

Economic Development Committee

2017

During 2017, the Economic Development Committee discussed and made recommendations on a number of policy matters. The Economic Development Committee work summary for the year 2017 is outlined below under the Committee's suggested issue areas in the Council Standing Committee Process Manual.

2017 Year-End Report

ISSUE AREAS	INFORMATIONAL BRIEFINGS	REQUESTS FOR ACTION	TOTAL ITEMS
Economic development opportunities	9	0	9
Arts and cultural access	4	0	4
Business climate policies and processes	7	0	7
International affairs, trade and development	2	1	3
Multi-Family Housing Limited Property Tax Exemption Program	1	0	1
Mixed use development	1	0	1
Tourism and hospitality	2	0	2
Workforce development	0	1	1
Capital projects planning and development	1	0	1
Events, festivals and special events	3	0	3
Port of Tacoma issues	1	0	1
Foss Waterway Development	1	0	1
Neighborhood Business Districts	3	0	3
Total	35	2	37
Percentage of Total Briefings	94.6%	5.4%	

Citizen Committees, Boards, and Commissions Appointments	13
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ECONOMIC DEVELOPMENT COMMITTEE

2017 YEAR-END REPORT

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ECONOMIC DEVELOPMENT COMMITTEE

2017 YEAR-END REPORT

ECONOMIC DEVELOPMENT OPPORTUNITIES

GROWING TECHNOLOGY FIRMS IN TACOMA

On January 10, Community and Economic Development Department staff provided a brief overview of growing tech firms in Tacoma and introduced Shadrach White, CloudPWR, Evan Brubaker, Accumula, Jared Potter, RedQuarry and Andrew Fry, University of Washington Tacoma Institute for Technology, who presented the functions of their companies and why they are located in Tacoma. Discussion ensued regarding future opportunities for tech businesses in Tacoma, an increase in funding availability, potential hiring and marketing initiatives, intercity transmission, networking, potential creation of research centers, and the ability to introduce tech programs through education to target a younger demographic.

TRANSIT ORIENTED DEVELOPMENT UPDATE

On August 22, Community and Economic Development Department staff presented the Transit Orientated Development Update regarding nineteen current projects in the following areas: Dome District, Theater District, St. Helens, St. Helens and Stadium Way, Stadium District and Hilltop, focusing on the Link. Staff discussed other projects happening in the City and the market rates. John Wise, President, and John Gibson, Managing Member of Wise Real Estate Investments, provided a brief overview on The Grand on Broadway, currently under construction. Mr. Wise and Mr. Gibson explained their property has an upscale design, including many amenities for renters, while being near the transit stop is a large benefit. Discussion ensued regarding the comparison between parking and transit lines, walking access downtown, and apartment growth in supply and demand.

HISTORIC BUILDINGS RELATIONSHIP TO ECONOMIC DEVELOPMENT IN DOWNTOWN TACOMA

On October 24, Community and Economic Development Department staff made opening remarks and introduced Reuben McKnight, Historic Preservation Officer. Mr. McKnight provided information on the heritage buildings, including historic properties listed, approved project incentives, and amount spent on private and public projects. Staff and Mr. McKnight provided history of and details on current projects, including the Nisqually Power Station, Elks-McMenamins Lodge, Tacoma Paper and Stationary, Washington Building, the Brewery Blocks, University-Union Club, Old City Hall, the Armory, and the Winthrop. Discussion ensued throughout regarding the follow up of the Brewery Blocks and Town Center projects and undergrounding utilities.

ECONOMIC DEVELOPMENT ADVISORY GROUP "LIGHT UP TACOMA" INITIATIVE

On October 24, Community and Economic Development Department staff made opening remarks and introduced Lance Kagey, Owner/Partner, Rotator Creative. Mr. Kagey presented information on

the "Light Up Tacoma" initiative with details of the assignment; range of solutions including form of lighting; lighting equipment; and provided examples of lighting and architectural mapping. Staff described the goals of meeting with businesses and property owners to receive private participation, receive support from the Committee to speak with South Sound Together and a variety of businesses showing community spirit. Discussion ensued throughout regarding budget, bridge illumination, partnership with Tacoma Public Utilities, connecting with the Business Improvement Area, and focus on the downtown area, including the Tacoma Dome, Pacific Towers, and Cheney Stadium. Discussion continued on illuminating the Twin Bridges and the Narrows Bridge and funding from Cultural Access Fund.

ADAPTIVE REUSE OF THE OLD POST OFFICE - PAST, PRESENT AND FUTURE PLANS

On November 28, Community and Economic Development Department staff introduced John Hunt, developer of the Court House Square Building, to discuss the renovations that have taken place on the Court House Square Building. Mr. Hunt presented the project finances, event rental spaces, restaurants, continued updates to the building, and plans for the available space in the near future. Discussion ensued regarding the potential businesses to rent the available space in the building and feedback on the process of renovating this building.

ANNUAL UPDATE ON ECONOMIC DEVELOPMENT FRAMEWORK

On June 13, Community and Economic Development Department staff presented an overview of the City's five year Economic Development Framework Strategic Plan, including accomplishments from 2016, goals for 2017, and projects and programs included in the City Manager's and Community and Economic Development's upcoming goals. Discussion ensued regarding the focus on redeveloping Freighthouse Square, creating a small loan program for entrepreneurs in neighborhood districts, update on the businesses throughout the South Tacoma Way area, and the Youth Shelter.

UPDATE ON BIOTECH INCUBATORS

On June 13, Community and Economic Development Department staff introduced David Hirschberg, Ph.D., Paul Amoroso, M.D., and Kristina Maritzak, J.D. of Readiness Acceleration Innovation Network, (RAIN). Dr. Hirschberg explained the concept of RAIN is an innovation that builds businesses and creates jobs, filling a regional gap by utilizing Tacoma's assets while creating a workforce.

URBAN WATERS CLEAN WATER INNOVATION PARTNERSHIP ZONE

On June 13, Community and Economic Development Department staff introduced Egils Milbergs and Ryan Vogel, Urban Clean Water Innovation Partnership Zone (IPZ), to discuss implementing a water infrastructure. Mr. Milberg presented the demand for clean water, strengths and challenges, and strategies to meet the needs. Discussion ensued regarding who would create the partnership and proclaim ownership of this project, devoting the time and leadership.

INDUSTRIAL ACTIVITIES UPDATE

On July 11, Community and Economic Development Department staff introduced Joel Jones, Industrial/Office Specialist, Neil Walter Company, to present an overview of the demand and growth of industrial properties. Mr. Jones stated Tacoma's industrial market faces challenges but

has strengths with future development. Jonas Swartthouw, Business Development Manager, NewCold, presented on the expansion of the industrial company to the United States with headquarters located in Tacoma. Mr. Swartthouw stated NewCold applies technology to make their services more reliable and efficient. Discussion ensued regarding the Port of Tacoma area development, business operation and supply chain for NewCold while creating jobs.

Issue Area	Informational Briefings	Requests for Action
Economic Development Opportunities	9	0

ARTS AND CULTURAL ACCESS

TACOMA'S NEWEST CREATIVE SPACE ALMA MATER

On February 14, Community and Economic Development Department staff introduced Rachel Ervin and Jason Hemminger, leadership of Alma Mater. Mr. Hemminger presented on the purchase of the former Carpenter's Union building and the reconstruction plans to include the variety of arts to include a music venue, recording studio, community programming space, micro hotel, cafe, public and focus group space, green space, and parking. He stated this building is set to open in fall 2017 and will support economic growth in Tacoma as a social hub. Discussion ensued regarding the complications of renovating due to financial sustainability, building upgrade requirements and civil advancements such as parking lots, curbs, and sidewalks.

ARTS AND ECONOMIC PROSPERITY: THE ECONOMIC IMPACT OF THE NON-PROFIT ARTS AND CULTURE SECTOR

On July 25, Community and Economic Development Department staff provided an overview of the economic impact art has in our community. Staff presented on the local and non-local audiences with the potential of bringing new audiences to the City. Discussion ensued regarding the potential policy change involving the flexibility of spending funds for public art and the idea of public art on a larger scale.

CITY OF TACOMA OFFICE OF ARTS & CULTURAL VITALITY AND THE ARTS & CULTURE COALITION

On October 10, Community and Economic Development Department staff introduced Mike Sweney, Tacoma Arts Commission Chair and discussed the current art events taking place throughout the City and the art and economic impact study that showed an increase in arts economic growth within the City by 50 percent. Staff presented current development taking place around the City including Alma Mater, McKinley Lofts, and Birdloft custom furniture shop. Staff then presented the Culture and Transportation Plan for the Theater District, Theater District Art Walk, Public Art Public Action and arts community engagement events that took place in 2017. David Fischer, Executive Director, Broadway Center for the Performing Arts, and Jackie Jones, Executive Director, Buffalo Soldier Museum, presented on the Arts and Culture Coalition and introduced the Cultural Access Funding to bring more art activities to the public. Discussion ensued regarding adding additional public art and the creative opportunities for the future while involving the communities with art.

SPACEWORKS UPDATE

On October 31, Community and Economic Development Department staff introduced Heather Joy, Spaceworks Manager and David Schroedel, Vice President, Policy and Entrepreneurship, Tacoma Pierce County Chamber, to present an update on Spaceworks. Ms. Joy stated the overall strategic plan for Spaceworks, including support to artists and entrepreneurs while giving training and artistic opportunities, offering Artscares programs, special projects, co-working space, and an incubator for businesses cultivating creative communities. Discussion ensued regarding the growth opportunities for Spaceworks.

Issue Area	Informational Briefings	Requests for Action
Arts and Cultural Access	4	0

BUSINESS CLIMATE POLICIES AND PROCESSES

CITY OF TACOMA ECONOMIC INDICATORS SUMMARY- THIRD QUARTER 2016

On January 31, Community and Economic Development Department staff presented on the Third Quarter 2016 economic summary; including local growth, revenues, permits issued, lease rates, industrial performance, employment, and new business development. Discussion ensued regarding a graphic analysis of specific areas of Tacoma, positive goals for vacant spaces and speaking to citizens who live and work in these designated areas for a better idea of improvements.

HOUSE BILL 1495: COMMERCIAL OFFICE INCENTIVE

On January 31, Community and Economic Development Department staff presented an overview of House Bill 1495: Commercial Office Incentive. Staff stated the House Bill focuses on new construction of Class A Office Space as well as rehabilitation, where each government agency can set classifications to define what a Class A space should entail, to create more jobs in Tacoma and assist with the transportation issue.

SMALL BUSINESS ENTERPRISE (SBE) & LOCAL EMPLOYMENT & APPRENTICESHIP TRAINING PROGRAM (LEAP) UPDATE

On April 11, Community and Economic Development Department staff provided an overview of the Small Business Enterprise (SBE) and Local Employment & Apprenticeship Training Program (LEAP). Staff from the Neighborhood and Community Services Department continued the presentation on opportunity and achievement funds, contracts, construction trade Tool Center Program, Tacoma Tide Flats Certification Program, and Summer Jobs 253. Discussion ensued regarding the bonding requirements for businesses to contract with the City, future plans to meet goals, upcoming recommendations from the disparity study, and a formal proposal of changes to policies and the municipal code.

RETAIL STRATEGIES FOR DOWNTOWN REVITALIZATION

On May 9, Community and Economic Development Department staff introduced Midge McCauley, Principal, Downtown Works. Ms. McCauley provided an overview of retail trends focusing on successful business districts and an experience for the consumer. She stated in order to improve a

district you need a vision and a plan. Ben Mauk, Senior Real Estate Manager, University of Washington Tacoma, presented an update on Pacific Avenue Rising. He stated the gross revenue since 2013 is up 50 percent after partnering with Downtown Works, and all properties are leased. Discussion ensued regarding how to create other retail districts and the need for a specific strategy.

MINORITY BUSINESS DEVELOPMENT AGENCY (MBDA) BUSINESS CENTER PROGRAM GRANT

On May 23, Community and Economic Development Department staff presented an overview of the MBDA, which has been fully operational since September 2016 providing technical and strategic business consulting to established minority-owned firms enabling growth. Discussion ensued regarding the accomplishments of MBDA and the projected goal for performance balanced with assisting small to medium businesses.

CITY OF TACOMA ECONOMIC INDICATORS SUMMARY - Q4 2016 AND Q1 2017 REPORT

On May 23, Community and Economic Development Department staff provided an update on the economic indicators from Quarter 4 2016 and Quarter 1 2017. Staff stated the local economy experienced positive growth, and the amount of businesses and tax revenue has increased while unemployment is down. Staff explained the number of building permits issued decreased but the value has increased as well as the construction and Port of Tacoma container volume. Discussion ensued regarding where the health care from the public sector and marijuana production fall in numbers represented.

ECONOMIC DEVELOPMENT DASHBOARD REPORT

On October 10, Community and Economic Development Department staff provided a brief overview of the Second Quarter 2017 Economic Indicators Summary. Staff reported that there has been a decrease in permits issued, but there are larger projects occurring in Tacoma. Discussion ensued regarding making the Economic Indicators Summary and presentations available to the public.

Issue Area	Informational Briefings	Requests for Action
Business Climate Policies and Processes	7	0

INTERNATIONAL AFFAIRS, TRADE AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT AND WORLD TRADE CENTER

On June 27, Community and Economic Development Department staff introduced Tom Pierson, Chief Executive Officer/President, Pierce County Chamber of Commerce, and Michael Fowler, President, Asia Access. Mr. Pierson and Mr. Fowler provided an update on the World Trade Center including trade mission, education and international students, and the China Trade & Investment Program (CTIP). Staff presented a brief overview of the foreign direct investment projects in Tacoma. Discussion ensued regarding the China Trade & Investment Program and developments of the Convention Center Hotel, Town Center Development, and the use of the Tacoma Public Library main parking lot.

ADDITION OF BROVARY, UKRAINE AS TACOMA'S 15TH SISTER CITY

On August 8, Community and Economic Development Department staff introduced Pastor Peter Sayenko, Slavic Christian Center, and Mayor Igor Sapozhko from Brovary, Ukraine to discuss the addition of Brovary as Tacoma's 15th Sister City. Mr. Sayenko stated Brovary has large potential. Mayor Sapozhko provided a brief overview of how Brovary has seen constant growth over the past years with continued development, then discussed similarities in the strengths and challenges faced by both Tacoma and Brovary. Discussion ensued regarding the adoption of Brovary as a Sister City.

SISTER CITY PROGRAM UPDATE

On October 31, Community and Economic Development Department staff provided a brief overview of the Sister Cities Program, highlighting the recent addition of Boca Del Rio, Mexico and Brovary, Ukraine. Staff described the student exchange program and events that occurred in 2017, which included participation from a variety of cities. Discussion ensued regarding support for continuing the efforts with the Sister City Program.

Issue Area	Informational Briefings	Requests for Action
International Affairs, Trade and Development	2	1

MULTI-FAMILY HOUSING LIMITED PROPERTY TAX EXEMPTION PROGRAM

MULTIFAMILY PROPERTY TAX EXEMPTION (MFPTE) UPDATE

On November 14, Community and Economic Development Department staff introduced Chuck Depew, National Development Council, who advises government entities on investments in social infrastructure. Staff discussed the current market conditions of leasing rates through September 2017 and the use of the Multi-Family Property Tax Exemptions (MFPTE) for 8-year and 12-year developments. Mr. Depew presented the residual land value analysis providing the initial result assumptions, and changes to rent and construction with the impact of the land value. Staff stated alterations to the exemption have been considered but are not feasible at this time; however, there are recommendations to promote the 12-year exemption in different ways, while continuing to monitor the development data for future changes to the MFPTE policy. Discussion ensued regarding the affordable housing aspect compared to the MFPTE policy.

Issue Area	Informational Briefings	Requests for Action
Multi-Family Housing Limited Property Tax Exemption Program	1	0

MIXED USE DEVELOPMENT

UPDATE ON THE HAPPENINGS AT POINT RUSTON

On May 23, Loren McBride Cohen, Managing Director, Point Ruston LLC, provided an update on the phased development plan, completed development, and current development. He stated there is still clean up to be done as well as working out permitting issues, however; shops, condominiums, urgent care, Silver Cloud Hotel, assisted living, resort timeshare, retail space, The Public Market, and Asia Pacific Cultural Center will be coming soon, as well as 40 units of affordable housing. Discussion ensued regarding the local artists incorporated at Point Ruston and matters involving the interlocal agreement with the City of Ruston.

Issue Area	Informational Briefings	Requests for Action
Mixed use development	1	0

TOURISM AND HOSPITALITY

WATERFRONT UPDATE

On April 25, Community and Economic Development Department staff introduced Bennish Brown, President and CEO, Jaime Vogt, Vice President of Marketing, Travel Tacoma+, and Phedra Redifer, Regional Parks Attractions Manager, Metro Parks. Ms. Vogt and Ms. Redifer provided an update on the waterfront activity including tourism, summer events, Metro Parks forecast, and Pierce Transit Downtown to Defiance Trolley pilot update. Discussion ensued regarding the infrastructure improvements on the waterfront, strategy for traffic while the trolley is in use, and prioritizing a clear walkway from the Tacoma Dome to Point Ruston.

RECREATION & TOURISM; THE CONNECTION TO ECONOMIC DEVELOPMENT

On July 25, Tacoma Venues and Events staff introduced the topic of recreation and tourism with the concept of attracting people to the community and creating a positive experience while they are here. Staff announced the following presenters; Bennish Brown, President and Chief Executive Officer, Travel Tacoma; Dean Burke, Executive Director, South Sound Sports; and Shon Sylvia, Executive Director, Metro Parks. Mr. Brown presented on the continued growth in the hotel business in Tacoma. Mr. Burke presented an overview of the global, international, national, regional, and local events they have participated in or hosted which brings people to Tacoma and the South Sound. Mr. Sylvia presented on the parks, programs and partnerships diverse system supporting destination tourism, regional attractions, parks and recreation. Discussion ensued regarding family attractions, highlighting the Tacoma Dome, the average cost of hotels downtown compared to the other parts of the City, and how the presenters demonstrated a partnership while being innovative to create economic development in Tacoma.

Issue Area	Informational Briefings	Requests for Action
Tourism and Hospitality	2	0

WORKFORCE DEVELOPMENT

SBE/LEAP PROPOSED CODE CHANGES

On November 28, Community and Economic Development Department staff discussed the SBE and LEAP programs. Staff presented an update on the SBE program with the current issues and the proposed code revisions for the future of the program. Staff discussed an overview of the LEAP program, privileges and immunities, apprentice training, and suggested policy modifications. Discussion ensued regarding the current challenges of the SBE and LEAP programs and the proposed changes for the future, including a pilot for a one-year period with greater enforcement.

Issue Area	Informational Briefings	Requests for Action
Workforce Development	0	1

CAPITAL PROJECTS PLANNING AND DEVELOPMENT

2017 PILOT FOR THE DOME TO DEFIANCE TROLLEY

On October 24, Community and Economic Development Department staff made opening remarks and introduced Tina Lee, Community Development Administrator, Pierce Transit. Ms. Lee presented a brief overview of the pilot for the Dome/Downtown to Defiance Trolley with information including the duration, and a map of the location with the route, dates, and hours listed. She provided rider information demographics conducted by a survey, including gender, age, where riders lived, purpose of the trip, and fare type. Discussion ensued throughout regarding the age of riders, partnership funds, operating dates, communities served and hope to serve, ridership amounts, type of route, and broadening partnership as well as including sponsorships. Discussion continued on the funding, budget, and a request for a mid-biennium adjustment to add funds.

Issue Area	Informational Briefings	Requests for Action
Capital Projects Planning and Development	1	0

EVENTS, FESTIVALS AND SPECIAL EVENTS

2016 FARMERS MARKETS ANNUAL REPORT

On January 24, Community and Economic Development Department staff introduced Stacy Carkonen, Executive Director of the Tacoma Farmers Market, and Karen Bowes, Manager of the Proctor Farmers Market. Ms. Carkonen and Ms. Bowes presented the Farmers Market Economic Activity Report, including an overview of the economic impacts of the markets, small business incubation, community health impacts and concerns, equity and diversity outreach, and trends on the horizon. Mayor Strickland requested an expense worksheet on the markets in Tacoma. Discussion ensued regarding incentive programs, hybrid models for the Eastside and South Tacoma Farmers Markets, revenue and potential funding, and greater impact on the community.

2018 MLK, JR. CELEBRATION PROGRAMMING

On September 26, Community and Economic Development Department staff introduced Erin Lee, Chair, City Events and Recognitions Committee, to discuss upcoming plans for the Dr. Martin Luther King, Jr. celebration. Ms. Lee presented the idea of videotaping presentations from the elected

officials with TV Tacoma to reduce the length of the ceremony while maintaining the message of the program based on feedback from prior participants. Discussion ensued regarding the use of a video presentation for speeches by an elected officials compared to live presenters as well as balancing the comments from prior community attendees.

SPECIAL EVENTS PROGRAM UPDATE & ENHANCEMENTS

On October 31, Community and Economic Development Department staff presented an update on the Special Events Program. Staff stated the program priorities are to increase the neighborhood business district activity, increase attendance and impact of events, embrace diversity of cultures, partnership with stakeholder groups, measures, challenges and improving the experience of events. Discussion ensued regarding the challenges of special events, a balance of events per season and upcoming scheduled events.

Issue Area	Informational Briefings	Requests for Action
Events, Festivals and Special Events	3	0

PORT OF TACOMA ISSUES

NORTHWEST SEAPORT ALLIANCE AND PORT OF TACOMA UPDATE

On June 27, John Wolfe, Chief Executive Officer, The Northwest Seaport Alliance and Port of Tacoma, presented an overview of the organizational structure of the Seaport Alliance. He discussed the financial struggle for carriers, shipping industry dynamics, cargo activities and consolidation, economic impacts, distribution hub on the United States West Coast and the tideflats development projects. Mr. Wolfe stated the port development projects consisted of Prologis Park Tacoma, Avenue 55, Puget Sound Energy LNG Facility, DCT Blair Logistics Center, and IPT Tacoma Logistics Center. Discussion ensued regarding the strategic plan for partnerships while responding to the change within communities, revolving the business plan to accommodate customer, and serving the industry more effectively.

Issue Area	Informational Briefings	Requests for Action
Port of Tacoma Issues	1	0

FOSS WATERWAY DEVELOPMENT

FOSS WATERWAY DEVELOPMENT AUTHORITY (FWDA) DEVELOPMENT UPDATES

On February 28, Community and Economic Development Department staff introduced Norm Gollub, Executive Director of Foss Waterway Development Authority (FWDA). Mr. Gollub provided an overview of the Foss Waterway improvement updates and project statuses from the South to North end, including residential expansions, museums, marinas, docks, parking areas, pier removal, esplanade repairs, site plans for a hotel, park and play area. He stated future activities for the waterway would include the Festival of Sail, activating the esplanade, and a seaplane float. Discussion ensued regarding one of the original project contracts that fell through while continued density is needed for future developments, as well as attractions and promotions to draw interest from the public to visit and stay.

Issue Area	Informational Briefings	Requests for Action
Foss Waterway Development	1	0

NEIGHBORHOOD BUSINESS DISTRICTS

DOWNTOWN BUSINESS IMPROVEMENT AREA

On April 11, Community and Economic Development Department staff introduced David Schroedel, Manager of the Downtown Business Improvement Area (BIA), to review the assessment revenue, expenses from 2016, and work plans including security, maintenance and community relations, and expansion. Discussion ensued regarding the renewal of services and expansion project, branding and visibility, growth and safety, and potential incentives for the BIA to expand to other places beyond the downtown area.

NEIGHBORHOOD BUSINESS DISTRICT PROGRAM ACTIVITY UPDATE

On July 11, Community and Economic Development Department staff presented a brief overview of the key programs and service areas that the Small Business and Neighborhood Revitalization Unit collaborate with as well as partnerships. Staff discussed workshops and tools for small businesses to utilize in addition to a new partnership with Harborstone Credit Union, and a microsite launching in November 2017. Discussion ensued regarding the evolving financing for small businesses, challenges businesses face when beginning, and the current programs meeting specific needs for small businesses.

SMALL BUSINESS AND REVITALIZATION UPDATE

On October 10, Community and Economic Development Department staff presented a biannual update on the Economic Development Strategic Framework Plan. Staff stated this plan includes business district and neighborhood revitalization, strengthening retail, creating a walkable environment, and supporting adaptive reuse and infill development. Staff discussed an overview of accomplishments in each business and neighborhood district as well as plans for the future. Discussion ensued regarding additional ideas for the Strategic Framework Plan, including pedestrian waste cans and solar compactors.

Issue Area	Informational Briefings	Requests for Action
Neighborhood Business Districts	3	0

CITIZEN COMMITTEES, BOARDS, AND COMMISSIONS

CITY EVENTS AND RECOGNITIONS COMMITTEE

On April 25, the Committee held applicant interviews for the City Events and Recognitions Committee. Three candidates were interviewed, and two were recommended for appointment. On August 8, the Committee interviewed four candidates, and all four were recommended for appointment.

FOSS WATERWAY DEVELOPMENT AUTHORITY

On December 12, the Committee interviewed held applicant interviews for the Foss Waterway Development Authority. Three candidates were interviewed, one of those candidates was recommended for appointment.

TACOMA ARTS COMMISSION

On November 14, the Committee held applicant interviews for the Tacoma Arts Commission. Nine candidates were interviewed, and four of those candidates were recommended for appointment. Two incumbent members of the Commission, who submitted written answers instead of interviewing, were recommended for reappointment.

Applicant Committees, Boards, and Commissions	Interviews	Appointments
City Events and Recognitions Committee	7	6
Foss Waterway Development Authority	3	1
Tacoma Arts Commission	9	6
Total	19	13

ISSUE AREAS NOT REVIEWED IN DETAIL

CITY OWNED AND MANAGED VENUES INCLUDING GREATER TACOMA CONVENTION CENTER, TACOMA DOME, CHENEY STADIUM, PANTAGES & RIALTO THEATERS, AND THEATER ON THE SQUARE HISTORIC PRESERVATION

INVESTMENT AND DEVELOPMENT CLIMATE ISSUES

PERMITTING PROCESS IMPROVEMENTS RELATED TO ECONOMIC DEVELOPMENT

PARKING ISSUES

Council Member Marty Campbell, Chair

Council Member Robert Thoms, Vice Chair

Mayor Marilyn Strickland

Council Member Ryan Mello