## **S**EPTEMBER

## **FLEET SERVICES FUND**

# 2017 FINANCIAL REPORT



## **Public Utility Board**

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ANDREW CHERULLO Finance Director

#### DEPARTMENT OF PUBLIC UTILITIES

CITY OF TACOMA

#### MANAGEMENT DISCUSSION AND ANALYSIS

Fleet Services is reporting a net operating loss of \$1.4 million year-to-date 2017 compared to a net gain of \$411,000 recorded for the same time period in 2016. Operating revenues decreased \$1.3 million and expenses increased \$490,000 respectively, resulting in a net decrease in operating income of \$1.8 million compared to 2016.

#### Revenues

Fleet Services operating revenue is comprised of five categories: Maintenance, Capital Recovery, Administrative Overhead, Fuel and Fuel Loading and Pool Car Rentals. Operating revenues were \$4.6 million and \$5.8 million at the end of the third quarter of 2017 and 2016.

Maintenance revenues are mainly related to staff labor and were \$1.7 million at the end of the third quarter of both 2017 and 2016.

Capital recovery revenues are collected on each vehicle and piece of equipment based on anticipated equipment replacement needs for each business unit. Capital recovery revenues were \$1.7 million and \$3.5 million in 2017 and 2016 respectively.

Administrative Overhead revenue is the fee charged for each vehicle that is in service. The number of vehicles in service varies from month to month and the rate can vary based on type of vehicle. Administrative Overhead revenue was \$1.0 million and \$621,000 in 2017 and 2016 respectively. The increase of \$407,000 is due to a planned increase in overhead rates for the year.

Fuel and fuel loading revenues are affected by year to year changes in vehicle usage and fluctuations in fuel prices. Fuel related revenues were \$40,000 and \$34,000 in 2017 and 2016 respectively.

Pool car revenues are based on usage and were \$87,000 and \$89,000 for 2017 and 2016 respectively.

#### **Expenses**

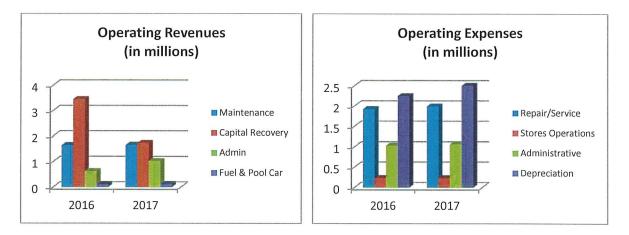
Fleet Services operating expenses are comprised of four major categories: Repairs and service, stores operations, administration and depreciation. Fleet Services expenses were \$5.9 million and \$5.4 million year-to-date through the third quarter of 2017 and 2016.

Repairs and service expense relates to shop operations which provide preventive and corrective maintenance and repairs to vehicles and pieces of equipment for Tacoma Public Utilities and other service groups. Repair and service expenses were \$2.0 million and \$1.9 million in 2017 and 2016 respectively.

Stores operation is a parts warehouse maintained by Fleet which had expenses of \$232,000 and \$231,000 in 2017 and 2016.

Administration expenses were \$1.1 million and \$1.0 million in 2017 and 2016 respectively.

Depreciation expense was \$2.6 million and \$2.2 million in 2017 and 2016 respectively.



#### Non-Operating Revenues (Expenses)

Interest income was \$102,000 and \$99,000 for the third quarter of 2017 and 2016 respectively.

William A. Gaines Director of Utilities/CEO

Andrew Cherullo **Finance Director** 

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#### CITY OF TACOMA, WASHINGTON DEPARTMENT OF PUBLIC UTILITIES

### FLEET SERVICES FUND

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Note: These financial statements are interim, unaudited reports prepared primarily for the use of management. Not all transactions reported in these statements have been recorded on the full accrual basis of accounting or in accordance with generally accepted accounting principles.

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#### STATEMENTS OF NET POSITION SEPTEMBER 30, 2017 AND SEPTEMBER 30, 2016

|                                                  | 2017         | 2016         |
|--------------------------------------------------|--------------|--------------|
| ASSETS                                           |              |              |
| FIXED                                            |              |              |
| Office Furniture and Equipment                   | \$616,901    | \$616,901    |
| Stores and Shop Equipment                        | 719,381      | 692,125      |
| Transportation Equipment                         | 42,810,288   | 37,625,102   |
| Power-Operated Equipment                         | 19,105,895   | 18,944,220   |
| Accumulated Depreciation                         | (39,962,288) | (39,154,800) |
| Total Fixed Assets                               | 23,290,177   | 18,723,548   |
| Construction Work in Progress                    | 2,446,240    | 5,966,480    |
| Net Fixed Assets                                 | 25,736,417   | 24,690,028   |
| CURRENT                                          |              |              |
| Current Fund Cash & Equity in Pooled Investments | 18,807,304   | 20,552,217   |
| Materials and Supplies                           | 304,558      | 281,273      |
| Total Current Assets                             | 19,111,862   | 20,833,490   |
| OTHER ASSESTS                                    |              |              |
| Net Pension Asset                                |              | 101,261      |
| DEFERRED OUTFLOWS OF RESOURCES                   |              |              |
| Deferred Outflows for Pensions                   | 964,710      | 240,412      |
| TOTAL ASSETS AND DEFERRED OUTFLOWS               | \$45,812,989 | \$45,865,191 |

These statements should be read in conjunction with the Notes to Financial Statements contained in the 2016 Annual Report.

|                                                      | 2017         | 2016         |
|------------------------------------------------------|--------------|--------------|
| NET POSITION AND LIABILITIES                         |              |              |
| NET POSITION                                         |              |              |
| Net Investment in Capital Assets                     | \$25,736,416 | \$24,690,028 |
| Restricted for:                                      |              |              |
| Tacoma Power                                         | 18,095,346   | 18,095,346   |
| Tacoma Water                                         | 7,199,933    | 7,199,933    |
| Tacoma Rail                                          | 981,147      | 981,147      |
| Net Pension Asset                                    | -            | 101,261      |
| Unrestricted                                         | (7,567,530)  | (6,029,112)  |
| TOTAL NET POSITION                                   | 44,445,312   | 45,038,603   |
| LIABILITIES                                          |              |              |
| CURRENT LIABILITIES                                  |              |              |
| Accounts Payable & Other                             | 131,825      | 391,738      |
| Wages Payable                                        | 113,566      | 108,028      |
| Total Current Liabilities                            | 245,391      | 499,766      |
| LONG-TERM LIABILITIES                                |              |              |
| Employee Vacation and Sick Leave Accrual             | 231,004      | 219,922      |
| Net Pension Liability                                | 835,359      |              |
| Total Long-term Liabilities                          | 1,066,363    | 219,922      |
| TOTAL LIABILITIES                                    | 1,311,754    | 719,688      |
| DEFERRED INFLOW OF RESOURCES                         |              |              |
| Deferred Inflows for Pensions                        | 55,923       | 106,900      |
|                                                      |              |              |
| TOTAL NET POSITION, LIABILITIES AND DEFERRED INFLOWS | \$45,812,989 | \$45,865,191 |

## STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION SEPTEMBER 30, 2017 AND SEPTEMBER 30, 2016

|                                         | SEPTEMBER<br>2017 | SEPTEMBER<br>2016 |
|-----------------------------------------|-------------------|-------------------|
| OPERATING REVENUE                       |                   |                   |
| Maintenance Revenue                     | \$167,054         | \$172,226         |
| Capital Recovery                        | 205,191           | 385,013           |
| Administrative Overhead                 | 118,735           | 68,633            |
| Fuel and Fuel Loading                   | 1,914             | 4,465             |
| Pool Car Rental                         | 7,818             | 10,250            |
| Total Operating Revenue                 | 500,712           | 640,587           |
| OPERATING EXPENSES                      |                   |                   |
| Repairs and Servicing                   |                   |                   |
| Shop Operations                         | 222,869           | 164,640           |
| Outside Services                        | (1,666)           | 99                |
| Total Repairs and Servicing             | 221,203           | 164,739           |
| Stores Operations                       | 25,603            | 26,765            |
| Administration                          | 119,450           | 102,778           |
| Depreciation                            | 290,971           | 245,954           |
| Total Operating Expenses                | 657,227           | 540,236           |
| OPERATING INCOME                        | (156,515)         | 100,351           |
| NON-OPERATING REVENUES (EXPENSES)       |                   |                   |
| Interest Income                         | 6,976             | 2,908             |
| Gain (Loss) on Disposition of Equipment | -                 | -                 |
| Sale of Scrap                           | -                 | -                 |
| Total Non-Operating Revenues (Expenses) | 6,976             | 2,908             |
| Net Income Before Transfers             | (149,539)         | 103,259           |
| Transfers In                            |                   |                   |
| CHANGE IN NET POSITION                  | (\$149,539)       | \$103,259         |
| TOTAL NET POSITION - JANUARY 1          |                   |                   |

These statements should be read in conjunction with the Management Discussion and Analysis in the September 2017 Financial Report.

| YEAR TO      | ) DATE       |             |         |
|--------------|--------------|-------------|---------|
| SEPTEMBER    | SEPTEMBER    | 2017/2016   | PERCENT |
| 2017         | 2016         | VARIANCE    | CHANGE  |
|              |              |             |         |
| \$1,662,476  | \$1,650,928  | \$11,548    | 0.7%    |
| 1,738,826    | 3,453,631    | (1,714,805) | -49.7%  |
| 1,028,024    | 620,688      | 407,336     | 65.6%   |
| 39,898       | 33,897       | 6,001       | 17.7%   |
| 87,127       | 89,234       | (2,107)     | -2.4%   |
| 4,556,351    | 5,848,378    | (1,292,027) | -22.1%  |
|              |              |             |         |
| 1,964,794    | 1,901,878    | 62,916      | 3.3%    |
| 27,127       | 21,899       | 5,228       | 23.9%   |
| 1,991,921    | 1,923,777    | 68,144      | 3.5%    |
| 231,609      | 231,217      | 392         | 0.2%    |
| 1,066,716    | 1,034,616    | 32,100      | 3.1%    |
| 2,637,815    | 2,248,005    | 389,810     | 17.3%   |
| 5,928,061    | 5,437,615    | 490,446     | 9.0%    |
| (1,371,710)  | 410,763      | (1,782,473) | -433.9% |
| 101,518      | 99,275       | 2,243       | 2.3%    |
| 121,294      | 152,768      | (31,474)    | -20.6%  |
| 12,513       | 6,875        | 5,638       | 82.0%   |
| 235,325      | 258,918      | (23,593)    | -9.1%   |
| (1,136,385)  | 669,681      | (1,806,066) | -269.7% |
|              | 2,181        | (2,181)     | -100.0% |
| (1,136,385)  | 671,862      | (1,808,247) | -269.1% |
| 45,581,697   | 44,366,741   |             |         |
| \$44,445,312 | \$45,038,603 |             |         |

#### STATEMENTS OF CASH FLOWS

|                                                             | YEAR TO DATE  |               |
|-------------------------------------------------------------|---------------|---------------|
|                                                             | SEPTEMBER 30, | SEPTEMBER 30, |
|                                                             | 2017          | 2016          |
| CASH FLOWS FROM OPERATING ACTIVITIES                        |               |               |
| Cash From Customers                                         | \$4,802,501   | \$6,658,589   |
| Cash Paid to Suppliers                                      | (1,630,580)   | (1,787,111)   |
| Cash Paid to Employees                                      | (2,284,643)   | (2,156,001)   |
| Net Cash Provided by (Used In) Operating Activities         | 887,278       | 2,715,477     |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING<br>ACTIVITIES |               |               |
| Capital Expenditures, Net                                   | (2,124,001)   | (4,660,631)   |
| Disposition of Equipment/Scrap                              | 133,807       | 159,643       |
|                                                             |               |               |
| Net Cash Used in Financing Activities                       | (1,990,194)   | (4,500,988)   |
| CASH FLOWS FROM INVESTING ACTIVITIES                        |               |               |
| Interest Received                                           | 101,518       | 99,275        |
| Net Cash Provided By                                        |               |               |
| Investing Activities                                        | 101,518       | 99,275        |
| Net Change in Cash and Equity                               |               |               |
| in Pooled Investments                                       | (1,001,398)   | (1,686,236)   |
| Cash and Equity in Pooled Investments at January 1          | 19,808,702    | 22,238,453    |
| Cash and Equity in Pooled Investments at September 30       | \$18,807,304  | \$20,552,217  |

These statements should be read in conjunction with the Notes to Financial Statements contained in the 2016 Annual Report.

|                                                                                            | YEAR TO DATE          |                       |  |
|--------------------------------------------------------------------------------------------|-----------------------|-----------------------|--|
|                                                                                            | SEPTEMBER 30,<br>2017 | SEPTEMBER 30,<br>2016 |  |
| Reconciliation of Operating Income to<br>Net Cash Provided by Operating Activities:        |                       |                       |  |
| Operating Income                                                                           | (\$1,371,710)         | \$410,763             |  |
| Adjustments to Reconcile Operating Income to<br>Net Cash Provided by Operating Activities: |                       |                       |  |
| Depreciation and Amortization                                                              | 2,637,815             | 2,248,005             |  |
| Accounts Receivable                                                                        | 213,758               | 43,820                |  |
| Interdivision Receivable                                                                   | 32,392                | 766,391               |  |
| Materials and Supplies                                                                     | (8,520)               | 3,151                 |  |
| Accounts Payable & Other                                                                   | (553,192)             | (17,354)              |  |
| Interdivision Payable                                                                      | (103,224)             | (785,250)             |  |
| Absences Payable                                                                           | 39,959                | 45,951                |  |
| Total Adjustments                                                                          | 2,258,988             | 2,304,714             |  |
| Net Cash Provided by Operating Activities                                                  | \$887,278             | \$2,715,477           |  |

#### EQUITY DISTRIBUTION AS OF SEPTEMBER 30, 2017

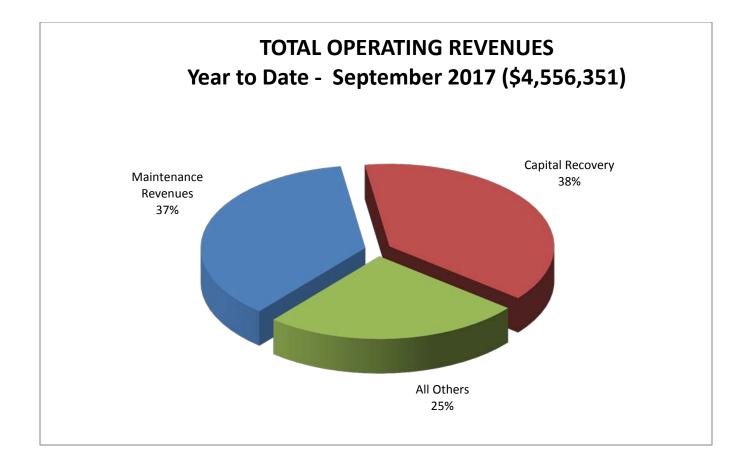
|                                                                                          | TACOMA<br>POWER                   | TACOMA<br>WATER               | TACOMA<br>RAIL             | TOTAL                               |
|------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------|----------------------------|-------------------------------------|
| Balance January 1, 2017<br>Contributions During Year                                     | \$30,343,339<br>-                 | \$13,713,445<br>              | \$1,524,913<br>-           | \$45,581,697<br>_                   |
| Equity Contrib. at Sept 30, 2017                                                         | 30,343,339                        | 13,713,445                    | 1,524,913                  | 45,581,697                          |
| Current Year Operations:<br>Total Operating Revenue *                                    | 3,033,124                         | 1,370,797                     | 152,430                    | 4,556,351                           |
| Less: Repairs & Servicing Expense *<br>Administration Expense **<br>Depreciation Expense | 1,326,004<br>970,772<br>1,980,021 | 599,278<br>282,647<br>579,419 | 66,639<br>44,906<br>78,375 | 1,991,921<br>1,298,325<br>2,637,815 |
| Total Expenses                                                                           | 4,276,797                         | 1,461,344                     | 189,920                    | 5,928,061                           |
| Net Operating Revenue                                                                    | (1,243,673)                       | (90,547)                      | (37,490)                   | (1,371,710)                         |
| Add: Other Income ***                                                                    | 155,456                           | 71,962                        | 7,907                      | 235,325                             |
| Net Operating Results                                                                    | (1,088,217)                       | (18,585)                      | (29,583)                   | (1,136,385)                         |
| Total Equity                                                                             | \$29,255,122                      | \$13,694,860                  | \$1,495,330                | \$44,445,312                        |

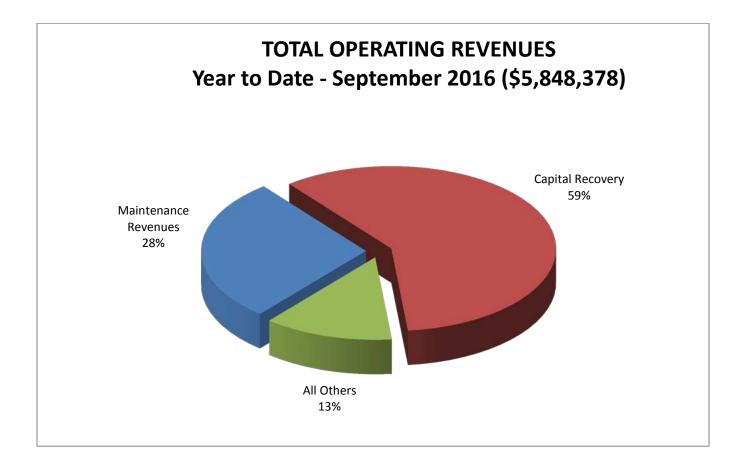
\* Allocated to each division based on total receipts from the divisions.

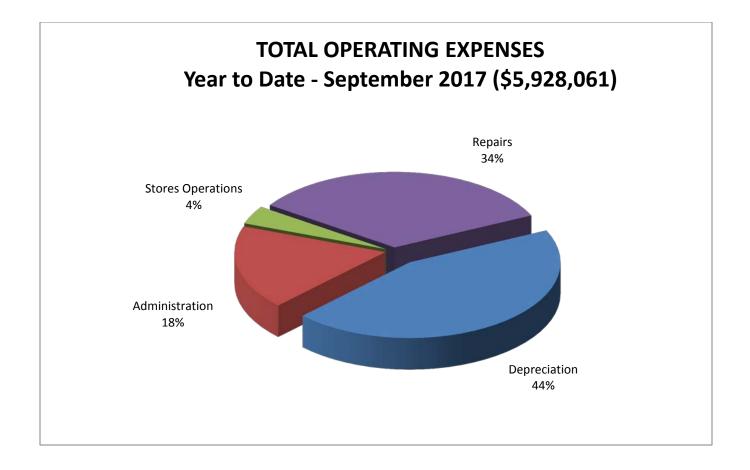
\*\* Allocated to each division based on vehicle count.

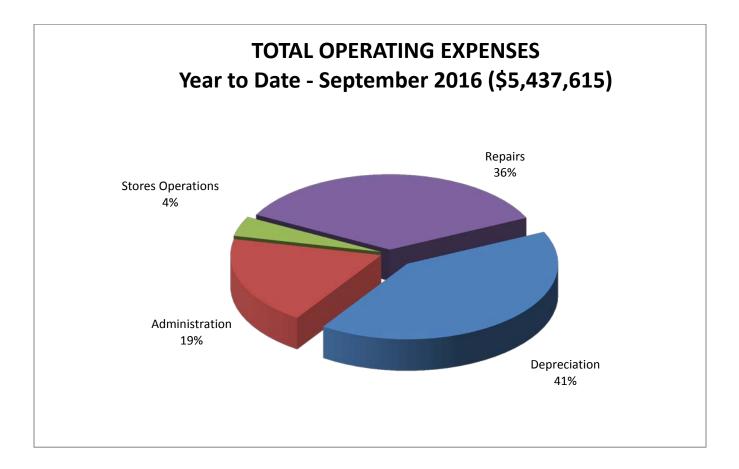
\*\*\* Allocated to each division based on total equity in the Fund.

# **Supplemental Data**











The City of Tacoma does not discriminate on the basis of disability in any of its programs, activities, or services. To request this information in an alternative format or to request a reasonable accommodation, please contact the City Clerk's Office at (253) 591-5505. TTY or speech to speech users please dial 711 to connect to Washington Relay Services.