



## WEEKLY REPORT TO THE CITY COUNCIL

September 22, 2022

Members of the City Council  
City of Tacoma, Washington

**Dear Mayor and Council Members:**

### **ITEMS OF INTEREST**

1. City Manager Elizabeth Pauli provides the attached **Purchase Contract Awards** for the week of September 19, 2022.
2. The City Manager provides the attached **Update and Overview of Alternative Response in the City of Tacoma Memorandum**, outlining City efforts to date, implementation considerations, and next steps in the areas of homeless outreach, mental and behavioral health crisis response, and community service officers.
3. Planning and Development Services Director Peter Huffman reports that the docket of the 2023 Annual Amendment to the Comprehensive Plan and Land Use Regulatory Code ("2023 Amendment") includes one private application (i.e., Mor Furniture) and five City-initiated proposals (namely, Shipping Containers, Electric Fences, Commercial Zoning Code Update, Delivery-Only Businesses, and Minor Amendments). **The Planning Commission has recently completed the assessment process (per Tacoma Municipal Code 13.02.070.E) for these applications and determined to move them forward for technical analysis, which will take place during October 2022 through February 2023.** For more information, please visit [www.cityoftacoma.org/2023Amendment](http://www.cityoftacoma.org/2023Amendment).
4. Air Quality Relief Center: **Lighthouse Senior Activity Center (5016 A Street) opened September 21, 2022, as an air quality relief center and will remain open until the air quality improves.** The City currently activates Lighthouse as an air quality relief center when the air quality is forecast to be unhealthy for sensitive groups.
5. City-funded Temporary and Emergency Shelter Performance: The City posts weekly information about its Temporary and Emergency Shelter locations including current census, number of available beds and exits to housing. This information can be found at: [https://www.cityoftacoma.org/UserFiles/Servers/Server\\_6/File/cms/NCS/City%20Authorized%20Emergency%20Shelter%20Sites/Weeklydataupdate.pdf](https://www.cityoftacoma.org/UserFiles/Servers/Server_6/File/cms/NCS/City%20Authorized%20Emergency%20Shelter%20Sites/Weeklydataupdate.pdf) and is updated weekly.
6. Please see the attached City of Tacoma **Weekly Meeting Schedule**.
7. Tacoma Police Chief Avery Moore provides the attached **Weekly Crime Report**.

8. Encampment Outreach: The City's Homeless Engagement and Alternatives Liaison (HEAL) Team (formerly the Homeless Outreach Team) performs encampment outreach throughout the week to provide individuals opportunities to connect to shelter, behavioral health, substance use and employment services. **For the week of September 12 – 16, 2022, staff visited five locations. This resulted in seventeen individuals being contacted and three individuals connected to resources.**
9. Emergency Rental Assistance Portal Closed August 1, 2022: The Pierce County Rental Assistance program stopped on August 1, 2022; however, applications will be processed normally until all funds have been distributed, this includes both Pierce County and City of Tacoma funds. This closure will not affect applications already in process. Since 2021, the City has provided 1,057 households with \$7,799,904 in rental assistance **(this is an increase of 5 households and \$44,251, in assistance over last report)**. The City has now fully expended its ERA 1 award and its set aside for utility assistance from ERA 2 funds. When we launched this program in 2020, we set a goal of having at least 45% of the households served headed by a person of color, to date, 65% of the households served are headed by a person of color. The City's Rental Assistance Fund at the Greater Tacoma Community Foundation has received 30 gifts totaling \$32,820.
10. Tacoma Public Utilities provide the attached **Public Board Study Session and Utility Board agendas**. Item D2 will be going to Council October 11, 2022.
  - Resolution U-11343 – Authorize execution of a collective bargaining agreement with the International Brotherhood of Electrical Workers, Local 483, Water Division Unit, effective January 1, 2022 through December 31, 2024.
11. NCS 2023-2024 General Fund Competitive Funding Process: **The Neighborhood & Community Services Department plans to release an application for 2023-24 human services contract funding on September 29, 2022.** The application period will close on November 1, 2022. Funding will be limited to General Funds, and we will seek to fund programs that align with [Council priorities](#) and NCS department goals. The Human Services Commission will review and rate applications and will make recommendations for how to allocate the available funds.

Due to factors such as ongoing commitments, critical nature of services, alignment with Council priorities, and/or programs that recently competed for funding, we will not require currently funded programs in the following areas to compete for 23-24 funding:

- City initiatives and inter-local agreements (Crystal Judson Family Justice Center, Health Department, Mental Health Co-Responder, TACID)
- Food Insecurity
- Senior Centers
- Shelters
- Youth and Young Adult Violence Reduction (specifically programs that were funded as part of a recent funding process)

NCS have also set aside funds to support temporary and inclement weather shelter operations in 2023-24. This will be a bucket for permitted programs and emerging needs, not necessarily the same currently funded providers. NCS and Purchasing staff will host two pre-proposal meetings for interested applicants. Those meetings are currently planned for October 4, 2022, and October 19, 2022.

12. **Senior Meal Delivery:** Access to healthy meals and social and emotional support are important to our senior population. The City's contracted partner ensured in person, pickup, and delivery of 282 meals for the week of September 12 - 16, 2022. **Lunches provided are available to Tacoma seniors (age 60 years and older) Monday through Friday on a first come-first serve basis, from 12 PM to 12:30 PM.**

Lunch at Beacon Activity Center:

- Sit-down lunches are available on Monday and Tuesday
- "To Go" lunches are available on Wednesday, Thursday, and Friday

Lunch at Lighthouse Activity Center:

- Sit-down lunches are available on Thursday and Friday
- "To Go" lunches are available on Monday, Tuesday, and Wednesday

### **STUDY SESSION/WORK SESSION**

13. **The City Council Study Session of Tuesday, September 27, 2022, will be conducted as a hybrid meeting.** This meeting can be attended in-person at the Tacoma Municipal Building, Council Chambers located at 747 Market Street on the 1<sup>st</sup> floor or be heard by dialing (253) 215 – 8782 or through Zoom at: [www.zoom.us/j/89496171192](https://www.zoom.us/j/89496171192) and entering the meeting ID 894 9617 1192; and passcode 896569 when prompted. This meeting will be broadcast on TV Tacoma and live streamed on Facebook.

Discussion items will include: (1) **Federal Legislative Priorities**; (2) **Homelessness Update and Strategy**; (3) **Other Items of Interest**; (4) **Committee Reports**; (5) **Agenda Review and City Manager's Weekly Report**.

On our first agenda item, staff from the City Manager's Office and contract lobbyist Jen Covino will present on the **2023 Federal legislative priorities**.

On our second agenda item, staff from the Neighborhood and Community Services department will provide an **update on the City's homelessness efforts and strategies**.

### **COMMITTEE OF THE WHOLE**

14. **The Committee of the Whole special meeting of Tuesday, September 27, 2022, will not be conducted as a hybrid meeting.** This meeting can be attended in-person at the Tacoma Municipal Building, Council Chambers located at 747 Market Street on the 1<sup>st</sup> floor.

During the September 27, 2022, Committee of the Whole, staff will be presenting on the safety and security of the Tacoma Municipal Building complex, personal situational awareness, and defensive driving.

15. The updated **Tentative City Council Forecast and Consolidated Standing Committee Calendars** are attached for your information.

**MARK YOUR CALENDARS**

16. There are no new events at this time:

Sincerely,

A handwritten signature in cursive script, appearing to read "Elizabeth Pauli".

Elizabeth Pauli  
City Manager

EAP: ram

**Purchase Contract Awards**  
**For Weekly Report to the City Manager**

**Week of September 19, 2022**

<b>Specification</b>	<b>Description</b>	<b>Awardee</b>	<b>Amount</b>
<b>ES22-0265F</b>	<b>Wastewater Eductor Decant Facility Pipeline Project</b>	<b>Northwest Cascade, Inc.</b>	<b>\$916,264.00, plus 20 percent contingency, for a projected contract total of \$1,099,516.80, plus applicable taxes</b>



## City of Tacoma

## City Manager Action Memorandum

**TO:** Elizabeth Pauli, City Manager

**FROM:** Michael P Slevin III, P.E., Director, Environmental Services  
John Burk, P.E., Division Manager, Science and Engineering  
Kevin Sorum, EIT, Associate Engineer, Science and Engineering

**COPY:** City Council, City Clerk, EIC Coordinator, LEAP Coordinator, and Dawn DeJarlais, Finance/Purchasing

**SUBJECT:** Wastewater Eductor Decant Facility Pipeline Project  
Request for Bid Specification No. ES22-0265F

**DATE:** 9/12/2022

DS DS  
GMS MPS

Pursuant to the City of Tacoma March 12, 2020, state of emergency proclamation in response to COVID-19, made in accordance with Tacoma Municipal Code Chapter 1.10., contract awards for purchases must be approved by the City Manager or delegee.

**RECOMMENDATION SUMMARY:**

The Environmental Services Department recommends a contract be awarded to Northwest Cascade, Inc., Puyallup, WA, in the amount of \$916,264.00, plus 20 percent contingency, for a projected contract total of \$1,099,516.80, plus applicable taxes, budgeted from the ES Wastewater Fund 4300, Eductor Decant Facility located across from the Central Treatment Plant.

**STRATEGIC POLICY PRIORITY:**

- Strengthen and support a safe city with healthy residents.
- Assure outstanding stewardship of the natural and built environment.

This work supports a safe city with healthy residents and assures outstanding stewardship of the natural and built environment through improvements to the conveyance of wastewater into the Central Treatment Plant resulting in reduced risks of untreated wastewater discharges to the Puyallup River and Commencement Bay.

**BACKGROUND:**

The Eductor Decant Facility is used by City of Tacoma (City) crews to dump waste and decant liquids prior to treatment and disposal that are collected from cleaning the City's storm and wastewater sewer pipes, and street cleaning. It also contains a dump station used by septage hauling companies to dispose of septic system waste, which is then treated by the City. This facility is located across Portland Avenue from the Central Treatment Plant (CTP). Drainage from the Eductor Decant Facility currently discharges directly into a 48-inch diameter wastewater trunk line that conveys several million gallons a day of wastewater into the CTP. The new pipe will allow flow to bypass the trunk line and discharge directly in the treatment plant.

This project will construct a new 330 linear foot pipe, with associated appurtenances, between the Decant Facility and the intake structure at the CTP and a large sump manhole to collect debris. Approximately 140 feet of the new sewer main will be installed in a steel casing under Portland Avenue using Jack and Bore Tunneling Methods.



City of Tacoma

**ISSUE:** Wastewater from the Decant Facility contains debris and sediment that settles in the 48-inch diameter trunk line, which then reduces capacity of the trunk line and places the system at risk of a wastewater overflow, especially in high storm events. Two transmission crews are tasked with bi-weekly cleanings of the 48-inch trunk line to remove this debris, which is a strain on resources that takes away from other preventative and corrective maintenance actions needed. Additionally, the septage receiving station must be shut down during maintenance activities, requiring septage customers to schedule around cleaning activities.

**ALTERNATIVES:** Taking no action would require crews to continue bi-weekly cleanings indefinitely, cause more wear on equipment, pull staff from other necessary tasks, and limit disposal working hours for septage customers.

**COMPETITIVE SOLICITATION:**

Request for bid Specification No. ES22-0265F was opened August 16, 2022. Three companies were invited to bid in addition to normal advertising of the project. Three submittals were received.

Northwest Cascade, Inc. submitted a bid that resulted in the lowest evaluated submittal. The table below reflects the amount of the base award.

<u>Respondent</u>	<u>Location</u>	<u>Submittal Amount</u>
<b>Northwest Cascade, Inc.</b>	<b>Puyallup, WA</b>	<b>\$916,264</b>
Nova Contracting, Inc.	Littlerock, WA	\$963,000
Nordvind Company, LLC	Enumclaw, WA	\$1,053,847

Pre-bid Estimate: \$824,528

The recommended award is approximately 11 percent above the pre-bid estimate.

**CONTRACT HISTORY:** New Contract

**SUSTAINABILITY:** Installation of the new pipe will create a self-cleansing system that allows crews and equipment to be used on other critical maintenance needs and will reduce the potential for discharge of untreated wastewater into the Puget Sound, resulting in a positive environmental impact.

**EQUITY IN CONTRACTING (EIC) COMPLIANCE:** Not Applicable

**LOCAL EMPLOYMENT AND APPRENTICESHIP TRAINING PROGRAM (LEAP)**

**COMPLIANCE:** The LEAP requirement for this project is 15 percent of the project labor hours must be worked by Local Employees, per TMC 1.90.040.



City of Tacoma

**FISCAL IMPACT:****EXPENDITURES:**

FUND NUMBER & FUND NAME	COST OBJECT (CC/WBS/ORDER)	COST ELEMENT	TOTAL AMOUNT
4300 ES Wastewater Fund	ENV-04024-03-04	5330100	\$1,099,516.80
<b>TOTAL</b>			<b>Up to \$1,099,516.80</b>

**REVENUES:**


FUNDING SOURCE	COST OBJECT (CC/WBS/ORDER)	COST ELEMENT	TOTAL AMOUNT
4300 ES Wastewater Fund	524700	6310010	\$1,099,516.80
<b>TOTAL</b>			<b>Up to \$1,099,516.80</b>


**FISCAL IMPACT TO CURRENT BIENNIAL BUDGET:** \$1,099,516.80, PLUS APPLICABLE TAXES**ARE THE EXPENDITURES AND REVENUES PLANNED AND BUDGETED?** Yes**IF EXPENSE IS NOT BUDGETED, PLEASE EXPLAIN HOW THEY ARE TO BE COVERED.** N/A


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City Manager/Deputy City Manager

DS 9/16/2022  


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**TO:** Mayor and City Council  
**FROM:** Elizabeth Pauli, City Manager; Melanie Harding, Assistant to the City Manager; Ben Thurgood, Continuous Improvement; Matt Janzow, Continuous Improvement  
**COPY:** Chief Tory Green, Tacoma Fire Department; Chief Avery Moore, Tacoma Police Department; Allyson Griffith, Interim Neighborhood Community Services Director;  
**SUBJECT:** **Update and Overview of Alternative Response in the City of Tacoma**  
**DATE:** September 22, 2022

### REPORT SECTIONS

- Background
- Defining Alternative Response
- Implementation Challenges & Concerns
- Alternative Response Efforts: Homeless Outreach
- Alternative Response Efforts: Mental & Behavioral Health Crisis Team
- Alternative Response Efforts: Community Safety Officers
- Quick links to Additional Resources
- Does the City have an Office of Community Safety?
- Enhanced Response: Community Trauma Response Team

### BACKGROUND

As most recently outlined in a [Memo provided to the Council in the June 23, 2022](#) City Manager's Report, staff continues to advance the [21<sup>st</sup> Century Policing](#) and [Matrix Alternative Response Study \(Matrix Study\)](#) recommendations on alternatives to law enforcement responses.

Through conversations with the Mayor and Council (most recently in the Committee of the Whole meeting on August 16, 2022 ([Video](#) | [Agenda](#)) and communications such as the [petition submitted to the City](#) on February 22, 2022, we know that alternative response remains a priority to the community and our elected leaders.

To update the Mayor and Council on our work and provide a foundation for further conversations with the community, this report serves as an updated overview of the work to-date and next steps in each unique area that falls under the umbrella of Alternative Response.

### DEFINING ALTERNATIVE RESPONSE

In each conversation on this topic, we have learned that 'Alternative Response' is defined by individuals in many different ways. To ensure shared understanding, we begin this update by clearly defining the areas of alternative response defined by the Matrix Study as well as a few other topics that are frequently raised in these discussions.



Three are alternative responses that were identified in the Matrix Study completed in May 2021:

## **MATRIX STUDY RECOMMENDATION AREAS**

### **1. Homeless Outreach**

Shift certain types of homelessness responses and proactive outreach efforts to a non-police response.

### **2. Mental and Behavioral Health Crisis Response Team (MBHCRT)**

Provide a mobile crisis response team for mental, behavioral, and crisis emergency response that is independent of the police department (or is staffed by civilians).

### **3. Community Service Officers**

Create and deploy a new civilian, non-commissioned, unarmed Community Service Officer classification to respond to a wide range of non-violent, non-emergency, and low-risk calls.

The City remains committed to implementing changes and enhancements aligned with the Matrix Study to the extent they are feasible and subject to collective bargaining.

## **IMPLEMENTATION CONSIDERATIONS & CHALLENGES**

In each of these areas, there are some common themes to be considered in the process of implementation:

- **Workforce Shortages**

Healthcare workers, including those in behavioral health, and public safety workers are in short supply and high demand in our region and across the county. Difficulties filling vacancies are being seen across sectors.

- **Labor & Collective Bargaining**

Response to calls for service is largely represented work. Any alternative response involving shifting work away from current bargaining units is fully contingent upon the consent of those union partners to allow the work to be performed by individuals outside the bargaining unit. Conversations with our union partners are essential as we look at how to implement the Matrix Study recommendations.

- **Identifying Ongoing Funding**

Identifying a funding source is a necessary step when enhancing or establishing City Services. Funding in the current budget as well as the proposed budget will continue to advance the City's response to Alternative Response recommendations number 1 through enhancements to our HEAL team. The current and proposed budget also include funding designated for



implementation of recommendations two and three as those recommendations complete the evaluation and bargaining processes. Funding includes one-time American Rescue Plan Act (ARPA) dollars in the amount of \$400,000 set aside for this purpose in 2021 as well as one-time non-departmental funding remaining from the \$500,000 set aside for 21<sup>st</sup> Century Policing recommendation implementation and transformation in the current 2021-2022 budget.

#### **ALTERNATIVE RESPONSE EFFORTS: HOMELESS OUTREACH**

##### **EFFORTS TO DATE**

- Neighborhood and Community Services (NCS) conducted recruitment and hiring efforts to increase the number of homeless outreach workers in alignment with the Matrix Study, allowing NCS staff to work in pairs and shift over time to an outreach response that does not lead with enforcement personnel when practicable. Financial support for this expanded capacity will be included in the proposed 2023-2024 budget.
- In alignment with the Matrix Study, new identifiers were added to South Sound 911 calls in April 2021 which require calls to be identified as being: (1) Related to homelessness; (2) Related to mental health; (3) Related to both mental health and homelessness; or (4) Related to neither. This will allow us to better collect and assess call data for possible alternative responses going forward.

##### **IMPLEMENTATION CONSIDERATIONS & CHALLENGES UNIQUE TO THIS EFFORT**

- Some outreach efforts can be undertaken by NCS alone, not all outreach and services can be done completely independently of law enforcement. (See next section.)

##### **EFFORTS ONGOING**

- Criteria will need to be developed that allow for expanded use of non-police outreach and services while adequately addressing the health and safety of the public and city staff.
- NCS is considering criteria for response in various scenarios such as posting and removal of encampments and/or locations of a certain size, not visible from a roadway, or have a history of aggressive or unsafe interactions.

#### **ALTERNATIVE RESPONSE EFFORTS: MENTAL & BEHAVIORAL HEALTH CRISIS RESPONSE TEAM (MBHCRT)**

Much work has been done to evaluate implementation of this recommendation (see the detail below). One of the initial findings from this work is the lack of workforce availability of the model recommended in the study. This is the result of two related findings: (1) As mentioned throughout this summary, mental health professionals are in great demand and short supply (especially for field positions as considered here); (2) Many mental health providers are reluctant to respond to these kinds of calls without support from law enforcement.



In light of these findings, we are considering a range of options for providing the best crisis response for Tacoma in alignment with the spirit of the Matrix Study and the Council’s desired goal to increase community safety by increasing “effective and appropriate mental health response that results in individuals receiving services” without utilizing commissioned law-enforcement officers.

In practice, a service like this could be viewed as a third kind of emergency response (in addition to Fire and Police) that is appropriately resourced to provide services tailored to behavioral health crisis. Due to the prevalence of co-occurring physical and behavioral health issues among those experiencing crisis, both the Matrix Study and staff subject matter experts recommend first-aid services be considered as a part of these response teams. In this response model, police would serve as back up to this team as it currently does for Fire Department calls.

Staff are working to apply their learnings on local and national crisis response while determining what might be feasible in Tacoma. In other cities with dispatched crisis response such as Denver, services have often begun with a team responding to only a small percentage of calls during select hours that have historically shown a higher need. These teams can begin learning more about community needs and adapting to best serve them while building capacity and developing/refining dispatch protocols and practices. While not direct dispatched, this model is similar operationally to the early stages of some existing behavioral health services such as the Comprehensive Life Resources’ Mobile Community Intervention Response Team (MCIRT) team.

#### **SUMMARY OF EFFORTS TO DATE**

- Consultant Brian Maxey of 21<sup>st</sup> Century Policing, complete [analysis and issues memorandum](#) on February 24, 2022 identifying roadblocks in resource availability and recommending a Request for Proposals (RFP) be issued.
- A Request for Information (RFI) seeking information on available crisis response models was developed with input from internal subject matter experts and with feedback from external partners MultiCare Behavioral Health and the Pierce County Crisis Collaborative and was published on May 4, 2022.
- The RFI Closed with one applicant responding: MedTrust, located in San Antonio, TX.
- Staff conducted a follow up informational interview with the respondent to learn more about their model. Many details of the proposal were subject to available resources in the Tacoma area as confirmed through a current state scan once they had a program manager on the ground in Tacoma.
- Simultaneously, staff from the City’s Fire, Police, and Neighborhood and Community Services Departments evaluated existing City programs and resources that could contribute to an enhanced mental and behavioral health crisis response model.
- The staffing models from the Matrix Study along with input from City subject matter experts informed cost estimates for internal implementation of a fully-operational MBHCRT Team staffed by the City. The proposals, ranging from \$3.49M to \$4.49M per biennium were



developed for review during the City Manager's budget development process. Questions remain on the feasibility of hiring for the number of open positions that would be created on fully-operational teams if funded in the budget process.

- In alignment with the Matrix Study, new identifiers were added to South Sound 911 calls in April 2021 which require calls to be identified as being: (1) Related to homelessness; (2) Related to mental health; (3) Related to both mental health and homelessness; or (4) Related to neither. This will allow us to better collect and assess call data for possible alternative responses going forward. Staff are conducting analysis on initial calls tagged with these identifiers.
- Staff are engaging with South Sound 911 as they move forward on a plan to embed a mental health professional in their dispatch center to determine how this position might assist with a need to dispatch an MBHCRT.
- Staff identified a valuable partnership with the regional Pierce County Crisis Collaborative and assigned a City Manager's Office representative to attend that monthly forum to build relationships, look for opportunities to align strategies with other agencies/providers, and share information and resources across jurisdictions.
- Staff began conversations with a broad range of community partners and continued ongoing research in an effort to identify parallel efforts, including implementation of the crisis response the State is rolling out around the 988 line over an estimated 2-5 years. These conversations have also been useful for understanding barriers and opportunities and have included partners such as community advocates, Beacon Health Options, MultiCare, Comprehensive Life Resources, President of the Washington Designated Crisis Responders, and Metro Parks.
- Staff connected with MultiCare who recently signed a contract with Pierce County Sheriff's office to provide a crisis response team for a law-enforcement led approach to behavioral health crisis. This open line of communication was created to learn about their staffing model and lay the foundation for ongoing collaboration and learning as Tacoma strives to establish a parallel team led by behavioral health experts.
- Staff presented an update to the Joint Municipal Action Committee on August 12, 2022.
- Staff attended a workshop hosted by AWC (in partnership with the Washington Healthcare Authority) to learn about potential grant funding to help cover the costs of implementing alternative response teams.

#### **IMPLEMENTATION CONSIDERATIONS & CHALLENGES UNIQUE TO THIS EFFORT**

- ***Parallel Efforts are underway***  
Both an opportunity as well as a pragmatic consideration, there is a lot of interest and activity underway to expand behavioral health crisis response in our region and in Washington State. Particularly with the existing workforce shortages, this places increased importance on conversations with other entities engaging in this work.

This includes the work being done to enact E2SHB 1477 by the Washington State Healthcare Authority. This work includes enhanced crisis response to ensure everyone who needs it has a person who will come to them or a place to go when they are in crisis. If they find a fiscally



viable model to move forward, Washington State Healthcare Authority's overview of E2SHB 1477 implementation indicates that "the steering committee must analyze options for the location and composition of such services given need and existing resources with the ***requirement that funds from the account supplement, not supplant, existing resources.***" (emphasis added) We want to be sure we understand any impacts and opportunities that the State efforts may provide.

There are also a broad range of partners investing time in regional and state conversations on workforce development in this area. We are connecting partners in this area and learning how we can be effective partners in their efforts. Pierce County has funded a study to learn more about the specific barriers in the behavioral health workforce that is estimated to be complete in early 2023.

- ***Required Credentials Complicate Existing Workforce Barriers***

Medical and behavioral health providers provide critical services that impact the overall wellbeing of individuals. There is high demand in these fields with limited qualified candidates. Those who are qualified for these roles may prefer the routine hours and standardized work environment provided by telework or clinic-based job opportunities. Additionally, state regulations on the qualifications for the formal licenses/certifications needed to provide certain behavioral health services or supervise these work teams are complex. It limits how quickly the workforce can be bolstered.

- ***Not all Behavioral Health Calls can be Completed without a Police Presence***

While some crisis response work can be done by a team designed to respond to behavioral health needs, not all outreach and services can be completely independent of law enforcement. For example, Designated Crisis Responders are dispatched to assess the need for involuntary commitment when someone presents a likelihood of serious harm to themselves or others, and this can include evaluation of community members with a history of committing violent acts.

- ***Sustained Funding***

While not a barrier to implementation, staff cost modeling demonstrated that the implementation costs outlined in the Matrix Study are significantly lower than current estimates, especially in today's competitive labor market.

## **EFFORTS ONGOING**

- We are community members and potential partners in discussions to inform our understanding of this nuanced service area, build relationships, look for opportunities to align strategies with other agencies/providers, gauge local interest in an RFP based on a more specific service model, and share information and resources across jurisdictions.
- City staff are continuing to look at existing programs and services that respond to behavioral health needs and identify any expansions of existing services that can be proposed in alignment with the spirit of the Matrix Study and the Council's desired goal to increase community safety



by increasing “effective and appropriate mental health response that result in individuals receiving services”. We are looking to actively pilot enhancements in the 2023-2024 biennium.

- As part of the development of the City’s 2023 Legislative Agenda, staff are working with community partners around a shared desire to bolster workforce development. This input and some additional staff research will be used to identify available opportunities to reduce barriers and expand the pool of qualified behavioral health and nursing staff through legislative advocacy at the state and federal level.
- On Monday, September 26<sup>th</sup>, staff are attending a meeting convened by State Representative Orwall and Senator Dhingra at as part of their work on the 988 crisis line with State elected leaders, South Sound 911, behavioral health sector representatives, and first responders. The purpose of the meeting is to understand the crisis system in Pierce County and how 988 relates to this work and explore possible cross-training and co-location with 911.
- Staff are actively working to see what efforts could be included as viable service enhancements in the City Managers Proposed budget.

#### **ALTERNATIVE RESPONSE EFFORTS: COMMUNITY SERVICE OFFICER**

Community Service Officers (CSO) are a common classification in many jurisdictions throughout the nation. Across jurisdictions, the responsibilities of a CSO can range from largely clerical and administrative positions to responding to calls for service in alignment with the Matrix Study. Under the Matrix Study, examples of the kinds of calls appropriate for CSO response could include a 911 call to report a burglary where the person who broke in is no longer in the home.

#### **EFFORTS TO DATE**

- TPD prepared a draft classification specification to provide a clear vision of the City’s intent for CSOs as a starting place for bargaining with Local 6. The draft is currently undergoing a final review by Human Resources.

#### **IMPLEMENTATION CONSIDERATIONS & CHALLENGES UNIQUE TO THIS EFFORT**

- The work of this new classification is currently performed in its entirety by members of the Local 6 bargaining unit. Accordingly, any change to this work is subject to agreement with Local 6.
- Because CSOs will be limited-commission officers (much like parking enforcement or animal control), they cannot legally be part of the Local 6 bargaining unit.
- The City is committed to honoring its agreement with Local 6 and working collaboratively to find a mutually agreeable arrangement for the implementation of CSOs.

#### **EFFORTS ONGOING**

- The City and Local 6 will begin negotiations on the classification specification and the proposed body of work for CSOs.



#### QUICK LINKS TO ADDITIONAL RESOURCES

- [CityofTacoma.com/Transform](https://cityoftacoma.com/Transform)
- [21<sup>st</sup> Century Policing Report](#)
- [Matrix Consulting Group Report on Alternative Response Study](#)
- [February 24, 2022 Memo from Consultant Brian Maxey of 21<sup>st</sup> Century Policing](#)
- [June 21, 2022 Memo – City Manager’s Report Update to Council on MBHCT](#)

#### DOES THE CITY HAVE AN OFFICE OF COMMUNITY SAFETY?

This is another question we often hear raised in the conversations on Alternative Response. The short answer is no.

For some in our community, “standing up an Office of Community Safety” means transforming public safety and the implementation of alternative responses.

In alignment with Resolution No. 40622, start-up funding for an Office of Community Safety was included as a placeholder in the City’s 2021-2022 Budget. This funding was intended to allow the City to be responsive to a broader definition of community safety and support the implementation of community-identified transformational initiatives. The City has actively taken on transformation, including many of the recommendations within the 21<sup>st</sup> Policing Report, without establishing a new office.

While we don’t have one specific office, we are not waiting to actively move the transformation of policing and community safety forward. More information on the City’s efforts can be found at <https://cityoftacoma.org/transform>. [Heal the Heart](#) is leading the design of community-driven work related to transformation. City efforts to implement recommended alternative responses to issues that have often involved police response remain underway. The Office of Community Safety remains a viable option to be activated as needed in response to the community and the City’s ongoing work to understand the best fit for alternative response and transformational efforts within the City of Tacoma.

#### SERVICE ENHANCEMENT EFFORTS: COMMUNITY TRAUMA RESPONSE TEAM

There is an additional topic that often comes up in the alternative response conversation – Community Trauma Response Team (CTRT). CTRT has **not** been considered as an alternative to traditional first responders, but is seen as a service **enhancement** that has been of interest to the City since 2015.

The CTRT has been broadly explored by the Community Police Advisory Committee (CPAC) and would provide support to those impacted by a wide range of community trauma involving violence such as homicides, incidents of gun violence and violent crimes, natural disasters, and other incidents resulting in trauma and crisis. CTRT community volunteers are envisioned to provide culturally-competent support to victims, friends, families, and other impacted by trauma after completing an initial certified crisis response program, successfully complete background check, and participate in ongoing monthly supervision and training.





## **EFFORTS TO DATE**

- In 2015, the community members sent the Tacoma City Council a “Petition” to form a “Community Trauma Response Team” that can be deployed when acts of violence occur in the community.
- In 2016, the Community Policy Advisory Committee (CPAC) engaged with NCS staff to review models that would allow the Tacoma Police Department to concentrate on their assigned duties while CTRT provided emotional supports to impacted community members.
- In September 2019, the City Released a Notice of Funding Availability to identify a crisis responder to manage a CTRT program. Only one agency responded.
- During contract negotiations the responding agency declined to contract with the City because they felt the services they offered were similar to the Tacoma-Pierce County Chaplaincy (TPCC), and there would not be enough work for both agencies.
- The responding agency that applied for funding notified TPCC that the City had funding for a CTRT.
- At the recommendation of CPAC, the City continued to negotiate a contract with the responding agency (unsuccessfully), including a meeting with the City Manager, and letters of support from both the Police and Fire Chiefs.
- In 2020, the City contracted with TPCC to operate the CTRT program. In June 2021, in response to community concerns, the contract with TPCC was terminated (the program was never launched).

## **IMPLEMENTATION CONSIDERATIONS & CHALLENGES UNIQUE TO THIS EFFORT**

- We have experienced difficulty in finding an operator to mobilize community volunteers to assist individuals impacted by violence with culturally competent social and emotional supports as well as resources.

## **EFFORTS ONGOING**

- Staff continues to work with CPAC, and community to identify a strategy to implement a CTRT model.



## MEETINGS FOR THE WEEK OF

SEPTEMBER 26, 2022 THROUGH SEPTEMBER 30, 2022

TIME	MEETING	LOCATION
<b>MONDAY, SEPTEMBER 26, 2022</b>		
5:00 PM	Local Improvement District Meeting *	Please visit <a href="https://cityoftacoma.org/hearingexaminer">https://cityoftacoma.org/hearingexaminer</a>
5:30 PM	Bicycle & Pedestrian Technical Advisory Group	Join Zoom Meeting at: <a href="https://zoom.us/j/99545896138">https://zoom.us/j/99545896138</a> Telephonic: Dial 253-215-8782 Meeting ID: 995 4589 6138 Passcode: 762319
5:30 PM	Commission on Immigrant and Refugee Affairs	Join Zoom Meeting at: <a href="https://zoom.us/j/91791840410">https://zoom.us/j/91791840410</a> Telephonic: Dial 253-215-8782 Meeting ID: 917 9184 0410 Passcode: 614650
6:00 PM	Metro Parks Tacoma Board of Commissioners	4702 S 19th St., Metro Parks Headquarters Zoom information can be found at <a href="http://www.metroparkstacoma.org">www.metroparkstacoma.org</a>
<b>TUESDAY, SEPTEMBER 27, 2022</b>		
9:00 AM	Hearing Examiner's Hearing*	Please visit <a href="https://cityoftacoma.org/hearingexaminer">https://cityoftacoma.org/hearingexaminer</a>
10:00 AM	Economic Development Committee	747 Market St., Municipal Bldg., Conf. Rm. 248 Join Zoom Meeting at: <a href="https://zoom.us/j/86824127684">https://zoom.us/j/86824127684</a> Telephonic: Dial 253-215-8782 Meeting ID: 868 2412 7684 Passcode: 614650
11:00 AM	Bid Opening**	Please visit <a href="http://www.tacomapurchasing.org">http://www.tacomapurchasing.org</a>
NOON	City Council Study Session	747 Market St., Municipal Bldg., Council Chambers Join Zoom Meeting at: <a href="https://zoom.us/j/89496171192">https://zoom.us/j/89496171192</a> Telephonic: Dial 253-215-8782 Meeting ID: 894 9617 1192 Passcode: 896569
3:00 PM	City Council Committee of the Whole	747 Market St., Municipal Bldg., Council Chambers
5:00 PM	City Council Meeting	747 Market St., Municipal Bldg., Council Chambers Join Zoom Meeting at: <a href="https://zoom.us/j/84834233126">https://zoom.us/j/84834233126</a> Telephonic: Dial 253-215-8782 Meeting ID: 848 3423 3126 Passcode: 349099
6:00 PM	City Council Virtual Forum	747 Market St., Municipal Bldg., Council Chambers Join Zoom Meeting at: <a href="https://zoom.us/j/84834233126">https://zoom.us/j/84834233126</a> Telephonic: Dial 253-215-8782 Meeting ID: 848 3423 3126 Passcode: 349099
<b>WEDNESDAY, SEPTEMBER 28, 2022</b>		
3:00 PM	Public Utility Board Study Session	3628 S 35th St., TPU – Ground Floor Auditorium Join Zoom Meeting at: <a href="https://zoom.us/j/81336402669">https://zoom.us/j/81336402669</a> Telephonic: Dial 253-215-8782 Meeting ID: 813 3640 2669
4:30 PM	Infrastructure, Planning, and Sustainability Committee	747 Market St., Municipal Bldg., Conf. Rm. 248 Join Zoom Meeting at: <a href="https://zoom.us/j/86227234162">https://zoom.us/j/86227234162</a> Telephonic: Dial 253-215-8782 Meeting ID: 862 2723 4162 Passcode: 614650
4:45 PM	Tacoma Housing Authority – Board of Commissioners	Join Zoom Meeting at: <a href="https://zoom.us/j/82245634727">https://zoom.us/j/82245634727</a> Telephonic: Dial 253-215-8782 Meeting ID: 822 4563 4727
5:00 PM	Metro Parks Tacoma Board of Commissioners – Capital Improvement Committee	4702 S 19th St., Metro Parks Headquarters Zoom information can be found at <a href="http://www.metroparkstacoma.org">www.metroparkstacoma.org</a>
5:30 PM	Landmarks Preservation Commission	Join Zoom Meeting at: <a href="https://zoom.us/j/88592995176">https://zoom.us/j/88592995176</a> Telephonic: Dial 253-215-8782 Meeting ID: 885 9299 5176
6:30 PM	Public Utility Board Meeting	3628 S 35th St., TPU – Ground Floor Auditorium Join Zoom Meeting at: <a href="https://zoom.us/j/84626080846">https://zoom.us/j/84626080846</a> Telephonic: Dial 253-215-8782 Meeting ID: 846 2608 0846
<b>THURSDAY, SEPTEMBER 29, 2022</b>		
9:00 AM	Hearing Examiner's Hearing*	Please visit <a href="https://cityoftacoma.org/hearingexaminer">https://cityoftacoma.org/hearingexaminer</a>

**FRIDAY, SEPTEMBER 30, 2022**

**NO MEETINGS SCHEDULED**



Meeting sites are accessible to people with disabilities. People with disabilities requiring special accommodations should contact the appropriate department(s) 48 hours prior to the meeting time.

\* Hearing Examiner's Hearings and Local Improvement District Meetings meet on an as-needed basis. Please contact the Hearing Examiner's Office at (253) 591-5195 to confirm whether a meeting will be held this week. Hearings may be held at various times throughout the day.

\*\* Bid Opening will be held on an as-needed basis. Please contact the Finance Procurement and Payables Office at 253-502-8468 or [www.tacomapurchasing.org](http://www.tacomapurchasing.org) to confirm whether Bid Opening will be held.



# Citywide Weekly Briefing for 12 September 2022 to 18 September 2022

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	13-Sep-2021	12-Sep-2022	23-Aug-2021	22-Aug-2022	01-Jan-2021	01-Jan-2022			
	19-Sep-2021	18-Sep-2022	19-Sep-2021	18-Sep-2022	18-Sep-2021	18-Sep-2022			
<b>Persons</b>	<b>95</b>	<b>88</b>	<b>380</b>	<b>340</b>	<b>3115</b>	<b>3556</b>	7.4% ▼	10.5% ▼	14.2% ▲
Assault	88	83	350	312	2852	3252	5.7% ▼	10.9% ▼	14.0% ▲
Homicide (doesn't include Negligent/Justifiable)	0	1	2	5	20	33	NC	150.0% ▲	65.0% ▲
Kidnapping/Abduction	0	2	5	9	40	59	NC	80.0% ▲	47.5% ▲
Sex Offenses, Forcible	7	2	23	14	203	212	71.4% ▼	39.1% ▼	4.4% ▲
<b>Property</b>	<b>524</b>	<b>370</b>	<b>1987</b>	<b>1791</b>	<b>15156</b>	<b>20895</b>	29.4% ▼	9.9% ▼	37.9% ▲
Arson	5	3	16	19	189	198	40.0% ▼	18.8% ▲	4.8% ▲
Burglary/Breaking and Entering	43	36	167	146	1378	1834	16.3% ▼	12.6% ▼	33.1% ▲
Counterfeiting/Forgery	2	0	11	2	75	52	100.0% ▼	81.8% ▼	30.7% ▼
Destruction/Damage/Vandalism of Property	130	101	583	506	4303	5518	22.3% ▼	13.2% ▼	28.2% ▲
Fraud	15	15	50	50	454	453	0.0%	0.0%	0.2% ▼
Larceny/Theft	230	122	837	660	6109	8164	47.0% ▼	21.1% ▼	33.6% ▲
Motor Vehicle Theft	78	75	247	325	2052	3629	3.8% ▼	31.6% ▲	76.9% ▲
Robbery	19	10	58	40	341	569	47.4% ▼	31.0% ▼	66.9% ▲
Stolen Property	2	8	16	40	219	435	300.0% ▲	150.0% ▲	98.6% ▲
<b>Society</b>	<b>5</b>	<b>5</b>	<b>28</b>	<b>28</b>	<b>344</b>	<b>327</b>	0.0%	0.0%	4.9% ▼
Drug/Narcotic	1	3	7	11	138	92	200.0% ▲	57.1% ▲	33.3% ▼
Pornography/Obscene Material	3	0	5	1	24	21	100.0% ▼	80.0% ▼	12.5% ▼
Prostitution	0	0	0	0	4	3	0.0%	0.0%	25.0% ▼
Weapon Law Violations	1	2	16	16	176	211	100.0% ▲	0.0%	19.9% ▲
<b>Citywide Totals</b>	<b>624</b>	<b>463</b>	<b>2395</b>	<b>2159</b>	<b>18615</b>	<b>24778</b>	<b>25.8% ▼</b>	<b>9.9% ▼</b>	<b>33.1% ▲</b>

## Last 7 Days

### Notes:

- There was 1 Homicide offense during the last 7 days.
- 61.4% (51/83) of the Assaults were coded Simple Assault.
- There were 54 DV-related offenses.
- 66.7% (36/54) of the DV-related offenses were Persons.
- 39.8% (33/83) of the Assaults were DV-related.
- DV-related Offenses: 56 ↘ 54
- There was 1 Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 87 ↘ 52

### Top 5 Locations - Compared to last year

- 4502 S Steele St: 18 ↘ 13
- 7414 S Hosmer St: 0 ↗ 6
- 7041 Pacific Ave: 0 ↗ 6
- 3320 S 23rd St: 0 ↗ 5
- 7250 Pacific Ave: 2 ↗ 5

### Top 5 Offense Locations - Compared to last year

- Parking Lot: 137 ↘ 100
- Street/Right Of Way: 97 ↘ 72
- Single Family Residence: 54 ↗ 63
- Apartment: 45 ↘ 34
- Other Business: 15 ↗ 20



# Sector 1 Weekly Briefing for 12 September 2022 to 18 September 2022

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	13-Sep-2021	12-Sep-2022	23-Aug-2021	22-Aug-2022	01-Jan-2021	01-Jan-2022			
	19-Sep-2021	18-Sep-2022	19-Sep-2021	18-Sep-2022	18-Sep-2021	18-Sep-2022			
<b>Persons</b>	<b>20</b>	<b>24</b>	<b>88</b>	<b>79</b>	<b>771</b>	<b>865</b>	20.0%▲	10.2%▼	12.2%▲
Assault	19	23	81	73	711	776	21.1%▲	9.9%▼	9.1%▲
Homicide (doesn't include Negligent/Justifiable)	0	1	1	1	6	7	NC	0.0%	16.7%▲
Kidnapping/Abduction	0	0	2	1	6	20	0.0%	50.0%▼	233.3%▲
Sex Offenses, Forcible	1	0	4	4	48	62	100.0%▼	0.0%	29.2%▲
<b>Property</b>	<b>109</b>	<b>80</b>	<b>421</b>	<b>409</b>	<b>3338</b>	<b>4879</b>	26.6%▼	2.9%▼	46.2%▲
Arson	0	2	3	5	84	58	NC	66.7%▲	31.0%▼
Burglary/Breaking and Entering	10	7	36	35	292	473	30.0%▼	2.8%▼	62.0%▲
Counterfeiting/Forgery	0	0	2	1	20	14	0.0%	50.0%▼	30.0%▼
Destruction/Damage/Vandalism of Property	31	30	146	151	1092	1485	3.2%▼	3.4%▲	36.0%▲
Fraud	2	1	7	10	92	75	50.0%▼	42.9%▲	18.5%▼
Larceny/Theft	47	19	163	131	1185	1726	59.6%▼	19.6%▼	45.7%▲
Motor Vehicle Theft	14	16	46	63	423	838	14.3%▲	37.0%▲	98.1%▲
Robbery	5	2	16	6	84	95	60.0%▼	62.5%▼	13.1%▲
Stolen Property	0	3	2	7	52	108	NC	250.0%▲	107.7%▲
<b>Society</b>	<b>0</b>	<b>1</b>	<b>3</b>	<b>3</b>	<b>76</b>	<b>81</b>	NC	0.0%	6.6%▲
Drug/Narcotic	0	1	0	3	30	21	NC	NC	30.0%▼
Pornography/Obscene Material	0	0	0	0	1	4	0.0%	0.0%	300.0%▲
Prostitution	0	0	0	0	1	0	0.0%	0.0%	100.0%▼
Weapon Law Violations	0	0	3	0	44	56	0.0%	100.0%▼	27.3%▲
<b>Sector Totals</b>	<b>129</b>	<b>105</b>	<b>512</b>	<b>491</b>	<b>4185</b>	<b>5825</b>	18.6%▼	4.1%▼	39.2%▲

## Last 7 Days

### Notes:

- There was 1 Homicide offense during the last 7 days.
- 65.2% (15/23) of the Assaults were coded Simple Assault.
- There were 15 DV-related offenses.
- 66.7% (10/15) of the DV-related offenses were Persons.
- 43.5% (10/23) of the Assaults were DV-related.
- DV-related Offenses: 11 ↗ 15
- There were no Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 17 ↘ 12

### Top 5 Locations - Compared to last year

- 1815 S G St: 0 ↗ 4
- 2727 E D St: 2 ↗ 4
- 1019 Pacific Ave: 0 ↗ 4
- 1717 S J St: 0 ↗ 3
- 2734 57th Ave Ne: 0 ↗ 3

### Top 5 Offense Locations - Compared to last year

- Street/Right Of Way: 26 ↘ 22
- Parking Lot: 21 ↘ 19
- Single Family Residence: 7 ↗ 12
- Apartment: 13 ↘ 11
- Other Business: 5 ↗ 7



## Sector 2 Weekly Briefing for 12 September 2022 to 18 September 2022

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	13-Sep-2021	12-Sep-2022	23-Aug-2021	22-Aug-2022	01-Jan-2021	01-Jan-2022			
	19-Sep-2021	18-Sep-2022	19-Sep-2021	18-Sep-2022	18-Sep-2021	18-Sep-2022			
<b>Persons</b>	<b>23</b>	<b>17</b>	<b>81</b>	<b>74</b>	<b>626</b>	<b>706</b>	26.1% ▼	8.6% ▼	12.8% ▲
Assault	20	17	73	70	567	640	15.0% ▼	4.1% ▼	12.9% ▲
Homicide (doesn't include Negligent/Justifiable)	0	0	0	0	4	1	0.0%	0.0%	75.0% ▼
Kidnapping/Abduction	0	0	1	1	9	9	0.0%	0.0%	0.0%
Sex Offenses, Forcible	3	0	7	3	46	56	100.0% ▼	57.1% ▼	21.7% ▲
<b>Property</b>	<b>155</b>	<b>76</b>	<b>584</b>	<b>467</b>	<b>4179</b>	<b>5338</b>	51.0% ▼	20.0% ▼	27.7% ▲
Arson	2	0	5	3	33	63	100.0% ▼	40.0% ▼	90.9% ▲
Burglary/Breaking and Entering	8	12	43	38	343	375	50.0% ▲	11.6% ▼	9.3% ▲
Counterfeiting/Forgery	1	0	3	0	16	11	100.0% ▼	100.0% ▼	31.3% ▼
Destruction/Damage/Vandalism of Property	35	16	160	112	1141	1439	54.3% ▼	30.0% ▼	26.1% ▲
Fraud	4	4	9	13	116	124	0.0%	44.4% ▲	6.9% ▲
Larceny/Theft	83	20	290	194	1902	2199	75.9% ▼	33.1% ▼	15.6% ▲
Motor Vehicle Theft	19	22	61	89	535	905	15.8% ▲	45.9% ▲	69.2% ▲
Robbery	2	2	10	11	59	155	0.0%	10.0% ▲	162.7% ▲
Stolen Property	1	0	3	5	31	56	100.0% ▼	66.7% ▲	80.6% ▲
<b>Society</b>	<b>2</b>	<b>2</b>	<b>3</b>	<b>8</b>	<b>50</b>	<b>37</b>	0.0%	166.7% ▲	26.0% ▼
Drug/Narcotic	0	1	0	2	12	10	NC	NC	16.7% ▼
Pornography/Obscene Material	1	0	1	1	4	4	100.0% ▼	0.0%	0.0%
Prostitution	0	0	0	0	0	1	0.0%	0.0%	NC
Weapon Law Violations	1	1	2	5	34	22	0.0%	150.0% ▲	35.3% ▼
<b>Sector Totals</b>	<b>180</b>	<b>95</b>	<b>668</b>	<b>549</b>	<b>4855</b>	<b>6081</b>	<b>47.2% ▼</b>	<b>17.8% ▼</b>	<b>25.3% ▲</b>

### Last 7 Days

#### Notes:

- There were no Homicide offense(s) during the last 7 days.
- 82.4% (14/17) of the Assaults were coded Simple Assault.
- There were 7 DV-related offenses.
- 85.7% (6/7) of the DV-related offenses were Persons.
- 35.3% (6/17) of the Assaults were DV-related.
- DV-related Offenses: 13 ▾ 7
- There were no Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 29 ▾ 8

#### Top 5 Locations - Compared to last year

- 3320 S 23rd St: 0 ▴ 5
- 1500 N Warner St: 1 ▾ 2
- There were an additional 17 locations with 2.

#### Top 5 Offense Locations - Compared to last year

- Parking Lot: 43 ▾ 21
- Street/Right Of Way: 24 ▾ 17
- Single Family Residence: 12 ▴ 14
- Apartment: 16 ▾ 10
- Grocery Store: 7 ▾ 5



## Sector 3 Weekly Briefing for 12 September 2022 to 18 September 2022

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	13-Sep-2021	12-Sep-2022	23-Aug-2021	22-Aug-2022	01-Jan-2021	01-Jan-2022			
	19-Sep-2021	18-Sep-2022	19-Sep-2021	18-Sep-2022	18-Sep-2021	18-Sep-2022			
<b>Persons</b>	<b>23</b>	<b>17</b>	<b>82</b>	<b>81</b>	<b>721</b>	<b>836</b>	26.1% ▼	1.2% ▼	16.0% ▲
Assault	22	16	76	75	656	768	27.3% ▼	1.3% ▼	17.1% ▲
Homicide (doesn't include Negligent/Justifiable)	0	0	0	2	3	8	0.0%	NC	166.7% ▲
Kidnapping/Abduction	0	0	1	2	11	12	0.0%	100.0% ▲	9.1% ▲
Sex Offenses, Forcible	1	1	5	2	51	48	0.0%	60.0% ▼	5.9% ▼
<b>Property</b>	<b>148</b>	<b>115</b>	<b>518</b>	<b>462</b>	<b>3925</b>	<b>5638</b>	22.3% ▼	10.8% ▼	43.6% ▲
Arson	1	1	1	4	24	26	0.0%	300.0% ▲	8.3% ▲
Burglary/Breaking and Entering	12	8	47	39	371	491	33.3% ▼	17.0% ▼	32.3% ▲
Counterfeiting/Forgery	1	0	5	1	26	17	100.0% ▼	80.0% ▼	34.6% ▼
Destruction/Damage/Vandalism of Property	35	29	137	114	978	1331	17.1% ▼	16.8% ▼	36.1% ▲
Fraud	4	6	18	11	125	125	50.0% ▲	38.9% ▼	0.0%
Larceny/Theft	59	50	215	180	1680	2403	15.3% ▼	16.3% ▼	43.0% ▲
Motor Vehicle Theft	26	15	72	92	579	948	42.3% ▼	27.8% ▲	63.7% ▲
Robbery	9	3	18	8	98	149	66.7% ▼	55.6% ▼	52.0% ▲
Stolen Property	1	3	4	13	36	136	200.0% ▲	225.0% ▲	277.8% ▲
<b>Society</b>	<b>2</b>	<b>0</b>	<b>9</b>	<b>7</b>	<b>106</b>	<b>93</b>	100.0% ▼	22.2% ▼	12.3% ▼
Drug/Narcotic	1	0	3	1	52	23	100.0% ▼	66.7% ▼	55.8% ▼
Pornography/Obscene Material	1	0	3	0	13	11	100.0% ▼	100.0% ▼	15.4% ▼
Prostitution	0	0	0	0	1	1	0.0%	0.0%	0.0%
Weapon Law Violations	0	0	3	6	38	58	0.0%	100.0% ▲	52.6% ▲
<b>Sector Totals</b>	<b>173</b>	<b>132</b>	<b>609</b>	<b>550</b>	<b>4752</b>	<b>6567</b>	<b>23.7% ▼</b>	<b>9.7% ▼</b>	<b>38.2% ▲</b>

### Last 7 Days

#### Notes:

- There were no Homicide offense(s) during the last 7 days.
- 62.5% (10/16) of the Assaults were coded Simple Assault.
- There were 11 DV-related offenses.
- 72.7% (8/11) of the DV-related offenses were Persons.
- 43.8% (7/16) of the Assaults were DV-related.
- DV-related Offenses: 13 ▾ 11
- There were no Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 28 ▾ 18

#### Top 5 Locations - Compared to last year

- 4502 S Steele St: 18 ▾ 13
- 7414 S Hosmer St: 0 ↗ 6
- 7050 Tacoma Mall Blvd: 3 ↗ 5
- 6002 S Adams St: 3 ↗ 4
- 2424 S 41st St: 5 ▾ 4

#### Top 5 Offense Locations - Compared to last year

- Parking Lot: 57 ▾ 37
- Single Family Residence: 8 ↗ 14
- Street/Right Of Way: 21 ▾ 14
- Department Store: 7 ↗ 10
- Driveway: 4 ↗ 6



## Sector 4 Weekly Briefing for 12 September 2022 to 18 September 2022

The data is not National Incident Based Reporting System (NIBRS) compliant. Do not compare the results with any report using that standard. The data is dynamic and is subject to change and/or revision. The number of distinct offenses listed on a report are counted. This does not represent reports or individuals. All data is compared to last year for the same number of days or date range. Small numbers may cause large percent increases and decreases.

Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	13-Sep-2021	12-Sep-2022	23-Aug-2021	22-Aug-2022	01-Jan-2021	01-Jan-2022			
	19-Sep-2021	18-Sep-2022	19-Sep-2021	18-Sep-2022	18-Sep-2021	18-Sep-2022			
<b>Persons</b>	<b>29</b>	<b>30</b>	<b>129</b>	<b>106</b>	<b>997</b>	<b>1149</b>	3.4%▲	17.8%▼	15.2%▲
Assault	27	27	120	94	918	1068	0.0%	21.7%▼	16.3%▲
Homicide (doesn't include Negligent/Justifiable)	0	0	1	2	7	17	0.0%	100.0%▲	142.9%▲
Kidnapping/Abduction	0	2	1	5	14	18	NC	400.0%▲	28.6%▲
Sex Offenses, Forcible	2	1	7	5	58	46	50.0%▼	28.6%▼	20.7%▼
<b>Property</b>	<b>112</b>	<b>99</b>	<b>464</b>	<b>453</b>	<b>3714</b>	<b>5040</b>	11.6%▼	2.4%▼	35.7%▲
Arson	2	0	7	7	48	51	100.0%▼	0.0%	6.3%▲
Burglary/Breaking and Entering	13	9	41	34	372	495	30.8%▼	17.1%▼	33.1%▲
Counterfeiting/Forgery	0	0	1	0	13	10	0.0%	100.0%▼	23.1%▼
Destruction/Damage/Vandalism of Property	29	26	140	129	1092	1263	10.3%▼	7.9%▼	15.7%▲
Fraud	5	4	16	16	121	129	20.0%▼	0.0%	6.6%▲
Larceny/Theft	41	33	169	155	1342	1836	19.5%▼	8.3%▼	36.8%▲
Motor Vehicle Theft	19	22	68	81	515	938	15.8%▲	19.1%▲	82.1%▲
Robbery	3	3	14	15	100	170	0.0%	7.1%▲	70.0%▲
Stolen Property	0	2	7	15	100	135	NC	114.3%▲	35.0%▲
<b>Society</b>	<b>1</b>	<b>2</b>	<b>13</b>	<b>10</b>	<b>112</b>	<b>116</b>	100.0%▲	23.1%▼	3.6%▲
Drug/Narcotic	0	1	4	5	44	38	NC	25.0%▲	13.6%▼
Pornography/Obscene Material	1	0	1	0	6	2	100.0%▼	100.0%▼	66.7%▼
Prostitution	0	0	0	0	2	1	0.0%	0.0%	50.0%▼
Weapon Law Violations	0	1	8	5	60	75	NC	37.5%▼	25.0%▲
<b>Sector Totals</b>	<b>142</b>	<b>131</b>	<b>606</b>	<b>569</b>	<b>4823</b>	<b>6305</b>	7.7%▼	6.1%▼	30.7%▲

### Last 7 Days

#### Notes:

- There were no Homicide offense(s) during the last 7 days.
- 44.4% (12/27) of the Assaults were coded Simple Assault.
- There were 21 DV-related offenses.
- 57.1% (12/21) of the DV-related offenses were Persons.
- 37.0% (10/27) of the Assaults were DV-related.
- DV-related Offenses: 19 ↗ 21
- There was 1 Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 13 ↗ 14

#### Top 5 Locations - Compared to last year

- 7041 Pacific Ave: 0 ↗ 6
- 7250 Pacific Ave: 2 ↗ 5
- 7630 Pacific Ave: 0 ↗ 3
- 1302 S 38th St: 2 ↗ 3
- 3535 E Portland Ave: 0 ↗ 2
- There were an additional 20 locations with 2.

#### Top 5 Offense Locations - Compared to last year

- Single Family Residence: 27 ↘ 23
- Parking Lot: 16 ↗ 23
- Street/Right Of Way: 26 ↘ 19
- Apartment: 7 ↗ 9
- Other Business: 3 ↗ 6





**City of Tacoma  
Public Utility Board  
Study Session**

**September 28, 2022; 3:00 p.m.  
Tacoma Public Utilities, Ground Floor Auditorium  
3628 South 35<sup>th</sup> Street, Tacoma WA 98409**

Join remotely: <https://us06web.zoom.us/j/81336402669>  
or by dialing 253-215-8782 and entering meeting ID 813 3640 2669

**Call to Order**

**Roll Call**


The Public Utility Board will hold a study session with staff to discuss the following:

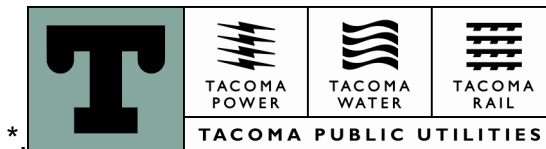
<b>Approximate Time</b>	<b>Topic</b>	<b>Presenter(s)</b>
3:00 – 3:15	Tacoma Power: Permit and Inspection Fee Update	Ying Hall, Section Mgr; Chad Edinger, Asst. Power Section Mgr.
3:20 – 4:05	Tacoma Water: Preliminary Budget Review	Scott Dewhirst, Water Supt; Jodi Collins, Asst. Water Division Mgr.
4:15 – 5:00	Tacoma Power: Preliminary Budget Review	Chris Robinson, Power Supt; Michelle Rhubright, Power Supv; Ying Hall, Power Section Mgr.
5:05 – 5:25	Customer Services: Enhanced Bill Credit Assistance Program and Bill Impact	Ying Hall, Power Section Mgr; Lyna Vo, Sr. Utilities Economist; Francine Artis, Interim Customer Services Mgr.

**Adjournment**

The Public Utility Board may enter into a closed or executive session at any time during an open public meeting as provided by law.

Charleen Jacobs  
Public Utility Board Office  
253-502-8201

	The City of Tacoma does not discriminate on the basis of disability in any of its programs, activities, or services. To request this information in an alternative format or to request a reasonable accommodation, please contact the TPU Director's Office at 253-502-8201. TTY or speech to speech users please dial 711 to connect to Washington Relay services.
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**City of Tacoma  
Public Utility Board Meeting**

Including  
**PUBLIC HEARING** at on the TPU 2023/2024 biennial budget  
and proposed rates

September 28, 2022; 6:30 p.m.  
Tacoma Public Utilities – Ground Floor Auditorium  
3628 S 35<sup>th</sup> Street, Tacoma WA 98409

Join remotely: <https://us06web.zoom.us/j/84626080846>  
or by dialing 253-215-8782 and entering meeting ID: 846 2608 0846

**Call to Order**

**Roll Call**

- A. Approve Minutes of Previous Meetings**
- B. Comments by the Public**
- C. Recognition: Completion of Barrier Dam Project**
- D. Regular Agenda**

**Departmental**

- D-1 Resolution U-11342– Award contracts and approve purchases:
  - 1. Award two-year contract to Motorola Solutions, Inc., for the installation of radios, network equipment, and antennas for the Cowlitz, Cushman, and Nisqually hydro projects (\$2,412,241, plus applicable taxes, plus twelve years warranty and maintenance with the option to renew for additional annual maintenance periods for a projected contract amount of \$4,100,559, plus applicable taxes) [John Zwosta, Power Engineer];
  - 2. Increase contract to Stantec Consulting, Inc., for additional engineering services for the Alder Unit 11 rebuild design-build project (\$334,000, plus applicable taxes. Cumulative total \$1,506,540, plus applicable taxes) [David Wagner, Project Manager];
  - 3. Award contract to Coast Rail, Inc., for approximately 2,400 lineal feet of railroad track, to include three turnouts and other associated track renewals (\$1,029,991, plus applicable taxes) [Kyle Kellem, Roadmaster].
- D-2 Resolution U-11343 – Authorize execution of a collective bargaining agreement with the International Brotherhood of Electrical Workers, Local 483, Water Division Unit, effective January 1, 2022 through December 31, 2024 (Dylan Carlson, Sr. Labor Relations Manager) **To Council October 11, 2022.**

### Tacoma Power

- D-3 Resolution U-11344 - In alignment with the City of Tacoma write-off policy 2.05, write off the remaining balance of \$30,595.88 invoiced to CDK Construction Services for property damages occurring on January 28, 2019 as uncollectible as the final charge of \$42,146.60 has been generated and all reasonable collection efforts have taken place (Roberta Cox, Asst. Power Section Mgr).

### Tacoma Water

- D-4 Resolution U-11345 – Authorize Tacoma Water to enter into a water supply agreement with WestRock (Scott Dewhirst, Water Superintendent).

## **E. Reports of the Director**

- Strategic Directive Four (SD4, Stakeholder Engagement) Update

## **F. Overview of 2023/2024 TPU Biennial Budget and Proposed Rates**

### **Public Hearing on 2023/2024 TPU Biennial Budget and Proposed Rates**

## **G. Departmental**

- G-1 Resolution U-11346 – Commendatory Resolution recognizing Chrissy Cooley for her service as a TPU Board Member.

## **H. Final comments by the Board**

## **I. Adjournment**

The Public Utility Board may enter into a closed or executive session at any time during an open public meeting as provided by law.



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Date	Meeting	Subject	Department	Background
September 27, 2022	City Council Study Session (hybrid Council Chambers /dial-in 12:00 pm)	Federal Agenda Updates	Government Relations Rosa McLeod and Jen Covino (in-person)	
		Homelessness Update and Strategy	Neighborhood and Community Services - Allyson Griffith (in-person)	
	Committee of the Whole (Council Chambers )	Safety Training	Safety - Laurie Hardie, Judd Johnson & Justin Davis (in-person)	
	City Council Meeting (hybrid Council Chambers /dial-in 5:00 PM)			
October 4, 2022	City Council Study Session (hybrid Council Chambers /dial-in 12:00 pm)	Proposed Budget - City Manager's Office	City Manager's Office (in-person)	
	City Council Meeting (hybrid Council Chambers /dial-in 5:00 PM)			
October 11, 2022	Joint City Council / Tacoma Public Utility Board Study Session (hybrid Council Chambers /dial-in 12:00 pm)	Proposed Budget - Public Works, Environmental Services and Tacoma Public Utilities	Public Works - Josh Diekmann, Environmental Services - Mike Slevin, Tacoma Public Utilities - Jackie Flowers (in-person)	
		Affordable Housing Action Strategy Update (AHAS)	Media and Communications - Jacques Colon, Ted Richardson CED- Felicia Medlen, CI - Steven Swada (in-person)	
	City Council Meeting (hybrid Council Chambers /dial-in 5:00 PM)	Anti-Racist Transformation	Public Works - Josh Diekmann (in-person)	
October 18, 2022	City Council Study Session (hybrid Council Chambers /dial-in 12:00 pm)	Proposed Budget - Neighborhood and Community Services Tacoma Fire Department, and Community and Economic Development	NCS- Allyson Griffith, Tacoma Fire Department - Tory Green, CED - Jeff Robinson (in-person)	
	City Council Meeting (hybrid Council Chambers /dial-in 5:00 PM)			
October 25, 2022	City Council Study Session (hybrid Council Chambers /dial-in 12:00 pm)	Proposed Budget - Tacoma Public Library, Planning and Development Services and Tacoma Police Department	Tacoma Public Library - Kate Larson, TPD - Chief Moore, PDS- Peter Huffman (in-person)	
	City Council Meeting (hybrid Council Chambers /dial-in 5:00 PM)			

<b>Economic Development Committee (EDC)</b>			
<b>Committee Members: Blocker (Chair), Daniels (Vice-Chair), Diaz, Bushnell, Alternate-Rumbaugh</b> <b>Executive Liaison: Jeff Robinson; Coordinator - Cathy Sims</b>		<b>2nd, 4th, and 5th Tuesdays</b> <b>10:00 a.m.</b> <b>Hybrid: In-Person &amp; Virtual meeting</b>	CBC Assignments: •Tacoma Arts Commission •Greater Tacoma Regional Convention Center Public Facilities District •City Events and Recognition Committee •Tacoma Creates Advisory Board •Equity in Contracting Advisory Committee
	<b>Topic</b>	<b>Presenter</b>	<b>Description</b>
<b>September 27, 2022</b>	City Events and Recognitions Committee (CERC) Interviews	Doris Sorum, City Clerk	
<b>October 11, 2022</b>	Update on Maritime Blue Incubator	Patricia Beard, Community and Economic Developmt	
	Port of Tacoma Update	Eric Johnson, the Port Executive Director	Current initiatives
<b>October 25, 2022</b>	The Future Foss Waterway Real Estate Developments. (Sites 9, 10 & 11)	Pat Beard, CED	

<b>Infrastructure, Planning and Sustainability Committee (IPS)</b>			
<b>Committee Members: Walker (Chair), Hines, Diaz &amp; Ushka;          Alternate-Bushnell          Executive Liaison: Mike Slevin; Coordinator: Cathy Sims,</b>		<b>2nd and 4th Wednesdays          4:30pm          Hybrid: In-Person &amp; Virtual Meeting</b>	<b>CBC Assignments: •Sustainable Tacoma          Commission •Planning Commission          •Landmarks Preservation Commission •Board          of Building Appeals •Transportation          Commission</b>
	<b>Topic</b>	<b>Presenters</b>	<b>Description</b>
<b>September 28, 2022</b>	Sustainable Tacoma Commission's Annual Report	Patrick Babbitt, Management Analyst II OEPS Sustainability	
	Climate Action Plan Budget Proposal	Jim Parvey, OEPS, Kristin Lynett, Management Analyst II, OEPS	
	ADU Update	Steven Antupit, Senior Planner, PDS and Elliott Barnett, Senior Planner, PDS	What came out of the developer round table that has to go to IPS? Utilities, permit waivers, over of what was given at GPFC & code /policy
<b>October 12, 2022</b>	Home In Tacoma – Phase 2: Zoning Framework Policy Options, Decision-Making Approach and Impacts Analysis Approach	Elliott Barnett, Senior Planner, PDS (confirmed)	Discuss the IPS Committee's role and schedule for developing Home In Tacoma – Phase 2 alternatives.
	Transfer of Development Rights (TDR) Update	Elliott Barnett, Senior Planner, PDS	Chair Walker/ VC Hines want to know how many people have taken advantage of it and how it worked.
<b>October 26, 2022</b>	Capital Facilities Program	Katie Johnston, OMB	

Government Performance and Finance Committee			
<b>Committee Members: Hines (Chair), Walker (Vice Chair), Rumbaugh, and Bushnell Alternate - Daniels</b>  <b>Executive Liaison: Andy Cherullo; Coordinator - Claire Goodwin</b> <input type="checkbox"/>		<b>1st and 3rd Tuesdays</b> <b>10am</b> <b>Room 248</b>	<b>CBC Assignments: •Public Utility Board •Board of Ethics •Audit Advisory Board •Civil Service Board</b>
	Topic	Presenter	Description
<b>October 4, 2022</b>	TPU Final Rates Proposal prior to Council Consideration	Jackie Flowers, Director Tacoma Public Utilities	An informational briefing on TPU's proposed budget and rates.
	Creation of Repair and Replacement Fund	Nick Anderson, Management Analyst; Katie Johnston, Budget Officer	Staff will present policy recommendations and propose funding sources for the creation of a fund dedicated for repair and replacement projects at municipal facilities.
	Amendments to Tacoma Municipal Code 6B.220 - For-Hire Regulations	Danielle Larson, Tax & License Division Manager; Andy Cherullo, Finance Director	Removing license regulations related to Transportation Network Companies (TNC) and Drivers as a result of State legislation pre-empting cities from regulating the TNC industry.
	Accessory Dwelling Units (ADUs)	Stephen Antupit, Senior Planner, Planning and Development Services	Committee discussion on policy options to recommend to full Council regarding Accessory Dwelling Units.
<b>October 18, 2022</b>	Accessory Dwelling Units (ADUs) [HOLD]		
	Review Senate Bill 5755 (2022)	Andy Cherullo, Finance Director; Jeff Robinson, Director, Community and Economic Director	Review legislation passed in 2022.
	MFTE Update	Debbie Bingham, Project Manager, Community and Economic Development Department	An review of the MFTE program over the past year.

<b>Community Vitality and Safety</b>			
<b>Committee Members: Ushka (Chair), Blocker (Vice-Chair), Rumbaugh, Daniels, Alternate-Hines</b>		<b>2nd and 4th Thursdays</b>	CBC Assignments: Community's Police Advisory Committee • Human Services Commission • Human Rights Commission • Housing Authority • Commission on Disabilities • Library Board • Tacoma Community Redevelopment Authority • Commission on Immigrant and Refugee Affairs
<b>Executive Liaison: Jacques Colon; Staff Support - Ted Richardson</b>		<b>4:30 p.m.</b>	
		<b>Room 248</b>	
	Topic	Presenter	Description
<b>October 13, 2022</b>	HOLD Anti-Displacement Follow-up		
<b>October 27, 2022</b>	HOLD for Tenant-Landlord Follow-up		