,352	117,355,260	108,879,485	(8,475,775)
5110824 - Health Benefit Provider Admin Payment	-	-	10,554,235	10,554,235
5110825 - VEBA Employer Paid Benefit	250,500	-	1,407,010	1,407,010
5190002 - Int-Labor Settled from CO Internal Order	2,460,133	2,546,577	-	(2,546,577)
Personnel Services Total	**116,343,118**	**133,547,247**	**134,655,919**	**1,108,672**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210100 - Office Expense	3,370	-	2,000	2,000
5220100 - Operating Supplies	-	-	872,000	872,000
5290002 - Int-Mats Settled from CO Internal Order	369	-	-	-
5290006 - Int-Mail Service Settled from PM Order	1,257	-	-	-
5310100 - Professional Services Expense	45,966	208,400	267,386	58,986
5390002 - Int-Srvcs Settled from CO Internal Order	59,790	50,000	-	(50,000)
5413000 - Postage Expense	2,100	-	300	300
5490002 - Int-Misc Settled from CO Internal Order	3,769	3,800	-	(3,800)
Maintenance & Operations Total	**116,621**	**262,200**	**1,141,686**	**879,486**
Assessments In	**397,933**	**197,584**	**249,583**	**51,999**
Reserves	**-**	**900,114**	**-**	**(900,114)**
6430 - Health Care Trust Labor Management Total	**116,857,671**	**134,907,145**	**136,047,188**	**1,140,043**
6440 - Group Life Trust				
Personnel Services				
5110813 - ER Premium Pmts for fully insured policy	1,603,971	1,704,708	1,899,652	194,944
Personnel Services Total	**1,603,971**	**1,704,708**	**1,899,652**	**194,944**
Assessments In	**4,856**	**2,655**	**9,464**	**6,809**
Reserves	**-**	**42**	**-**	**(42)**
6440 - Group Life Trust Total	**1,608,828**	**1,707,405**	**1,909,116**	**201,711**
6460 - Dental Care Labor Management				
Personnel Services				
5110813 - ER Premium Pmts for fully insured policy	11,500,122	13,426,849	3,423,654	(10,003,195)
5110814 - H&W Claims Provider Payment	-	-	9,073,725	9,073,725
Personnel Services Total	**11,500,122**	**13,426,849**	**12,497,379**	**(929,470)**
Maintenance & Operations				
5310100 - Professional Services Expense	10,966	14,800	11,194	(3,606)
Maintenance & Operations Total	**10,966**	**14,800**	**11,194**	**(3,606)**
Debt Service				
6621000 - Interest Expenses - other	20	-	-	-
Debt Service Total	**20**	**-**	**-**	**-**
Assessments In	**31,214**	**19,342**	**30,866**	**11,524**
Reserves	**-**	**519,086**	**-**	**(519,086)**
6460 - Dental Care Labor Management Total	**11,542,322**	**13,980,077**	**12,539,439**	**(1,440,638)**

Expenditure Detail by Fund with Line Item

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6470 - Health Care Trust Firefighters				
Personnel Services				
5110814 - H&W Claims Provider Payment	5,422,149	6,570,519	7,000,000	429,481
Personnel Services Total	**5,422,149**	**6,570,519**	**7,000,000**	**429,481**
Fixed Costs				
5312010 - Printing & Graphic Service	73	-	-	-
Fixed Costs Total	**73**	**-**	**-**	**-**
Maintenance & Operations				
5413000 - Postage Expense	1,160	-	-	-
Maintenance & Operations Total	**1,160**	**-**	**-**	**-**
Assessments In	**15,199**	**9,481**	**26,676**	**17,195**
6470 - Health Care Trust Firefighters Total	**5,438,581**	**6,580,000**	**7,026,676**	**446,676**
6480 - Health Care Trust Police				
Personnel Services				
5110814 - H&W Claims Provider Payment	6,267,006	6,889,558	5,500,000	(1,389,558)
Personnel Services Total	**6,267,006**	**6,889,558**	**5,500,000**	**(1,389,558)**
Assessments In	**15,172**	**10,442**	**27,293**	**16,851**
6480 - Health Care Trust Police Total	**6,282,179**	**6,900,000**	**5,527,293**	**(1,372,707)**
6795 - Public Facilities Districts				
Fixed Costs				
5620000 - Intergovernmental Services	4,967,836	-	-	-
Fixed Costs Total	**4,967,836**	**-**	**-**	**-**
Maintenance & Operations				
5311100 - Audit Services Expense	4,170	-	-	-
5419000 - Utility Taxes & Assessments	6	-	-	-
Maintenance & Operations Total	**4,176**	**-**	**-**	**-**
Contributions & Transfers				
6538600 - Transfer to Convention Center	-	5,252,000	6,063,610	811,610
Contributions & Transfers Total	**-**	**5,252,000**	**6,063,610**	**811,610**
Assessments In	**17,510**	**-**	**-**	**-**
6795 - Public Facilities Districts Total	**4,989,523**	**5,252,000**	**6,063,610**	**811,610**
Grand Total	**2,460,729,169**	**2,773,033,208**	**3,074,008,915**	**300,975,707**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
City Attorney's Office				
Personnel Services				
5110100 - Salaries & Wages - Regular	7,510,429	8,769,277	9,509,500	740,223
5110120 - Education/Training	624	-	-	-
5110200 - Salaries & Wages - Overtime	3,986	-	9,600	9,600
5110225 - Salaries & Wages - Vacation	100,455	-	-	-
5110250 - Salaries & Wages - Sick Leave	118,045	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	593,743	-	-	-
5110400 - Salaries & Wages - Other	28,410	-	-	-
5110420 - PTO Cashout Pay	33,301	-	-	-
5110430 - Accrued Salaries & Wages	(18,236)	-	-	-
5110500 - Leave Severance Payoff	96,062	112,126	-	(112,126)
5110800 - FICA Contributions	625,577	614,769	662,381	47,612
5110810 - Health & Welfare	1,394,922	1,573,640	1,593,624	19,984
5110811 - Dental Plan	162,370	153,424	134,549	(18,875)
5110812 - Personal Time Off	475,030	-	-	-
5110820 - Insurance-Group Life	27,369	25,431	14,264	(11,167)
5110830 - Industrial Insurance	113,172	58,414	126,717	68,303
5110835 - State Unemployment Compensation	9,696	9,646	10,460	814
5110850 - Pension Contributions-TERS	921,879	947,082	1,027,026	79,944
5190001 - Int-Labor Settled from PM Order	2,725	-	-	-
5195000 - Int Act Alloc-Labor Regular	(634)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	5,818	-	-	-
Personnel Services Total	**12,204,743**	**12,263,809**	**13,088,121**	**824,312**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	10,165	35,162	24,997
5210025 - Telecom Equipment Cost	-	-	35,512	35,512
5290007 - Int-Telecomm Serv Settled from PM Order	68,522	66,183	-	(66,183)
5290009 - Int-Copier-Graphics Settle from PM Order	5,221	-	-	-
5312010 - Printing & Graphic Service	36,847	43,834	-	(43,834)
5312020 - Convenience Copier Charges	65,304	91,707	87,652	(4,055)
5390003 - Int-Fleet Maint Settled from PM Order	5	-	-	-
5415000 - Insurance Expense	978	883	1,421	538
5415010 - Public Liability Insurance - Self Ins	104,914	104,914	57,006	(47,908)
5417000 - Rent/Lease Buildings	126,026	135,389	144,526	9,137
5417005 - Rent/Lease County & City Building	333,491	371,404	302,055	(69,349)
5417007 - Rent/Lease Municipal Buildings	280,930	333,605	465,892	132,287
Fixed Costs Total	**1,022,238**	**1,158,084**	**1,129,226**	**(28,858)**
Maintenance & Operations				
5210000 - Communication Materials	12,676	-	-	-
5210100 - Office Expense	94,722	93,700	84,000	(9,700)
5210200 - Food Supplies	106	500	300	(200)
5220100 - Operating Supplies	5,797	26,300	10,200	(16,100)
5220150 - Computer Supplies	1,762	21,400	1,600	(19,800)
5230100 - Repairs & Maintenance Materials Expense	-	-	1,000	1,000
5250200 - Purchase Price Variance	0	-	-	-
5290001 - Int-Mats Settled from PM Order	223	-	-	-
5290003 - Int-Equip Settled from PM Order	46	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	1,755	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5310100 - Professional Services Expense	15,854	39,200	19,200	(20,000)
5311300 - Legal Service	196,924	460,500	54,400	(406,100)
5320100 - Repair & Maintenance Services - Contract	1,057	2,900	2,600	(300)
5330100 - External Contract Services	171,631	183,600	282,800	99,200
5340100 - Temporary Labor Services	-	16,900	-	(16,900)
5390002 - Int-Srvcs Settled from CO Internal Order	12,060	-	-	-
5411000 - Transportation Expense	4,229	3,000	400	(2,600)
5411020 - Pool Car Usage	-	4,000	1,800	(2,200)
5412000 - Advertising Expense	19,459	31,000	15,400	(15,600)
5412020 - Printing & Binding - Commercial	-	-	17,500	17,500
5412030 - Association Dues & Subscriptions	24,941	32,400	28,000	(4,400)
5412170 - Software Licensing & Maintenance Fees	29,212	37,100	5,400	(31,700)
5413000 - Postage Expense	14,410	26,800	18,100	(8,700)
5414000 - Training and Professional Development	17,245	54,900	28,000	(26,900)
5414100 - Travel and Subsistence	5,171	25,050	8,400	(16,650)
5418000 - Licenses and Permits	1,163	-	1,000	1,000
5419100 - Miscellaneous Employee Reimbursements	-	100	300	200
5419200 - Miscellaneous Other Services and Charges	-	1,800	700	(1,100)
5420000 - Injuries Damages and Judgments	5,800	10,200	6,400	(3,800)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	535	2,600	1,100	(1,500)
5426000 - Cash Discounts Taken	(40)	-	-	-
5427000 - Witness Fees	6,269	15,100	4,000	(11,100)
5428900 - Recognize Employees for Years of Service	63	-	-	-
5590001 - Int-O/H Settled from PM Order	1	-	-	-
Maintenance & Operations Total	**643,072**	**1,089,050**	**592,600**	**(496,450)**
Assessments In	**581,930**	**713,217**	**825,251**	**112,034**
Assessments Out	**(6,709,607)**	**(7,697,879)**	**(7,684,569)**	**13,310**
City Attorney's Office Total	**7,742,376**	**7,526,280**	**7,950,629**	**424,348**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
City Council				
Personnel Services				
5110100 - Salaries & Wages - Regular	1,031,815	1,129,339	1,440,494	311,155
5110225 - Salaries & Wages - Vacation	881	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	24,357	-	-	-
5110410 - Allowances	19,200	-	16,800	16,800
5110420 - PTO Cashout Pay	2,314	-	-	-
5110430 - Accrued Salaries & Wages	647	-	-	-
5110500 - Leave Severance Payoff	37,842	-	-	-
5110800 - FICA Contributions	83,517	86,394	110,197	23,803
5110810 - Health & Welfare	206,290	360,626	425,403	64,777
5110811 - Dental Plan	27,660	35,160	35,916	757
5110812 - Personal Time Off	12,774	-	-	-
5110820 - Insurance-Group Life	1,479	3,275	2,161	(1,114)
5110830 - Industrial Insurance	25,536	13,386	33,826	20,440
5110835 - State Unemployment Compensation	1,201	1,242	1,585	342
5110850 - Pension Contributions-TERS	104,153	121,969	155,573	33,605
5190001 - Int-Labor Settled from PM Order	140	-	-	-
5195001 - Int Act Alloc-Labor Time and half	287	-	-	-
Personnel Services Total	**1,580,093**	**1,751,391**	**2,221,955**	**470,564**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	6,240	6,240
5210015 - Cellular Phone Usage	-	-	13,562	13,562
5210025 - Telecom Equipment Cost	1	-	14,170	14,170
5290007 - Int-Telecomm Serv Settled from PM Order	22,220	17,735	-	(17,735)
5312010 - Printing & Graphic Service	7,583	3,721	-	(3,721)
5312020 - Convenience Copier Charges	13,742	25,184	11,504	(13,680)
5415000 - Insurance Expense	29	37	-	(37)
5415010 - Public Liability Insurance - Self Ins	21,216	21,216	15,438	(5,778)
5417007 - Rent/Lease Municipal Buildings	275,616	327,013	340,174	13,161
Fixed Costs Total	**340,407**	**394,906**	**401,088**	**6,182**
Maintenance & Operations				
5210100 - Office Expense	1,837	10,000	6,000	(4,000)
5210200 - Food Supplies	13,049	12,000	15,000	3,000
5220100 - Operating Supplies	1,597	-	2,000	2,000
5220150 - Computer Supplies	7,732	-	8,900	8,900
5290001 - Int-Mats Settled from PM Order	5	-	-	-
5310100 - Professional Services Expense	22,520	25,000	18,000	(7,000)
5390002 - Int-Srvcs Settled from CO Internal Order	10,566	-	-	-
5411000 - Transportation Expense	275	-	900	900
5412000 - Advertising Expense	274	-	2,000	2,000
5412020 - Printing & Binding - Commercial	-	5,000	7,000	2,000
5412030 - Association Dues & Subscriptions	50,114	3,000	4,000	1,000
5412170 - Software Licensing & Maintenance Fees	92	-	200	200
5413000 - Postage Expense	1,020	-	1,000	1,000
5414000 - Training and Professional Development	2,127	2,000	14,000	12,000
5414100 - Travel and Subsistence	34,337	75,000	50,500	(24,500)
5417002 - Rent/Lease Tools & Machinery	15	-	-	-
5417004 - Rent/Lease others	-	-	200	200

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419100 - Miscellaneous Employee Reimbursements	8,700	-	3,600	3,600
5419200 - Miscellaneous Other Services and Charges	630	-	400	400
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	-	200	200
5428900 - Recognize Employees for Years of Service	61	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	550	-	-	-
5590001 - Int-O/H Settled from PM Order	1	-	-	-
Maintenance & Operations Total	**155,500**	**132,000**	**133,900**	**1,900**
Assessments In	**91,462**	**125,797**	**172,636**	**46,839**
Assessments Out	**(1,012,197)**	**(1,248,406)**	**(1,677,477)**	**(429,071)**
City Council Total	**1,155,265**	**1,155,688**	**1,252,102**	**96,414**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
City Manager				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,124,507	1,914,544	3,933,550	2,019,007
5110120 - Education/Training	2,465	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	167,174	-	-	-
5110400 - Salaries & Wages - Other	290,830	-	-	-
5110410 - Allowances	9,350	-	13,200	13,200
5110420 - PTO Cashout Pay	10,972	-	-	-
5110430 - Accrued Salaries & Wages	(24,223)	-	-	-
5110500 - Leave Severance Payoff	36,016	51,704	-	(51,704)
5110800 - FICA Contributions	173,296	125,504	270,964	145,460
5110810 - Health & Welfare	351,288	336,038	721,548	385,511
5110811 - Dental Plan	41,464	32,762	60,920	28,158
5110812 - Personal Time Off	189,617	-	-	-
5110820 - Insurance-Group Life	6,438	5,552	5,900	348
5110830 - Industrial Insurance	29,320	18,366	57,374	39,009
5110835 - State Unemployment Compensation	2,999	2,106	4,327	2,221
5110850 - Pension Contributions-TERS	259,807	206,771	424,823	218,053
5110865 - Deferred Compensation/Defined Contribution	5,334	-	-	-
5190001 - Int-Labor Settled from PM Order	580	-	-	-
5195000 - Int Act Alloc-Labor Regular	19,148	-	-	-
Personnel Services Total	**3,696,383**	**2,693,346**	**5,492,608**	**2,799,262**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	12,960	12,960
5210015 - Cellular Phone Usage	-	-	12,522	12,522
5210025 - Telecom Equipment Cost	230	-	26,638	26,638
5290007 - Int-Telecomm Serv Settled from PM Order	38,873	22,002	-	(22,002)
5290009 - Int-Copier-Graphics Settle from PM Order	430	-	-	-
5312010 - Printing & Graphic Service	15,355	11,925	-	(11,925)
5312020 - Convenience Copier Charges	16,517	21,567	55,972	34,405
5415000 - Insurance Expense	47	52	39	(13)
5415010 - Public Liability Insurance - Self Ins	18,094	18,094	15,138	(2,956)
5417000 - Rent/Lease Buildings	4,642	-	-	-
5417007 - Rent/Lease Municipal Buildings	110,399	81,096	166,388	85,292
Fixed Costs Total	**204,586**	**154,736**	**289,657**	**134,921**
Maintenance & Operations				
5210000 - Communication Materials	61	-	-	-
5210100 - Office Expense	13,805	12,500	30,776	18,276
5210200 - Food Supplies	12,709	6,000	6,400	400
5220100 - Operating Supplies	8,557	3,200	18,300	15,100
5220150 - Computer Supplies	4,728	-	16,200	16,200
5290001 - Int-Mats Settled from PM Order	6	-	-	-
5290006 - Int-Mail Service Settled from PM Order	138	-	-	-
5310100 - Professional Services Expense	347,164	518,217	342,600	(175,617)
5311100 - Audit Services Expense	4,927	-	-	-
5311300 - Legal Service	-	5,000	200	(4,800)
5330100 - External Contract Services	299	37,000	55,624	18,624
5340100 - Temporary Labor Services	30,000	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	120,604	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5411000 - Transportation Expense	6,238	2,000	1,000	(1,000)
5412000 - Advertising Expense	2,405	2,000	3,874	1,874
5412020 - Printing & Binding - Commercial	-	-	22,874	22,874
5412030 - Association Dues & Subscriptions	312,135	389,100	421,124	32,024
5412170 - Software Licensing & Maintenance Fees	5,545	500	25,200	24,700
5413000 - Postage Expense	1,636	1,600	5,100	3,500
5414000 - Training and Professional Development	18,855	9,200	37,000	27,800
5414100 - Travel and Subsistence	99,083	127,739	48,750	(78,989)
5417004 - Rent/Lease others	9,672	-	400	400
5418000 - Licenses and Permits	300	-	-	-
5418150 - Vehicle Expenses	700	-	1,800	1,800
5419100 - Miscellaneous Employee Reimbursements	1,277	-	1,350	1,350
5419101 - Cell Phone Employee Reimbursements	80	-	-	-
5419200 - Miscellaneous Other Services and Charges	5,175	-	2,750	2,750
5428900 - Recognize Employees for Years of Service	320	-	200	200
5490002 - Int-Misc Settled from CO Internal Order	(0)	-	-	-
5590001 - Int-O/H Settled from PM Order	2	-	-	-
Maintenance & Operations Total	**1,006,418**	**1,114,056**	**1,041,522**	**(72,534)**
Contributions & Transfers				
6530600 - Contr to Tacoma Comm Redevelop Authority	500	-	-	-
Contributions & Transfers Total	**500**	**-**	**-**	**-**
Assessments In	**250,059**	**282,590**	**352,565**	**69,975**
Assessments Out	**(2,820,766)**	**(1,975,829)**	**(3,388,613)**	**(1,412,784)**
City Manager Total	**2,337,180**	**2,268,899**	**3,787,739**	**1,518,840**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Community & Economic Development				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,715,434	2,914,898	3,256,361	341,463
5110120 - Education/Training	28,891	-	-	-
5110200 - Salaries & Wages - Overtime	16,732	-	2,200	2,200
5110225 - Salaries & Wages - Vacation	76,724	-	-	-
5110250 - Salaries & Wages - Sick Leave	33,560	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	214,012	-	-	-
5110400 - Salaries & Wages - Other	17,070	-	-	-
5110420 - PTO Cashout Pay	8,535	-	-	-
5110430 - Accrued Salaries & Wages	(6,500)	-	-	-
5110500 - Leave Severance Payoff	169,473	-	-	-
5110800 - FICA Contributions	246,723	215,711	240,317	24,606
5110810 - Health & Welfare	530,742	520,613	588,037	67,425
5110811 - Dental Plan	61,460	50,758	49,648	(1,110)
5110812 - Personal Time Off	133,917	-	-	-
5110820 - Insurance-Group Life	10,048	8,453	4,885	(3,569)
5110830 - Industrial Insurance	42,171	24,157	54,702	30,545
5110835 - State Unemployment Compensation	3,667	3,206	3,582	376
5110850 - Pension Contributions-TERS	336,386	314,809	351,687	36,878
5110900 - Labor	(6,744)	-	-	-
5110901 - Labor Activity Rate - Adjustments	11,548	-	-	-
5190001 - Int-Labor Settled from PM Order	993	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	289,244	-	-	-
5195000 - Int Act Alloc-Labor Regular	(382,090)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(13,717)	-	-	-
Personnel Services Total	**4,538,280**	**4,052,604**	**4,551,419**	**498,814**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	10,560	10,560
5210015 - Cellular Phone Usage	4	-	2,988	2,988
5210025 - Telecom Equipment Cost	1,040	-	17,470	17,470
5290007 - Int-Telecomm Serv Settled from PM Order	42,477	33,013	-	(33,013)
5290009 - Int-Copier-Graphics Settle from PM Order	814	-	-	-
5312010 - Printing & Graphic Service	75,078	23,003	-	(23,003)
5312020 - Convenience Copier Charges	31,153	46,526	56,086	9,560
5390003 - Int-Fleet Maint Settled from PM Order	1,472	-	-	-
5415000 - Insurance Expense	113	143	91	(52)
5415010 - Public Liability Insurance - Self Ins	29,951	29,951	26,484	(3,467)
5417000 - Rent/Lease Buildings	498	-	-	-
5417007 - Rent/Lease Municipal Buildings	388,951	536,653	402,682	(133,971)
Fixed Costs Total	**571,551**	**669,289**	**516,361**	**(152,928)**
Maintenance & Operations				
5210000 - Communication Materials	105	-	-	-
5210020 - Long Distance Phone Usage	-	-	700	700
5210100 - Office Expense	13,831	31,530	6,500	(25,030)
5210200 - Food Supplies	9,285	6,949	16,600	9,651
5220100 - Operating Supplies	35,273	25,000	6,000	(19,000)
5220150 - Computer Supplies	8,232	14,999	3,000	(11,999)
5230100 - Repairs & Maintenance Materials Expense	1,233	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5290001 - Int-Mats Settled from PM Order	0	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	16,363	-	-	-
5290003 - Int-Equip Settled from PM Order	50	-	-	-
5290006 - Int-Mail Service Settled from PM Order	1,622	-	-	-
5310100 - Professional Services Expense	516,605	890,068	1,131,412	241,344
5311500 - Health Care Misc External Payment	132	-	-	-
5320100 - Repair & Maintenance Services - Contract	16,553	195,000	105,500	(89,500)
5330100 - External Contract Services	354,030	628,002	897,500	269,498
5390002 - Int-Srvcs Settled from CO Internal Order	49,227	-	-	-
5411000 - Transportation Expense	1,546	-	300	300
5412000 - Advertising Expense	28,376	31,000	6,000	(25,000)
5412020 - Printing & Binding - Commercial	-	-	57,400	57,400
5412030 - Association Dues & Subscriptions	23,561	15,632	15,100	(532)
5412160 - Computer Repairs	678	-	-	-
5412170 - Software Licensing & Maintenance Fees	21,549	-	33,000	33,000
5413000 - Postage Expense	7,899	8,600	12,300	3,700
5414000 - Training and Professional Development	3,655	-	-	-
5414100 - Travel and Subsistence	46,321	8,000	48,050	40,050
5416040 - Water Expense	-	-	3,000	3,000
5417004 - Rent/Lease others	2,079	1,000	500	(500)
5418000 - Licenses and Permits	802	-	-	-
5419101 - Cell Phone Employee Reimbursements	-	-	600	600
5419200 - Miscellaneous Other Services and Charges	25	-	2,000	2,000
5419230 - External Payments	90,000	72,000	72,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	440	160	800	640
5426000 - Cash Discounts Taken	(0)	-	-	-
5428900 - Recognize Employees for Years of Service	132	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	1,020	-	-	-
5590001 - Int-O/H Settled from PM Order	0	-	-	-
Maintenance & Operations Total	**1,250,623**	**1,927,940**	**2,418,262**	**490,322**
Capital Outlay				
5610000 - Interfund Services	28,015	-	-	-
Capital Outlay Total	**28,015**	**-**	**-**	**-**
Debt Service				
6621000 - Interest Expenses - other	5,119	-	-	-
Debt Service Total	**5,119**	**-**	**-**	**-**
Assessments In	**453,953**	**616,042**	**536,910**	**(79,131)**
Assessments Out	**(139,099)**	**-**	**-**	**-**
Community & Economic Development Total	**6,708,441**	**7,265,875**	**8,022,952**	**757,077**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Environmental Services				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	-	399,662	399,662
5110800 - FICA Contributions	-	-	30,574	30,574
5110810 - Health & Welfare	-	-	65,447	65,447
5110811 - Dental Plan	-	-	5,526	5,526
5110820 - Insurance-Group Life	-	-	581	581
5110830 - Industrial Insurance	-	-	5,855	5,855
5110835 - State Unemployment Compensation	-	-	440	440
5110850 - Pension Contributions-TERS	-	-	41,851	41,851
Personnel Services Total	**-**	**-**	**549,936**	**549,936**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	1,920	1,920
5210015 - Cellular Phone Usage	-	-	1,280	1,280
5210025 - Telecom Equipment Cost	-	-	3,048	3,048
5312020 - Convenience Copier Charges	-	-	4,810	4,810
5415010 - Public Liability Insurance - Self Ins	-	-	2,340	2,340
Fixed Costs Total	**-**	**-**	**13,398**	**13,398**
Maintenance & Operations				
5210100 - Office Expense	-	-	1,000	1,000
5210200 - Food Supplies	-	-	1,500	1,500
5220100 - Operating Supplies	-	-	5,000	5,000
5310100 - Professional Services Expense	-	-	62,000	62,000
5330100 - External Contract Services	-	-	117,000	117,000
5412000 - Advertising Expense	-	-	29,600	29,600
5412020 - Printing & Binding - Commercial	-	-	5,000	5,000
5412030 - Association Dues & Subscriptions	-	-	2,400	2,400
5413000 - Postage Expense	-	-	200	200
5414000 - Training and Professional Development	-	-	2,000	2,000
5414100 - Travel and Subsistence	-	-	2,400	2,400
5417004 - Rent/Lease others	-	-	5,600	5,600
5419100 - Miscellaneous Employee Reimbursements	-	-	600	600
5419200 - Miscellaneous Other Services and Charges	-	-	800	800
Maintenance & Operations Total	**-**	**-**	**235,100**	**235,100**
Assessments In	**-**	**-**	**60,543**	**60,543**
Assessments Out	**-**	**-**	**(375,844)**	**(375,844)**
Environmental Services Total	**-**	**-**	**483,132**	**483,132**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Finance				
Personnel Services				
5110100 - Salaries & Wages - Regular	8,985,883	11,008,151	12,725,975	1,717,824
5110120 - Education/Training	91,015	-	-	-
5110200 - Salaries & Wages - Overtime	154,826	160,000	159,800	(200)
5110225 - Salaries & Wages - Vacation	376,987	-	-	-
5110250 - Salaries & Wages - Sick Leave	259,616	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	599,519	-	-	-
5110400 - Salaries & Wages - Other	52,636	-	-	-
5110410 - Allowances	1,874	-	-	-
5110420 - PTO Cashout Pay	5,531	-	-	-
5110430 - Accrued Salaries & Wages	(6,921)	-	-	-
5110500 - Leave Severance Payoff	287,536	180,170	-	(180,170)
5110800 - FICA Contributions	829,001	826,938	954,835	127,897
5110810 - Health & Welfare	2,041,827	2,294,236	2,588,412	294,176
5110811 - Dental Plan	236,418	223,679	218,538	(5,141)
5110812 - Personal Time Off	313,384	-	-	-
5110820 - Insurance-Group Life	36,102	31,924	19,089	(12,835)
5110830 - Industrial Insurance	154,130	85,537	213,762	128,225
5110835 - State Unemployment Compensation	12,065	12,109	13,999	1,890
5110850 - Pension Contributions-TERS	1,107,386	1,188,880	1,374,405	185,525
5110900 - Labor	(1,674)	-	-	-
5110901 - Labor Activity Rate - Adjustments	12,068	-	-	-
5190001 - Int-Labor Settled from PM Order	3,869	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	147,514	-	-	-
5195000 - Int Act Alloc-Labor Regular	(333,613)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(8,255)	-	-	-
Personnel Services Total	**15,358,723**	**16,011,624**	**18,268,814**	**2,257,190**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	41,788	72,407	30,619
5210015 - Cellular Phone Usage	-	-	4,958	4,958
5210025 - Telecom Equipment Cost	302	-	50,504	50,504
5290007 - Int-Telecomm Serv Settled from PM Order	69,097	64,638	-	(64,638)
5290009 - Int-Copier-Graphics Settle from PM Order	2,380	-	-	-
5312010 - Printing & Graphic Service	81,836	82,363	(1,800)	(84,163)
5312020 - Convenience Copier Charges	67,166	105,104	85,022	(20,082)
5390001 - Int-Srvcs Settled from PM Order	16,188	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	40	-	-	-
5415000 - Insurance Expense	216	272	290	18
5415005 - Public Liability Insurance - External	-	229	-	(229)
5415010 - Public Liability Insurance - Self Ins	109,903	109,903	92,160	(17,743)
5417000 - Rent/Lease Buildings	507,207	552,531	434,382	(118,149)
5417007 - Rent/Lease Municipal Buildings	449,915	535,099	571,806	36,707
5417009 - Rent/Lease Radio Communications	11,045	8,550	11,035	2,485
5425010 - Credit Card Discount Fees	9,718	4,375	7,380	3,005
5524200 - Lock Box Fees	90,471	107,104	105,235	(1,869)
Fixed Costs Total	**1,415,483**	**1,611,956**	**1,433,379**	**(178,577)**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Maintenance & Operations				
5210000 - Communication Materials	46,728	32,000	10,500	(21,500)
5210020 - Long Distance Phone Usage	-	-	250	250
5210100 - Office Expense	(32,730)	75,200	43,425	(31,775)
5210200 - Food Supplies	2,655	2,950	-	(2,950)
5210400 - Safety Equipment & Supplies	28	-	-	-
5210600 - Noncapital Equipment Purchases	1,128	-	-	-
5216120 - Equipment Repair and Maintenance	647	500	-	(500)
5220100 - Operating Supplies	22,937	63,097	20,800	(42,297)
5220150 - Computer Supplies	3,656	31,150	31,600	450
5221000 - Inventory Fuel - Internal	4	-	-	-
5230100 - Repairs & Maintenance Materials Expense	(41,569)	1,600	-	(1,600)
5290001 - Int-Mats Settled from PM Order	1,277	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	3,897	500	-	(500)
5290003 - Int-Equip Settled from PM Order	18	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	1,628	-	-	-
5290006 - Int-Mail Service Settled from PM Order	12,472	7,500	-	(7,500)
5310100 - Professional Services Expense	100,392	116,100	594,975	478,875
5311100 - Audit Services Expense	4,217	7,000	474,974	467,974
5311300 - Legal Service	5,492	-	57,575	57,575
5320100 - Repair & Maintenance Services - Contract	3,786	3,000	-	(3,000)
5330100 - External Contract Services	29,601	35,980	33,900	(2,080)
5340100 - Temporary Labor Services	-	3,000	-	(3,000)
5390002 - Int-Srvcs Settled from CO Internal Order	21,472	17,000	-	(17,000)
5411000 - Transportation Expense	3,719	200	1,050	850
5412000 - Advertising Expense	5,216	8,350	1,725	(6,625)
5412020 - Printing & Binding - Commercial	-	-	71,175	71,175
5412030 - Association Dues & Subscriptions	18,095	33,450	18,550	(14,900)
5412160 - Computer Repairs	50	-	-	-
5412170 - Software Licensing & Maintenance Fees	73,695	181,900	266,379	84,479
5413000 - Postage Expense	117,409	115,580	116,075	495
5414000 - Training and Professional Development	42,313	83,500	52,700	(30,800)
5414100 - Travel and Subsistence	34,995	63,170	30,400	(32,770)
5418000 - Licenses and Permits	-	1,300	-	(1,300)
5419000 - Utility Taxes & Assessments	8	-	-	-
5419100 - Miscellaneous Employee Reimbursements	6,932	14,800	-	(14,800)
5419101 - Cell Phone Employee Reimbursements	1,120	2,560	1,000	(1,560)
5419200 - Miscellaneous Other Services and Charges	998	4,800	550	(4,250)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	(274,259)	-	(311,000)	(311,000)
5426000 - Cash Discounts Taken	(168)	-	-	-
5428900 - Recognize Employees for Years of Service	140	-	-	-
5490001 - Int-Misc Settled from PM Order	-	8,000	-	(8,000)
5490002 - Int-Misc Settled from CO Internal Order	-	-	-	-
5590001 - Int-O/H Settled from PM Order	239	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	949	-	-	-
6550000 - Miscellaneous Expenses	6,725	-	-	-
6586000 - Agency Type Disbursements	-	-	84,508	84,508
Maintenance & Operations Total	**225,914**	**914,187**	**1,601,111**	**686,924**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5641500 - Moveable Equipment Over $5k	39	-	-	-
5643500 - Furniture & Fixtures Over $5k	(1,648)	-	-	-
Capital Outlay Total	**(1,610)**	**-**	**-**	**-**
Debt Service				
6621000 - Interest Expenses - other	119	-	-	-
Debt Service Total	**119**	**-**	**-**	**-**
Assessments In	**1,167,466**	**1,548,108**	**2,107,220**	**559,112**
Assessments Out	**(10,975,713)**	**(12,754,844)**	**(14,257,149)**	**(1,502,305)**
Finance Total	**7,190,383**	**7,331,030**	**9,153,375**	**1,822,345**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fire				
Personnel Services				
5110100 - Salaries & Wages - Regular	46,465,503	54,347,150	60,348,106	6,000,957
5110110 - Premium Pay	116,148	115,000	120,000	5,000
5110120 - Education/Training	489,999	301,300	301,300	-
5110200 - Salaries & Wages - Overtime	3,508,780	3,000,000	3,250,700	250,700
5110225 - Salaries & Wages - Vacation	4,905,776	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,655,651	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	3,372,011	-	-	-
5110400 - Salaries & Wages - Other	159,883	-	-	-
5110410 - Allowances	24,214	22,300	33,100	10,800
5110420 - PTO Cashout Pay	61,305	-	-	-
5110430 - Accrued Salaries & Wages	85,238	-	-	-
5110440 - W/A Salary & Wages	(669)	-	-	-
5110455 - Labor Adjustment	-	(453,720)	-	453,720
5110500 - Leave Severance Payoff	2,101,831	752,730	-	(752,730)
5110800 - FICA Contributions	951,900	859,501	988,045	128,544
5110810 - Health & Welfare	9,197,390	9,258,095	9,701,498	443,403
5110811 - Dental Plan	1,060,931	913,334	821,774	(91,560)
5110812 - Personal Time Off	630,689	-	-	-
5110820 - Insurance-Group Life	173,100	159,572	90,522	(69,050)
5110825 - VEBA Employer Paid Benefit	250,500	678,000	-	(678,000)
5110826 - VEBA Retirement Health Savings	2,966	-	-	-
5110830 - Industrial Insurance	2,695,540	2,921,942	2,663,071	(258,870)
5110835 - State Unemployment Compensation	71,763	60,527	66,383	5,856
5110850 - Pension Contributions-TERS	338,799	364,216	365,333	1,117
5110851 - DRS Contributions-LEOFF	2,985,757	2,627,503	3,025,002	397,499
5110855 - Union Pension-Employer Paid	40,278	39,220	51,042	11,822
5110865 - Deferred Compensation/Defined Contribution	2,794,179	2,642,172	2,589,089	(53,083)
5110900 - Labor	(84,693)	-	(300,000)	(300,000)
5110901 - Labor Activity Rate - Adjustments	13,239	-	-	-
5190001 - Int-Labor Settled from PM Order	10,498	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	1,943	-	-	-
5195000 - Int Act Alloc-Labor Regular	(140,864)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(368,550)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(697)	-	-	-
Personnel Services Total	**84,570,336**	**78,608,841**	**84,114,965**	**5,506,124**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	59,520	59,520
5210015 - Cellular Phone Usage	163,749	162,000	212,800	50,800
5210025 - Telecom Equipment Cost	-	-	133,738	133,738
5210030 - Communication Fixed Fees	5,280	10,560	10,560	-
5216100 - Building Maintenance	8,709	7,000	50,000	43,000
5290005 - Int-Car Wash Settled from PM Order	1,094	700	2,700	2,000
5290007 - Int-Telecomm Serv Settled from PM Order	253,110	-	-	-
5290009 - Int-Copier-Graphics Settle from PM Order	1,422	-	-	-
5312010 - Printing & Graphic Service	4,790	6,100	-	(6,100)
5312020 - Convenience Copier Charges	52,514	119,100	120,000	900
5333010 - Admin OH Fee	(270)	-	-	-
5333020 - Replacement Fee	(5,493)	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390003 - Int-Fleet Maint Settled from PM Order	1,453,275	1,547,786	1,669,044	121,258
5390004 - Int-Fleet Repl Fee Settled from PM Order	5,493	-	600,000	600,000
5390005 - Int-Fleet Fuel Settled from PM Order	370,136	395,500	395,500	-
5390006 - Int-Fleet Admin OH Settled from PM Order	145,923	141,960	141,600	(360)
5415000 - Insurance Expense	69,368	49,393	258,453	209,060
5415005 - Public Liability Insurance - External	-	88,361	-	(88,361)
5415010 - Public Liability Insurance - Self Ins	334,791	334,791	390,940	56,149
5417000 - Rent/Lease Buildings	606,313	1,217,504	1,213,086	(4,418)
5417009 - Rent/Lease Radio Communications	1,184,028	931,939	907,088	(24,851)
Fixed Costs Total	**4,654,232**	**5,012,694**	**6,165,029**	**1,152,335**
Maintenance & Operations				
5210000 - Communication Materials	267,484	250,200	254,695	4,495
5210100 - Office Expense	46,949	56,285	76,585	20,300
5210200 - Food Supplies	6,721	12,500	11,450	(1,050)
5210300 - Medical Equipment & Supplies	4,406	-	-	-
5210400 - Safety Equipment & Supplies	335,920	567,500	575,675	8,175
5210600 - Noncapital Equipment Purchases	1,867	-	18,600	18,600
5216110 - Automotive Supplies	8,904	7,350	5,800	(1,550)
5216120 - Equipment Repair and Maintenance	32,516	14,475	28,200	13,725
5220100 - Operating Supplies	345,804	454,440	414,026	(40,414)
5220150 - Computer Supplies	120,563	141,500	94,400	(47,100)
5221000 - Inventory Fuel - Internal	458,593	465,400	336,900	(128,500)
5221010 - Fuel - External	12,552	18,200	90,000	71,800
5221180 - Misc Order Fee	(5)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,998	500	5,300	4,800
5241000 - Stock Purchases	4	-	-	-
5250150 - Physical Inventory Adjustments	11,762	-	18,300	18,300
5250160 - Inventory Reclaim Account	(402,170)	-	(124,000)	(124,000)
5290001 - Int-Mats Settled from PM Order	(104,075)	20,000	-	(20,000)
5290002 - Int-Mats Settled from CO Internal Order	6,731	5,000	-	(5,000)
5290003 - Int-Equip Settled from PM Order	1,459	600	-	(600)
5310100 - Professional Services Expense	75,679	163,000	232,170	69,170
5311100 - Audit Services Expense	8,362	9,000	9,300	300
5311500 - Health Care Misc External Payment	687	2,000	600	(1,400)
5320100 - Repair & Maintenance Services - Contract	-	12,100	19,100	7,000
5321160 - Car Wash	14	-	-	-
5330100 - External Contract Services	291,483	289,500	251,800	(37,700)
5333300 - Vehicle Maintenance	(100)	-	-	-
5411000 - Transportation Expense	728	2,300	5,700	3,400
5412000 - Advertising Expense	1,488	400	2,600	2,200
5412020 - Printing & Binding - Commercial	35	-	15,000	15,000
5412030 - Association Dues & Subscriptions	13,599	13,600	18,700	5,100
5412160 - Computer Repairs	126	-	-	-
5412170 - Software Licensing & Maintenance Fees	26,545	91,300	59,300	(32,000)
5413000 - Postage Expense	13,049	17,150	10,050	(7,100)
5414000 - Training and Professional Development	22,621	64,300	64,400	100
5414100 - Travel and Subsistence	41,423	53,420	104,000	50,580
5416000 - Public Utility Services Expense	31,457	32,000	33,900	1,900
5416010 - Natural Gas Expense	79,618	90,000	84,600	(5,400)
5416020 - Wastewater Expense	80,209	79,675	70,850	(8,825)

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5416030 - Surface Water Expense	37,860	38,900	42,150	3,250
5416040 - Water Expense	88,342	89,350	94,200	4,850
5416050 - Electricity Expense	265,966	274,480	297,750	23,270
5416060 - Solid Waste/Garbage Expense	106,021	97,700	125,100	27,400
5417002 - Rent/Lease Tools & Machinery	159	-	-	-
5417004 - Rent/Lease others	107,410	46,075	50,000	3,925
5418000 - Licenses and Permits	8,869	11,500	41,600	30,100
5419100 - Miscellaneous Employee Reimbursements	-	800	-	(800)
5419200 - Miscellaneous Other Services and Charges	30,196	31,650	12,200	(19,450)
5421010 - EMS Write Downs	(328)	-	-	-
5426000 - Cash Discounts Taken	(1,062)	-	(1,800)	(1,800)
5428900 - Recognize Employees for Years of Service	14,387	-	5,200	5,200
5490002 - Int-Misc Settled from CO Internal Order	142,978	-	-	-
5590001 - Int-O/H Settled from PM Order	(17,716)	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	582	-	-	-
Maintenance & Operations Total	**2,628,668**	**3,524,150**	**3,454,401**	**(69,749)**
Capital Outlay				
5330100 - External Contract Services	12,620	-	-	-
5610000 - Interfund Services	195	-	-	-
5641500 - Moveable Equipment Over $5k	-	300,000	55,000	(245,000)
5642500 - Stationary Equipment Over $5k	-	-	30,000	30,000
5645500 - Data Processing Equipment Over $5k	24	135,000	-	(135,000)
5645505 - Software Over $5K	-	-	30,000	30,000
Capital Outlay Total	**12,839**	**435,000**	**115,000**	**(320,000)**
Debt Service				
6621000 - Interest Expenses - other	12,106	-	-	-
Debt Service Total	**12,106**	**-**	**-**	**-**
Assessments In	**1,977,336**	**2,425,814**	**2,287,601**	**(138,213)**
Fire Total	**93,855,517**	**90,006,499**	**96,136,996**	**6,130,497**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Hearing Examiner				
Personnel Services				
5110100 - Salaries & Wages - Regular	415,679	451,683	514,850	63,167
5110200 - Salaries & Wages - Overtime	360	300	300	-
5110225 - Salaries & Wages - Vacation	10,456	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,152	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	30,605	-	-	-
5110400 - Salaries & Wages - Other	6,652	-	-	-
5110420 - PTO Cashout Pay	619	-	-	-
5110430 - Accrued Salaries & Wages	433	-	-	-
5110500 - Leave Severance Payoff	121,213	-	-	-
5110800 - FICA Contributions	37,017	31,148	32,585	1,437
5110810 - Health & Welfare	57,407	81,960	81,808	(152)
5110811 - Dental Plan	6,885	7,991	6,907	(1,084)
5110812 - Personal Time Off	20,647	-	-	-
5110820 - Insurance-Group Life	1,571	1,310	772	(538)
5110830 - Industrial Insurance	5,503	3,042	6,505	3,462
5110835 - State Unemployment Compensation	610	497	566	69
5110850 - Pension Contributions-TERS	50,544	48,782	55,604	6,822
Personnel Services Total	**769,355**	**626,712**	**699,897**	**73,184**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	2,400	2,400
5210025 - Telecom Equipment Cost	116	-	3,604	3,604
5290007 - Int-Telecomm Serv Settled from PM Order	5,772	5,620	-	(5,620)
5290009 - Int-Copier-Graphics Settle from PM Order	184	-	-	-
5312010 - Printing & Graphic Service	208	320	-	(320)
5312020 - Convenience Copier Charges	-	-	12,714	12,714
5415000 - Insurance Expense	7	-	10	10
5415010 - Public Liability Insurance - Self Ins	3,181	3,181	2,970	(211)
5417007 - Rent/Lease Municipal Buildings	37,231	44,174	46,990	2,816
Fixed Costs Total	**46,698**	**53,295**	**68,688**	**15,393**
Maintenance & Operations				
5210000 - Communication Materials	17	-	-	-
5210100 - Office Expense	93	6,443	5,000	(1,443)
5210200 - Food Supplies	96	-	-	-
5220100 - Operating Supplies	17,144	4,000	4,350	350
5220150 - Computer Supplies	63	100	-	(100)
5230100 - Repairs & Maintenance Materials Expense	(20)	-	-	-
5310100 - Professional Services Expense	255	-	-	-
5311300 - Legal Service	-	100	-	(100)
5320100 - Repair & Maintenance Services - Contract	-	100	-	(100)
5330100 - External Contract Services	58	27,000	18,450	(8,550)
5412000 - Advertising Expense	192	-	-	-
5412030 - Association Dues & Subscriptions	465	800	900	100
5413000 - Postage Expense	681	1,000	700	(300)
5414000 - Training and Professional Development	50	-	2,100	2,100

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5414100 - Travel and Subsistence	21	700	700	-
5418000 - Licenses and Permits	30	-	-	-
5419100 - Miscellaneous Employee Reimbursements	-	100	-	(100)
Maintenance & Operations Total	**19,143**	**40,343**	**32,200**	**(8,143)**
Assessments In	**28,656**	**36,791**	**56,168**	**19,377**
Assessments Out	**(319,883)**	**(239,068)**	**(235,662)**	**3,406**
Hearing Examiner Total	**543,970**	**518,073**	**621,290**	**103,217**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Human Resources				
Personnel Services				
5110100 - Salaries & Wages - Regular	3,791,463	4,336,137	4,596,946	260,808
5110200 - Salaries & Wages - Overtime	147	-	-	-
5110225 - Salaries & Wages - Vacation	14,665	-	-	-
5110250 - Salaries & Wages - Sick Leave	11,962	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	300,911	-	-	-
5110400 - Salaries & Wages - Other	25,504	-	-	-
5110420 - PTO Cashout Pay	23,225	-	-	-
5110430 - Accrued Salaries & Wages	(8,966)	-	-	-
5110500 - Leave Severance Payoff	82,895	152,958	-	(152,958)
5110800 - FICA Contributions	328,827	325,652	344,395	18,743
5110810 - Health & Welfare	834,956	929,431	960,428	30,997
5110811 - Dental Plan	94,882	90,616	81,088	(9,528)
5110812 - Personal Time Off	216,003	-	-	-
5110820 - Insurance-Group Life	14,628	12,575	6,895	(5,680)
5110830 - Industrial Insurance	68,236	34,501	76,369	41,868
5110835 - State Unemployment Compensation	4,834	4,770	5,057	287
5110850 - Pension Contributions-TERS	456,317	468,303	496,470	28,167
5190001 - Int-Labor Settled from PM Order	900	-	-	-
5195000 - Int Act Alloc-Labor Regular	2,989	-	-	-
Personnel Services Total	**6,264,377**	**6,354,943**	**6,567,648**	**212,705**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	6,778	21,566	14,788
5210015 - Cellular Phone Usage	-	-	13,210	13,210
5210025 - Telecom Equipment Cost	241	-	27,758	27,758
5290007 - Int-Telecomm Serv Settled from PM Order	60,259	52,179	-	(52,179)
5290009 - Int-Copier-Graphics Settle from PM Order	3,860	-	-	-
5312010 - Printing & Graphic Service	17,965	10,006	-	(10,006)
5312020 - Convenience Copier Charges	54,325	78,070	80,294	2,224
5415000 - Insurance Expense	89	112	106	(6)
5415010 - Public Liability Insurance - Self Ins	124,795	124,795	37,232	(87,563)
5417000 - Rent/Lease Buildings	59,198	66,646	115,932	49,286
5417007 - Rent/Lease Municipal Buildings	297,432	348,032	298,334	(49,698)
5417008 - Rent/Lease City Parking	60	7,200	-	(7,200)
Fixed Costs Total	**618,224**	**693,818**	**594,432**	**(99,386)**
Maintenance & Operations				
5210000 - Communication Materials	8,803	8,000	-	(8,000)
5210100 - Office Expense	38,203	78,155	50,126	(28,029)
5210200 - Food Supplies	6,268	10,491	8,900	(1,591)
5216120 - Equipment Repair and Maintenance	3,607	11,836	-	(11,836)
5220100 - Operating Supplies	28,386	109,287	117,590	8,303
5220150 - Computer Supplies	3,499	17,764	14,700	(3,064)
5250200 - Purchase Price Variance	(0)	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	619	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	85	-	-	-
5310100 - Professional Services Expense	58,160	285,959	278,800	(7,159)
5311100 - Audit Services Expense	-	6,200	-	(6,200)
5311300 - Legal Service	4,400	12,500	6,000	(6,500)

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5318000 - Permits & Licenses Service	-	3,000	-	(3,000)
5320100 - Repair & Maintenance Services - Contract	-	4,890	-	(4,890)
5330100 - External Contract Services	1,302	6,766	904,837	898,071
5340100 - Temporary Labor Services	10,002	10,000	-	(10,000)
5390002 - Int-Srvcs Settled from CO Internal Order	11,206	-	-	-
5411000 - Transportation Expense	10	736	-	(736)
5412000 - Advertising Expense	2,418	10,799	7,400	(3,399)
5412020 - Printing & Binding - Commercial	-	7,500	11,900	4,400
5412030 - Association Dues & Subscriptions	9,462	14,925	12,100	(2,825)
5412160 - Computer Repairs	-	4,955	-	(4,955)
5412170 - Software Licensing & Maintenance Fees	13,934	42,773	62,700	19,927
5413000 - Postage Expense	3,889	6,750	6,800	50
5414000 - Training and Professional Development	370,341	716,000	776,500	60,500
5414100 - Travel and Subsistence	2,964	107,500	28,000	(79,500)
5416040 - Water Expense	379	1,461	-	(1,461)
5417004 - Rent/Lease others	1,360	9,000	-	(9,000)
5419100 - Miscellaneous Employee Reimbursements	-	4,692	-	(4,692)
5419200 - Miscellaneous Other Services and Charges	-	3,190	-	(3,190)
5419250 - Budget Adjustments - Miscellaneous - Plan	-	115,681	-	(115,681)
5420000 - Injuries Damages and Judgments	40	-	-	-
5426000 - Cash Discounts Taken	(0)	-	-	-
5428900 - Recognize Employees for Years of Service	4,336	30,935	300	(30,635)
5490002 - Int-Misc Settled from CO Internal Order	(0)	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	146	-	-	-
Maintenance & Operations Total	**583,817**	**1,641,745**	**2,286,653**	**644,908**
Assessments In	**523,651**	**723,021**	**828,956**	**105,936**
Assessments Out	**(5,392,405)**	**(7,161,787)**	**(7,330,634)**	**(168,846)**
Human Resources Total	**2,597,664**	**2,251,739**	**2,947,056**	**695,317**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Library				
Personnel Services				
5110100 - Salaries & Wages - Regular	9,251,103	11,207,905	11,275,949	68,044
5110110 - Premium Pay	8,955	-	-	-
5110120 - Education/Training	121	-	-	-
5110200 - Salaries & Wages - Overtime	102,559	-	-	-
5110250 - Salaries & Wages - Sick Leave	80,902	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	681,318	-	-	-
5110400 - Salaries & Wages - Other	3,420	-	-	-
5110430 - Accrued Salaries & Wages	(333)	-	-	-
5110460 - Benefits Adjustment	-	-	20,000	20,000
5110500 - Leave Severance Payoff	148,744	-	-	-
5110800 - FICA Contributions	853,651	854,883	860,109	5,226
5110810 - Health & Welfare	2,809,333	2,994,873	2,728,386	(266,487)
5110811 - Dental Plan	324,862	292,464	230,695	(61,769)
5110812 - Personal Time Off	1,105,375	-	-	-
5110820 - Insurance-Group Life	63,651	58,202	56,431	(1,771)
5110830 - Industrial Insurance	73,117	88,436	94,062	5,626
5110835 - State Unemployment Compensation	12,317	12,266	12,183	(84)
5110850 - Pension Contributions-TERS	1,098,168	1,130,397	1,096,568	(33,828)
5190001 - Int-Labor Settled from PM Order	240	-	-	-
5195000 - Int Act Alloc-Labor Regular	(3,226)	-	-	-
Personnel Services Total	**16,614,276**	**16,639,426**	**16,374,383**	**(265,043)**
Fixed Costs				
5210015 - Cellular Phone Usage	4,666	3,750	6,200	2,450
5216100 - Building Maintenance	(20,244)	208,904	210,000	1,096
5290007 - Int-Telecomm Serv Settled from PM Order	100,284	60,000	-	(60,000)
5312010 - Printing & Graphic Service	66,013	60,000	-	(60,000)
5312020 - Convenience Copier Charges	38,574	31,800	32,000	200
5390005 - Int-Fleet Fuel Settled from PM Order	26,808	18,900	30,000	11,100
5415000 - Insurance Expense	107,213	115,225	121,581	6,356
5415005 - Public Liability Insurance - External	-	364	-	(364)
5415010 - Public Liability Insurance - Self Ins	95,655	95,655	123,332	27,677
Fixed Costs Total	**418,968**	**594,598**	**523,113**	**(71,485)**
Maintenance & Operations				
5210000 - Communication Materials	226,237	234,800	300,000	65,200
5210100 - Office Expense	51,430	48,840	39,460	(9,380)
5210200 - Food Supplies	4,057	3,000	3,000	-
5210400 - Safety Equipment & Supplies	16,768	12,000	12,000	-
5216110 - Automotive Supplies	1,715	5,000	5,000	-
5216120 - Equipment Repair and Maintenance	21,151	14,000	36,000	22,000
5220100 - Operating Supplies	507,332	309,839	501,300	191,461
5220150 - Computer Supplies	358,055	190,000	120,000	(70,000)
5230100 - Repairs & Maintenance Materials Expense	7,293	12,500	10,000	(2,500)
5290003 - Int-Equip Settled from PM Order	41	-	-	-
5310100 - Professional Services Expense	652,637	599,190	564,030	(35,160)
5311100 - Audit Services Expense	5,550	-	-	-
5311300 - Legal Service	-	-	2,000	2,000
5311500 - Health Care Misc External Payment	150	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5320100 - Repair & Maintenance Services - Contract	286,300	378,151	379,000	849
5333300 - Vehicle Maintenance	13,744	10,000	10,000	-
5412000 - Advertising Expense	19,027	10,000	10,000	-
5412020 - Printing & Binding - Commercial	10,560	40,000	100,000	60,000
5412030 - Association Dues & Subscriptions	6,449	-	2,000	2,000
5412170 - Software Licensing & Maintenance Fees	290,917	269,402	526,480	257,078
5413000 - Postage Expense	36,314	41,000	31,000	(10,000)
5414000 - Training and Professional Development	11,041	21,180	25,000	3,820
5414100 - Travel and Subsistence	19,419	31,950	30,000	(1,950)
5416010 - Natural Gas Expense	46,124	44,781	44,800	19
5416020 - Wastewater Expense	34,764	30,499	28,400	(2,099)
5416030 - Surface Water Expense	30,396	29,900	31,200	1,300
5416040 - Water Expense	33,196	32,386	31,400	(986)
5416050 - Electricity Expense	257,875	270,837	274,200	3,363
5416060 - Solid Waste/Garbage Expense	52,928	63,162	60,200	(2,962)
5417001 - Rent/Lease Auto Equipment	2,163	200	200	-
5417002 - Rent/Lease Tools & Machinery	494	-	200	200
5418000 - Licenses and Permits	1,506	1,300	1,400	100
5418150 - Vehicle Expenses	4,354	2,500	8,000	5,500
5419000 - Utility Taxes & Assessments	17	-	-	-
5419100 - Miscellaneous Employee Reimbursements	610	2,000	1,000	(1,000)
5428900 - Recognize Employees for Years of Service	30	-	-	-
5490000 - Int-Misc Settled from Proj	45,865	-	-	-
Maintenance & Operations Total	**3,056,511**	**2,708,417**	**3,187,270**	**478,853**
Capital Outlay				
5210000 - Communication Materials	36,099	-	-	-
5210400 - Safety Equipment & Supplies	333	-	-	-
5216100 - Building Maintenance	76,580	-	-	-
5216120 - Equipment Repair and Maintenance	1,719	-	-	-
5220100 - Operating Supplies	55,050	-	-	-
5310100 - Professional Services Expense	129,669	-	-	-
5320100 - Repair & Maintenance Services - Contract	51,381	-	-	-
5330100 - External Contract Services	10,867	-	-	-
5412170 - Software Licensing & Maintenance Fees	335,243	-	-	-
5490000 - Int-Misc Settled from Proj	(45,865)	-	-	-
5621000 - Buildings	550,178	-	-	-
5645500 - Data Processing Equipment Over $5k	31,109	-	-	-
5661000 - Library Materials	2,600,737	2,045,820	2,170,704	124,884
Capital Outlay Total	**3,833,101**	**2,045,820**	**2,170,704**	**124,884**
Debt Service				
6611000 - Interest Expense	1,373	-	-	-
Debt Service Total	**1,373**	**-**	**-**	**-**
Assessments In	**435,546**	**370,011**	**285,049**	**(84,961)**
Library Total	**24,359,776**	**22,358,272**	**22,540,520**	**182,248**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Municipal Court				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,768,253	3,574,943	3,659,398	84,455
5110120 - Education/Training	179	-	-	-
5110200 - Salaries & Wages - Overtime	17,097	70,000	27,300	(42,700)
5110225 - Salaries & Wages - Vacation	194,924	-	-	-
5110250 - Salaries & Wages - Sick Leave	101,783	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	164,120	-	-	-
5110400 - Salaries & Wages - Other	3,814	-	-	-
5110420 - PTO Cashout Pay	4,867	-	-	-
5110430 - Accrued Salaries & Wages	(35,029)	-	-	-
5110500 - Leave Severance Payoff	144,240	-	-	-
5110800 - FICA Contributions	245,018	258,762	264,431	5,668
5110810 - Health & Welfare	664,052	788,787	813,501	24,714
5110811 - Dental Plan	74,877	76,904	68,683	(8,220)
5110812 - Personal Time Off	73,097	-	-	-
5110820 - Insurance-Group Life	10,701	10,367	5,489	(4,878)
5110830 - Industrial Insurance	51,404	29,280	64,686	35,406
5110835 - State Unemployment Compensation	3,761	3,933	4,025	93
5110850 - Pension Contributions-TERS	335,022	386,094	395,215	9,121
5190001 - Int-Labor Settled from PM Order	160	-	-	-
Personnel Services Total	**4,822,338**	**5,199,070**	**5,302,729**	**103,659**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	31,200	31,200
5210015 - Cellular Phone Usage	-	-	5,666	5,666
5210025 - Telecom Equipment Cost	-	-	52,680	52,680
5290007 - Int-Telecomm Serv Settled from PM Order	82,794	79,986	-	(79,986)
5290009 - Int-Copier-Graphics Settle from PM Order	2,245	-	-	-
5312010 - Printing & Graphic Service	60,788	60,710	-	(60,710)
5312020 - Convenience Copier Charges	68,847	124,733	77,202	(47,531)
5415000 - Insurance Expense	761	1,928	1,290	(638)
5415010 - Public Liability Insurance - Self Ins	61,898	61,898	28,574	(33,324)
5417005 - Rent/Lease County & City Building	392,152	437,318	435,692	(1,626)
5425010 - Credit Card Discount Fees	52,614	59,150	54,120	(5,030)
Fixed Costs Total	**722,099**	**825,723**	**686,424**	**(139,299)**
Maintenance & Operations				
5210000 - Communication Materials	8	-	-	-
5210100 - Office Expense	24,784	25,000	30,000	5,000
5216120 - Equipment Repair and Maintenance	469	1,000	-	(1,000)
5220100 - Operating Supplies	1,363	1,000	1,000	-
5220150 - Computer Supplies	3,440	5,000	4,000	(1,000)
5230100 - Repairs & Maintenance Materials Expense	21,301	-	-	-
5290001 - Int-Mats Settled from PM Order	3	-	-	-
5290003 - Int-Equip Settled from PM Order	28	-	-	-
5311100 - Audit Services Expense	9,269	5,000	10,000	5,000
5320100 - Repair & Maintenance Services - Contract	900	14,000	17,888	3,888
5330100 - External Contract Services	9,919	8,000	14,000	6,000
5390002 - Int-Srvcs Settled from CO Internal Order	9,449	-	-	-
5412000 - Advertising Expense	-	200	-	(200)

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5412020 - Printing & Binding - Commercial	-	-	45,000	45,000
5412030 - Association Dues & Subscriptions	6,695	8,000	8,000	-
5412170 - Software Licensing & Maintenance Fees	161	-	-	-
5413000 - Postage Expense	25,790	25,000	30,000	5,000
5414000 - Training and Professional Development	4,097	1,588	2,000	412
5414100 - Travel and Subsistence	3,296	5,000	8,000	3,000
5419200 - Miscellaneous Other Services and Charges	1,843	-	-	-
5426000 - Cash Discounts Taken	(125)	-	-	-
5427100 - Interpreter Services	94,542	115,000	102,000	(13,000)
5427200 - Juror Expenses	108,963	100,000	130,000	30,000
5428900 - Recognize Employees for Years of Service	369	-	-	-
5490001 - Int-Misc Settled from PM Order	525	-	-	-
5590001 - Int-O/H Settled from PM Order	85	-	-	-
Maintenance & Operations Total	**327,171**	**313,788**	**401,888**	**88,100**
Assessments In	**447,837**	**684,146**	**738,549**	**54,403**
Municipal Court Total	**6,319,445**	**7,022,726**	**7,129,589**	**106,863**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Neighborhood & Community Services				
Personnel Services				
5110100 - Salaries & Wages - Regular	5,000,688	5,976,487	5,604,036	(372,451)
5110120 - Education/Training	63,855	-	-	-
5110200 - Salaries & Wages - Overtime	75,275	120,000	48,000	(72,000)
5110225 - Salaries & Wages - Vacation	161,096	-	-	-
5110250 - Salaries & Wages - Sick Leave	117,084	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	445,955	-	-	-
5110400 - Salaries & Wages - Other	21,826	-	-	-
5110410 - Allowances	6,800	-	7,800	7,800
5110411 - Tacoma Police Dept Allowances-Plan Only	-	3,240	-	(3,240)
5110420 - PTO Cashout Pay	6,452	-	-	-
5110430 - Accrued Salaries & Wages	(22,533)	-	-	-
5110500 - Leave Severance Payoff	205,074	26,484	-	(26,484)
5110800 - FICA Contributions	471,873	424,031	425,683	1,652
5110810 - Health & Welfare	1,308,982	1,329,265	1,218,288	(110,978)
5110811 - Dental Plan	149,042	129,630	102,859	(26,771)
5110812 - Personal Time Off	230,718	-	-	-
5110820 - Insurance-Group Life	19,587	17,367	8,394	(8,973)
5110825 - VEBA Employer Paid Benefit	-	12,000	-	(12,000)
5110830 - Industrial Insurance	192,193	213,613	231,358	17,745
5110835 - State Unemployment Compensation	6,855	6,587	6,165	(423)
5110850 - Pension Contributions-TERS	628,293	602,835	604,368	1,533
5110851 - DRS Contributions-LEOFF	-	21,310	-	(21,310)
5110865 - Deferred Compensation/Defined Contribution	-	19,968	-	(19,968)
5110900 - Labor	44,215	-	-	-
5110901 - Labor Activity Rate - Adjustments	53,715	-	-	-
5190000 - Int-Labor Settled from Proj	55,958	-	-	-
5190001 - Int-Labor Settled from PM Order	12,120	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	868,694	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,429,804)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	10,036	-	-	-
5195002 - Int Act Alloc-Labor Double Time	168	-	-	-
Personnel Services Total	**8,704,219**	**8,902,817**	**8,256,950**	**(645,867)**
Fixed Costs				
5210010 - Telecommunications Shared Cost	(410)	-	21,620	21,620
5210015 - Cellular Phone Usage	2	-	31,068	31,068
5210025 - Telecom Equipment Cost	1,451	1,000	50,166	49,166
5290005 - Int-Car Wash Settled from PM Order	1,091	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	117,035	124,202	-	(124,202)
5290009 - Int-Copier-Graphics Settle from PM Order	2,516	-	-	-
5312010 - Printing & Graphic Service	25,418	24,636	-	(24,636)
5312020 - Convenience Copier Charges	98,154	120,016	91,774	(28,242)
5390001 - Int-Srvcs Settled from PM Order	114,794	127,704	-	(127,704)
5390003 - Int-Fleet Maint Settled from PM Order	22,702	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	78,832	88,022	75,086	(12,936)
5390006 - Int-Fleet Admin OH Settled from PM Order	38,000	55,680	16,800	(38,880)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	113,788	113,788
5415000 - Insurance Expense	7,814	6,671	12,609	5,938
5415010 - Public Liability Insurance - Self Ins	53,662	53,662	42,348	(11,314)

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417000 - Rent/Lease Buildings	234,171	-	302,756	302,756
5417007 - Rent/Lease Municipal Buildings	368,928	585,895	480,134	(105,761)
5417008 - Rent/Lease City Parking	11,880	32,400	28,080	(4,320)
5417009 - Rent/Lease Radio Communications	44,677	37,620	6,621	(30,999)
5620000 - Intergovernmental Services	13,729	-	-	-
Fixed Costs Total	**1,234,446**	**1,257,508**	**1,272,850**	**15,342**
Maintenance & Operations				
5210000 - Communication Materials	3,664	4,000	4,100	100
5210100 - Office Expense	29,746	50,658	32,800	(17,858)
5210200 - Food Supplies	16,646	58,272	14,000	(44,272)
5210300 - Medical Equipment & Supplies	12	-	-	-
5210400 - Safety Equipment & Supplies	771	3,326	1,800	(1,526)
5216120 - Equipment Repair and Maintenance	410	800	200	(600)
5220100 - Operating Supplies	21,429	100,918	121,850	20,932
5220150 - Computer Supplies	8,329	36,742	4,700	(32,042)
5221180 - Misc Order Fee	1	-	-	-
5230100 - Repairs & Maintenance Materials Expense	(2,741)	5,000	16,900	11,900
5250200 - Purchase Price Variance	-	-	800	800
5280900 - Equipment Charges Corrections	-	-	30,000	30,000
5290000 - Int-Mats Settled from Proj	65,215	-	-	-
5290001 - Int-Mats Settled from PM Order	5,466	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	16,369	-	-	-
5290003 - Int-Equip Settled from PM Order	409	-	-	-
5290006 - Int-Mail Service Settled from PM Order	1,565	-	-	-
5310100 - Professional Services Expense	504,046	442,960	151,000	(291,960)
5311100 - Audit Services Expense	7,640	-	4,400	4,400
5311300 - Legal Service	11,665	190,000	21,900	(168,100)
5311500 - Health Care Misc External Payment	210	-	200	200
5320100 - Repair & Maintenance Services - Contract	4,120	6,400	5,000	(1,400)
5330100 - External Contract Services	4,506,528	6,040,774	9,225,236	3,184,462
5330200 - Human Services Contracts	1,756,783	-	-	-
5340100 - Temporary Labor Services	-	22,360	-	(22,360)
5390000 - Int-Srvcs Settled from Proj	32,881	-	-	-
5390002 - Int-Srvcs Settled from CO Internal Order	189,587	-	-	-
5411000 - Transportation Expense	566	3,418	1,000	(2,418)
5412000 - Advertising Expense	7,725	15,200	2,900	(12,300)
5412020 - Printing & Binding - Commercial	-	-	31,045	31,045
5412030 - Association Dues & Subscriptions	7,153	10,240	10,260	20
5412160 - Computer Repairs	-	-	400	400
5412170 - Software Licensing & Maintenance Fees	115	700	17,839	17,139
5413000 - Postage Expense	13,483	33,040	23,500	(9,540)
5414000 - Training and Professional Development	15,842	9,000	18,950	9,950
5414100 - Travel and Subsistence	6,559	38,480	26,000	(12,480)
5416000 - Public Utility Services Expense	41,098	48,200	44,700	(3,500)
5416010 - Natural Gas Expense	-	-	800	800
5416020 - Wastewater Expense	5,298	5,900	5,400	(500)
5416030 - Surface Water Expense	4,042	4,300	4,200	(100)
5416040 - Water Expense	7,581	7,900	8,100	200
5416050 - Electricity Expense	17,098	18,000	17,300	(700)
5416060 - Solid Waste/Garbage Expense	20,370	22,000	22,400	400

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417002 - Rent/Lease Tools & Machinery	-	1,000	-	(1,000)
5417004 - Rent/Lease others	17,280	244,442	200	(244,242)
5418000 - Licenses and Permits	233	600	1,600	1,000
5418150 - Vehicle Expenses	-	-	50,200	50,200
5419000 - Utility Taxes & Assessments	7	-	-	-
5419100 - Miscellaneous Employee Reimbursements	111	1,100	800	(300)
5419101 - Cell Phone Employee Reimbursements	200	-	-	-
5419150 - Special Reimbursable - Miscellaneous	(155)	-	-	-
5419200 - Miscellaneous Other Services and Charges	209	6,300	800	(5,500)
5420000 - Injuries Damages and Judgments	301	500	200	(300)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,820	-	1,800	1,800
5426000 - Cash Discounts Taken	(2)	-	-	-
5428900 - Recognize Employees for Years of Service	71	-	-	-
5490000 - Int-Misc Settled from Proj	231	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	13,468	-	-	-
5590001 - Int-O/H Settled from PM Order	2	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	366	-	-	-
6842000 - Insurance Recoveries	(2,157)	-	-	-
Maintenance & Operations Total	**7,359,669**	**7,432,530**	**9,925,280**	**2,492,750**
Capital Outlay				
5110900 - Labor	2,278	-	-	-
5190000 - Int-Labor Settled from Proj	(55,958)	-	-	-
5190001 - Int-Labor Settled from PM Order	42,934	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,524	-	-	-
5195001 - Int Act Alloc-Labor Time and half	4,222	-	-	-
5210100 - Office Expense	730	-	-	-
5220100 - Operating Supplies	15,197	-	-	-
5280900 - Equipment Charges Corrections	1,901	-	-	-
5290000 - Int-Mats Settled from Proj	(65,215)	-	-	-
5290001 - Int-Mats Settled from PM Order	32,056	-	-	-
5290003 - Int-Equip Settled from PM Order	15,223	-	-	-
5290006 - Int-Mail Service Settled from PM Order	34	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	2	-	-	-
5290014 - Int-Disposal Fees From PM Order	73	-	-	-
5312010 - Printing & Graphic Service	17,053	-	-	-
5330100 - External Contract Services	15,828	-	-	-
5390000 - Int-Srvcs Settled from Proj	(32,881)	-	-	-
5413000 - Postage Expense	168	-	-	-
5417002 - Rent/Lease Tools & Machinery	64	-	-	-
5490000 - Int-Misc Settled from Proj	(231)	-	-	-
Capital Outlay Total	**(0)**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	202,427	-	-	-
Contributions & Transfers Total	**202,427**	**-**	**-**	**-**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Debt Service				
6621000 - Interest Expenses - other	35	-	-	-
Debt Service Total	**35**	**-**	**-**	**-**
Assessments In	**511,112**	**629,962**	**834,032**	**204,070**
Assessments Out	**(3,202,323)**	**(3,304,381)**	**-**	**3,304,381**
Neighborhood & Community Services Total	**14,809,585**	**14,918,437**	**20,289,113**	**5,370,676**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Non-Departmental				
Personnel Services				
5110500 - Leave Severance Payoff	-	-	1,000,000	1,000,000
5110825 - VEBA Employer Paid Benefit	-	-	1,150,000	1,150,000
5110841 - Employer Post-Emp Med Contrib Fire Pension	-	7,802,000	-	(7,802,000)
5110842 - Employer Retirement Contrib Fire Pension	10,080,000	5,127,000	12,788,390	7,661,390
5110845 - Employer Post-Emp Med Contrib Police Pension	-	7,621,000	-	(7,621,000)
5110846 - Employer Retirement Contrib Police Pension	8,120,000	2,920,000	9,528,826	6,608,826
5110885 - Fringe Benefit	953,387	852,000	-	(852,000)
5190002 - Int-Labor Settled from CO Internal Order	1,580	-	-	-
Personnel Services Total	**19,154,967**	**24,322,000**	**24,467,216**	**145,216**
Fixed Costs				
5318010 - Music License Fees	10,487	10,200	11,976	1,776
5415010 - Public Liability Insurance - Self Ins	1,060,600	1,060,600	-	(1,060,600)
5417007 - Rent/Lease Municipal Buildings	224,574	266,453	282,350	15,897
5620000 - Intergovernmental Services	87,980	100,000	-	(100,000)
5620100 - Tacoma Pierce County Humane Society	990,150	989,200	-	(989,200)
Fixed Costs Total	**2,373,792**	**2,426,453**	**294,326**	**(2,132,127)**
Maintenance & Operations				
5210100 - Office Expense	66	-	-	-
5210200 - Food Supplies	2,841	-	-	-
5220100 - Operating Supplies	31,461	-	9,403	9,403
5250150 - Physical Inventory Adjustments	(16,692)	-	-	-
5250160 - Inventory Reclaim Account	(171)	-	-	-
5250200 - Purchase Price Variance	(4,863)	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	807	-	-	-
5310100 - Professional Services Expense	441,730	253,399	244,433	(8,966)
5311100 - Audit Services Expense	362,583	360,800	-	(360,800)
5311300 - Legal Service	-	3,265,000	3,328,512	63,512
5330100 - External Contract Services	52,531	1,944,984	1,070,786	(874,198)
5390002 - Int-Srvcs Settled from CO Internal Order	5,530,128	-	-	-
5411000 - Transportation Expense	-	-	1,075,000	1,075,000
5412000 - Advertising Expense	94	-	-	-
5412020 - Printing & Binding - Commercial	90	-	-	-
5413000 - Postage Expense	1	-	-	-
5416000 - Public Utility Services Expense	391,052	3,460,913	1,291,030	(2,169,883)
5416030 - Surface Water Expense	9,811	-	-	-
5419230 - External Payments	-	371,800	-	(371,800)
5426000 - Cash Discounts Taken	(531)	-	-	-
5430180 - Pension Other Expenses	-	200,000	-	(200,000)
5440100 - Metro Parks Payments	5,764,187	5,960,000	6,679,600	719,600
5440200 - Tacoma-Pierce County Health	2,634,001	2,261,580	-	(2,261,580)
5490002 - Int-Misc Settled from CO Internal Order	2,761,751	-	-	-
Maintenance & Operations Total	**17,960,875**	**18,078,476**	**13,698,764**	**(4,379,712)**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Capital Outlay				
5645500 - Data Processing Equipment Over $5k	-	240,000	-	(240,000)
5645505 - Software Over $5K	14,209	-	-	-
Capital Outlay Total	**14,209**	**240,000**	**-**	**(240,000)**
Contributions & Transfers				
6510020 - Contribution to Foss Waterway Dev Auth	430,386	85,000	-	(85,000)
6530200 - Transfer to Other Funds	8,264,543	300,000	472,000	172,000
6538500 - Transfer to Performing Arts Center	1,678,500	1,675,000	1,770,000	95,000
6538600 - Transfer to Convention Center	-	895,000	4,179,405	3,284,405
6538650 - Transfer to Cheney Stadium	-	-	1,315,230	1,315,230
6539800 - Transfer to Tacoma Dome Operating Fund	844,000	-	1,018,180	1,018,180
Contributions & Transfers Total	**11,217,429**	**2,955,000**	**8,754,815**	**5,799,815**
Debt Service				
6540060 - Transf to Debt Svc 2006B (1997A Refunding)	-	-	1,188,575	1,188,575
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	-	-	423,632	423,632
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	-	-	2,080,563	2,080,563
6540102 - Transf to Debt Svc 2010B LTGO Refunding	-	-	940,309	940,309
6540103 - Transf to Debt Svc 2010C LTGO Refunding	-	-	1,290,439	1,290,439
6540104 - Transf to Debt Svc 2010D LTGO BABs	-	-	2,302,649	2,302,649
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	-	-	1,479,623	1,479,623
6540130 - Transf to Debt Svc 2013 LTGO Refunding	-	-	1,086,650	1,086,650
6540970 - Transf to Debt Svc 1997B LTGO Capital	-	-	5,180,000	5,180,000
6611000 - Interest Expense	6,059	-	-	-
6615000 - Other Debt Service Costs	-	12,638,191	6,000,000	(6,638,191)
Debt Service Total	**6,059**	**12,638,191**	**21,972,440**	**9,334,249**
Assessments In	**239,366**	**361,899**	**106,937**	**(254,962)**
Assessments Out	**(1,003,362)**	**(1,020,065)**	**(130,707)**	**889,358**
Reserves				
5010100 - Ending Cash Balance Budget	-	4,487,731	-	(4,487,731)
Reserves Total	**-**	**4,487,731**	**-**	**(4,487,731)**
Non-Departmental Total	**49,963,335**	**64,489,685**	**69,163,791**	**4,674,106**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Office of Management & Budget				
Personnel Services				
5110100 - Salaries & Wages - Regular	-	-	1,595,619	1,595,619
5110200 - Salaries & Wages - Overtime	-	-	200	200
5110800 - FICA Contributions	-	-	116,839	116,839
5110810 - Health & Welfare	-	-	294,510	294,510
5110811 - Dental Plan	-	-	24,865	24,865
5110820 - Insurance-Group Life	-	-	2,393	2,393
5110830 - Industrial Insurance	-	-	23,418	23,418
5110835 - State Unemployment Compensation	-	-	1,755	1,755
5110850 - Pension Contributions-TERS	-	-	172,327	172,327
Personnel Services Total	**-**	**-**	**2,231,925**	**2,231,925**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	4,800	4,800
5210025 - Telecom Equipment Cost	-	-	7,656	7,656
5312020 - Convenience Copier Charges	-	-	18,416	18,416
5415000 - Insurance Expense	-	-	17	17
5415010 - Public Liability Insurance - Self Ins	-	-	9,502	9,502
5417007 - Rent/Lease Municipal Buildings	-	-	80,920	80,920
Fixed Costs Total	**-**	**-**	**121,311**	**121,311**
Maintenance & Operations				
5210100 - Office Expense	-	-	5,000	5,000
5220100 - Operating Supplies	-	-	5,100	5,100
5220150 - Computer Supplies	-	-	4,800	4,800
5310100 - Professional Services Expense	-	-	85,500	85,500
5330100 - External Contract Services	-	-	137,514	137,514
5340100 - Temporary Labor Services	-	-	10,000	10,000
5412000 - Advertising Expense	-	-	1,000	1,000
5412020 - Printing & Binding - Commercial	-	-	52,600	52,600
5412030 - Association Dues & Subscriptions	-	-	46,400	46,400
5413000 - Postage Expense	-	-	400	400
5414000 - Training and Professional Development	-	-	18,500	18,500
5414100 - Travel and Subsistence	-	-	8,500	8,500
5417004 - Rent/Lease others	-	-	12,000	12,000
Maintenance & Operations Total	**-**	**-**	**387,314**	**387,314**
Assessments In	**-**	**-**	**169,738**	**169,738**
Assessments Out	**-**	**-**	**(1,477,116)**	**(1,477,116)**
Office of Management & Budget Total	**-**	**-**	**1,433,172**	**1,433,172**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Planning & Development Services				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,326,388	1,363,290	1,471,392	108,102
5110120 - Education/Training	40,759	-	-	-
5110200 - Salaries & Wages - Overtime	1,317	-	1,200	1,200
5110225 - Salaries & Wages - Vacation	78,240	-	-	-
5110250 - Salaries & Wages - Sick Leave	28,999	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	187,663	-	-	-
5110400 - Salaries & Wages - Other	4,646	-	-	-
5110401 - Military Leave Pay	12,822	-	-	-
5110420 - PTO Cashout Pay	7,707	-	-	-
5110430 - Accrued Salaries & Wages	726	-	-	-
5110500 - Leave Severance Payoff	112,676	-	-	-
5110800 - FICA Contributions	209,890	102,897	109,606	6,710
5110810 - Health & Welfare	502,537	262,273	261,786	(487)
5110811 - Dental Plan	58,980	25,571	22,102	(3,468)
5110812 - Personal Time Off	143,014	-	-	-
5110820 - Insurance-Group Life	9,641	3,954	2,207	(1,746)
5110830 - Industrial Insurance	42,471	33,304	36,704	3,400
5110835 - State Unemployment Compensation	3,119	1,500	1,618	119
5110850 - Pension Contributions-TERS	295,834	147,235	158,910	11,675
5110901 - Labor Activity Rate - Adjustments	96,574	-	-	-
5190001 - Int-Labor Settled from PM Order	260	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	150,451	-	-	-
5195000 - Int Act Alloc-Labor Regular	(2,032,586)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	153	-	-	-
Personnel Services Total	**2,282,282**	**1,940,022**	**2,065,527**	**125,504**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	5,280	5,280
5210015 - Cellular Phone Usage	7	-	3,994	3,994
5210025 - Telecom Equipment Cost	20	-	9,478	9,478
5290007 - Int-Telecomm Serv Settled from PM Order	22,162	20,242	-	(20,242)
5290009 - Int-Copier-Graphics Settle from PM Order	2,179	-	-	-
5312010 - Printing & Graphic Service	100,073	83,797	-	(83,797)
5312020 - Convenience Copier Charges	41,834	32,898	-	(32,898)
5390001 - Int-Srvcs Settled from PM Order	326	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,974	-	-	-
5390004 - Int-Fleet Repl Fee Settled from PM Order	139	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	80	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	180	-	-	-
5415000 - Insurance Expense	-	-	30	30
5415010 - Public Liability Insurance - Self Ins	-	-	10,784	10,784
5417000 - Rent/Lease Buildings	653	-	-	-
5417007 - Rent/Lease Municipal Buildings	-	-	91,257	91,257
Fixed Costs Total	**169,625**	**136,937**	**120,823**	**(16,114)**
Maintenance & Operations				
5210000 - Communication Materials	469	-	-	-
5210100 - Office Expense	1,529	5,000	2,000	(3,000)
5210200 - Food Supplies	166	1,000	1,000	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5220100 - Operating Supplies	8,927	7,000	-	(7,000)
5220150 - Computer Supplies	1,160	2,000	4,000	2,000
5290002 - Int-Mats Settled from CO Internal Order	2,873	-	-	-
5290006 - Int-Mail Service Settled from PM Order	3,591	-	-	-
5310100 - Professional Services Expense	2,500	-	134,740	134,740
5320100 - Repair & Maintenance Services - Contract	-	1,000	-	(1,000)
5330100 - External Contract Services	221,698	208,144	20,000	(188,144)
5390002 - Int-Srvcs Settled from CO Internal Order	9,210	-	-	-
5411000 - Transportation Expense	333	-	-	-
5412000 - Advertising Expense	16,481	12,000	-	(12,000)
5412020 - Printing & Binding - Commercial	-	-	70,000	70,000
5412030 - Association Dues & Subscriptions	13,622	3,000	-	(3,000)
5412170 - Software Licensing & Maintenance Fees	-	-	40,230	40,230
5413000 - Postage Expense	23,816	12,000	30,000	18,000
5414000 - Training and Professional Development	1,506	-	-	-
5414100 - Travel and Subsistence	5,784	2,000	-	(2,000)
5416030 - Surface Water Expense	123,530	-	-	-
5416040 - Water Expense	1,124	2,350	-	(2,350)
5416050 - Electricity Expense	196	-	-	-
5417004 - Rent/Lease others	805	2,501	7,152	4,651
5418000 - Licenses and Permits	131	-	-	-
5419000 - Utility Taxes & Assessments	21	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,558	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	1,445	-	-	-
Maintenance & Operations Total	**442,477**	**257,995**	**309,122**	**51,127**
Contributions & Transfers				
6539880 - Transfer to Permit Services Fund	1,672,637	1,492,000	830,700	(661,300)
6539881 - Transfer to Permit Fund-Fee Waivers	-	-	200,000	200,000
Contributions & Transfers Total	**1,672,637**	**1,492,000**	**1,030,700**	**(461,300)**
Assessments In	**-**	**20,533**	**134,975**	**114,442**
Planning & Development Services Total	**4,567,021**	**3,847,487**	**3,661,147**	**(186,341)**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Police				
Personnel Services				
5110100 - Salaries & Wages - Regular	50,592,457	65,329,455	69,831,011	4,501,556
5110110 - Premium Pay	756,115	-	-	-
5110120 - Education/Training	2,229,536	-	-	-
5110200 - Salaries & Wages - Overtime	4,025,521	2,367,458	1,991,900	(375,558)
5110225 - Salaries & Wages - Vacation	4,332,634	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,579,875	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	4,661,021	-	-	-
5110400 - Salaries & Wages - Other	923,937	-	-	-
5110401 - Military Leave Pay	46,714	-	-	-
5110410 - Allowances	444,193	-	-	-
5110411 - Tacoma Police Dept Allowances-Plan Only	-	469,971	474,458	4,486
5110420 - PTO Cashout Pay	70,603	-	-	-
5110430 - Accrued Salaries & Wages	50,023	-	-	-
5110500 - Leave Severance Payoff	1,348,450	561,158	-	(561,158)
5110800 - FICA Contributions	1,273,325	1,147,736	1,276,047	128,311
5110810 - Health & Welfare	10,737,341	11,152,648	11,370,157	217,509
5110811 - Dental Plan	1,243,501	1,103,311	962,663	(140,648)
5110812 - Personal Time Off	555,928	-	-	-
5110820 - Insurance-Group Life	193,328	190,952	104,746	(86,206)
5110825 - VEBA Employer Paid Benefit	21,000	516,000	15,600	(500,400)
5110830 - Industrial Insurance	266,994	530,391	1,255,765	725,375
5110835 - State Unemployment Compensation	81,138	72,430	76,613	4,183
5110850 - Pension Contributions-TERS	552,481	516,000	584,191	68,191
5110851 - DRS Contributions-LEOFF	3,327,189	3,093,024	3,424,465	331,441
5110865 - Deferred Compensation/Defined Contribution	2,922,509	3,105,542	3,107,676	2,134
5110900 - Labor	26,042	(765,385)	-	765,385
5110901 - Labor Activity Rate - Adjustments	(3,903)	-	-	-
5190001 - Int-Labor Settled from PM Order	53,212	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	34,833	-	-	-
5195000 - Int Act Alloc-Labor Regular	(981,740)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,940,755)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(51,965)	-	-	-
Personnel Services Total	**90,371,538**	**89,390,692**	**94,475,293**	**5,084,602**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	118,560	118,560
5210015 - Cellular Phone Usage	627,794	638,568	620,000	(18,568)
5210025 - Telecom Equipment Cost	-	-	193,400	193,400
5210030 - Communication Fixed Fees	35,640	71,280	84,480	13,200
5290005 - Int-Car Wash Settled from PM Order	11,447	12,000	17,000	5,000
5290007 - Int-Telecomm Serv Settled from PM Order	414,384	405,788	-	(405,788)
5290009 - Int-Copier-Graphics Settle from PM Order	12,459	-	-	-
5312010 - Printing & Graphic Service	34,049	2,401	-	(2,401)
5312020 - Convenience Copier Charges	343,119	446,296	281,840	(164,456)
5321000 - Inventory Fuel - External	(2,061)	-	-	-
5390001 - Int-Srvcs Settled from PM Order	1,770,487	1,819,872	-	(1,819,872)
5390003 - Int-Fleet Maint Settled from PM Order	520,246	96,657	349,556	252,899
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	1,934,000	1,934,000
5390005 - Int-Fleet Fuel Settled from PM Order	2,166,876	2,570,480	2,583,420	12,940

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5390006 - Int-Fleet Admin OH Settled from PM Order	872,842	1,182,696	541,200	(641,496)
5390010 - Int-Fleet Full Svc Maint Fee from PM Order	-	-	1,892,220	1,892,220
5415000 - Insurance Expense	18,598	16,794	30,452	13,658
5415005 - Public Liability Insurance - External	-	1,244	-	(1,244)
5415010 - Public Liability Insurance - Self Ins	2,843,789	2,843,789	3,503,860	660,071
5417000 - Rent/Lease Buildings	2,295,630	-	1,973,984	1,973,984
5417007 - Rent/Lease Municipal Buildings	-	2,086,260	-	(2,086,260)
5417009 - Rent/Lease Radio Communications	2,330,503	1,906,628	2,147,436	240,808
5620000 - Intergovernmental Services	29,466,337	30,133,073	28,036,258	(2,096,815)
Fixed Costs Total	**43,762,140**	**44,233,826**	**44,307,666**	**73,840**
Maintenance & Operations				
5210000 - Communication Materials	51,982	104,000	20,000	(84,000)
5210020 - Long Distance Phone Usage	-	-	4,000	4,000
5210100 - Office Expense	6,215	-	3,000	3,000
5210200 - Food Supplies	1,140	5,000	3,200	(1,800)
5216070 - Chemicals & Gases	372	-	-	-
5216090 - Law Enforcement Materials, Equip & Supplies	332,076	400,000	375,000	(25,000)
5216120 - Equipment Repair and Maintenance	-	-	16,000	16,000
5220100 - Operating Supplies	663,545	1,252,983	893,800	(359,183)
5220150 - Computer Supplies	68,474	75,000	30,000	(45,000)
5221000 - Inventory Fuel - Internal	1,689	-	-	-
5221010 - Fuel - External	12,457	-	-	-
5230100 - Repairs & Maintenance Materials Expense	2,335	10,000	6,000	(4,000)
5290001 - Int-Mats Settled from PM Order	7,831	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	150,805	10,000	-	(10,000)
5290003 - Int-Equip Settled from PM Order	9,953	-	-	-
5290006 - Int-Mail Service Settled from PM Order	290	-	-	-
5290014 - Int-Disposal Fees From PM Order	396	-	-	-
5310100 - Professional Services Expense	223,566	331,000	300,000	(31,000)
5311100 - Audit Services Expense	11,656	18,000	13,000	(5,000)
5311300 - Legal Service	15	5,000	3,000	(2,000)
5311500 - Health Care Misc External Payment	8,334	12,000	6,000	(6,000)
5320100 - Repair & Maintenance Services - Contract	41,038	30,000	45,000	15,000
5321160 - Car Wash	464	-	-	-
5330100 - External Contract Services	110,059	235,500	1,141,187	905,687
5390002 - Int-Srvcs Settled from CO Internal Order	28,068	-	-	-
5411000 - Transportation Expense	(1,219)	-	150	150
5412000 - Advertising Expense	1,060	-	-	-
5412020 - Printing & Binding - Commercial	-	-	9,300	9,300
5412030 - Association Dues & Subscriptions	37,754	50,000	31,000	(19,000)
5412170 - Software Licensing & Maintenance Fees	40,933	70,000	73,200	3,200
5413000 - Postage Expense	10,938	17,100	7,650	(9,450)
5414000 - Training and Professional Development	109,022	179,500	200,000	20,500
5414100 - Travel and Subsistence	27,204	97,500	90,000	(7,500)
5414110 - Travel Advance Clearing	(650)	-	-	-
5416030 - Surface Water Expense	1,867	-	4,560	4,560
5416050 - Electricity Expense	263	-	-	-
5416060 - Solid Waste/Garbage Expense	156	-	-	-
5418000 - Licenses and Permits	1,366	-	-	-
5419000 - Utility Taxes & Assessments	80	500	-	(500)

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5419100 - Miscellaneous Employee Reimbursements	773	3,700	1,000	(2,700)
5419200 - Miscellaneous Other Services and Charges	100	2,200	6,500	4,300
5426000 - Cash Discounts Taken	(26)	-	-	-
5428900 - Recognize Employees for Years of Service	6,490	7,000	5,000	(2,000)
5490001 - Int-Misc Settled from PM Order	-	53,000	-	(53,000)
5490002 - Int-Misc Settled from CO Internal Order	21,872	21,000	-	(21,000)
5590001 - Int-O/H Settled from PM Order	257	-	-	-
6842000 - Insurance Recoveries	(54,402)	-	-	-
Maintenance & Operations Total	**1,936,599**	**2,989,983**	**3,287,547**	**297,564**
Capital Outlay				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	-	(1,000,000)
5645500 - Data Processing Equipment Over $5k	-	170,000	-	(170,000)
Capital Outlay Total	**-**	**1,170,000**	**-**	**(1,170,000)**
Contributions & Transfers				
6530200 - Transfer to Other Funds	16,086	-	16,086	16,086
6538770 - Transfer to Traffic Enforcement Fund	3,696,718	2,389,039	2,654,266	265,227
Contributions & Transfers Total	**3,712,804**	**2,389,039**	**2,670,352**	**281,313**
Debt Service				
6621000 - Interest Expenses - other	6,450	-	-	-
Debt Service Total	**6,450**	**-**	**-**	**-**
Assessments In	**2,979,422**	**3,255,030**	**4,094,113**	**839,083**
Police Total	**142,768,953**	**143,428,570**	**148,834,972**	**5,406,402**

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Public Works				
Personnel Services				
5110100 - Salaries & Wages - Regular	2,899,011	1,426,367	2,503,993	1,077,626
5110120 - Education/Training	24,507	-	-	-
5110200 - Salaries & Wages - Overtime	9,260	-	-	-
5110225 - Salaries & Wages - Vacation	117,441	-	-	-
5110250 - Salaries & Wages - Sick Leave	99,985	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	233,607	-	-	-
5110400 - Salaries & Wages - Other	3,774	-	-	-
5110410 - Allowances	350	-	-	-
5110420 - PTO Cashout Pay	5,066	-	-	-
5110430 - Accrued Salaries & Wages	(693,139)	-	-	-
5110500 - Leave Severance Payoff	19,716	-	-	-
5110800 - FICA Contributions	247,894	105,912	179,186	73,274
5110810 - Health & Welfare	625,068	258,339	409,368	151,029
5110811 - Dental Plan	73,372	25,187	34,563	9,376
5110812 - Personal Time Off	75,686	-	-	-
5110820 - Insurance-Group Life	10,014	4,136	3,756	(380)
5110830 - Industrial Insurance	89,687	40,229	68,617	28,388
5110835 - State Unemployment Compensation	3,622	1,569	2,754	1,185
5110850 - Pension Contributions-TERS	345,831	154,048	270,431	116,384
5110900 - Labor	481,154	-	-	-
5110901 - Labor Activity Rate - Adjustments	4,785	-	-	-
5190000 - Int-Labor Settled from Proj	518,264	-	-	-
5190001 - Int-Labor Settled from PM Order	5,798	-	-	-
5190002 - Int-Labor Settled from CO Internal Order	16,846	-	-	-
5195000 - Int Act Alloc-Labor Regular	(3,071,760)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(2,575)	-	-	-
Personnel Services Total	**2,143,262**	**2,015,787**	**3,472,668**	**1,456,882**
Fixed Costs				
5210010 - Telecommunications Shared Cost	-	-	13,920	13,920
5210015 - Cellular Phone Usage	84	-	21,620	21,620
5210025 - Telecom Equipment Cost	3,053	-	27,368	27,368
5290005 - Int-Car Wash Settled from PM Order	22	-	-	-
5290007 - Int-Telecomm Serv Settled from PM Order	48,971	53,376	-	(53,376)
5290009 - Int-Copier-Graphics Settle from PM Order	4,999	-	-	-
5312010 - Printing & Graphic Service	4,575	1,706	-	(1,706)
5312020 - Convenience Copier Charges	46,901	62,562	49,642	(12,920)
5390001 - Int-Srvcs Settled from PM Order	7,981	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	3,539	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	5,779	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	5,700	-	-	-
5411050 - Fleet Charge Corrections	(367)	-	-	-
5415000 - Insurance Expense	11,816	7,588	11,836	4,248
5415005 - Public Liability Insurance - External	-	8,753	-	(8,753)
5415010 - Public Liability Insurance - Self Ins	407,641	407,641	520,030	112,389

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5417007 - Rent/Lease Municipal Buildings	284,904	338,230	234,256	(103,974)
5417008 - Rent/Lease City Parking	200	4,320	1,000	(3,320)
5417009 - Rent/Lease Radio Communications	8,836	6,840	6,621	(219)
Fixed Costs Total	**844,636**	**891,016**	**886,293**	**(4,723)**
Maintenance & Operations				
5210000 - Communication Materials	452	15,000	-	(15,000)
5210100 - Office Expense	13,445	16,706	13,800	(2,906)
5210200 - Food Supplies	2,054	6,500	6,800	300
5210400 - Safety Equipment & Supplies	2,638	3,068	1,200	(1,868)
5216110 - Automotive Supplies	-	300	-	(300)
5216120 - Equipment Repair and Maintenance	-	500	-	(500)
5220100 - Operating Supplies	9,322	10,769	18,040	7,271
5220150 - Computer Supplies	8,615	11,472	7,900	(3,572)
5221010 - Fuel - External	68	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	4,716	-	(4,716)
5280900 - Equipment Charges Corrections	(37)	-	-	-
5290001 - Int-Mats Settled from PM Order	23,542	-	-	-
5290002 - Int-Mats Settled from CO Internal Order	11,298	-	-	-
5290003 - Int-Equip Settled from PM Order	1,068	-	-	-
5290006 - Int-Mail Service Settled from PM Order	478	-	-	-
5310100 - Professional Services Expense	25,641	45,151	22,550	(22,601)
5311300 - Legal Service	-	1,000	-	(1,000)
5311500 - Health Care Misc External Payment	-	128	-	(128)
5318000 - Permits & Licenses Service	355	-	-	-
5320100 - Repair & Maintenance Services - Contract	817	4,282	3,000	(1,282)
5330100 - External Contract Services	-	1,000	21,876	20,876
5340100 - Temporary Labor Services	-	1,000	-	(1,000)
5390002 - Int-Srvcs Settled from CO Internal Order	2,754	-	-	-
5411000 - Transportation Expense	39	609	-	(609)
5412000 - Advertising Expense	423	1,914	1,526	(388)
5412020 - Printing & Binding - Commercial	900	2,965	10,726	7,761
5412030 - Association Dues & Subscriptions	15,218	18,766	17,176	(1,590)
5412170 - Software Licensing & Maintenance Fees	3,361	3,076	9,200	6,124
5413000 - Postage Expense	16,624	46,134	18,700	(27,434)
5414000 - Training and Professional Development	15,316	90,140	22,800	(67,340)
5414100 - Travel and Subsistence	7,091	23,632	10,550	(13,082)
5416000 - Public Utility Services Expense	-	29,000	-	(29,000)
5416020 - Wastewater Expense	411	256	500	244
5416030 - Surface Water Expense	22,902	22,298	25,600	3,302
5416040 - Water Expense	7,127	4,594	9,500	4,906
5416050 - Electricity Expense	4,591	3,772	6,060	2,288
5417004 - Rent/Lease others	2,880	8,088	-	(8,088)
5418000 - Licenses and Permits	5,275	6,394	7,200	806
5419000 - Utility Taxes & Assessments	4,543	3,837	3,600	(237)
5419100 - Miscellaneous Employee Reimbursements	99	700	2,050	1,350
5419101 - Cell Phone Employee Reimbursements	80	-	-	-
5419200 - Miscellaneous Other Services and Charges	(82)	1,038	750	(288)
5420000 - Injuries Damages and Judgments	-	1,200	-	(1,200)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	3,000	-	(3,000)
5426000 - Cash Discounts Taken	(1,503)	-	-	-

Expenditure Detail by Department — General Fund Only

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5428900 - Recognize Employees for Years of Service	1,098	5,000	1,500	(3,500)
5490000 - Int-Misc Settled from Proj	349	-	-	-
5490001 - Int-Misc Settled from PM Order	(1)	-	-	-
5490002 - Int-Misc Settled from CO Internal Order	158	-	-	-
5590001 - Int-O/H Settled from PM Order	(199)	-	-	-
5590002 - Int-O/H Settled from CO Internal Order	0	-	-	-
5909990 - OH Loading Adjustment	213	-	-	-
Maintenance & Operations Total	**209,423**	**398,005**	**242,604**	**(155,401)**
Capital Outlay				
5190000 - Int-Labor Settled from Proj	(511,479)	-	-	-
5195000 - Int Act Alloc-Labor Regular	511,479	-	-	-
Capital Outlay Total	**-**	**-**	**-**	**-**
Contributions & Transfers				
6530200 - Transfer to Other Funds	-	-	250,000	250,000
6539200 - Transfer Transp Capital Fund	20,423,716	18,221,609	1,675,000	(16,546,609)
6539300 - Transfer to City Street Fund (1065)	-	-	13,366,957	13,366,957
6539890 - Transfer to Parking Fund	-	855,180	-	(855,180)
Contributions & Transfers Total	**20,423,716**	**19,076,789**	**15,291,957**	**(3,784,832)**
Assessments In	**407,639**	**545,968**	**782,710**	**236,742**
Assessments Out	**(494,871)**	**(658,469)**	**(782,104)**	**(123,635)**
Public Works Total	**23,533,804**	**22,269,097**	**19,894,129**	**(2,374,968)**
Grand Total	**388,452,715**	**396,658,357**	**423,301,703**	**26,643,346**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
City Attorney's Office				
0010 - General Fund				
Personnel Services	12,204,743	12,263,809	13,088,121	824,312
Fixed Costs	1,022,238	1,158,084	1,129,226	(28,858)
Maintenance & Operations	643,072	1,089,050	592,600	(496,450)
Assessments In	581,930	713,217	825,251	112,034
Assessments Out	(6,709,607)	(7,697,879)	(7,684,569)	13,310
0010 - General Fund Total	**7,742,376**	**7,526,280**	**7,950,629**	**424,348**
City Attorney's Office Total	**7,742,376**	**7,526,280**	**7,950,629**	**424,348**
City Council				
0010 - General Fund				
Personnel Services	1,580,093	1,751,391	2,221,955	470,564
Fixed Costs	340,407	394,906	401,088	6,182
Maintenance & Operations	155,500	132,000	133,900	1,900
Assessments In	91,462	125,797	172,636	46,839
Assessments Out	(1,012,197)	(1,248,406)	(1,677,477)	(429,071)
0010 - General Fund Total	**1,155,265**	**1,155,688**	**1,252,102**	**96,414**
1030 - Contingency Fund				
Maintenance & Operations	73,521	750,038	750,000	(38)
Assessments In	47	2,452	1,878	(574)
1030 - Contingency Fund Total	**73,568**	**752,490**	**751,878**	**(612)**
City Council Total	**1,228,833**	**1,908,178**	**2,003,980**	**95,802**
City Manager				
0010 - General Fund				
Personnel Services	3,696,383	2,693,346	5,492,608	2,799,262
Fixed Costs	204,586	154,736	289,657	134,921
Maintenance & Operations	1,006,418	1,114,056	1,041,522	(72,534)
Contributions & Transfers	500	-	-	-
Assessments In	250,059	282,590	352,565	69,975
Assessments Out	(2,820,766)	(1,975,829)	(3,388,613)	(1,412,784)
0010 - General Fund Total	**2,337,180**	**2,268,899**	**3,787,739**	**1,518,840**
1431 - CMO Municipal Cable TV				
Personnel Services	2,831,187	3,773,855	3,890,004	116,150
Fixed Costs	426,469	183,080	390,476	207,396
Maintenance & Operations	546,162	1,209,273	1,246,203	36,930
Capital Outlay	83,112	1,755,000	2,000,000	245,000
Contributions & Transfers	46,672	-	-	-
Assessments In	870,810	732,964	651,490	(81,474)
Reserves	-	35,673	12,337	(23,336)
1431 - CMO Municipal Cable TV Total	**4,804,411**	**7,689,844**	**8,190,510**	**500,666**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1600 - CMO Special Revenue Grant Fund				
Personnel Services	73,623	-	-	-
Fixed Costs	8,052	-	-	-
Maintenance & Operations	997,486	-	-	-
1600 - CMO Special Revenue Grant Fund Total	**1,079,161**	**-**	**-**	**-**
City Manager Total	**8,220,752**	**9,958,743**	**11,978,249**	**2,019,506**
Community & Economic Development				
0010 - General Fund				
Personnel Services	4,538,280	4,052,604	4,551,419	498,814
Fixed Costs	571,551	669,289	516,361	(152,928)
Maintenance & Operations	1,250,623	1,927,940	2,418,262	490,322
Capital Outlay	28,015	-	-	-
Debt Service	5,119	-	-	-
Assessments In	453,953	616,042	536,910	(79,131)
Assessments Out	(139,099)	-	-	-
0010 - General Fund Total	**6,708,441**	**7,265,875**	**8,022,952**	**757,077**
1195 - Economic Development Grants				
Personnel Services	1,622,617	1,690,298	1,428,817	(261,482)
Fixed Costs	(2,984)	40,438	47,160	6,722
Maintenance & Operations	6,312,528	16,051,293	10,802,697	(5,248,596)
Contributions & Transfers	4,781,740	18,252,756	13,409,704	(4,843,052)
Assessments In	306,749	21,160	41,289	20,129
Assessments Out	(144,459)	-	-	-
Reserves	-	17,337	-	(17,337)
1195 - Economic Development Grants Total	**12,876,191**	**36,073,282**	**25,729,666**	**(10,343,615)**
1236 - CED Small Business Enterprise				
Personnel Services	298,615	366,287	413,126	46,839
Fixed Costs	24,344	28,190	32,660	4,470
Maintenance & Operations	37,745	58,500	64,679	6,179
Contributions & Transfers	749	-	-	-
Assessments In	25,603	31,104	36,117	5,013
1236 - CED Small Business Enterprise Total	**387,056**	**484,081**	**546,582**	**62,501**
1500 - CED Local Employment Apprenticeship Program				
Personnel Services	401,835	395,466	408,868	13,402
Fixed Costs	20,976	6,009	12,408	6,399
Maintenance & Operations	339,556	321,841	335,855	14,014
Assessments In	103,993	40,446	32,488	(7,957)
Assessments Out	-	(868)	-	868
1500 - CED Local Employment Apprenticeship Program Total	**866,359**	**762,894**	**789,620**	**26,726**
Community & Economic Development Total	**20,838,049**	**44,586,132**	**35,088,820**	**(9,497,312)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Environmental Services				
0010 - General Fund				
Personnel Services	-	-	549,936	549,936
Fixed Costs	-	-	13,398	13,398
Maintenance & Operations	-	-	235,100	235,100
Assessments In	-	-	60,543	60,543
Assessments Out	-	-	(375,844)	(375,844)
0010 - General Fund Total	**-**	**-**	**483,132**	**483,132**
4200 - Solid Waste				
Personnel Services	35,497,571	41,446,513	40,009,642	(1,436,870)
Fixed Costs	15,681,108	15,859,690	16,415,767	556,077
Maintenance & Operations	26,645,880	32,552,926	35,489,192	2,936,266
Capital Outlay	36,984,881	21,124,176	18,879,450	(2,244,726)
Contributions & Transfers	323,243	156,000	-	(156,000)
Debt Service	8,732,610	13,140,136	18,661,064	5,520,928
Assessments In	15,487,136	18,505,117	9,931,464	(8,573,653)
Assessments Out	(2,343,259)	(3,107,595)	-	3,107,595
Reserves	-	-	6,358,553	6,358,553
4200 - Solid Waste Total	**137,009,171**	**139,676,964**	**145,745,133**	**6,068,169**
4300 - Wastewater				
Personnel Services	38,563,902	44,738,985	50,006,791	5,267,806
Fixed Costs	5,998,373	5,172,033	11,507,313	6,335,280
Maintenance & Operations	27,931,661	29,107,953	24,009,358	(5,098,595)
Capital Outlay	44,619,953	57,589,514	43,850,145	(13,739,369)
Contributions & Transfers	(235,888)	124,000	-	(124,000)
Debt Service	8,169,153	14,468,697	19,092,495	4,623,798
Assessments In	9,875,416	12,951,144	14,040,834	1,089,690
Reserves	-	1,904,388	11,431,209	9,526,821
4300 - Wastewater Total	**134,922,570**	**166,056,714**	**173,938,145**	**7,881,431**
4301 - Surface Water				
Personnel Services	15,636,821	18,142,045	18,419,149	277,104
Fixed Costs	3,123,698	2,791,237	3,689,336	898,099
Maintenance & Operations	8,774,114	8,660,349	8,688,388	28,039
Capital Outlay	11,376,374	37,080,345	30,502,135	(6,578,210)
Contributions & Transfers	(558,463)	62,000	-	(62,000)
Debt Service	8,178,122	7,799,835	11,164,183	3,364,348
Assessments In	7,513,846	9,410,738	8,707,326	(703,412)
Reserves	-	2,278,796	12,850,581	10,571,785
4301 - Surface Water Total	**54,044,512**	**86,225,345**	**94,021,098**	**7,795,753**
Environmental Services Total	**325,976,253**	**391,959,023**	**414,187,508**	**22,228,485**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Finance				
0010 - General Fund				
Personnel Services	15,358,723	16,011,624	18,268,814	2,257,190
Fixed Costs	1,415,483	1,611,956	1,433,379	(178,577)
Maintenance & Operations	225,914	914,187	1,601,111	686,924
Capital Outlay	(1,610)	-	-	-
Debt Service	119	-	-	-
Assessments In	1,167,466	1,548,108	2,107,220	559,113
Assessments Out	(10,975,713)	(12,754,844)	(14,257,149)	(1,502,305)
0010 - General Fund Total	**7,190,383**	**7,331,030**	**9,153,375**	**1,822,345**
1110 - Local Improvement Guaranty				
Personnel Services	203,460	140,666	145,335	4,669
Fixed Costs	1,103	-	596	596
Maintenance & Operations	(6,063)	-	-	-
Contributions & Transfers	340	-	-	-
Assessments In	41,166	27,651	33,331	5,680
Assessments Out	-	(28,301)	-	28,301
1110 - Local Improvement Guaranty Total	**240,006**	**140,016**	**179,262**	**39,246**
2010 - Voted Bonds				
Contributions & Transfers	59,681	-	-	-
Debt Service	5,410,162	5,406,550	5,412,050	5,500
2010 - Voted Bonds Total	**5,469,842**	**5,406,550**	**5,412,050**	**5,500**
2035 - LTD GO Bonds 1997 A & B				
Debt Service	1,188,575	5,188,575	6,368,575	1,180,000
2035 - LTD GO Bonds 1997 A & B Total	**1,188,575**	**5,188,575**	**6,368,575**	**1,180,000**
2038 - Public Works Trust Fund Loan				
Debt Service	2,337,363	2,265,281	2,313,603	48,322
2038 - Public Works Trust Fund Loan Total	**2,337,363**	**2,265,281**	**2,313,603**	**48,322**
2039 - LTGO Refunding Bonds 2001				
Debt Service	103,625	1,183,650	-	(1,183,650)
2039 - LTGO Refunding Bonds 2001 Total	**103,625**	**1,183,650**	**-**	**(1,183,650)**
2040 - LTGO 2009 Series A-F Bond Redemption				
Debt Service	5,040,995	5,005,695	2,998,003	(2,007,692)
2040 - LTGO 2009 Series A-F Bond Redemption Total	**5,040,995**	**5,005,695**	**2,998,003**	**(2,007,692)**
2041 - 2010 LTGO Bonds Series 2010B - 2010E				
Contributions & Transfers	15,279	-	-	-
Debt Service	5,054,986	6,723,947	13,231,484	6,507,537
2041 - 2010 LTGO Bonds Series 2010B - 2010E Total	**5,070,264**	**6,723,947**	**13,231,484**	**6,507,537**
2042 - 2013 LTGO Refunding Bonds				
Debt Service	-	-	6,652,800	6,652,800
2042 - 2013 LTGO Refunding Bonds Total	**-**	**-**	**6,652,800**	**6,652,800**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
3211 - Capital Projects Fund				
Personnel Services	375,824	-	(0)	(0)
Fixed Costs	44	56	238	182
Maintenance & Operations	593,440	580,000	-	(580,000)
Capital Outlay	2,184,632	-	1,650,000	1,650,000
Contributions & Transfers	6,895,319	13,643,920	7,901,500	(5,742,420)
Debt Service	-	-	3,039,924	3,039,924
Assessments In	453,255	515,431	236,277	(279,154)
Reserves	-	15,592	-	(15,592)
3211 - Capital Projects Fund Total	**10,502,513**	**14,754,999**	**12,827,939**	**(1,927,060)**
3216 - Police Facility 2002				
Debt Service	156,104	102,375	72,000	(30,375)
3216 - Police Facility 2002 Total	**156,104**	**102,375**	**72,000**	**(30,375)**
3218 - 2009 LTGO Bond Capital Projects				
Personnel Services	177,221	-	-	-
Maintenance & Operations	2,266,361	-	-	-
Capital Outlay	16,343,533	-	-	-
Contributions & Transfers	17,656,615	-	-	-
Debt Service	2,699	-	-	-
3218 - 2009 LTGO Bond Capital Projects Total	**36,446,428**	**-**	**-**	**-**
3220 - 2010 LTGO Bonds				
Personnel Services	2,373,413	-	-	-
Maintenance & Operations	4,950,930	-	-	-
Capital Outlay	1,609,070	-	-	-
Contributions & Transfers	8,553,394	-	-	-
Debt Service	2,071	-	-	-
3220 - 2010 LTGO Bonds Total	**17,488,878**	**-**	**-**	**-**
5007 - Finance Payroll/Organizational Mgmt				
Personnel Services	1,508,741	1,620,834	-	(1,620,834)
Fixed Costs	1,883,530	2,209,012	-	(2,209,012)
Maintenance & Operations	338,982	633,066	-	(633,066)
Contributions & Transfers	3,246,568	-	-	-
Assessments In	651,208	184,418	-	(184,418)
Reserves	-	40	-	(40)
5007 - Finance Payroll/Organizational Mgmt Total	**7,629,029**	**4,647,370**	**-**	**(4,647,370)**
5016 - Finance Management & Budget				
Personnel Services	980,705	1,102,019	-	(1,102,019)
Fixed Costs	21,029	11,143	-	(11,143)
Maintenance & Operations	122,060	386,781	-	(386,781)
Capital Outlay	12,538	-	-	-
Contributions & Transfers	561,493	-	-	-
Assessments In	90,238	235,851	-	(235,851)
5016 - Finance Management & Budget Total	**1,788,062**	**1,735,794**	**-**	**(1,735,794)**
Finance Total	**100,652,068**	**54,485,282**	**59,209,091**	**4,723,809**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Fire				
0010 - General Fund				
Personnel Services	84,570,336	78,608,841	84,114,965	5,506,124
Fixed Costs	4,654,232	5,012,694	6,165,029	1,152,335
Maintenance & Operations	2,628,668	3,524,150	3,454,401	(69,749)
Capital Outlay	12,839	435,000	115,000	(320,000)
Debt Service	12,106	-	-	-
Assessments In	1,977,336	2,425,814	2,287,601	(138,213)
0010 - General Fund Total	**93,855,517**	**90,006,499**	**96,136,996**	**6,130,497**
1090 - TFD Special Revenue				
Personnel Services	3,595,900	6,159,352	3,250,119	(2,909,233)
Fixed Costs	29,234	147,300	148,000	700
Maintenance & Operations	1,290,012	663,809	350,532	(313,277)
Capital Outlay	1,090,931	3,251,000	1,091,088	(2,159,912)
Contributions & Transfers	236,991	-	-	-
Debt Service	52,347	367,000	283,468	(83,532)
Assessments Out	(242)	-	-	-
Reserves	-	171,648	-	(171,648)
1090 - TFD Special Revenue Total	**6,295,172**	**10,760,109**	**5,123,207**	**(5,636,902)**
1155 - TFD EMS Special Revenue				
Personnel Services	21,553,932	21,622,188	22,373,130	750,942
Fixed Costs	1,299,169	1,351,737	1,668,736	316,999
Maintenance & Operations	1,117,085	1,321,337	1,608,850	287,513
Capital Outlay	589,597	500,000	-	(500,000)
Contributions & Transfers	465,742	314,500	314,500	-
Assessments In	683,711	1,026,160	1,213,424	187,264
1155 - TFD EMS Special Revenue Total	**25,709,235**	**26,135,922**	**27,178,640**	**1,042,718**
Fire Total	**125,859,924**	**126,902,530**	**128,438,843**	**1,536,313**
Hearing Examiner				
0010 - General Fund				
Personnel Services	769,355	626,712	699,897	73,184
Fixed Costs	46,698	53,295	68,688	15,393
Maintenance & Operations	19,143	40,343	32,200	(8,143)
Assessments In	28,656	36,791	56,168	19,377
Assessments Out	(319,883)	(239,068)	(235,662)	3,406
0010 - General Fund Total	**543,970**	**518,073**	**621,290**	**103,217**
Hearing Examiner Total	**543,970**	**518,073**	**621,290**	**103,217**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
Human Resources				
0010 - General Fund				
Personnel Services	6,264,377	6,354,943	6,567,648	212,705
Fixed Costs	618,224	693,818	594,432	(99,386)
Maintenance & Operations	583,817	1,641,745	2,286,653	644,908
Assessments In	523,651	723,021	828,956	105,936
Assessments Out	(5,392,405)	(7,161,787)	(7,330,634)	(168,846)
0010 - General Fund Total	**2,597,664**	**2,251,739**	**2,947,056**	**695,317**
5550 - Third Party Liability Claims				
Personnel Services	81,833	81,218	85,345	4,126
Fixed Costs	-	-	1,225,736	1,225,736
Maintenance & Operations	3,914,044	5,108,701	4,533,297	(575,404)
Contributions & Transfers	4,011,000	-	-	-
Assessments In	1,631,874	2,151,761	1,565,171	(586,589)
Assessments Out	-	(152,351)	-	152,351
Reserves	-	197,671	-	(197,671)
5550 - Third Party Liability Claims Total	**9,638,752**	**7,387,000**	**7,409,549**	**22,549**
5560 - Unemployment Compensation				
Maintenance & Operations	1,243,025	1,012,162	1,040,000	27,838
Assessments In	40,382	29,656	27,786	(1,870)
Reserves	-	1,483	-	(1,483)
5560 - Unemployment Compensation Total	**1,283,407**	**1,043,301**	**1,067,786**	**24,485**
5570 - Worker's Compensation				
Personnel Services	1,941,605	2,047,130	2,165,016	117,886
Fixed Costs	16,289	163,045	637,587	474,542
Maintenance & Operations	12,012,612	15,841,748	14,684,752	(1,156,996)
Contributions & Transfers	999,442	-	-	-
Assessments In	246,323	294,947	344,708	49,761
Assessments Out	(21)	-	-	-
Reserves	-	985,354	-	(985,354)
5570 - Worker's Compensation Total	**15,216,250**	**19,332,224**	**17,832,063**	**(1,500,161)**
6050 - Deferred Compensation Trust				
Personnel Services	193,519	207,331	225,542	18,211
Fixed Costs	16,297	-	18,026	18,026
Maintenance & Operations	158,725	168,150	140,600	(27,550)
Assessments In	20,140	6,072	23,789	17,717
Reserves	-	107,031	69,723	(37,308)
6050 - Deferred Compensation Trust Total	**388,681**	**488,584**	**477,680**	**(10,904)**
6430 - Health Care Trust Labor Management				
Personnel Services	116,343,118	133,547,247	134,655,919	1,108,672
Maintenance & Operations	116,621	262,200	1,141,686	879,486
Assessments In	397,933	197,584	249,583	51,999
Reserves	-	900,114	-	(900,114)
6430 - Health Care Trust Labor Management Total	**116,857,671**	**134,907,145**	**136,047,188**	**1,140,043**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6440 - Group Life Trust				
Personnel Services	1,603,971	1,704,708	1,899,652	194,944
Assessments In	4,856	2,655	9,464	6,809
Reserves	-	42	-	(42)
6440 - Group Life Trust Total	**1,608,828**	**1,707,405**	**1,909,116**	**201,711**
6460 - Dental Care Labor Management				
Personnel Services	11,500,122	13,426,849	12,497,379	(929,470)
Maintenance & Operations	10,966	14,800	11,194	(3,606)
Debt Service	20	-	-	-
Assessments In	31,214	19,342	30,866	11,524
Reserves	-	519,086	-	(519,086)
6460 - Dental Care Labor Management Total	**11,542,322**	**13,980,077**	**12,539,439**	**(1,440,638)**
Human Resources Total	**159,133,576**	**181,097,475**	**180,229,877**	**(867,598)**
Information Technology				
5042 - IT Graphics Services				
Personnel Services	1,113,670	-	-	-
Fixed Costs	1,537,830	8,996	-	(8,996)
Maintenance & Operations	1,878,790	2,290,882	1,682,008	(608,874)
Contributions & Transfers	2,247	-	-	-
Debt Service	86,928	-	-	-
Assessments In	386,474	-	-	-
5042 - IT Graphics Services Total	**5,005,938**	**2,299,878**	**1,682,008**	**(617,870)**
5540 - Communications Equipment Replacement Reserve				
Personnel Services	1,252,447	1,311,774	1,377,802	66,028
Fixed Costs	1,455,035	51,317	55,913	4,596
Maintenance & Operations	878,245	2,312,079	2,584,189	272,110
Capital Outlay	154,336	375,000	240,000	(135,000)
Contributions & Transfers	2,152,792	-	-	-
Assessments In	265,165	317,854	469,563	151,709
Reserves	-	77,895	-	(77,895)
5540 - Communications Equipment Replacement Reserve Total	**6,158,020**	**4,445,919**	**4,727,467**	**281,548**
5700 - Municipal Building Acquisition & Operations				
Personnel Services	1,058,406	1,028,436	1,033,688	5,252
Fixed Costs	1,118,690	1,063,880	1,152,543	88,663
Maintenance & Operations	319,692	436,794	349,909	(86,885)
Capital Outlay	700,119	684,000	450,000	(234,000)
Contributions & Transfers	2,111	-	-	-
Assessments In	312,399	620,041	543,119	(76,922)
Reserves	-	4,514	-	(4,514)
5700 - Municipal Building Acquisition & Operations Total	**3,511,416**	**3,837,666**	**3,529,259**	**(308,406)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5800 - Information Systems				
Personnel Services	25,883,178	25,446,785	26,767,783	1,320,997
Fixed Costs	1,143,914	1,076,793	2,858,102	1,781,309
Maintenance & Operations	6,830,487	13,146,683	15,262,698	2,116,015
Capital Outlay	2,192,954	2,604,651	3,291,386	686,735
Debt Service	55,224	71,000	-	(71,000)
Assessments In	25,928,976	26,065,864	24,884,255	(1,181,609)
Assessments Out	(22,135,016)	(24,949,314)	(23,646,770)	1,302,544
5800 - Information Systems Total	**39,899,717**	**43,462,462**	**49,417,453**	**5,954,991**
Information Technology Total	**54,575,091**	**54,045,925**	**59,356,187**	**5,310,262**
Library				
0010 - General Fund				
Personnel Services	16,614,276	16,639,426	16,374,383	(265,043)
Fixed Costs	418,968	594,598	523,113	(71,485)
Maintenance & Operations	3,056,511	2,708,417	3,187,270	478,853
Capital Outlay	3,833,101	2,045,820	2,170,704	124,884
Debt Service	1,373	-	-	-
Assessments In	435,546	370,011	285,049	(84,961)
0010 - General Fund Total	**24,359,776**	**22,358,272**	**22,540,520**	**182,248**
1200 - Library Special Revenue				
Fixed Costs	9,037	13,007	-	(13,007)
Maintenance & Operations	255,144	342,500	633,400	290,900
Capital Outlay	42,364	136,000	-	(136,000)
Assessments In	3,473	-	-	-
Reserves	-	-	41,440	41,440
1200 - Library Special Revenue Total	**310,019**	**491,507**	**674,840**	**183,333**
Library Total	**24,669,794**	**22,849,779**	**23,215,360**	**365,581**
Municipal Court				
0010 - General Fund				
Personnel Services	4,822,338	5,199,070	5,302,729	103,659
Fixed Costs	722,099	825,723	686,424	(139,299)
Maintenance & Operations	327,171	313,788	401,888	88,100
Assessments In	447,837	684,146	738,549	54,403
0010 - General Fund Total	**6,319,445**	**7,022,726**	**7,129,589**	**106,863**
1020 - Courts Special Revenue				
Personnel Services	178,318	203,400	114,714	(88,686)
Fixed Costs	3	-	1,548	1,548
Maintenance & Operations	29,911	10,000	33,500	23,500
Assessments In	-	492	-	(492)
Reserves	-	4,180	-	(4,180)
1020 - Courts Special Revenue Total	**208,232**	**218,072**	**149,762**	**(68,310)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1650 - Traffic Enforcement, Engineering & Education				
Personnel Services	1,438,253	1,405,886	1,327,079	(78,807)
Fixed Costs	120,299	140,558	148,385	7,827
Maintenance & Operations	58,082	63,496	71,000	7,504
Debt Service	43,199	-	-	-
Assessments In	82,725	24,922	180,053	155,131
Reserves	-	59,067	-	(59,067)
1650 - Traffic Enforcement, Engineering & Education Total	**1,742,557**	**1,693,929**	**1,726,517**	**32,588**
4140 - PWE Parking Operating				
Personnel Services	529,696	628,558	635,921	7,363
Fixed Costs	44,180	51,427	72,454	21,027
Maintenance & Operations	25,335	29,000	25,400	(3,600)
Assessments In	-	11,668	52,396	40,728
4140 - PWE Parking Operating Total	**599,211**	**720,653**	**786,171**	**65,518**
Municipal Court Total	**8,869,446**	**9,655,381**	**9,792,040**	**136,660**
Neighborhood & Community Services				
0010 - General Fund				
Personnel Services	8,704,219	8,902,817	8,256,950	(645,867)
Fixed Costs	1,234,446	1,257,508	1,272,850	15,342
Maintenance & Operations	7,359,669	7,432,530	9,925,280	2,492,750
Capital Outlay	(0)	-	-	-
Contributions & Transfers	202,427	-	-	-
Debt Service	35	-	-	-
Assessments In	511,112	629,962	834,032	204,070
Assessments Out	(3,202,323)	(3,304,381)	-	3,304,381
0010 - General Fund Total	**14,809,585**	**14,918,437**	**20,289,113**	**5,370,676**
1145 - PWB Building & Land Use Services				
Personnel Services	126,077	500,000	100,000	(400,000)
Fixed Costs	240,175	2,316	1,152	(1,164)
Maintenance & Operations	191,838	1,335,258	1,196,000	(139,258)
Capital Outlay	308,565	-	-	-
Assessments In	18,921	147,904	151,173	3,269
Reserves	-	19,629	-	(19,629)
1145 - PWB Building & Land Use Services Total	**885,576**	**2,005,107**	**1,448,325**	**(556,782)**
1185 - NCS Special Revenue				
Personnel Services	1,679,598	1,655,578	3,221,094	1,565,516
Fixed Costs	663	42,062	68,241	26,179
Maintenance & Operations	2,553,763	10,027,791	13,991,657	3,963,866
Assessments In	52,819	208,739	217,265	8,526
Assessments Out	(2)	-	-	-
Reserves	-	24,974	-	(24,974)
1185 - NCS Special Revenue Total	**4,286,841**	**11,959,144**	**17,498,257**	**5,539,113**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5086 - Youth Build Tacoma				
Maintenance & Operations	685,228	702,871	640,604	(62,267)
Debt Service	133	-	-	-
Assessments In	171	442	10,399	9,957
5086 - Youth Build Tacoma Total	**685,532**	**703,313**	**651,003**	**(52,310)**
Neighborhood & Community Services Total	**20,667,535**	**29,586,001**	**39,886,698**	**10,300,697**
Non-Departmental				
0010 - General Fund				
Personnel Services	19,154,967	24,322,000	24,467,216	145,216
Fixed Costs	2,373,792	2,426,453	294,326	(2,132,127)
Maintenance & Operations	17,960,875	18,078,476	13,698,764	(4,379,712)
Capital Outlay	14,209	240,000	-	(240,000)
Contributions & Transfers	11,217,429	2,955,000	8,754,815	5,799,815
Debt Service	6,059	12,638,191	21,972,440	9,334,249
Assessments In	239,366	361,899	106,937	(254,962)
Assessments Out	(1,003,362)	(1,020,065)	(130,707)	889,358
Reserves	-	4,487,731	-	(4,487,731)
0010 - General Fund Total	**49,963,335**	**64,489,685**	**69,163,791**	**4,674,106**
Non-Departmental Total	**49,963,335**	**64,489,685**	**69,163,791**	**4,674,106**
Office of Management & Budget				
0010 - General Fund				
Personnel Services	-	-	2,231,925	2,231,925
Fixed Costs	-	-	121,311	121,311
Maintenance & Operations	-	-	387,314	387,314
Assessments In	-	-	169,738	169,738
Assessments Out	-	-	(1,477,116)	(1,477,116)
0010 - General Fund Total	**-**	**-**	**1,433,172**	**1,433,172**
Office of Management & Budget Total	**-**	**-**	**1,433,172**	**1,433,172**
Planning & Development Services				
0010 - General Fund				
Personnel Services	2,282,282	1,940,022	2,065,527	125,504
Fixed Costs	169,625	136,937	120,823	(16,114)
Maintenance & Operations	442,477	257,995	309,122	51,127
Contributions & Transfers	1,672,637	1,492,000	1,030,700	(461,300)
Assessments In	-	20,533	134,975	114,442
0010 - General Fund Total	**4,567,021**	**3,847,487**	**3,661,147**	**(186,341)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1195 - Economic Development Grants				
Personnel Services	496,605	156,347	-	(156,347)
Fixed Costs	2,796	3,728	226	(3,502)
Maintenance & Operations	798,261	1,385,024	1,344,522	(40,502)
Capital Outlay	-	300,000	20,000	(280,000)
Contributions & Transfers	376,823	-	100,000	100,000
Debt Service	57	-	-	-
Assessments In	1,581	224	1,943	1,719
Reserves	-	5,018	-	(5,018)
1195 - Economic Development Grants Total	**1,676,123**	**1,850,340**	**1,466,691**	**(383,650)**
4110 - Permit Services Fund				
Personnel Services	9,806,956	9,200,445	14,043,674	4,843,230
Fixed Costs	870,524	1,101,295	897,221	(204,074)
Maintenance & Operations	445,696	300,944	1,109,066	808,122
Capital Outlay	-	40,000	200,000	160,000
Contributions & Transfers	4,086	-	200,000	200,000
Debt Service	43,594	40,000	-	(40,000)
Assessments In	2,069,144	1,937,491	2,372,374	434,882
4110 - Permit Services Fund Total	**13,240,000**	**12,620,175**	**18,822,335**	**6,202,160**
Planning & Development Services Total	**19,483,144**	**18,318,002**	**23,950,172**	**5,632,170**
Police				
0010 - General Fund				
Personnel Services	90,371,538	89,390,692	94,475,293	5,084,602
Fixed Costs	43,762,140	44,233,826	44,307,666	73,840
Maintenance & Operations	1,936,599	2,989,983	3,287,547	297,564
Capital Outlay	-	1,170,000	-	(1,170,000)
Contributions & Transfers	3,712,804	2,389,039	2,670,352	281,313
Debt Service	6,450	-	-	-
Assessments In	2,979,422	3,255,030	4,094,113	839,083
0010 - General Fund Total	**142,768,953**	**143,428,570**	**148,834,972**	**5,406,402**
1267 - TPD Special Revenue				
Personnel Services	2,591,547	4,206,016	5,322,687	1,116,671
Fixed Costs	140,067	11,207	9,811	(1,396)
Maintenance & Operations	1,512,353	2,450,111	819,427	(1,630,684)
Capital Outlay	615,052	-	-	-
Debt Service	37	-	-	-
Assessments In	173,995	235,064	322,794	87,730
Reserves	-	75,090	-	(75,090)
1267 - TPD Special Revenue Total	**5,033,052**	**6,977,488**	**6,474,719**	**(502,769)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1650 - Traffic Enforcement, Engineering & Education				
Personnel Services	5,378,171	2,866,838	2,903,692	36,854
Maintenance & Operations	1,609,132	1,776,000	1,426,860	(349,140)
Assessments In	226,089	36,512	119,973	83,461
1650 - Traffic Enforcement, Engineering & Education Total	**7,213,392**	**4,679,350**	**4,450,525**	**(228,825)**
Police Total	**155,015,397**	**155,085,408**	**159,760,216**	**4,674,808**
Public Assembly Facilities				
1180 - PAF Tourism & Conventions				
Contributions & Transfers	6,036,579	6,420,963	6,664,782	243,819
Debt Service	0	-	-	-
Assessments In	18,289	-	-	-
1180 - PAF Tourism & Conventions Total	**6,054,868**	**6,420,963**	**6,664,782**	**243,819**
4165 - PAF Convention Center				
Personnel Services	4,531,619	3,353,774	3,271,225	(82,549)
Fixed Costs	400,082	385,248	438,331	53,083
Maintenance & Operations	2,958,879	3,922,262	4,129,850	207,588
Capital Outlay	-	-	450,000	450,000
Contributions & Transfers	352,806	-	-	-
Debt Service	6,689,833	8,646,952	11,529,233	2,882,281
Assessments In	834,337	897,430	1,115,148	217,718
4165 - PAF Convention Center Total	**15,767,557**	**17,205,666**	**20,933,787**	**3,728,121**
4170 - PAF Cheney Stadium				
Personnel Services	14,456	-	-	-
Fixed Costs	76,061	71,009	114,458	43,449
Maintenance & Operations	159,351	134,000	142,750	8,750
Contributions & Transfers	4,534,043	150,000	150,000	-
Debt Service	3,744	2,562,062	2,574,371	12,309
Assessments In	6,912	-	43,448	43,448
4170 - PAF Cheney Stadium Total	**4,794,566**	**2,917,071**	**3,025,027**	**107,956**
4180 - PAF Tacoma Dome				
Personnel Services	5,493,260	5,576,536	5,537,420	(39,116)
Fixed Costs	394,257	262,122	436,639	174,517
Maintenance & Operations	3,793,144	4,151,485	4,284,580	133,095
Capital Outlay	572,214	-	900,000	900,000
Contributions & Transfers	8,648	-	-	-
Debt Service	106,976	1,060,552	903,061	(157,491)
Assessments In	623,096	459,619	803,998	344,379
4180 - PAF Tacoma Dome Total	**10,991,594**	**11,510,314**	**12,865,698**	**1,355,384**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4190 - PAF Performing Arts				
Personnel Services	2,040	-	-	-
Fixed Costs	79,209	142,974	191,244	48,270
Maintenance & Operations	1,028,695	2,439,214	1,467,384	(971,830)
Capital Outlay	1,785,168	-	1,000,000	1,000,000
Contributions & Transfers	1,089	-	-	-
Debt Service	171,591	166,000	166,000	-
Assessments In	177,456	119,085	111,372	(7,713)
4190 - PAF Performing Arts Total	**3,245,248**	**2,867,273**	**2,936,000**	**68,727**
6795 - Public Facilities Districts				
Fixed Costs	4,967,836	-	-	-
Maintenance & Operations	4,176	-	-	-
Contributions & Transfers	-	5,252,000	6,063,610	811,610
Assessments In	17,510	-	-	-
6795 - Public Facilities Districts Total	**4,989,523**	**5,252,000**	**6,063,610**	**811,610**
Public Assembly Facilities Total	**45,843,355**	**46,173,287**	**52,488,904**	**6,315,617**
Public Works				
0010 - General Fund				
Personnel Services	2,143,262	2,015,787	3,472,668	1,456,882
Fixed Costs	844,636	891,016	886,293	(4,723)
Maintenance & Operations	209,423	398,005	242,604	(155,401)
Capital Outlay	-	-	-	-
Contributions & Transfers	20,423,716	19,076,789	15,291,957	(3,784,832)
Assessments In	407,639	545,968	782,710	236,742
Assessments Out	(494,871)	(658,469)	(782,104)	(123,635)
0010 - General Fund Total	**23,533,804**	**22,269,097**	**19,894,129**	**(2,374,968)**
1060 - Transportation Capital & Engineering				
Personnel Services	20,728,279	17,564,964	(0)	(17,564,964)
Fixed Costs	5,649,854	4,484,956	354	(4,484,602)
Maintenance & Operations	10,582,072	5,112,147	-	(5,112,147)
Capital Outlay	98,860,286	18,862,088	37,946,989	19,084,901
Contributions & Transfers	7,464,664	-	-	-
Debt Service	749	-	233,040	233,040
Assessments In	4,321,081	4,064,628	886,543	(3,178,085)
Assessments Out	(1,923,366)	(2,300,525)	-	2,300,525
Reserves	-	1,598	-	(1,598)
1060 - Transportation Capital & Engineering Total	**145,683,620**	**47,789,856**	**39,066,926**	**(8,722,930)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1065 - PW Street Fund (Street Operations, Engineering, Transportation)				
Personnel Services	-	-	19,518,150	19,518,150
Fixed Costs	-	-	5,299,334	5,299,334
Maintenance & Operations	-	-	8,029,755	8,029,755
Capital Outlay	-	-	65,000	65,000
Assessments In	-	-	3,563,233	3,563,233
Assessments Out	-	-	(501,678)	(501,678)
1065 - PW Street Fund (Street Operations, Engineering, Transportation) Total	**-**	**-**	**35,973,794**	**35,973,794**
1070 - Transportation Benefit District				
Contributions & Transfers	-	-	4,792,894	4,792,894
1070 - Transportation Benefit District Total	**-**	**-**	**4,792,894**	**4,792,894**
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)				
Contributions & Transfers	-	-	13,085,638	13,085,638
1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance) Total	**-**	**-**	**13,085,638**	**13,085,638**
1100 - PWF Property Management				
Personnel Services	24,557	323,495	278,552	(44,943)
Fixed Costs	15,976	5,543	4	(5,539)
Maintenance & Operations	93,217	103,154	220,660	117,506
Capital Outlay	-	-	304,400	304,400
Assessments In	56,349	29,002	171,311	142,309
Reserves	-	3,382	-	(3,382)
1100 - PWF Property Management Total	**190,098**	**464,576**	**974,927**	**510,351**
1140 - PWE Paths & Trails Reserve				
Personnel Services	4,700	65,624	(0)	(65,624)
Fixed Costs	1	-	2	2
Maintenance & Operations	4,453	-	-	-
Capital Outlay	415,193	200,000	5,527,904	5,327,904
Contributions & Transfers	34,193	-	-	-
Assessments In	6,853	5,454	25,707	20,253
Reserves	-	4,922	7,850	2,928
1140 - PWE Paths & Trails Reserve Total	**465,391**	**276,000**	**5,561,463**	**5,285,463**
1145 - PWB Building & Land Use Services				
Personnel Services	(0)	-	-	-
Fixed Costs	-	-	-	-
Contributions & Transfers	4,284,434	-	-	-
1145 - PWB Building & Land Use Services Total	**4,284,434**	**-**	**-**	**-**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
1650 - Traffic Enforcement, Engineering & Education				
Personnel Services	44,673	-	53,094	53,094
Fixed Costs	1,084	-	-	-
Maintenance & Operations	45,358	260,100	259,800	(300)
Assessments In	5,497	428	736	308
1650 - Traffic Enforcement, Engineering & Education Total	**96,612**	**260,528**	**313,630**	**53,102**
3209 - 1997 Bond Issue Const/Dvl PM				
Personnel Services	31,517	-	-	-
Fixed Costs	704	-	-	-
Maintenance & Operations	46,887	-	-	-
Capital Outlay	(443,701)	-	-	-
3209 - 1997 Bond Issue Const/Dvl PM Total	**(364,593)**	**-**	**-**	**-**
3217 - Parking Garage Capital Projects				
Capital Outlay	80,935	-	-	-
Contributions & Transfers	222,193	-	-	-
Debt Service	885,412	-	-	-
Assessments In	918	927	-	(927)
Assessments Out	-	(927)	-	927
3217 - Parking Garage Capital Projects Total	**1,189,459**	**-**	**-**	**-**
4120 - PW Tacoma Rail Mountain Division				
Personnel Services	930,247	807,037	1,147,398	340,361
Fixed Costs	223,083	222,287	691,529	469,242
Maintenance & Operations	1,830,097	2,071,477	1,877,428	(194,049)
Capital Outlay	2,847,235	-	-	-
Contributions & Transfers	261,992	-	-	-
Debt Service	257,079	-	105,600	105,600
Assessments In	427,458	452,982	257,704	(195,278)
Assessments Out	-	(95,993)	-	95,993
4120 - PW Tacoma Rail Mountain Division Total	**6,777,190**	**3,457,790**	**4,079,659**	**621,869**
4140 - PWE Parking Operating				
Personnel Services	1,923,779	2,382,462	2,630,281	247,819
Fixed Costs	524,230	476,894	442,362	(34,532)
Maintenance & Operations	3,509,783	3,876,745	3,977,082	100,337
Capital Outlay	-	-	103,500	103,500
Contributions & Transfers	2,835,640	5,474,905	-	(5,474,905)
Debt Service	1,719,437	3,662,685	6,666,900	3,004,215
Assessments In	335,799	175,863	678,774	502,911
Reserves	-	52,625	-	(52,625)
4140 - PWE Parking Operating Total	**10,848,669**	**16,102,179**	**14,498,899**	**(1,603,280)**
4450 - Union Station				
Maintenance & Operations	10,111	9,600	9,600	-
Debt Service	4,938,825	4,315,260	3,567,805	(747,455)
4450 - Union Station Total	**4,948,936**	**4,324,860**	**3,577,405**	**(747,455)**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
5400 - PW Fleet Equipment Rental				
Personnel Services	7,297,142	8,549,318	8,644,201	94,883
Fixed Costs	4,648,182	650,898	675,766	24,868
Maintenance & Operations	(18,830)	804,644	573,100	(231,544)
Capital Outlay	7,635,252	2,800,000	6,384,000	3,584,000
Contributions & Transfers	814,962	-	-	-
Assessments In	1,283,419	2,191,749	1,447,688	(744,061)
Reserves	-	155,747	-	(155,747)
5400 - PW Fleet Equipment Rental Total	**21,660,127**	**15,152,356**	**17,724,756**	**2,572,400**
5453 - PWS Asphalt Plant				
Personnel Services	626,290	448,497	435,966	(12,531)
Fixed Costs	117,042	107,337	192,334	84,997
Maintenance & Operations	2,360,434	2,471,490	1,688,115	(783,375)
Contributions & Transfers	1,226	2,000	-	(2,000)
Debt Service	81	310	-	(310)
Assessments In	108,043	278,506	151,037	(127,469)
Reserves	-	10,476	205,431	194,955
5453 - PWS Asphalt Plant Total	**3,213,116**	**3,318,616**	**2,672,883**	**(645,733)**
5700 - Municipal Building Acquisition & Operations				
Personnel Services	3,755,277	4,236,277	3,740,463	(495,815)
Fixed Costs	1,719,234	236,182	342,303	106,121
Maintenance & Operations	2,283,748	3,726,217	4,248,451	522,234
Capital Outlay	80,426	2,350,000	3,452,400	1,102,400
Contributions & Transfers	1,043,436	-	-	-
Debt Service	125,447	900,000	-	(900,000)
Assessments In	373,111	590,034	472,631	(117,403)
Reserves	-	68,444	288,302	219,858
5700 - Municipal Building Acquisition & Operations Total	**9,380,678**	**12,107,154**	**12,544,550**	**437,395**
Public Works Total	**231,907,542**	**125,523,012**	**174,761,552**	**49,238,540**
Retirement				
6100 - Employees Retirement				
Personnel Services	1,816,812	1,964,595	1,933,889	(30,705)
Fixed Costs	265,360	295,805	285,349	(10,456)
Maintenance & Operations	118,000,322	140,220,200	161,023,200	20,803,000
Capital Outlay	1,916	25,000	-	(25,000)
Contributions & Transfers	5,200,000	-	-	-
Debt Service	32,462	-	-	-
Assessments In	318,941	394,218	508,189	113,970
Reserves	-	124,495,458	151,408,154	26,912,696
6100 - Employees Retirement Total	**125,635,813**	**267,395,276**	**315,158,781**	**47,763,505**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
6120 - Relief & Pension Police				
Personnel Services	146,520	146,913	309,530	162,617
Fixed Costs	17,773	14,738	14,310	(428)
Maintenance & Operations	9,228,120	10,755,869	9,008,149	(1,747,720)
Debt Service	52	-	-	-
Assessments In	90,206	47,998	90,261	42,263
6120 - Relief & Pension Police Total	**9,482,671**	**10,965,518**	**9,422,250**	**(1,543,268)**
6150 - Relief & Pension Firefighters				
Personnel Services	149,109	146,913	311,530	164,617
Fixed Costs	17,556	19,889	14,576	(5,313)
Maintenance & Operations	10,762,698	12,109,693	12,023,792	(85,901)
Debt Service	222	-	-	-
Assessments In	96,887	55,145	96,445	41,300
Reserves	-	597,360	-	(597,360)
6150 - Relief & Pension Firefighters Total	**11,026,472**	**12,929,000**	**12,446,343**	**(482,657)**
6470 - Health Care Trust Firefighters				
Personnel Services	5,422,149	6,570,519	7,000,000	429,481
Fixed Costs	73	-	-	-
Maintenance & Operations	1,160	-	-	-
Assessments In	15,199	9,481	26,676	17,195
6470 - Health Care Trust Firefighters Total	**5,438,581**	**6,580,000**	**7,026,676**	**446,676**
6480 - Health Care Trust Police				
Personnel Services	6,267,006	6,889,558	5,500,000	(1,389,558)
Assessments In	15,172	10,442	27,293	16,851
6480 - Health Care Trust Police Total	**6,282,179**	**6,900,000**	**5,527,293**	**(1,372,707)**
Retirement Total	**157,865,715**	**304,769,794**	**349,581,343**	**44,811,549**
Tacoma Public Utilities				
4500 - Rail				
Personnel Services	21,783,711	23,957,221	30,931,089	6,973,869
Fixed Costs	4,818,296	4,773,894	5,487,329	713,435
Maintenance & Operations	11,156,997	15,053,822	18,615,800	3,561,978
Capital Outlay	3,353,627	3,170,000	5,967,000	2,797,000
Contributions & Transfers	300,000	600,000	-	(600,000)
Debt Service	1,201,063	1,183,140	1,431,736	248,596
Assessments In	1,950,921	2,426,072	3,210,303	784,231
4500 - Rail Total	**44,564,615**	**51,164,148**	**65,643,257**	**14,479,109**

Expenditure Detail by Department & Fund

	2011-2012 Actual	2013-2014 Adopted Budget	2015-2016 Proposed Budget	2015-2016 O / (U) 2013-2014
4600 - Water Utility				
Personnel Services	35,857,001	41,583,244	50,226,810	8,643,566
Fixed Costs	8,194,673	7,741,034	8,502,761	761,727
Maintenance & Operations	24,989,584	36,753,577	41,735,683	4,982,106
Capital Outlay	(31,578)	-	6,222,588	6,222,588
Contributions & Transfers	197,482	226,000	275,000	49,000
Debt Service	43,213,923	47,903,418	47,305,317	(598,101)
Assessments In	16,139,755	19,517,523	19,514,656	(2,867)
4600 - Water Utility Total	**128,560,839**	**153,724,796**	**173,782,815**	**20,058,019**
4700 - Power				
Personnel Services	154,999,076	185,679,009	189,746,992	4,067,983
Fixed Costs	32,325,316	16,927,465	21,564,257	4,636,792
Maintenance & Operations	361,219,309	442,017,498	492,433,978	50,416,480
Capital Outlay	30,248,918	58,281,000	67,329,440	9,048,440
Contributions & Transfers	962,800	1,805,000	967,500	(837,500)
Debt Service	128,006,013	134,857,005	166,747,478	31,890,473
Assessments In	42,755,602	48,950,264	54,060,281	5,110,017
4700 - Power Total	**750,517,034**	**888,517,241**	**992,849,926**	**104,332,685**
4800 - TPU Self Insurance Claim				
Personnel Services	292	-	-	-
Maintenance & Operations	2,326,266	3,833,619	3,000,700	(832,919)
Assessments In	250,666	316,960	237,511	(79,449)
4800 - TPU Self Insurance Claim Total	**2,577,225**	**4,150,579**	**3,238,211**	**(912,368)**
4805 - Low Income Assistance				
Contributions & Transfers	1,339,148	1,920,000	1,980,000	60,000
4805 - Low Income Assistance Total	**1,339,148**	**1,920,000**	**1,980,000**	**60,000**
5050 - TPU Fleet Service				
Personnel Services	5,571,007	5,815,000	5,847,034	32,034
Fixed Costs	898,202	1,254,044	1,242,556	(11,488)
Maintenance & Operations	416,556	706,069	681,928	(24,141)
Capital Outlay	6,513,245	14,601,528	24,342,000	9,740,472
Assessments In	715,142	1,741,814	1,303,466	(438,348)
5050 - TPU Fleet Service Total	**14,114,153**	**24,118,455**	**33,416,984**	**9,298,529**
Tacoma Public Utilities Total	**941,673,014**	**1,123,595,219**	**1,270,911,193**	**147,315,974**
Grand Total	**2,460,729,169**	**2,773,033,208**	**3,074,008,915**	**300,975,707**

SEAL OF THE CITY OF TACOMA
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General Government Capital Projects

The following section provides a brief overview of the capital projects that are funded in the 2015-2016 biennium.

There are two categories of confirmed funding:

Carryforward (Previously Appropriated) – Funding that has been appropriated by the City Council for spending in a previous biennium. This does not represent new money received by the City.

New Appropriation – Funding that has not been previously appropriated by City Council. This could be new grants, additional revenues, or use of cash reserves that are anticipated in 2015-2016.

Note: Carryforward funding is based on biennium-end projections for 2013-2014. Variations from these projections may result in revised carryforward amounts. Moreover, the total carryforward for a project may exceed the amount anticipated to be spent in 2015-2016 and will be shown in the out years of the Capital Facilities Program.

Summary

- Arranged by chapter of the Capital Facilities Program (CFP), this summary includes project titles and total funding for 2015-2016 by category (carryforward or new appropriation)

Appropriation Plan

- Arranged by chapter of the Capital Facilities Program (CFP), this plan provides a description of the project and more details about specific funding sources with a breakdown of anticipated spending by year
- The Work Breakdown Structure (WBS) is a unique project identifier that is used for internal tracking and accounting purposes
- The appropriation plan does not include potential funding that might be received in 2015-2016 (additional grants, for example)

Capital Facilities Program

Please refer to the City of Tacoma 2015-2020 Capital Facilities Program (CFP) for more information about potential funding, particular projects, or program areas (including contact information for project managers).

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2015-2016 General Government Capital Projects Summary

Project Title and Funding Source		2015-2016 Total Funding
Community Development	**$**	**11,254,601**
Dock Street UST Groundwater Monitoring	**$**	**50,000**
Carryover Funding		50,000
LID 6981 - Streetlighting	**$**	**800,000**
Carryover Funding		800,000
LID 8654 - Alleys	**$**	**20,000**
Carryover Funding		20,000
LID 8655 - Streets	**$**	**820,795**
Carryover Funding		820,795
LID 8659 - Permanent Alley and Street Pavement	**$**	**22,000**
Carryover Funding		22,000
LID 8660 - Alley Paving	**$**	**161,008**
Carryover Funding		161,008
Thea Foss - Site 10 Esplanade	**$**	**300,000**
Carryover Funding		300,000
Thea Foss - Site 11 Esplanade Phase II	**$**	**1,620,890**
Carryover Funding		1,620,890
Upper Tacoma / MLK LID	**$**	**229,435**
Carryover Funding		229,435
LID 8651 - Permanent Street Paving with Storm Drainage	**$**	**100,000**
Carryover Funding		100,000
LID 8652 - Permanent Alley Paving with Storm Drainage	**$**	**310,811**
Carryover Funding		310,811
LID 8653 - Permanent Alley Paving with Storm Drainage	**$**	**317,483**
Carryover Funding		317,483
2013-2014 Business District Allocation	**$**	**437,000**
Carryover Funding		437,000
Neighborhood Projects 2013-2014	**$**	**415,179**
Carryover Funding		415,179
Lincoln Business District Streetscape	**$**	**4,250,000**
New Funding		4,250,000
South Tacoma Business District Streetscape	**$**	**1,000,000**
New Funding		1,000,000
Redevelopment Area Catalytic Project	**$**	**400,000**
New Funding		400,000
Municipal Facilities and Services	**$**	**11,909,434**
Facilities: Municipal Complex - Elevator Upgrades	**$**	**1,311,487**
Carryover Funding		1,061,487
New Funding		250,000
Facilities: Municipal Complex - Fire Pump Replacement	**$**	**200,000**
Carryover Funding		200,000
Facilities: Municipal Complex - Interior & Access Improvements	**$**	**814,483**
Carryover Funding		266,483
New Funding		548,000

2015-2016 General Government Capital Projects Summary

Project Title and Funding Source		2015-2016 Total Funding
Facilities: Municipal Complex - Mechanical & Electrical Replacements	**$**	**300,000**
Carryover Funding		300,000
Facilities: Municipal Complex - Shower and Locker Facility	**$**	**500,000**
New Funding		500,000
Facilities: People's Center - Pool	**$**	**6,603,464**
Carryover Funding		6,303,464
New Funding		300,000
Facilities: Police Headquarters, LEED EBOM	**$**	**150,000**
New Funding		150,000
Facilities: Senior Center, Lighthouse, Parking Lot Repairs	**$**	**180,000**
New Funding		180,000
Renovation & Remodeling of Existing Fire Stations	**$**	**350,000**
Carryover Funding		350,000
Facilities: Fire Facilities, 2015-16 Deferred Maint, Ext. Repairs & Roofing	**$**	**1,500,000**
Carryover Funding		1,500,000
Parks, Recreation, and Cultural Facilities	**$**	**2,789,683**
Chinese Reconciliation Park Phase III	**$**	**382,000**
Carryover Funding		382,000
Fireman's Park and Totem Pole Stabilization	**$**	**57,683**
Carryover Funding		57,683
GTCTC Exhibition Hall Lamp Replacement	**$**	**450,000**
New Funding		450,000
Performing Arts Theaters Maintenance Management	**$**	**1,000,000**
New Funding		1,000,000
Tacoma Dome Event Level Restrooms	**$**	**850,000**
New Funding		850,000
Tacoma Dome Wayfinding Signage Replacement	**$**	**50,000**
New Funding		50,000
Transportation Facilities	**$**	**85,775,527**
2014 Sidewalk Reconstruction Project	**$**	**708,240**
New Funding		708,240
34th St. Bridge - Pacific Ave. to B St.	**$**	**4,040,000**
New Funding		4,040,000
48th St S & Tacoma Mall Blvd	**$**	**885,000**
New Funding		885,000
56th Gateway Sign	**$**	**65,500**
Carryover Funding		65,500
56th Street S. and Cirque Drive Corridor Improvements	**$**	**2,540,697**
New Funding		2,540,697
Bridge Evaluation	**$**	**350,000**
New Funding		350,000
Bridge Repair	**$**	**290,000**
New Funding		290,000

2015-2016 General Government Capital Projects Summary

Project Title and Funding Source		2015-2016 Total Funding
Connecting Stevens/Tyler Across Tacoma	**$**	**282,000**
New Funding		282,000
Dock & A Street Railroad Closure	**$**	**69,158**
Carryover Funding		69,158
East 31st Street Rehabilitation Project	**$**	**500,000**
New Funding		500,000
East 32nd Street Rehabilitation Project	**$**	**500,000**
New Funding		500,000
East Tacoma PCB Cleanup, Phase 1	**$**	**700,000**
New Funding		700,000
F16-D Puyallup River Bridge Replacement	**$**	**2,020,000**
New Funding		2,020,000
Historic Water Ditch Trail - Phase III & IV	**$**	**2,727,970**
Carryover Funding		562,866
New Funding		2,165,104
Lincoln Avenue Bridge & Overlay	**$**	**300,000**
Carryover Funding		300,000
Mildred Street Improvements	**$**	**25,000**
Carryover Funding		25,000
Pedestrian Crossing Improvement Project	**$**	**2,490,000**
Carryover Funding		2,490,000
Pedestrian Improvements in Hilltop & South Downtown	**$**	**150,000**
Carryover Funding		150,000
Point Defiance Gateway	**$**	**2,750,000**
Carryover Funding		1,750,000
New Funding		1,000,000
Port of Tacoma Road Rehabilitation	**$**	**2,094,978**
New Funding		2,094,978
Prairie Line Trail - Art Park	**$**	**550,000**
New Funding		550,000
Prairie Line Trail Phase I	**$**	**3,429,372**
Carryover Funding		2,219,372
New Funding		1,210,000
Prairie Line Trail Phase II	**$**	**220,000**
New Funding		220,000
Public Works Trust Fund Loan Payment	**$**	**233,040**
New Funding		233,040
Puyallup Bridge F16A & F16B Replacement	**$**	**34,977,751**
Carryover Funding		20,751,251
New Funding		14,226,500
Schuster Parkway Bridge	**$**	**1,524,000**
Carryover Funding		1,524,000
Schuster Parkway Promenade	**$**	**1,352,800**
New Funding		1,352,800

2015-2016 General Government Capital Projects Summary

Project Title and Funding Source		2015-2016 Total Funding
Scott Pierson Trail	**$**	**6,000**
Carryover Funding		6,000
Sheridan Safe Routes to Schools	**$**	**357,797**
Carryover Funding		357,797
Sidewalk Abatement Program	**$**	**220,684**
Carryover Funding		220,684
Sidewalk Maintenance Program	**$**	**500,000**
New Funding		500,000
Sidewalk Ramp Program	**$**	**642,000**
Carryover Funding		642,000
Sound Transit Link Expansion	**$**	**100,000**
New Funding		100,000
South Tacoma Way Multimodal Improvement	**$**	**3,506,249**
Carryover Funding		3,506,249
Tacoma Avenue South Bridge Rehabilitation	**$**	**7,911,569**
Carryover Funding		6,161,569
New Funding		1,750,000
Tacoma Top 4 Bikeways	**$**	**100,000**
Carryover Funding		100,000
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project	**$**	**495,000**
New Funding		495,000
Transportation Capital Mgmt Reserve / Grant Match Fund	**$**	**575,565**
New Funding		575,565
Union Ave Viaduct	**$**	**2,804,000**
Carryover Funding		2,804,000
Historic Water Ditch Trail - Phase II	**$**	**22,300**
Carryover Funding		22,300
North 37th Street Connector Trail	**$**	**60,000**
Carryover Funding		60,000
72nd St South/Hosmer at I-5 ramp	**$**	**273,857**
Carryover Funding		273,857
Heavy Haul Corridor	**$**	**300,000**
New Funding		300,000
East Tacoma PCB Cleanup, Phase 2	**$**	**625,000**
New Funding		625,000
Pedestrian Crossing Improvement Phase II	**$**	**1,500,000**
New Funding		1,500,000
Utilities and Services	**$**	**57,382,000**
Asset Management Program	**$**	**8,000,000**
New Funding		8,000,000
Central Treatment Plant Projects	**$**	**14,300,000**
New Funding		14,300,000
Collection System Projects	**$**	**9,100,000**
New Funding		9,100,000

2015-2016 General Government Capital Projects Summary

Project Title and Funding Source		2015-2016 Total Funding
Facilities Projects	**$**	**6,000,000**
New Funding		6,000,000
North End Treatment Plant Projects	**$**	**1,250,000**
New Funding		1,250,000
Ongoing LID/Extension Projects	**$**	**5,050,000**
New Funding		5,050,000
Pump Station Projects	**$**	**2,175,000**
New Funding		2,175,000
SWM Facilities Upgrades and Maintenance	**$**	**6,937,000**
Carryover Funding		6,937,000
Treatment and Low Impact Projects	**$**	**4,570,000**
New Funding		4,570,000
Grand Total	**$**	**169,111,245**

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2015 - 2016 General Government Capital Projects Appropriation Plan

Community Development

Economic and Community Improvement

Project Name:	Dock Street UST Groundwater Monitoring
WBS	PWK-00423-01-01
Description	The project will consist of post-construction groundwater monitoring of the Thea Foss Waterway Esplanade parcels 9, 3, and Dock Street North Esplanade Sites. Monitoring will include twice yearly groundwater sampling and analysis for two years (four events total) to evaluate post-construction groundwater quality conditions.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 50,000**	**$ 0**	**$ 50,000**
Fund 0010 - General Fund	$ 50,000	$ 0	$ 50,000
Total	**$ 50,000**	**$ 0**	**$ 50,000**

Project Name:	Thea Foss - Site 10 Esplanade
WBS	PWK-G0005
Description	This project includes 7,900 sq. ft. of public esplanade that will serve pedestrians, roller bladers, bikes and provide lighting, street furniture and supporting utilities. This replaces deteriorated existing public access along the shoreline parcel immediately north of 11th Street. Utility adjustments or replacements may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements are not included in budget shown. Preliminary engineering will be funded by private investors (approx. $118,773). Right-of-way will be completed in 2013 through the Federal Grant ($50,000) received in 2012. Received a Community Economic Revitalization Board grant in the amount of $250,000. Approximately $2,472,000 is required for construction.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 250,000**	**$ 50,000**	**$ 300,000**
State Grant (CERB)	$ 200,000	$ 50,000	$ 250,000
Federal Grant (CMAS)	$ 50,000	$ 0	$ 50,000
Total	**$ 250,000**	**$ 50,000**	**$ 300,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: **Thea Foss - Site 11 Esplanade Phase II**

WBS: PWK-00539

Description: This project will include approximately 350 linear feet of public esplanade that will serve pedestrians, roller bladers, bikes and provide lighting, street furniture and supporting utilities. This replaces deteriorated existing public access along the shoreline. Utility adjustment or replacement may be required depending on the scope of the road project and age/condition of existing utilities. Utility improvements are not included in budget shown below. Received a Community Economic Revitalization Board grant in the amount of $250,000.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 1,620,890**	**$ 0**	**$ 1,620,890**
Fund 0010 - General Fund	$ 400,000	$ 0	$ 400,000
Other State Grant	$ 200,000	$ 0	$ 200,000
Federal Grant (STP)	$ 1,020,890	$ 0	$ 1,020,890
Total	**$ 1,620,890**	**$ 0**	**$ 1,620,890**

Neighborhood and Business District Improvements

Business District

Project Name: **2013-2014 Business District Allocation**

WBS: CIP-00027-2

Description: This allocation of $150,000 (less approx. 40% construction overhead) is for capital enhancements in the 15 designated Neighborhood Business Districts.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 437,000**	**$ 0**	**$ 437,000**
Fund 3211 - Capital Projects	$ 437,000	$ 0	$ 437,000
Total	**$ 437,000**	**$ 0**	**$ 437,000**

Project Name: **Lincoln Business District Streetscape**

WBS: CIP-NEW-1219

Description: Implement a Main Street design for the six blocks within the core of the Lincoln Business District for a total of $4,250,000. A potential grant of $600,000 is being applied for through the Byrne Federal Justice Grant for neighborhood revitalization.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 2,125,000**	**$ 2,125,000**	**$ 4,250,000**
Debt Financing - (2009 LTGO Bond)	$ 631,744	$ 631,744	$ 1,263,488
Debt Financing (2010 LTGO Bond D)	$ 720,991	$ 720,991	$ 1,441,982
Debt Financing (2010 LTGO Bond E)	$ 147,265	$ 147,265	$ 294,530
Fund 0010 - General Fund	$ 250,000	$ 250,000	$ 500,000
Fund 3211 - Capital Projects	$ 375,000	$ 375,000	$ 750,000
Total	**$ 2,125,000**	**$ 2,125,000**	**$ 4,250,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: **Redevelopment Area Catalytic Project**

WBS: CIP-NEW-1222

Description: Project funds will assist various projects in support of Community Economic Development. Catalytic projects include: pedestrian connections, installation of sidewalks, landscaping, historic street signs and other signage, park improvements, street improvements, gateways and art installation.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 100,000**	**$ 300,000**	**$ 400,000**
Fund 3211 - Capital Projects	$ 100,000	$ 300,000	$ 400,000
Total	**$ 100,000**	**$ 300,000**	**$ 400,000**

Project Name: **South Tacoma Business District Streetscape**

WBS: CIP-NEW-1249

Description: Infrastructure improvements such as landscaping, green street-scaping, de-paving, and street repair in the South Tacoma Business District.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 500,000**	**$ 500,000**	**$ 1,000,000**
Fund 0010 - General Fund	$ 250,000	$ 250,000	$ 500,000
Fund 3211 - Capital Projects	$ 250,000	$ 250,000	$ 500,000
Total	**$ 500,000**	**$ 500,000**	**$ 1,000,000**

LID

Project Name: **LID 6981 - Streetlighting**

WBS: LID-NEW-793

Description: This is a place marker for future projects. Advisory surveys are being circulated in the Northeast and the North End of Tacoma. We have held a number of meetings with the NE Tacoma safe streets group and have provided an advisory survey for circulation within their neighborhood. The areas requested are without streetlighting and safety is a primary concern.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 750,000**	**$ 50,000**	**$ 800,000**
Property Owner Assessments	$ 750,000	$ 50,000	$ 800,000
Total	**$ 750,000**	**$ 50,000**	**$ 800,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: LID 8651 - Permanent Street Paving with Storm Drainage

WBS: LID-8651R

Description: A majority of property owners abutting the streets have signed an advisory petition requesting permanent pavement with storm drainage to replace their old oil mat surface. The streets to be improved are: (segment 1) North 29th Street from Proctor Street to Monroe Street; (segment 2) North 28th Street from Union Ave to Washington Street; (segment 3) Verde Street from N 36th Street to N 37th Street; (segment 5) South 94th Street from Alaska St West to the dead end .

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 100,000**	**$ 0**	**$ 100,000**
Fund 0010 - General Fund	$ 100,000	$ 0	$ 100,000
Total	**$ 100,000**	**$ 0**	**$ 100,000**

Project Name: LID 8652 - Permanent Alley Paving with Storm Drainage

WBS: LID-8652R

Description: A majority of property owners abutting the alleys have signed an advisory petition requesting permanent pavement with storm drainage to replace their gravel surface. Alleys to be improved are: (segment 1) Alley from N 12th & N 13th from Madison St to Monroe; (segment 2) The alley between Mullen and Ferdinand Street from N 37th to N 38th Street; (segment 3) The alley between Ferdinand St & Huson St from N 31st St to N 33rd St.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 310,811**	**$ 0**	**$ 310,811**
Debt Financing - (2009 LTGO Bond)	$ 22,224	$ 0	$ 22,224
Fund 0010 - General Fund	$ 40,185	$ 0	$ 40,185
Property Owner Assessments	$ 62,578	$ 0	$ 62,578
Utility Participation - Surface Water	$ 185,824	$ 0	$ 185,824
Total	**$ 310,811**	**$ 0**	**$ 310,811**

Project Name: LID 8653 - Permanent Alley Paving with Storm Drainage

WBS: LID-8653R

Description: A majority of property owners abutting the alleys have signed an advisory petition requesting permanent pavement with storm drainage to replace their gravel surface. Alleys to be improved are: Alley from E 35th St & Harrison St from East J St to East K Street; Alley from E 35th St & Harrison St from East L St to East M Street; Alley between S 10th & S 11th from S Cedar St to S Alder St.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 317,483**	**$ 0**	**$ 317,483**
Fund 0010 - General Fund	$ 118,912	$ 0	$ 118,912
Property Owner Assessments	$ 38,695	$ 0	$ 38,695
Utility Participation - Surface Water	$ 159,876	$ 0	$ 159,876
Total	**$ 317,483**	**$ 0**	**$ 317,483**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: LID 8654 - Alleys

WBS: LID-8654R

Description: A majority of property owners abutting the alleys have signed an advisory petition requesting permanent pavement with storm drainage to replace their gravel surface. LID will consist of the following segments: (Segment 1) Between N. 11th St and N. 12th St from Adams St to Proctor St.; (Segment 2) Between N. 10th St and N. 11th St from Cheyenne St to Mullen St.; (Segment 3) Between Shirley St and Winnifred St from N. 14th St to N. 18th. St.; (Segment 4) Between N. 29th St and N. 30th St from Pine St to Junett St. Utility adjustment or replacement may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements are not included in budget shown below.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 20,000**	**$ 0**	**$ 20,000**
Property Owner Assessments	$ 20,000	$ 0	$ 20,000
Total	**$ 20,000**	**$ 0**	**$ 20,000**

Project Name: LID 8655 - Streets

WBS: LID-8655R

Description: A majority of property owners abutting the streets have signed an advisory petition requesting permanent pavement with storm drainage to replace their temporary oil mat surface. LID will consist of the following segments: (Segment 1) Defiance Street from N. 49th St to N. 50th St.; (Segment 2) East 61st St from East K Street to East L Street. Utility adjustment or replacement may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements are not included in budget shown below.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 820,795**	**$ 0**	**$ 820,795**
Debt Financing - (2009 LTGO Bond)	$ 131,980	$ 0	$ 131,980
Property Owner Assessments	$ 98,295	$ 0	$ 98,295
REET Contrb-One Time	$ 590,520	$ 0	$ 590,520
Total	**$ 820,795**	**$ 0**	**$ 820,795**

Project Name: LID 8659 - Permanent Alley and Street Pavement

WBS: LID-8659R

Description: A majority of property owners abutting the alleys and street have signed an advisory petition requesting pavement with storm drainage to replace their existing surface. LID will consist of the following segments: (Segment 1) 27th St NE from 57th Ave NE to 58th Ave NE.; (Segment 2) Alley between Pacific Avenue and D Street from South 40th St to South 43rd St.; (Segment 3) Alley between Tyler St and Mason Avenue from S. 36th St to the dead end.; (Segment 4) The alley between Steele St and Prospect St from South 8th St to South 10th St.; (Segment 5) The alley between "I" St and "J" St from South 25th St to the top of the slope. Utility adjustment or replacement may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements not included in budget shown below.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 22,000**	**$ 0**	**$ 22,000**
Property Owner Assessments	$ 22,000	$ 0	$ 22,000
Total	**$ 22,000**	**$ 0**	**$ 22,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name:	**LID 8660 - Alley Paving**
WBS	PWK-8660R, previously LID-8660R
Description	A majority of the property owners have signed an advisory petition requesting permanent pavement with Storm drainage to replace existing surface. LID will consist of 1 segment: the alley between North 30th St and North 31st Street from Monroe Street to Mason Avenue.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 161,008**	**$ 0**	**$ 161,008**
Property Owner Assessments	$ 119,208	$ 0	$ 119,208
Utility Participation - Surface Water	$ 41,800	$ 0	$ 41,800
Total	**$ 161,008**	**$ 0**	**$ 161,008**

Project Name:	**Upper Tacoma / MLK LID**
WBS	PWK-8650R previously LID-NEW-627
Description	Provide preliminary design and cost estimating for the Upper Tacoma Neighborhood comprehensive LID.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 229,435**	**$ 0**	**$ 229,435**
REET Contrb-One Time	$ 229,435	$ 0	$ 229,435
Total	**$ 229,435**	**$ 0**	**$ 229,435**

Neighborhood

Project Name:	**Neighborhood Projects 2013-2014**
WBS	CIP-NEW-1120
Description	Capital Projects identified in partnership with Neighborhood Councils through Innovative Grant process, Neighborhood Action Strategies, and/or direct requests.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 415,179**	**$ 0**	**$ 415,179**
Fund 3211 - Capital Projects	$ 415,179	$ 0	$ 415,179
Total	**$ 415,179**	**$ 0**	**$ 415,179**

Chapter Total:	**$ 8,229,601**	**$ 3,025,000**	**$ 11,254,601**

2015 - 2016 General Government Capital Projects Appropriation Plan

Municipal Facilities and Services

Community and Human Service Facilities

Recreation Facilities

Project Name: **Facilities: People's Center - Pool**

WBS: CIP-00032

Description: This project will provide for a new pool and aquatics center at the People's Community Center, located at 1602 Martin Luther King Jr. Way. The project will replace the existing pool area, which was closed to the public in May 2008. The new pool and aquatics center remodeling plans will structure the new pool to be a family oriented, warm-watered pool tailored to serve the needs of the Tacoma community.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 300,000**	**$ 0**	**$ 300,000**
Fund 0010 - General Fund	$ 300,000	$ 0	$ 300,000
Carryforward (Previously Appropriated)	**$ 4,003,464**	**$ 2,300,000**	**$ 6,303,464**
Debt Financing (2009 LTGO Bond E)	$ 2,068,464	$ 400,000	$ 2,468,464
Debt Financing (2010 LTGO Bond E)	$ 0	$ 1,700,000	$ 1,700,000
State Grant (CTED)	$ 485,000	$ 0	$ 485,000
Metro Parks Tacoma	$ 1,450,000	$ 200,000	$ 1,650,000
Total	**$ 4,303,464**	**$ 2,300,000**	**$ 6,603,464**

Project Name: **Facilities: Senior Center, Lighthouse, Parking Lot Repairs**

WBS: FAC-NEW-1153

Description: Provide for needed parking lot repairs at the aging City-owned and operated Lighthouse Senior Center, as identified in Facility Management's 2009 Facilities Condition Assessment.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 180,000**	**$ 0**	**$ 180,000**
Fund 5700 - Muni Building Acq & Ops	$ 180,000	$ 0	$ 180,000
Total	**$ 180,000**	**$ 0**	**$ 180,000**

Fire and Emergency Medical Services

Project Name: **Facilities: Fire Facilities, 2015-16 Deferred Maint, Ext. Repairs & Roofing**

WBS: FAC-NEW-1155

Description: Provide for exterior and roofing repairs at various Fire Stations, as identified in Facility Management's 2009 Facilities Condition Assessment.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 750,000**	**$ 750,000**	**$ 1,500,000**
Debt Financing (2010 LTGO Bond E)	$ 750,000	$ 750,000	$ 1,500,000
Total	**$ 750,000**	**$ 750,000**	**$ 1,500,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name:	Renovation & Remodeling of Existing Fire Stations
WBS	TFD-00023
Description	Renovation and restoration of existing Fire facilities to address deferred maintenance.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 175,000**	**$ 175,000**	**$ 350,000**
Fund 3211 - Capital Projects	$ 175,000	$ 175,000	$ 350,000
Total	**$ 175,000**	**$ 175,000**	**$ 350,000**

General Government Service Buildings

Project Name:	Facilities: Municipal Complex - Elevator Upgrades
WBS	FAC-00004-05
Description	This project provides elevator upgrades to include new software, security upgrades and cab finishes. The elevators are in need of upgrades to extend their life expectancies in order to reduce the number of service calls and increase ride comfort. The existing monitoring system has reached the end of its useful life and needs to be replaced.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 250,000**	**$ 250,000**
Fund 3211 - Capital Projects	$ 0	$ 250,000	$ 250,000
Carryforward (Previously Appropriated)	**$ 711,487**	**$ 350,000**	**$ 1,061,487**
Fund 5700 - Muni Building Acq & Ops	$ 0	$ 350,000	$ 350,000
REET Contrb-One Time	$ 711,487	$ 0	$ 711,487
Total	**$ 711,487**	**$ 600,000**	**$ 1,311,487**

Project Name:	Facilities: Municipal Complex - Fire Pump Replacement
WBS	FAC-NEW-1050
Description	This project provides funds for Fire Pump Replacement to include fire suppression pump and associated piping. Provide for needed replacement and modification of the Tacoma Municipal Building fire suppression pump and associated piping. The proposed project would replace the fire pump and add pressure reducing valves to each floor in order to supply a consistent pressure throughout each floor of the building. The current fire pump is original to building construction and dates back to 1930. The pump has exceeded its useful life and requires replacement and current storm water compliance also requires that the fire pump water be pumped to sanitary sewer.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 200,000**	**$ 0**	**$ 200,000**
Fund 5700 - Muni Building Acq & Ops	$ 200,000	$ 0	$ 200,000
Total	**$ 200,000**	**$ 0**	**$ 200,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Facilities: Municipal Complex - Interior & Access Improvements

WBS: FAC-NEW-706

Description: This project will allow for interior and access improvements for customer service. Provide for needed improvements to the Municipal Complex interior areas. Includes Backlog of Maintenance and Repairs (BMAR) items identified in Facility Management's 2009 Facilities Condition Assessment.)

	2015	2016	Total
New Appropriation in 2015-2016	**$ 548,000**	**$ 0**	**$ 548,000**
Fund 5700 - Muni Building Acq & Ops	$ 548,000	$ 0	$ 548,000
Carryforward (Previously Appropriated)	**$ 266,483**	**$ 0**	**$ 266,483**
Fund 5700 - Muni Building Acq & Ops	$ 266,483	$ 0	$ 266,483
Total	**$ 814,483**	**$ 0**	**$ 814,483**

Project Name: Facilities: Municipal Complex - Mechanical & Electrical Replacements

WBS: FAC-NEW-1101

Description: This project provides funding for mechanical and electrical replacements repairs to various city buildings. Provide for needed replacement and modifications of the Tacoma Municipal Building mechanical and electrical systems. Includes Backlog of Maintenance and Repairs (BMAR) items identified in Facility Management's 2009 Facilities Condition Assessment. The proposed project would replace equipment nearing the end of their useful life; which includes air handling units, heat pumps, and electrical devices. Equipment is original to 1978 remodel.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 150,000**	**$ 150,000**	**$ 300,000**
Fund 5700 - Muni Building Acq & Ops	$ 150,000	$ 150,000	$ 300,000
Total	**$ 150,000**	**$ 150,000**	**$ 300,000**

Project Name: Facilities: Municipal Complex - Shower and Locker Facility

WBS: FAC-NEW-973

Description: The proposed project would provide for a new shower and locker facility in the Municipal Complex to encourage alternative commuting consistent with the City's Sustainability, Commute Trip Reduction, and Wellness Program goals.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 250,000**	**$ 250,000**	**$ 500,000**
Fund 0010 - General Fund	$ 250,000	$ 0	$ 250,000
Fund 5700 - Muni Building Acq & Ops	$ 0	$ 250,000	$ 250,000
Total	**$ 250,000**	**$ 250,000**	**$ 500,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Law Enforcement

Project Name:	**Facilities: Police Headquarters, LEED EBOM**
WBS	FAC-NEW-1193
Description	Provide for Leadership in Energy & Environmental Design (LEED) Existing Buildings: Operations & Maintenance (EBOM) for the Police Headquarters facility. The Police Headquarters is a LEED certified building. Per the City's Green Building Resolution No. 38249 existing LEED-certified buildings shall seek LEED Existing Building: Operations and Maintenance silver certification.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 0**	**$ 150,000**
Fund 5700 - Muni Building Acq & Ops	$ 150,000	$ 0	$ 150,000
Total	**$ 150,000**	**$ 0**	**$ 150,000**

Chapter Total:	**$ 7,684,434**	**$ 4,225,000**	**$ 11,909,434**

2015 - 2016 General Government Capital Projects Appropriation Plan

Parks, Recreation, and Cultural Facilities

Arenas, Stadiums and Theaters

Arenas

Project Name: **Tacoma Dome Event level restrooms**

WBS PAF-NEW-1195

Description Expansion of event level restrooms.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 850,000**	**$ 850,000**
Fund 4180 - Dome Captl Reserve	$ 0	$ 850,000	$ 850,000
Total	**$ 0**	**$ 850,000**	**$ 850,000**

Project Name: **Tacoma Dome Wayfinding Signage Replacement**

WBS PAF-NEW-1199

Description Interior and exterior wayfinding and advertising signage.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 50,000**	**$ 50,000**
Fund 4180 - Dome Captl Reserve	$ 0	$ 50,000	$ 50,000
Total	**$ 0**	**$ 50,000**	**$ 50,000**

Theaters

Project Name: **Performing Arts Theaters Maintenance Management**

WBS CIP-00026-03

Description This funding allows the Broadway Center for the Performing Arts (BPCA) to manage and repair and maintain the Pantages, Rialto, Theater On The Square and the Jones Building. Projects include but are not limited to HVAC/Energy, lighting and fire safety system upgrades, and catwalk safety improvements.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 500,000**	**$ 500,000**	**$ 1,000,000**
Fund 3211 - Capital Projects	$ 500,000	$ 500,000	$ 1,000,000
Total	**$ 500,000**	**$ 500,000**	**$ 1,000,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Exhibition and Convention Facilities

Project Name: **GTCTC Exhibition Hall Lamp Replacement**

WBS: PAF-NEW-1011

Description: Replace existing 400 Watt MH lamps in the Exhibition Hall of the Greater Tacoma Convention & Trade center with more energy efficient and capable alternatives.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 450,000**	**$ 450,000**
Fund 4165 - Convention Ctr	$ 0	$ 450,000	$ 450,000
Total	**$ 0**	**$ 450,000**	**$ 450,000**

Parks and Open Spaces

Project Name: **Chinese Reconciliation Park Phase III**

WBS: CIP-00028

Description: 4.0 Acre Ruston Way Chinese Garden/Reconciliation Park, Phase III, includes construction of fencing, interpretive and wayfinding signage, parking, lighting, irrigation systems, and various plantings.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 382,000**	**$ 0**	**$ 382,000**
Fund 1195-OPENS - Open Space Fund	$ 91,000	$ 0	$ 91,000
State Grant (Hist. Soc.)	$ 291,000	$ 0	$ 291,000
Total	**$ 382,000**	**$ 0**	**$ 382,000**

Open Spaces

Project Name: **Fireman's Park and Totem Pole Stabilization**

WBS: CIP-00024

Description: This project will stabilize the Totem Pole. Preliminary design has been done for Fireman's Park and remaining funding will be utilized on the park in the future.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 57,683**	**$ 0**	**$ 57,683**
Fund 3211 - Capital Projects	$ 57,683	$ 0	$ 57,683
Total	**$ 57,683**	**$ 0**	**$ 57,683**

Chapter Total: **$ 939,683** **$ 1,850,000** **$ 2,789,683**

2015 - 2016 General Government Capital Projects Appropriation Plan

Transportation Facilities

Non-Motorized Transportation and Streetscape

Bike Lane Striping and Safety Program

Project Name: Connecting Stevens/Tyler Across Tacoma

WBS: PWK-NEW-1252

Description:

This project will link existing bikeways north/south across the city and add pedestrian improvements at three busy intersections along the route. Please see the City of Tacoma map for the route context. The proposed project includes the following two elements: Closing the gap on the Tyler/Stevens bikeway by adding on-street 5-6 foot bike lanes on both sides of the roadway for a total distance of 3.1 miles at: Stevens/Tyler between S. Wright and S. 6th (1.7 miles). Stevens/Tyler between N. 37th and N. 46th (0.6 miles). S. 66th between Tyler and the Water Ditch Trail (0.8 miles) as well as adding pedestrian improvements along Stevens/Tyler at the three intersections of S. 19th, S. 12th and 6th Ave. including ADA curb ramps and crosswalk striping and analysis for additional amenities.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 141,000**	**$ 141,000**	**$ 282,000**
State Grant (PBP)	$ 126,000	$ 126,000	$ 252,000
Fund 3211 - Capital Projects	$ 15,000	$ 15,000	$ 30,000
Total	**$ 141,000**	**$ 141,000**	**$ 282,000**

Project Name: Historic Water Ditch Trail - Phase III & IV

WBS: PWK-00561

Description:

The project will increase non-motorized or active transportation access along South Tacoma Way, increase transit amenities, and close a two mile gap in the Historic Water Ditch Trail by constructing a trail/bicycle facility and a six-foot wide pedestrian sidewalk in existing City owned right-of-way.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 2,165,104**	**$ 0**	**$ 2,165,104**
Federal Grant (CMAQ)	$ 1,840,104	$ 0	$ 1,840,104
Fund 3211 - Capital Projects	$ 325,000	$ 0	$ 325,000
Carryforward (Previously Appropriated)	**$ 562,866**	**$ 0**	**$ 562,866**
Federal Grant (CMAS)	$ 486,703	$ 0	$ 486,703
Fund 1140 - Path & Trails Reserve	$ 76,163	$ 0	$ 76,163
Total	**$ 2,727,970**	**$ 0**	**$ 2,727,970**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: **Historic Water Ditch Trail--Phase II**

WBS PWK-00559

Description

Design and construct trail segments between South 80th to South Washington streets, a connection to the SOUNDER rail platform using the S. 58th Street alignment, and add a trailhead and improve parking lot at Cedar and S. 76th Street. Design is nearly completed for review. The project is expected to be bid this fall/winter with construction beginning in spring 2014.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 22,300**	**$ 0**	**$ 22,300**
Fund 1140 - Gas Tax	$ 9,300	$ 0	$ 9,300
Fund 0010 - General Fund	$ 13,000	$ 0	$ 13,000
Total	**$ 22,300**	**$ 0**	**$ 22,300**

Project Name: **N. 37th Street Connector Trail**

WBS PWK-00560

Description

This project will design and construct two connecting trail segments between Orchard Street and Shirley Street.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 60,000**	**$ 0**	**$ 60,000**
Fund 1140 - Path & Trails Reserve	$ 60,000	$ 0	$ 60,000
Total	**$ 60,000**	**$ 0**	**$ 60,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Prairie Line Trail Phase I

WBS: PWK-00215

Description: This project will design and construct a Class 1 trail along the BNSF railroad track through downtown Tacoma area. The new trail segment built under this phase will connect the Foss Waterway to the University of Washington Tacoma segment of the trail by constructing a 14 foot wide trail adjacent to Hood Street.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 935,000**	**$ 275,000**	**$ 1,210,000**
Metro Parks Tacoma	$ 360,000	$ 0	$ 360,000
Fund 3211 - Capital Projects	$ 575,000	$ 275,000	$ 850,000
Carryforward (Previously Appropriated)	**$ 2,219,372**	**$ 0**	**$ 2,219,372**
Federal Grant (STP)	$ 1,919,372	$ 0	$ 1,919,372
Utility Participation - Surface Water	$ 300,000	$ 0	$ 300,000
Total	**$ 3,154,372**	**$ 275,000**	**$ 3,429,372**

Project Name: Prairie Line Trail Phase II

WBS: PWK-NEW-968

Description: This project will construct the southern 1/3 mile of the Prairie Line Trail from the UW-Tacoma to South 26.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 220,000**	**$ 0**	**$ 220,000**
Fund 3211 - Capital Projects	$ 220,000	$ 0	$ 220,000
Total	**$ 220,000**	**$ 0**	**$ 220,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Schuster Parkway Promenade

WBS: PWK-00564

Description:

The Schuster Parkway Promenade project will consist of a shared-use promenade along Schuster Parkway connecting the Thea Foss Waterway esplanade and Downtown Tacoma with Old Town and the Ruston Way shoreline promenade. This trail serves as a critical segment of the 8.5 mile "Dome to Defiance" multi-modal access system that stretches from the Tacoma Dome in South Downtown to Point Defiance Park in the North end of Tacoma, linking together the City's most populous neighborhoods with commercial, recreational and cultural destinations. Completing the 1.6 mile Schuster Promenade segment will enhance the capacity of the system for all users and promote active transportation and healthy living. The following project components were developed through a year long study and public outreach effort that began in 2012 and was completed in December 2013. The components of the project include:
1) Shared-use promenade abutting Schuster Parkway, from S. 4th Street overpass to McCarver Street in Old Town.
2) NE 30th Street: Road diet from Old Town to Schuster Parkway to accommodate promenade.
3) Elevated promenade along slope sections to enhance views of Commencement Bay, provide for separation from traffic, improve slope stability, and ensure ADA compliance with a relatively flat grade.
4) Signal and intersection improvements at S 4th Street and Schuster Parkway.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 1,352,800**	**$ 0**	**$ 1,352,800**
Fund 1140 - Path & Trails Reserve	$ 91,314	$ 0	$ 91,314
Federal Grant (STP)	$ 1,170,172	$ 0	$ 1,170,172
Surface Water Utility Funded	$ 91,314	$ 0	$ 91,314
Total	**$ 1,352,800**	**$ 0**	**$ 1,352,800**

Project Name: Scott Pierson Trail

WBS: PWK-NEW-1237

Description:

This project will provide the local match for unfunded or under funded trail connections in the City ROW along the SR16 Scott Pierson Trail.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 6,000**	**$ 0**	**$ 6,000**
Fund 1140 - Gas Tax	$ 6,000	$ 0	$ 6,000
Total	**$ 6,000**	**$ 0**	**$ 6,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name:	Tacoma Top 4 Bikeways
WBS	PWK-G0002
Description	The Mobility Master Plan includes a list of bicycle improvements to be implemented prior to 2016 to create the foundation for Tacoma's bicycle network. These projects include bike boulevards, bike lane striping, wayfinding signage, cycle tracks and trails among others. In 2012, the City received a $500K Federal CMAQ grant for the Top 4 Projects, but $100K was added to the Bicycle Education, Encouragement and Safety project per the grant request. The City was also awarded a Federal Discretionary Grant for $1,000,000 in July 2012. The Top 4 Projects which arc across the city north/south and east/west are being constructed and will be completed October 2014.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 100,000**	**$ 0**	**$ 100,000**
Federal Grant (STP)	$ 100,000	$ 0	$ 100,000
Total	**$ 100,000**	**$ 0**	**$ 100,000**

Sidewalk and Curb Ramp

Project Name:	2014 Sidewalk Reconstruction Project
WBS	PWK-G0011
Description	This is a placeholder for a Federally funded grant project to assist property owners that participate in the reconstruction of unfit or unsafe sidewalk citywide.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 678,240**	**$ 30,000**	**$ 708,240**
Federal Grant (CMAQ)	$ 528,240	$ 30,000	$ 558,240
Property Owner Grant Match	$ 150,000	$ 0	$ 150,000
Total	**$ 678,240**	**$ 30,000**	**$ 708,240**

Project Name:	Pedestrian Crossing Improvement Phase II
WBS	PWK-NEW-1244
Description	This project will improve pedestrian crossings at intersections identified by the community through the 2014 public outreach workshops, surveys, and projects that were not completed as part of Phase I.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 750,000**	**$ 750,000**	**$ 1,500,000**
Fund 3211 - Capital Projects	$ 750,000	$ 750,000	$ 1,500,000
Total	**$ 750,000**	**$ 750,000**	**$ 1,500,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Pedestrian Crossing Improvement Project

WBS: PWK-00426

Description: Improve pedestrian crossings at intersections across the City.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 2,490,000**	**$ 0**	**$ 2,490,000**
State Grant (CDBG)	$ 190,000	$ 0	$ 190,000
Fund 0010 - General Fund	$ 2,000,000	$ 0	$ 2,000,000
REET Contrb-One Time	$ 300,000	$ 0	$ 300,000
Total	**$ 2,490,000**	**$ 0**	**$ 2,490,000**

Project Name: Pedestrian Improvements in Hilltop & South Downtown

WBS: PWK-NEW-964

Description: This project will include intersection improvements that may include ADA curb ramps, painted crosswalks, or signage or similar treatments that make intersections more visible, safer and pedestrian and bicycle friendly. This project also includes a safety and education component.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 150,000**	**$ 0**	**$ 150,000**
Fund 0010 - General Fund	$ 150,000	$ 0	$ 150,000
Total	**$ 150,000**	**$ 0**	**$ 150,000**

Project Name: Sheridan Safe Routes to Schools

WBS: PWK-00558

Description: The project will install bulbouts, sidewalks, ADA ramps, on-site bicycle racks, curb and gutter, drainage, and may include landscaping and other pedestrian and bicycle amenities. Infrastructure improvements will be enhanced by providing education to students, staff and parents and incentives and encouragement. Tacoma Police Department will provide increased enforcement to improve safety for pedestrians and cyclists.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 357,797**	**$ 0**	**$ 357,797**
REET Contrb-One Time	$ 20,000	$ 0	$ 20,000
Federal Grant (REV)	$ 337,797	$ 0	$ 337,797
Total	**$ 357,797**	**$ 0**	**$ 357,797**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Sidewalk Abatement Program

WBS: PWK-00702

Description: This project replaces unfit or unsafe sidewalks following the process outlined in Tacoma Municipal Code 10.18 and Revised Code of Washington 35.68 and assessing the cost upon the abutting property owner.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 0**	**$ 220,684**	**$ 220,684**
REET Contrb-One Time	$ 0	$ 220,684	$ 220,684
Total	**$ 0**	**$ 220,684**	**$ 220,684**

Project Name: Sidewalk Maintenance Program

WBS: PWK-00701

Description: Program to administer and supplement grants that provide funding to participate with the abutting property owner to reconstruct unfit/unsafe sidewalk.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 350,000**	**$ 500,000**
Fund 3211 - Capital Projects	$ 150,000	$ 350,000	$ 500,000
Total	**$ 150,000**	**$ 350,000**	**$ 500,000**

Project Name: Sidewalk Ramp Program

WBS: PWK-00700

Description: Construct sidewalk ramps in accordance with the provisions set aside in the ADA Transition as outlined in Part Three.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 460,000**	**$ 182,000**	**$ 642,000**
REET Contrb-One Time	$ 460,000	$ 182,000	$ 642,000
Total	**$ 460,000**	**$ 182,000**	**$ 642,000**

Streetscape

Project Name: 56th Gateway Sign

WBS: PWK-01006

Description: Welcome to Tacoma Gateway sign near the intersection of 56th and S Orchard.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 65,500**	**$ 0**	**$ 65,500**
Fund 0010 - General Fund	$ 65,500	$ 0	$ 65,500
Total	**$ 65,500**	**$ 0**	**$ 65,500**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Point Defiance Gateway

WBS: PWK-NEW-999

Description: This project will construct a new roundabout at Pearl Street and include intersection improvements for better accessibility and connectivity for all transportation modes; to provide for fluctuating traffic demands; and to provide a safe, efficient, and attractive gateway for the park, ferry terminal, business district, City of Ruston and City of Tacoma. Pedestrian and bicycle facilities will be an important part of the project as many park visitors use these transportation modes. The project area includes the intersection of N 54th St, Pearl St, the park entry roads and State Hwy 163 (Ferry Crossing Landing Rd.) This phase of work is to be focused on the transformation of the existing street network and the construction of a new roundabout entrance to the park, waterfront and ferry terminal. A new regional stormwater facility will be constructed adjacent to the roundabout designed to treat stormwater from the adjacent roadways and the contributing basin.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 900,000**	**$ 100,000**	**$ 1,000,000**
Metro Parks Tacoma	$ 900,000	$ 100,000	$ 1,000,000
Carryforward (Previously Appropriated)	**$ 1,750,000**	**$ 0**	**$ 1,750,000**
State Grant (DOE-AQP)	$ 875,000	$ 0	$ 875,000
Utility Participation - Surface Water	$ 875,000	$ 0	$ 875,000
Total	**$ 2,650,000**	**$ 100,000**	**$ 2,750,000**

Project Name: Prairie Line Trail - Art Park

WBS: PWK-NEW-967

Description: This project will construct an Art Park adjacent to the trail between Pacific Avenue and S. 15th Street along the United Way property.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 350,000**	**$ 200,000**	**$ 550,000**
Fund 3211 - Capital Projects	$ 350,000	$ 200,000	$ 550,000
Total	**$ 350,000**	**$ 200,000**	**$ 550,000**

Road Systems and Amenities

Arterial Streets

Project Name: 56th Street S. and Cirque Drive Corridor Improvements

WBS: PWK-G0006

Description: Construct curbs, gutters, sidewalk and bike lanes filling in the gaps where none exist. Streetlighting on both sides.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 140,697**	**$ 2,400,000**	**$ 2,540,697**
Fund 3211 - Capital Projects	$ 0	$ 360,000	$ 360,000
Federal Grant (STP)	$ 140,697	$ 0	$ 140,697
Federal Grant (STP)	$ 0	$ 2,040,000	$ 2,040,000
Total	**$ 140,697**	**$ 2,400,000**	**$ 2,540,697**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: 72nd St. South/Hosmer at I-5 ramp

WBS: PWK-00315

Description: This project will construct a new right turn lane on westbound S. 72nd St. to northbound I-5 ramp. The design was completed as part of traffic mitigation for WinCo. The City received a Highway Safety Improvement Program grant for $340,000 in 2012 to complete design, right-of-way acquisition, and construction. Construction is scheduled for late early 2015. No grant match is required.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 273,857**	**$ 0**	**$ 273,857**
Federal Grant (HSIP)	$ 273,857	$ 0	$ 273,857
Total	**$ 273,857**	**$ 0**	**$ 273,857**

Project Name: Dock & A Street Railroad Closure

WBS: PWK-00538

Description: This project will close A Street between Dock and Puyallup Avenue to create a quieter, safer, and more aesthetically pleasing area. This project stems from negotiations with Burlington Northern Santa Fe and the City to expand the city's nonmotorized trail system.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 69,158**	**$ 0**	**$ 69,158**
REET Contrb-One Time	$ 69,158	$ 0	$ 69,158
Total	**$ 69,158**	**$ 0**	**$ 69,158**

Project Name: East 31st Street Rehabilitation Project

WBS: PWK-NEW-1241

Description: The project will improve East 31st Street with asphalt paving, adding sidewalks, ADA ramp improvements, landscaped beds, bulb-out traffic calming measures, and stormwater improvements. The project area includes Portland Ave to East R Street. Utility adjustment or replacement may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements not included in budget shown below.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 350,000**	**$ 500,000**
Puyallup Tribe	$ 150,000	$ 350,000	$ 500,000
Total	**$ 150,000**	**$ 350,000**	**$ 500,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: East 32nd Street Rehabilitation Project

WBS: PWK-NEW-1242

Description: The project will improve East 32nd Street with asphalt paving, adding sidewalks, ADA ramp improvements, and stormwater improvements. The project area includes Portland Ave to the cul-da-sac street terminus. Utility adjustment or replacement may be required depending on the scope of road project and age/condition of existing utilities. Utility improvements not included in budget shown below.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 350,000**	**$ 500,000**
Puyallup Tribe	$ 150,000	$ 350,000	$ 500,000
Total	**$ 150,000**	**$ 350,000**	**$ 500,000**

Project Name: Heavy Haul Corridor

WBS: PWK-00705

Description: The Heavy Haul Corridor (HHC) is a collection of streets within the Port of Tacoma that uses a permit process to allow truck loads to exceed state load limits. Funds from these permit fees are used to improve streets on the HHC.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 150,000**	**$ 300,000**
Fund 1060 - Heavy Haul	$ 150,000	$ 150,000	$ 300,000
Total	**$ 150,000**	**$ 150,000**	**$ 300,000**

Project Name: Mildred Street Improvements

WBS: PWK-G0010

Description: Rehabilitate the roadway and implement a road diet, install a marked crosswalk with pedestrian-actuated flashing beacons and median pedestrian refuge islands. The Work includes but not limited to:

1. Remove and replace the asphalt concrete pavement on Mildred St. between S. 19th St. and S. 12th St.; includes revising associated storm drainage.
2. Implement a road diet on Mildred St. between S. 19th St. and S. 12th St. by converting from 5 to 3 total lanes. This includes one through lane and a bicycle lane in each direction, alternation between a two-way left turn lane and a raised landscaped median, and left turn lanes at S. 19th St. and S. 12th St.
3. Install a marked crosswalk with pedestrian-actuated flashing beacons and a median pedestrian refuge island at 1440 S. Mildred St.
4. Install a median pedestrian refuge island at the existing pedestrian signal at 1620 S. Mildred St.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 25,000**	**$ 0**	**$ 25,000**
Debt Financing (2010 LTGO Bond D)	$ 25,000	$ 0	$ 25,000
Total	**$ 25,000**	**$ 0**	**$ 25,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Port of Tacoma Road Rehabilitation

WBS: PWK-G0003

Description: Reconstruct Port of Tacoma Road from E11th St to Marshall Avenue.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 2,094,978**	**$ 0**	**$ 2,094,978**
State Grant (FMSIB)	$ 1,000,000	$ 0	$ 1,000,000
Fund 1060 - Heavy Haul	$ 494,609	$ 0	$ 494,609
Port of Tacoma	$ 540,969	$ 0	$ 540,969
Fund 4120 - Tacoma Mnt Rail Division	$ 59,400	$ 0	$ 59,400
Total	**$ 2,094,978**	**$ 0**	**$ 2,094,978**

Project Name: Public Works Trust Fund Loan Payment

WBS: PWK-00704

Description: This project programs the local dollars for repayment of the Public Works Trust Fund $10M loan secured in April of 2004. This loan must be repaid over a period of 20 years starting in 2005. Projects included; Dock St. 11th to 15th, East 48th Street, LID Projects, Narrows Drive, Norpoint Way 29th to 49th, S. 13th Street Overlay, Tyler Street S. 56th - S. 74th, East 34th St. Bridge, East L Street Bridge, Proctor Street Bridge, ADA Curb Ramp Compliance, Downtown Redevelopment, Hazardous Sidewalk, Hazardous Sidewalk, Streetlight Projects, Traffic Signal Program, and Traffic Signal Upgrades.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 116,798**	**$ 116,242**	**$ 233,040**
Fund 1060 - Gas Tax	$ 116,798	$ 116,242	$ 233,040
Total	**$ 116,798**	**$ 116,242**	**$ 233,040**

Project Name: South Tacoma Way Multimodal Improvement

WBS: PWK-00257-01

Description: This project will provide an asphalt overlay of South Tacoma Way, add new transit stop pads and new transit shelters at existing stops, replace hazardous sidewalks, add sidewalks where necessary, street-lighting, landscaping, a mid-block pedestrian signal, bulb outs, reconstruct driveways and curb ramps for ADA compliance. The overlay will be from S. 43rd St to S. 47th St and from S.56th St to S. 66th St. In addition, construct a segment of the Historic Water Ditch Trail to connect South Tacoma to the new Sounder Station, and re-channelize the vehicular travel lanes from five to four to allow the addition of bike lanes in each direction.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 3,506,249**	**$ 0**	**$ 3,506,249**
Fund 1060 - Gas Tax	$ 188,588	$ 0	$ 188,588
Federal Grant (STP)	$ 2,018,661	$ 0	$ 2,018,661
State Grant (TIB)	$ 1,299,000	$ 0	$ 1,299,000
Total	**$ 3,506,249**	**$ 0**	**$ 3,506,249**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project

WBS: PWK-00524

Description: This project will develop, update, and calibrate a citywide travel demand model used for traffic analysis, Growth Management Act concurrency and arterial grant funding. This project will include data collection and asset management.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 495,000**	**$ 0**	**$ 495,000**
Fund 3211 - Capital Projects	$ 75,000	$ 0	$ 75,000
Federal Grant (STP)	$ 420,000	$ 0	$ 420,000
Total	**$ 495,000**	**$ 0**	**$ 495,000**

Project Name: Transportation Capital Mgmt Reserve / Grant Match Fund

WBS: PWK-00425

Description: This funding is reserved for the acceptance of new grants (match), unanticipated project overages, and design and construction of unplanned, emergency, or Council priority projects.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 287,782**	**$ 287,783**	**$ 575,565**
Fund 1060 - Gas Tax	$ 287,782	$ 287,783	$ 575,565
Total	**$ 287,782**	**$ 287,783**	**$ 575,565**

Street Rehabilitation and Bridge Construction

Project Name: 34th St. Bridge - Pacific Ave. to B St.

WBS: PWK-NEW-980

Description: This project will rehabilitate this existing bridge. The bridge was constructed in 1937 and many elements have deteriorated. This bridge is the smaller of the two 34th St. bridges.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 750,000**	**$ 3,290,000**	**$ 4,040,000**
Federal Grant (BRAC)	$ 675,000	$ 3,290,000	$ 3,965,000
Fund 3211 - Capital Projects	$ 75,000	$ 0	$ 75,000
Total	**$ 750,000**	**$ 3,290,000**	**$ 4,040,000**

Project Name: 48th St S & Tacoma Mall Blvd

WBS: PWK-00255

Description: As of 2014, this project will grind and asphalt overlay the intersection and the four approach legs. Additionally it will provide ADA compliant curb ramps to the existing sidewalks.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 98,333**	**$ 786,667**	**$ 885,000**
Fund 3211 - Capital Projects	$ 15,000	$ 10,000	$ 25,000
Fund 3211 - Capital Projects	$ 0	$ 110,000	$ 110,000
Federal Grant (STP)	$ 83,333	$ 666,667	$ 750,000
Total	**$ 98,333**	**$ 786,667**	**$ 885,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Bridge Evaluation

WBS: PWK-00228

Description: This program includes federally required bridge inspections & evaluation of bridges for rehabilitation needs.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 150,000**	**$ 200,000**	**$ 350,000**
Fund 1060 - Gas Tax	$ 150,000	$ 200,000	$ 350,000
Total	**$ 150,000**	**$ 200,000**	**$ 350,000**

Project Name: Bridge Repair

WBS: PWK-00283

Description: As of 2014, this project includes citywide bridge repair. These funds are used to repair small bridge items such as expansion joints, bridge rails, signage, and more.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 170,000**	**$ 120,000**	**$ 290,000**
Fund 1060 - Gas Tax	$ 170,000	$ 120,000	$ 290,000
Total	**$ 170,000**	**$ 120,000**	**$ 290,000**

Project Name: East Tacoma PCB Cleanup , Phase 2

WBS: PWK-NEW-965

Description: Replaces catch basins, curb, gutter, and soils contaminated with PCBs from sealant used during a 1975 LID. Constructs new curb ramps.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 625,000**	**$ 625,000**
Fund 0010 - General Fund	$ 0	$ 625,000	$ 625,000
Total	**$ 0**	**$ 625,000**	**$ 625,000**

Project Name: East Tacoma PCB Cleanup, Phase 1

WBS: PWK-00423-01-02

Description: Replaces catch basins, curb, gutters, and soil contaminated with PCBs from sealant used in a LID in 1975. Constructs new curb ramps.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 700,000**	**$ 0**	**$ 700,000**
Fund 0010 - General Fund	$ 700,000	$ 0	$ 700,000
Total	**$ 700,000**	**$ 0**	**$ 700,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: F16-D Puyallup River Bridge Replacement

WBS: PWK-NEW-984

Description: Replace bridge segment F16-D in the Puyallup River Bridge series. This 117 ft. span is located on the Fife side of the Puyallup River.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 1,200,000**	**$ 820,000**	**$ 2,020,000**
Federal Grant (BRAC)	$ 1,000,000	$ 616,000	$ 1,616,000
Fund 3211 - Capital Projects	$ 200,000	$ 204,000	$ 404,000
Total	**$ 1,200,000**	**$ 820,000**	**$ 2,020,000**

Project Name: Lincoln Avenue Bridge & Overlay

WBS: PWK-00227

Description: As of 2014. The project will provide a non-motorized facility from the east end of the bridge to the Gog-Li-Hi-Te Wetland.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 300,000**	**$ 0**	**$ 300,000**
Fund 1060 - Heavy Haul	$ 40,500	$ 0	$ 40,500
Federal Grant (STP)	$ 259,500	$ 0	$ 259,500
Total	**$ 300,000**	**$ 0**	**$ 300,000**

Project Name: Puyallup Bridge F16A & F16B Replacement

WBS: PWK-00274

Description: This project replaces two of the six Puyallup River Bridge segments (westerly two segments) and a portion of the bridge segment just to the west with a new cable stayed bridge.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 1,263,250**	**$ 12,963,250**	**$ 14,226,500**
Port of Tacoma	$ 500,000	$ 0	$ 500,000
Fund 3211 - Capital Projects	$ 763,250	$ 763,250	$ 1,526,500
Federal Grant (STP)	$ 0	$ 12,200,000	$ 12,200,000
Carryforward (Previously Appropriated)	**$ 15,751,251**	**$ 5,000,000**	**$ 20,751,251**
Federal Grant (BRAC)	$ 8,720,246	$ 0	$ 8,720,246
Federal Grant (FHA)	$ 6,950,000	$ 0	$ 6,950,000
State Grant (FMSIB)	$ 0	$ 5,000,000	$ 5,000,000
Fund 1060 - Gas Tax	$ 81,005	$ 0	$ 81,005
Total	**$ 17,014,501**	**$ 17,963,250**	**$ 34,977,751**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name: Schuster Parkway Bridge

WBS: PWK-G0007

Description: This project will provide a modified concrete overlay for the bridge and replace the expansion joints.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 1,524,000**	**$ 0**	**$ 1,524,000**
Federal Grant (BRAC)	$ 1,524,000	$ 0	$ 1,524,000
Total	**$ 1,524,000**	**$ 0**	**$ 1,524,000**

Project Name: Tacoma Avenue South Bridge Rehabilitation

WBS: PWK-00225

Description: As of 2014, this project rehabilitates this 78 year old bridge. Bridge items that need rehabilitation include the bridge deck, footing pedestals, guardrails, streetlights, expansion joints, and the bridge needs painting.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 1,750,000**	**$ 0**	**$ 1,750,000**
State Grant (TIB)	$ 1,750,000	$ 0	$ 1,750,000
Carryforward (Previously Appropriated)	**$ 6,161,569**	**$ 0**	**$ 6,161,569**
Debt Financing (2010 LTGO Bond D)	$ 1,031,314	$ 0	$ 1,031,314
Federal Grant (BRAC)	$ 5,130,255	$ 0	$ 5,130,255
Total	**$ 7,911,569**	**$ 0**	**$ 7,911,569**

Project Name: Union Ave Viaduct

WBS: PWK-G0012

Description: This project will provide a modified concrete overlay for the bridge and replace the expansion joints.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 2,804,000**	**$ 0**	**$ 2,804,000**
Federal Grant (BRAC)	$ 2,804,000	$ 0	$ 2,804,000
Total	**$ 2,804,000**	**$ 0**	**$ 2,804,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Traffic Signal, Streetlighting and Enhancement

Project Name:	Sound Transit Link Expansion
WBS	PWK-00313
Description	Sound Transit selected a route to expand the existing Tacoma Link Streetcar and is in the process of conducting the environmental studies and the conceptual design for the expansion. Sound Transit has partnered with City of Tacoma and Pierce Transit to develop the expansion.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 50,000**	**$ 50,000**	**$ 100,000**
Fund 3211 - Capital Projects	$ 50,000	$ 50,000	$ 100,000
Total	**$ 50,000**	**$ 50,000**	**$ 100,000**

Chapter Total: **$ 56,017,901** **$ 29,757,626** **$ 85,775,527**

2015 - 2016 General Government Capital Projects Appropriation Plan

Utilities and Services

Solid Waste Management

Solid Waste Facilities

Project Name: SWM Facilities upgrades and maintenance

WBS: ENV-02101

Description: Provides funds for capital improvement projects associated with the operational needs of the Solid Waste Utility which include improvements and repairs to existing facilities and upgrades to traffic flow and scale houses. The rehabilitation of the remedial systems (groundwater extraction system, gas extraction system, and cap) installed at the Landfill per the Consent Decree. New Compressed Natural Gas (CNG) systems for the Solid Waste fleet.

	2015	2016	Total
Carryforward (Previously Appropriated)	**$ 3,971,000**	**$ 2,966,000**	**$ 6,937,000**
Utility Participation - Solid Waste	$ 3,971,000	$ 2,966,000	$ 6,937,000
Total	**$ 3,971,000**	**$ 2,966,000**	**$ 6,937,000**

Surface Water Management

Street Improvement Participation

Project Name: Ongoing LID/Extension Projects

WBS: ENV-NEW-766

Description: Various future projects to construct the surface water portion of LIDs and street improvements.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 2,550,000**	**$ 2,500,000**	**$ 5,050,000**
Utility Participation - Surface Water	$ 2,550,000	$ 2,500,000	$ 5,050,000
Total	**$ 2,550,000**	**$ 2,500,000**	**$ 5,050,000**

Surface Water Collection

Project Name: Asset Management Program

WBS: ENV-NEW-980

Description: Funds asset management collection systems and replaces and rehab pipes in various locations throughout the City. Various projects located in key surface water basins throughout the city which aim to investigate the structural integrity of the existing collection and conveyance system, and develop projects to rehabilitate or replace systems as necessary.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 3,000,000**	**$ 5,000,000**	**$ 8,000,000**
Utility Participation - Surface Water	$ 3,000,000	$ 5,000,000	$ 8,000,000
Total	**$ 3,000,000**	**$ 5,000,000**	**$ 8,000,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Surface Water Facilities

Project Name:	Facilities Projects
WBS	ENV-NEW-979
Description	Provides funding for Surface Water Facilities Projects to include upgraded pump stations and holding basins. Various projects to provide periodic ongoing maintenance, rehabilitation, or upgrades to existing surface water facilities throughout the city.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 6,000,000**	**$ 0**	**$ 6,000,000**
Utility Participation - Surface Water	$ 6,000,000	$ 0	$ 6,000,000
Total	**$ 6,000,000**	**$ 0**	**$ 6,000,000**

Project Name:	Treatment and Low Impact Projects
WBS	ENV-NEW-761
Description	Various projects for low impact and treatment of storm water to improve local flooding issues, improve discharge quality.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 2,570,000**	**$ 2,000,000**	**$ 4,570,000**
Utility Participation - Surface Water	$ 2,570,000	$ 2,000,000	$ 4,570,000
Total	**$ 2,570,000**	**$ 2,000,000**	**$ 4,570,000**

Wastewater Management

Plant and Facility Upgrades

Project Name:	Central Treatment Plant Projects
WBS	ENV-NEW-771
Description	These projects maintain and or replace aging infrastructure and equipment that is either no longer reliable and or is excessively costly to maintain. Several of these projects will also provide new infrastructure that will increase the effectiveness of the wastewater treatment facility which will result in reduced operation and maintenance costs and increased levels of wastewater treatment. Significant upcoming projects include improvements to the Process Control System, Solids Dewatering Facility, and Anaerobic Digester Mixing as well as several other smaller projects.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 7,500,000**	**$ 6,800,000**	**$ 14,300,000**
Utility Participation - Wastewater	$ 7,500,000	$ 6,800,000	$ 14,300,000
Total	**$ 7,500,000**	**$ 6,800,000**	**$ 14,300,000**

2015 - 2016 General Government Capital Projects Appropriation Plan

Project Name:	North End Treatment Plant Projects
WBS	ENV-NEW-776
Description	These projects maintain or replace aging infrastructure and equipment that is either no longer reliable and or is excessively costly to maintain. Several of these projects will also provide new infrastructure that will increase the effectiveness of the wastewater treatment facility which will result in reduced operation and maintenance costs and increased levels of wastewater treatment. These projects will include small miscellaneous asset management driven improvements.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 0**	**$ 1,250,000**	**$ 1,250,000**
Utility Participation - Wastewater	$ 0	$ 1,250,000	$ 1,250,000
Total	**$ 0**	**$ 1,250,000**	**$ 1,250,000**

Project Name:	Pump Station Projects
WBS	ENV-NEW-777
Description	These projects maintain and or replace aging pump station infrastructure and equipment that is either no longer reliable and or is excessively costly to maintain.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 1,300,000**	**$ 875,000**	**$ 2,175,000**
Utility Participation - Wastewater	$ 1,300,000	$ 875,000	$ 2,175,000
Total	**$ 1,300,000**	**$ 875,000**	**$ 2,175,000**

Rehabilitation/Replacement Projects

Project Name:	Collection System Projects
WBS	ENV-NEW-778
Description	These projects rehabilitate and or replace existing wastewater collection pipes within the City's 700-mile network of underground pipes. Projects are typically tied to aging pipes that are either failing or about to fail as well as eliminating the sources of clean groundwater and surface water from entering the wastewater sewer collection system. Specific projects are identified for the following year as condition assessment information is accumulated to determine which pipes have the highest combination of likelihood of failure and consequence of failure and then rehabilitation of these pipes are summarized into packaged individual projects as makes sense by geography.

	2015	2016	Total
New Appropriation in 2015-2016	**$ 4,600,000**	**$ 4,500,000**	**$ 9,100,000**
Utility Participation - Wastewater	$ 4,600,000	$ 4,500,000	$ 9,100,000
Total	**$ 4,600,000**	**$ 4,500,000**	**$ 9,100,000**

Chapter Total:	**$ 31,491,000**	**$ 25,891,000**	**$ 57,382,000**
Grand Total:	**$ 104,362,619**	**$ 64,748,626**	**$ 169,111,245**

SEAL OF THE CITY OF TACOMA
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Additional Resources and Information

City of Tacoma Information

Residents can contact the City of Tacoma through the **TacomaFIRST 311 Customer Support Center**. This Center provides a one-stop shop for services and offers a concierge feel in the way of reception, face-to-face interaction, 311 telephone support, online resources, and mobile app connectivity.

Online customer support resources are available at **cityoftacoma.org/tacomafirst311.**

Residents can also reach the City of Tacoma by phone. Within the City limits of Tacoma, the Customer Support Center can be reached by dialing **311.** When calling outside City limits, the Center can be reached at (253) 591-5000. The Customer Support Center is open Monday through Friday from 8 a.m. to 5 p.m.

Services Provided by Other Governmental Agencies

Low Income Employment & Training Resource

Workforce Central 253-472-8094

Low Income Housing

Tacoma Housing Authority 253-207-4400

Parks & Recreation

Tacoma Metropolitan Park District 253-305-1000

Public Health Services

Tacoma-Pierce County Health Department 253-798-6500

Public Schools

Tacoma Public School District #10 253-571-1000

Transportation

Pierce Transit 253-581-8000

Higher Education

Bates Technical College 253-680-7000
Clover Park Technical College 253-589-5800
Evergreen State College-Tacoma 253-680-3000
Pacific Lutheran University 253-531-6900
Pierce Community College 253-964-6500
Tacoma Community College 253-566-5000
University of Phoenix-Tacoma Campus 425-572-1600
University of Puget Sound 253-879-3100
University of Washington-Tacoma 253-692-4000

Job Classification and Salary Information

Please visit **www.cityoftacoma.org/empage.aspx** for current Job Classification Specs with salary data and to browse job openings with the City of Tacoma.

SEAL OF THE CITY OF TACOMA
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HOLIDAYS

2015

New Year's Day	Thursday	January 1, 2015
Dr. Martin Luther King, Jr.'s Birthday	Monday	January 19, 2015
President's Day	Monday	February 16, 2015
Memorial Day	Monday	May 25, 2015
Independence Day	Friday	July 3, 2015
Labor Day	Monday	September 7, 2015
Veteran's Day	Wednesday	November 11, 2015
Thanksgiving	Thursday and Friday	November 26 and 27, 2015
Christmas	Friday	December 25, 2015

2016

New Year's Day	Friday	January 1, 2016
Dr. Martin Luther King, Jr.'s Birthday	Monday	January 18, 2016
President's Day	Monday	February 15, 2016
Memorial Day	Monday	May 30, 2016
Independence Day	Monday	July 4, 2016
Labor Day	Monday	September 5, 2016
Veteran's Day	Friday	November 11, 2016
Thanksgiving	Thursday and Friday	November 24 and 25, 2016
Christmas	Monday	December 26, 2016

SEAL OF THE CITY OF TACOMA
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GLOSSARY

Ad Valorem Tax – A tax which is levied in proportion to the value of the property against which it is levied, such as property tax.

Allocation – The process of distributing budget dollars among the various elements of the City's budget.

Appropriation – Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Assessed Valuation – A government sets a valuation upon real estate or other property as a basis for levying taxes. An assessed valuation represents the appraised value less any exemptions.

Assessment Out – Allocation of internal support services provided to benefiting funds.

Assessment In – Receipt of support services allocations.

Biennium Budget – A financial operations plan (budget) spanning two years.

Budget – A plan of financial operations that includes an estimate of proposed expenditures and the means of financing them. In practice, the term budget is used in two ways. Sometimes it designates the financial plan presented for adoption – the proposed budget – and other times it designates the plan finally approved – the adopted budget.

Budget Message – A written, general discussion of the proposed budget presented by the budget making authority to the legislative body.

Capital Facilities Program (CFP) – A comprehensive plan that projects the capital needs of the community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital improvements are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CFP.

Capital Outlay Budget – Expenditures, excluding equipment, vehicles or machinery, which result in the acquisition or addition to, fixed assets.

Capital Project Fund – Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). It also is used to account for construction of special assessment capital projects.

City Charter – The rules that govern the City, a compilation of past ordinances.

Classification – A system for objectively and accurately defining the duties, responsibilities, tasks, and authority level of a job.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contributions and Transfers – Budgeted amounts sent by one fund to another or to external agencies.

Cost Center – Lowest-level accounting group within a department.

Central Service Summary Fund (CSSF) – A series of funds that provide a means of charging user departments directly for services incurred for internal business.

Debt Service – The amount of money necessary to pay interest and principal to holders of a government's debt instruments.

Debt Service Fund – Debt Service Funds are used to account for the accumulation of resources for, and the payment of, interest and principal on general long-term debt. It is further used to account for the payment of debt on special assessment projects. The City now includes its special assessment guaranty fund in this fund type per requirements of GASB Statement 6. Therefore, this fund type also includes costs related to servicing of special assessment debt (such as foreclosures) in the guaranty fund. The guaranty fund is used to generate revenue, including proceeds from property sold, for debt service purposes.

Department – A combination of divisions headed by a director with a specific and unique set of goals and objectives.

Division – A functional unit within a department consisting of one or more cost centers engaged in activities supporting the unit's mission and objectives.

Enterprise Fund – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the stated intent is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples include solid waste, permitting services, and power.

Expenditures – Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses – Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year – A twelve month period designated as the operating year for accounting purposes. The fiscal year used by the City of Tacoma begins January 1st and ends December 31st.

Fixed Cost – These appropriations are for expenditures controlled at a City level rather than a department level. Examples are insurance, rent, and communications.

Fixed Assets – Long term assets which are intended to continue to be held or used, such as land, buildings, machinery, or equipment.

Full Time Equivalent (FTE) – A calculation used to convert part time hours to equivalent full time positions. Full time employee salaries are budgeted at 2,088 hours per year. The full time equivalent of a part employee is calculated by dividing number of hours budgeted by 2,088. The average of the two years' FTE is presented in this budget document.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance – The balance of net financial resources that are spendable or available for appropriation. (Assets-Liabilities)

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards/ guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures.

General Fund – The General Fund is the primary fund of the City. The accounting for all financial resources except those required to be accounted for in another fund is accomplished within this fund. It derives a majority of its revenue from property, sales, business, and utility taxes, and receives all other City revenues not designated for specific use by statute or the City Charter.

General Government – These are the activities and services provided to the citizens exclusive of the services provided by Tacoma Public Utilities.

General Long-Term Debt – Represents any un-matured debt not considered to be a fund liability.

General Obligation Bonds (GO Bonds) – Bonds which are secured by the full faith and credit of the issuer. GO bonds issued by local governments are secured by a pledge of the issuer's property taxing power or authority.

Grant – A grant is a contribution of one government unit or funding source to another. The contribution is usually made to aid in the support of specified function, e.g., education or drug enforcement; however, sometimes it is for general purpose.

Intergovernmental Revenue – Revenue collected by one government and distributed to another level or governing entity.

Interim – Temporary staff assignment while the hiring process is underway to appoint someone to the position permanently.

Internal Services Fund (ISF) – Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the City, or to other governmental units, on a cost-reimbursement basis.

South Sound 911 (SS911) – An intergovernmental agency formed by the City of Tacoma and Pierce County to provide police dispatch services, records management services, and other related activities.

Line-Item Budget – A budget which provides detailed cost information by type of expenditure such as personnel costs, personnel benefits, services, supplies, etc. This is sometimes referred to as an object expenditure budget.

Measures of Efficiency – Information related to inputs, or resources used, to units of output or outcome.

Maintenance & Operations (M&O) Budget – Ongoing expenditures supporting departmental functions.

Operating Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; such as transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance – A formal action by the City Council that adopts a practice, directs an action, or authorizes a transaction or budget; has higher legal standing than a resolution.

Outcome Measures – Attempt to measure program results used to evaluate the quality and effectiveness of programs and services.

Overhead – The indirect cost associated with providing a service, including such items as centralized human resource and finance activities.

Performance Measures – An integral part of local government management, budgeting, and planning activities. Goals and objectives are established in the planning phase and appropriate indicators to measure achievement of objectives are established. In the budgeting phase, resources are allocated so that performance targets can be met. Throughout the year actual performance is compared to planned performance and programs are modified as needed.

Personnel Services – Expenditures for salaries, wages, and fringe benefits of employees.

Program – An organization unit that provides a specified service or function.

Program Budget – A budget document that classifies or groups programs (at budget level) into specifically defined program function categories. Programs within a category contain activities, services or projects that are similar in function.

Program Function – A specifically defined functional category that contains programs that serve the same function by providing similar services or activities.

Property Tax – A tax which is based according to value of property and is the source of monies that pay general obligation debt, support the General Fund, and support the Emergency Management Services (EMS) Fund.

Reserves Budget – Money set aside to provide stability in the event of unforeseen expenditure needs or revenue shortfalls.

Resolution – An opinion, policy, or directive of the City Council expressed in a formally drafted document and voted upon; has lower legal standing than an ordinance.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue – Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increases in other liabilities.

Revenue Bonds – Bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project.

SAGE – The consulting firm which provided the 2013 SAP efficiency study.

SAP – SAP is the City's Enterprise Resource Planning (ERP) software. ERP software provides customers with the ability to interact with a common corporate database for a comprehensive range of activities such as inventory control, order tracking, customer service, finance, and human resources.

Self-Insurance – The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause instead of transferring that risk through the purchase of an insurance policy.

Special Revenue Fund (SRF) – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital project(s)) that are legally restricted to expenditure for specific purposes, i.e. grants.

Strategic Plan – A formalized plan that identifies citywide long-term goals and objectives and outlines possible strategies and approaches to achieving those goals and objectives.

Tax Rate – The amount of tax stated in terms of a unit of the tax base; for example, the City of Tacoma expresses the tax in terms of dollars per thousand of taxable value.

Trust & Agency Fund – Trust & Agency Funds are used to account for assets that are held by the City as trustee or agent for individuals, private organizations, and/or other governmental units and/or funds. These include: (1) expendable trust funds; (2) non-expendable trust funds (the City has no non-expendable trust funds); (3) pension trust funds; and (4) agency funds.

Unreserved Fund Balanced – Represents resources that can be used for any purpose of the fund in which they are reported.

List of Acronyms

ADA – Americans with Disabilities Act
ALS – Advanced Life Support
ARRA – American Recovery and Reinvestment Act of 2009
AUC – Assets Under Construction
BABs – Build America Bonds
BCPA – Broadway Center for the Performing Arts
BLUS – Building and Land Use
BSIP – Business System Improvement Project
CAFR – Comprehensive Annual Financial Report
CARES – Cleanup and Revitalization EffortS
CDBG – Community Development Block Grant
CED – Community & Economic Development
CFP – Capital Facilities Plan
CIAC – Contributions In Aid of Construction
CIO – Chief Information Officer
CIP – Capital Improvement Program

CMO – City Manager's Office
CO – Controlling (Module used in SAP)
COPS – Community Oriented Policing Services
COT – City of Tacoma
CREBs – Clean Renewable Energy Bonds
CSSF – Central Service Summary Fund
CTED – Community, Trade and Economic Development
CUFR – Component Unit Financial Report
DRS – Department of Retirement Systems
EMS – Emergency Medical Services
ERP – Enterprise Resource Planning
ES – Environmental Services
FCC – Federal Communications Commission
FTE – Full Time Equivalent
FWDA – Foss Waterway Development Authority
GAAP – Generally Accepted Accounting Practices
GASB – Government Accounting Standards Board
GF – General Fund
GFOA – Government Finance Officers Association
GG – General Government (all City services excluding TPU)
GIS – Geographic Information System
GO – General Obligation
GTCTC – Greater Tacoma Convention & Trade Center
HRHS – Human Rights & Human Services
HUB – Historically Underutilized Business

HUD – Housing and Urban Development
ILS – Integrated Library System
IPMS – Integrated Permit Management System
JAIBG – Juvenile Accountability Block Grants Program
LEAP – Local Employment & Apprenticeship Training Program
LEOFF – Law Enforcement Officers and Fire Fighters
LID – Local Improvement District
LLEBG – Local Law Enforcement Block Grant
LTD – Long Term Debt
LTGO – Limited Tax General Obligation
M&O – Management & Operations
MSOC – Marine Security Operations Center
NCS – Neighborhood & Community Services
OFM – Office of Financial Management
OMB – Office of Management & Budget
PAF – Public Assembly Facilities
PDS – Planning & Development Services
PEG – Public, Education, and Government
PERS – Public Employees Retirement System
PM – Plant Maintenance (Orders used in SAP)
PWB – Public Works Buildings
PWC – Public Works Construction
PWE – Public Works Engineering
PWF – Public Works Facilities
PWS – Public Works Streets
PWTF – Public Works Trust Fund
RCW – Revised Code of Washington
REET – Real Estate Excise Tax
RFID – Radio Frequency IDentification
SAFER – Staffing for Adequate Fire & Emergency Response
SAP – Systems, Applications and Products in Data Processing
SBE – Small Business Enterprise
SD – Sales Document
SS911 – South Sound 911
TAGRO – TAcomaGROw
TERS – Tacoma Employees Retirement System
TFD – Tacoma Fire Department
TIP – Transportation Improvement Program
TMC – Tacoma Municipal Code
TPD – Tacoma Police Department
TPU – Tacoma Public Utilities
TRMD – Tacoma Rail Mountain Division
UDAG – Urban Development Action Grant
UTGO – Unlimited Tax General Obligation
VEBA – Voluntary Employee Beneficiary Association
WBS – Work Breakdown Structure
WSST – Washington State Sales Tax