



WEEKLY REPORT TO THE CITY COUNCIL

August 11, 2016

Members of the City Council
City of Tacoma, Washington

Dear Mayor and Council Members:

STUDY SESSION/WORK SESSION

1. The **Joint City Council/Public Utility Board Study Session** of Tuesday, August 16, 2016, will be held in Room 16 of the Tacoma Municipal Building North, at Noon. The discussion item will be: (1) **Click! Updates**. Immediately following the Joint Study Session, there will be a regular City Council Study Session with the following discussion items: (1) **Council Consideration Request – Peace Community Center Capital Campaign**; (2) **Council Consideration Request – Plaque on 11th Street Murray Morgan Bridge**; (3) **Other Items of Interest**; (4) **Committee Reports**; (5) **Agenda Review and City Manager's Weekly Report**; and, (6) **Executive Session – Potential Litigation**.

Earlier this year, the City Council and the Tacoma Public Utility Board appointed a seven-member **Click! Engagement Committee** to produce a business plan for Click! and to see what it would take to keep Click! operating without a loss to the City. At Tuesday's Joint City Council/Public Utility Board Study Session, an update on the Committee's discussions will be shared along with next steps.

At the City Council Study Session, there will be two Council Consideration Requests shared:

- **Peace Community Center Capital Campaign** [Council Member Woodards] – **Request to allocate \$50,000** from the City Council Contingency Fund for the capital campaign of the **Peace Community Center so they can continue to serve disadvantaged students in the Hilltop and benefit the community**. The request would be contingent on securing sufficient funds for building renovation and expansion to be complete, and on allowing City staff to negotiate and execute an agreement for services with deliverables for the City's contribution.
- **11th Street Murray Morgan Bridge Plaque Commemorating the 1916 Longshore Strike** [Council Member McCarthy] – **Request for up to \$5,000** from the City Council Contingency Fund for the hanging of a plaque on the Murray Morgan Bridge. The **plaque commemorates the 100th anniversary of the 1916 West Coast Longshore Strike in Tacoma** and the sacrifice made by local longshoremen.

2. The updated **Tentative City Council Forecast** and **Consolidated Standing Committee Calendars** are attached for your information.

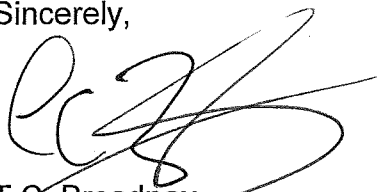
MARK YOUR CALENDARS

3. You have been invited to the following events:

- **Panel Discussion on Youth Experiencing Homelessness in the Pacific Northwest** with Congressman Denny Heck and HUD Secretary Julian Castro on **Monday, August 15th, 1:00 to 2:30 p.m.**, at the Emerald Queen Conference Center, located at 5580 Pacific Highway East, Fife.
- **Proctor District History Walk on Wednesday, August 17th, from noon – 1:00 p.m.** Council Member Anders Ibsen will lead the walk starting at the Blue Mouse Theatre, located at 2611 North Proctor Street.
- **Third Annual Tacoma History Trivia Night on Wednesday, August 17th, 7:00p.m.**, at the Swiss Restaurant & Pub, located at 1904 Jefferson Avenue.
- **Joint Base Lewis McChord Airshow & Warrior Expo**, with the U.S. Air Force Thunderbirds and the U.S. Army "Golden Knights," on **Saturday, August 27th and Sunday August 28th, 9:00 a.m.**, at the McChord Field.
- **Hilltop Neighborhood History Walk along Martin Luther King Jr. Way on Saturday, August 27th, from 9:30 to 10:30 a.m.** The walk led by Council Member Keith Blocker will start at People's Park, located at 900 Martin Luther King Jr. Way.
- **Tacoma Historical Society's 2016 Destiny Dinner *History and Promise Celebrating the Revitalization of Commencement Bay* on Saturday, August 27th, 5:00 p.m.**, and VIP reception at 4:00 p.m., at the Point Ruston's Grand Plaza, located at 5005 Ruston Way.
- **Greater Tacoma Community Foundation Celebrating 35 years of Bringing Passion to Life in Pierce County on Friday, September 9th**, at the Greater Tacoma Convention and Trade Center, located at 1500 Broadway, **Reception from 5:00 to 6:30 p.m.**, and **Dinner and Performance from 7:00 to 9:00 p.m.**
- **Washington State History Museum's *A Revolution You Can Dance To – Indie Music in the Northwest* event on Friday, September 9th, 5:30 to 8:30 p.m.**, at the Washington State History Museum, located at 1911 Pacific Avenue.

- **Fourth Annual Open Streets Event - Sunday Parkways: *Downtown to Defiance* on Sunday, September 11th, from 9:00 a.m. – 1:00 p.m.**, from South 21st Street Park, along the Esplanade, Dock Street, Schuster Parkway, and Ruston Way, ending at the Point Ruston Waterwalk.
- **Metropolitan Development Council's Share Breakfast *Overcoming Adversity* on Thursday, September 15th, from 7:30 to 9:00 a.m.**, at the Hotel Murano in the Bicentennial Pavilion, located at 1320 Broadway.
- **Hilltop Artists Better Futures Luncheon on Tuesday, September 27th, 11:30 a.m.**, at the Hotel Murano, Bicentennial Pavilion, located at 1320 Broadway. The Silent Auction begins at 10:30 a.m.

Sincerely,



T.C. Broadnax
City Manager

TCB:crh
Attachments



**CITY OF TACOMA, WASHINGTON
OFFICE OF THE CITY COUNCIL
COUNCIL CONSIDERATION REQUEST (CCR)**

TO: Members of the City Council

FROM: Councilmember Victoria Woodards

COPIES TO: T.C. Broadnax, City Manager; Mark Lauzier, Assistant City Manager; Nadia Chandler Hardy, Assistant to the City Manager; Elizabeth Pauli, City Attorney; Executive Leadership Team; File

SUBJECT: Peace Community Center Capital Campaign

DATE: August 16, 2016

ITEM/ISSUE PROPOSED FOR COUNCIL CONSIDERATION:

I ask for your support for the inclusion of the following item on the agenda at the earliest available meeting of the Study Session:

I respectfully ask for City Council concurrence to direct the City Manager to allocate funding in the amount of \$50,000.00 from the City Council Contingency Fund, to support the Peace Community Center's Capital Campaign.

BRIEF BACKGROUND:

The Peace Community Center has been in operation since 2001 with the mission to support and encourage Hilltop youth historically underrepresented in college to cultivate their academic and leadership skills. Their goals include mentoring students as they advance through grade levels to ensure they graduate from high school and are prepared to pursue a post-secondary degree. Since 2001 they have grown to serve over 600 students a year and graduate 97% of seniors from high school. Additionally, 51% of graduates from 2005-2008 have earned a post-secondary degree, a rate significantly higher than the school district as a whole. They have a proven track record of success and are integral in assisting students to reach their full potential.


The capital campaign's total goal is \$2.3 million, with over half of funding expected from individual contributions. 65% of expenses will be used for building renovation and expansion, 13% for the elementary sustainability fund, 13% for academic coaches, and 9% for fundraising expenses. The projected timeline includes building new classroom space beginning in the Summer of 2016, with building renovations expected to be completed by the Fall of 2017. Academic coach positions would be hired in the Summer of 2017, and the elementary fund would begin being used in the Fall of 2018.

FUNDING REQUESTED:

I would request the City Council consider an allocation of \$50,000.00 from the Council Contingency Fund towards the capital campaign so Peace Community Center may continue to serve disadvantaged students in the Hilltop and benefit the community. The funding request is contingent on securing sufficient funds for building renovation and expansion to be completed, and would allow City staff to negotiate and execute an agreement for services with the terms and deliverables for the City's contribution.

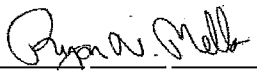
Council Contingency Fund Biennial Budget Document is attached for your review.

SUBMITTED FOR COUNCIL CONSIDERATION BY:

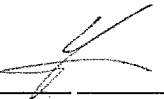

Victoria Woodards

SUPPORTING COUNCILMEMBERS SIGNATURES (2 SIGNATURES ONLY)

(Signatures demonstrate support to initiate discussion and consideration of the subject matter by City Council for potential policy development and staff guidance/direction.)

1. 

POS # 8

2. 

POS# 7

Peace Community Center
Hilltop: Where Scholars Grow Campaign Budget

INCOME	Budget	Pledged/ Received
Individuals	\$ 1,090,000	\$ 700,650
Foundations	\$ 700,000	\$ 115,000
Churches	\$ 100,000	\$ 22,500
Businesses	\$ 80,000	\$ 72,500
Government	\$ 330,000	\$ -

Total Income	\$ 2,300,000.00	\$ 910,650.00
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EXPENSES	Budget
Facility Expansion and Renovation Expenses	
Classroom Building Site Preparation	\$ 42,700
Classroom Building (1,100 square feet)	\$ 217,300
Learning Center Renovation	\$ 45,000
New Office Space (1,453 square feet)	\$ 379,000
Kitchen Renovation (450 square feet)	\$ 260,500
Center Roof Replacement	\$ 72,000
IT Infrastructure	\$ 10,370
Projectors, monitors, and student laptops	\$ 19,630
Study Tables, Chairs, Bookcases & Other Furnishings	\$ 70,000
City-required Curbing & Paving	\$ 100,000
Design & Engineering Costs	\$ 72,500
Taxes & Permit Fees	\$ 128,000
Contingency	\$ 83,000
Total Facility Expenses	\$ 1,500,000
Elementary Sustainability Fund	\$ 300,000
Academic Coaches Start-Up Fund	\$ 300,000
Campaign Fundraising Costs	
Campaign Consultant	\$ 58,800
Center Staff	\$ 99,000
Events & Materials	\$ 35,000
Reserves	\$ 7,200
Total Campaign Fundraising Costs	\$ 200,000

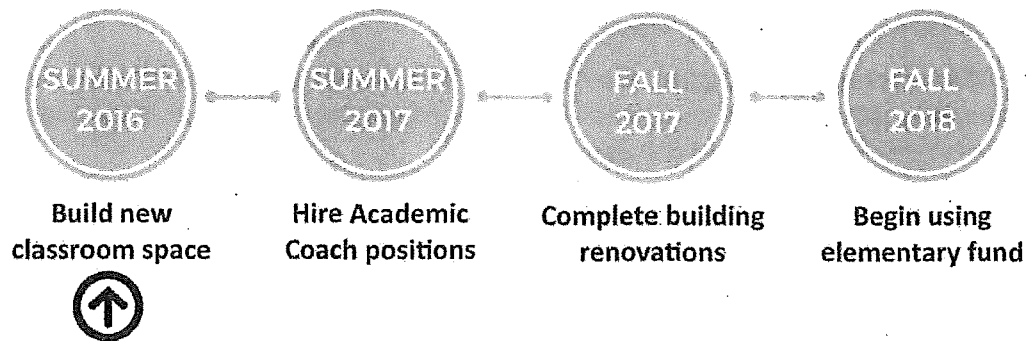
TOTAL EXPENSES	\$ 2,300,000
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HILLTOP: WHERE SCHOLARS GROW

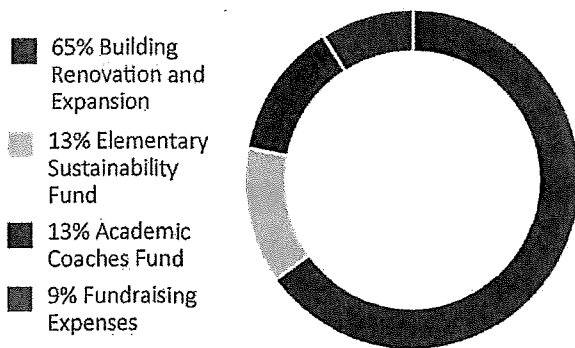
The Campaign for Peace Community Center

YOUR QUESTIONS ANSWERED

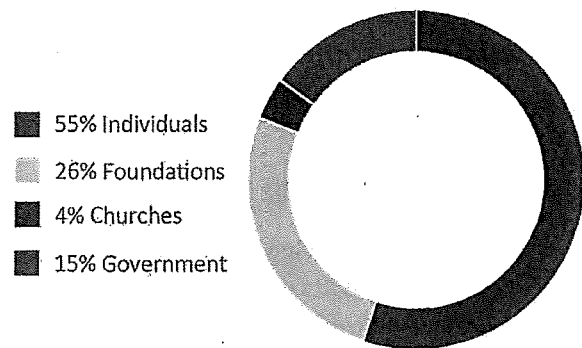
PROJECT TIMELINE



CAMPAIGN EXPENSES



FUNDING PLAN



PROJECT BUDGETS

Building Renovation and Expansion

New Classroom Building	\$ 280,000
Learning Commons	\$ 45,000
Commercialized Kitchen	\$ 260,000
Office Expansions	\$ 379,000
Technology and Furnishings	\$ 100,000
New Roof	\$ 72,000
Road Improvements	\$ 75,000
Architectural, Engineering and other Development and Fundraising Costs	\$ 389,000
Total Cost	\$ 1,600,000

Program Investment—Academic Coaches

<i>Cost per Academic Coach</i>	<i>\$ 42,000</i>
3 Academic Coaches—July 2017	\$ 126,000
3 Academic Coaches—July 2018	\$ 126,000
Reserves for future growth	\$ 48,000
Fundraising Costs	\$ 50,000
Total Cost	\$ 350,000

Program Investment—Elementary

Sustainability Fund	\$ 300,000
Fundraising Costs	\$ 50,000
Total Cost	\$ 350,000

HOW DO ACADEMIC COACHES PROMOTE STUDENT SUCCESS?

- 1** Academic Coaches work with high school students, meeting with them 1:1 weekly to review grades, attendance in school, problem solve issues, and make sure students have strategies to be successful in the classroom. This model follows a best practice curriculum with proven results to help students achieve academic goals.
- 2** When students are struggling, their Academic Coach is their advocate and helps students problem-solve issues. If students or families need additional resources, their Academic Coach gives referrals to other service agencies.
- 3** Currently Academic Coach positions are staffed with AmeriCorps members who serve at the Center for 10 1/2 months and have caseloads of 15-25 students. With three full-time Coaches, we plan to grow the caseloads to 35-40 students.

WHAT WILL THE ROLE OF AMERICORPS MEMBERS BE IN THE FUTURE?

High school AmeriCorps members will continue to support academic growth by helping with activities like tutoring, field trips, and enrichment. We also plan to redistribute some AmeriCorps positions currently working with high school students to other programs in our organization to increase the amount of students we serve annually.

HOW WILL YOU SUSTAIN NEW PROGRAM AND FACILITY COSTS?

Funds raised during the campaign for program improvements and expansion will help leverage academic results with students, which will lead to involving new investors and inspiring current donors to give more. The Board of Directors has a five-year funding plan to increase individual and foundation philanthropy to meet the operational expenses well after the campaign concludes.

HOW WILL YOU PRESERVE A LOW COST PER STUDENT?

By hiring on-going, full-time Academic Coach positions, we will serve 50% more students in the Hilltop Scholars High School program. While the overall program costs will increase, our expanded services will increase the number of students served, therefore keeping the cost per student at a similar amount as it is today. Furthermore, the AmeriCorps members that currently serve in our high school program will be reassigned to our elementary or middle school programs, allowing us to expand the number of students enrolled in those programs.



**CITY OF TACOMA, WASHINGTON
OFFICE OF THE CITY COUNCIL
COUNCIL CONSIDERATION REQUEST (CCR)**

TO: City Council Members
FROM: Councilmember Conor McCarthy
COPIES TO: T.C. Broadnax, City Manager; Mark Lauzier, Assistant City Manager; Nadia Chandler Hardy, Assistant to the City Manager; Executive Leadership Team; File
SUBJECT: Placement of a plaque on the 11th St Murray Morgan Bridge commemorating the 1916 Longshore Strike
DATE: August 10, 2016

ITEM/ISSUE PROPOSED FOR COUNCIL CONSIDERATION:

The following item will be scheduled on the agenda of the earliest available Study Session:

I respectfully ask for City Council consideration of a resolution using up to \$5,000 of City Council contingency funding to place a plaque on the 11th St. Bridge (also known as the Murray Morgan Bridge) commemorating the 1916 west coast Longshore strike in Tacoma, and dedicated to the six workers killed in this strike, including two local longshoremen.

BRIEF BACKGROUND:

This plaque commemorates the 100th anniversary of the 1916 west coast longshore strike in Tacoma and the sacrifice made by local longshoremen. The plaque will be placed on the 11th Street Bridge and will be dedicated to the six workers who gave their lives in the fight for fair working conditions and coast-wide unity. Two of the workers were killed during the strike in Tacoma. On June 1, 1916 every longshore Local from Bellingham to San Diego "hung the hook" until they received a coast wide contract. Altogether 12,500 men including 1,100 Tacomans, participated in the strike. The 11th Street Bridge was the main conduit between downtown Tacoma and the port, and daily confrontations took place on or near the bridge. The employers brought in scabs to load and unload ships, and the longshoremen built a barricade of hay bales at the west end of the bridge to stop cargo coming in or going out. During the strike, union picket James Costello was stabbed and killed by scabs, and union picket Alexander "Scotty" Laidlaw was mortally wounded by a special deputy. Fights occurred in all 29 West Coast ports. For 197 days the longshoremen supported by the entire Tacoma labor movement, defended the 11th Street bridge from scabs and authorities. They were the only West Coast Local that that never surrendered. Working people along the West Coast remember the events that occurred in 1916 on the 11th Street Bridge which made great progress towards securing fair working conditions.

FUNDING REQUEST: I request up to \$5,000 from the Council Contingency Fund for the hanging of the plaque on the 11th Street Bridge. There is currently \$299,500 in Council Contingency Fund remaining for this biennium, which doesn't include this request or the \$50,000 proposed expenditure for the Peace Community Center Capital Campaign. Please see the attached Council Contingency Fund spreadsheet for more information.

SUBMITTED FOR COUNCIL CONSIDERATION BY: _____

Councilmember Conor McCarthy



**CITY OF TACOMA, WASHINGTON
OFFICE OF THE CITY COUNCIL
COUNCIL CONSIDERATION REQUEST (CCR)**

SUPPORTING COUNCILMEMBERS SIGNATURES (2 SIGNATURES ONLY)

(Signatures demonstrate support to initiate discussion and consideration of the subject matter by City Council for potential policy development and staff guidance/direction.)

M Woodard

1. _____

DISTRICT# _____ 6 _____

Bob Stoms

2. _____

DISTRICT# _____ 2 _____

2015-2016 Council Contingency

Biennium Budget

\$750,000

Funding Request/Resolution	Budgeted
<i>Resolution 39054 (11-25-2014)</i>	
Associated Ministries Renovations	\$ 65,000
<i>Ordinance 28270 (12-9-2014)</i>	
Equity and Empowerment Capacity Building - Proyecto Mole Program	\$ 90,000
Center for Working Families	\$ 25,000
Eastside Farmer's Market	\$ 13,500
<i>Resolution 39159 (3-31-15)</i>	
Pierce County Aids Foundation	\$ 50,000
<i>Resolution 39192 (5-12-15)</i>	
Tacoma Minimum Wage Task Force	\$ 30,000
<i>Resolution 39219 (6-16-15)</i>	
Heritage Organization Funding	\$ 50,000
<i>Resolution No. 39262 (8-25-15)</i>	
TPCHD Wood Stove Program*	\$ 100,000
*\$50K in 2015, \$50K in 2016	
<i>Resolution No. 39321 (11-24-15)</i>	
Eastside Healthy Food	\$ 10,000
<i>Resolution 39391 (2-23-16)</i>	
Latino Roundtable	\$ 10,000
<i>Resolution 39511 (08/2/2016)</i>	
Sister City Assessment and Strategic Plan	\$ 7,000
Total approved by City Council Through Legislation	\$ 450,500
Biennium Budget Remaining	\$ 299,500
<i>CCR's pending 8/16/2016 Study Session Discussion</i>	
Peace Community Center Capital Fund	\$ 50,000
11th Street Murray Morgan Bridge Plaque	\$ 5,000
(pending items not deducted from remaining budget)	

**City of Tacoma 2016
City Council Forecast**

Date	Meeting	Subject	Department
August 16, 2016	Joint Utility Board Study Session	Click! Updates	TPU
	Regular Study Session	CCR-Peace Community Center Capital Campaign	CM Woodards
		CCR - 11th Street Murray Morgan Bridge Plaque	CM McCarthy
		Executive Session -Potential Litigation	CAO
At TPU Auditorium	City Council Meeting		
August 23, 2016	Study Session	Equity and Empowerment Policy Update	OEHR
		Equity and Empowerment Biennial Budget Planning	OEHR/Julie Nelson
At TPU Auditorium	City Council Meeting		
August 30, 2016	Study Session	Tacoma Link Extension Project Update	Sound Transit
At TPU Auditorium	City Council Meeting		
September 6, 2016	CANCELLED		
September 13, 2016	Study Session	Lincoln District Revitalization Update	CED, NCS and CMO
At TPU Auditorium	City Council Meeting		
September 20, 2016	Study Session	Festival of Sails	CED
At TPU Auditorium	City Council Meeting		
September 27, 2016	Study Session	Tacoma Mall Neighborhood Subarea Plan and EIS	PDS
At TPU Auditorium	City Council Meeting		
October 4, 2016	Study Session	2017/2018 Proposed Biennial Budget Overview	Finance/Budget/CMO
	City Council Meeting		
October 11, 2016	Study Session	Capital and Enterprise Funds Budget Presentation	
	City Council Meeting		
October 18, 2016	Joint Utility Board Study Session	2017/2018 Preliminary Tacoma Public Utilities Budget Overview	TPU
	City Council Study Session	General Government Utilities Budget Overview	ESD
	City Council Meeting		
October 25, 2016	Study Session	General Fund Kickoff and Public Safety Budget Presentations	
	City Council Meeting		
November 1, 2016	Study Session	Community Services Budget Presentations	
	City Council Meeting		
November 8, 2016	Study Session	Budget Presentations Wrap-up	
	City Council Meeting		
November 15, 2016	Joint Utility Board Study Session	Joint Quarterly Meeting	TPU
	City Council Study Session	Budget Presentations Wrap-up	
	City Council Meeting	2017-2018 Biennial Budget Ordinance First Reading	Finance/OMB
November 22, 2016	Study Session	Budget Presentations (if needed)	
	City Council Meeting	2017-2018 Biennial Budget Ordinance Final Reading	Finance/OMB
November 29, 2016	Study Session		
	City Council Meeting		
December 6, 2016	Study Session		
	City Council Meeting		
December 13, 2016	Study Session		
	City Council Meeting		
December 20, 2016	CANCELLED		
December 27, 2016	CANCELLED		

Community Vitality and Safety		
Committee Members: Woodards (Chair), Campbell, Loneragan, Blocker, Alternate-Mello		2nd and 4th Thursdays
Executive Liaison: Nadia Chandler-Hardy; Staff Support - India Adams		4:30 p.m.
		Room 248
CBC Assignments:	<ul style="list-style-type: none"> • Citizen Police Advisory Committee • Human Services Commission • Human Rights Commission • Housing Authority 	<ul style="list-style-type: none"> • Commission on Disabilities • Library Board • Tacoma Community Redevelopment Authority
Future:	August 25, 2016 Human Services Commission Interviews	Doris Sorum, City Clerk's Office
	September 8, 2016	
	September 22, 2016 Affordable Housing Update	Carey Jenkins, Housing Division Manager, Community and Economic Development

Economic Development Committee		
Committee Members: Campbell (Chair), Strickland, Mello, Thoms, McCarthy (alternate)		2nd, 4th, and 5th Tuesdays
Executive Liaison: T.C. Broadnax; Staff Support - Brad Forbes		10:00 a.m.
		Room 248
CBC Assignments:	<ul style="list-style-type: none"> • Tacoma Arts Commission • Greater Tacoma Regional Convention Center Public Facilities District 	<ul style="list-style-type: none"> • Foss Waterway • City Events and Recognition Committee
Future:	August 23, 2016	
	August 30, 2016 Transit Oriented Development Update	Pat Beard, Project Manager, Community and Economic Development
	Presbyterian Retirement Communities Northwest purchase & sale development agreements	Martha Anderson, Assistant Director, Community and Economic Development
	September 13, 2016 Multi-family property tax exemptions update	Debbie Bingham, Program Development Specialist, Community and Economic Development
	TCRA Update	Carey Jenkins, CED Division Manager, Community and Economic Development

Government Performance and Finance Committee

Committee Members: Loneragan (Chair), Campbell, Thoms, Ibsen, Alternate-Strickland
Executive Liaison: Andy Cherullo; Staff Support - David Nash-Mendez

1st, 3rd, and 5th Wednesdays
4:30 p.m.
Room 248

CBC Assignments:

- Public Utility Board
- Board of Ethics

- Audit Advisory
- Civil Service Board

August 17, 2016 Report on Worksite Clinic Evaluation Study

What Works Cities Update

Kari Louie, Benefits Manager, Human Resources
Kathryn Johnston, Principal Management Analyst, Office of Management and Budget;
Tanisha Jumper, Tacoma 2025 Program Manager, City Manager's Office

Future:

August 31, 2016 CANCELLED
September 7, 2016

Q2 2016 Budget Initiative Tracker

Q2 2016 24/7 Performance Management Reports

ES Rate Revenue Projections

Tyler Aitken and Christina Watts, Management Analysts, Office of Management and Budget
Jared Eyer, Management Analyst, Office of Management and Budget
Mike Slevin, Director, Environmental Services

Infrastructure, Planning and Sustainability Committee

Committee Members: Mello (Chair), Ibsen, Thoms, McCarthy, Alternate-Blocker
Executive Liaison: Mark Lauzier; Staff Support - Rebecca Boydston

2nd and 4th Wednesdays
4:30 p.m.
Room 16

CBC Assignments:

- Sustainable Tacoma Commission
- Planning Commission
- Landmarks Preservation Commission
- Planning Commission

- Board of Building Appeals
- Transportation Commission

August 24, 2016 CANCELLED

Future:

September 14, 2016 Environmental Action Plan

Wastewater Treatment Plant/TAGRO Tour OFFSITE-
Wastewater Treatment Plant, 2201 Portland Avenue,
Tacoma

September 28, 2016 Safe Routes to School Update

North 21st Design

Planning Commission Accomplishments 2015-2016 and
Planning Work Program 2016-2018

Jim Parvey, Assistant Division Manager, Environmental Services
Stephen Schmidt

Jennifer Kammerzell, Engineer, Public Works

Joshua Diekmann, PW Division Manager, Public Works

Lihuang Wung, Planner, Planning and Development Services