

WEEKLY REPORT TO THE CITY COUNCIL

March 29, 2018

Members of the City Council City of Tacoma, Washington

Dear Mayor and Council Members:

ACTION REQUESTED

- 1. Please note there are Committee of the Whole meetings scheduled for every Tuesday in April at 3:00 p.m., in the Tacoma Municipal Building North, Room 16. The purpose of the meetings will be to discuss the top four City Council Strategic Priorities and components that were identified at the February 23rd Strategic Planning Work Session. The topics scheduled are as follows:
 - City Council Strategic Priority Homelessness (April 3rd)
 - City Council Strategic Priority Affordable housing (April 10th)
 - City Council Strategic Priority Economic Development (April 17th)
 - City Council Strategic Priority Public Safety (April 24th)
- 2. This is a reminder that you are required to submit to the Public Disclosure Commission, no later than Monday, April 16th, your "Personal Financial Affairs Statement." In addition, please provide a copy of your report to the City Clerk's Office for our records. The Public Disclosure Commission's link for filing is: https://www.pdc.wa.gov/learn/file-online.

ITEMS OF INTEREST

- 3. **Economic Development Update Report** Please see the attached update report on projects and initiatives from the Community and Economic Development Department for the week of March 26, 2018.
- 4. Attached for your information is the **Tacoma Arts Commission 2017 Year in Review**. This report illustrates the far-reaching impacts the City's investments in arts and culture have on our community.
- 5. On Saturday, April 14th, the City of Tacoma will host the 11th Annual South Sound Sustainability Expo at the Tacoma Convention Center and Tollefson Plaza from 10:00 to 3:00 p.m. (flyer attached). This free family friendly event will include over 90 business, non-profit and government organizations celebrating everyday opportunities to create a healthier and more sustainable community. The thousands of attendees can look forward to: workshops local food trucks free screen printing mini farmers market green architecture exhibits electric bike ride & drive tiny house music and dance and much more!

STUDY SESSION/WORK SESSION

6. The City Council Study Session of Tuesday, April 3, 2018, will be held in Room 16 of the Tacoma Municipal Building North, at Noon. Discussion items will include: (1) State Route 167 Project Scheduling and Funding; (2) Legislative Session Updates; (3) Single Family Residential Permit Fee, Permit Process Changes and Fund Restructuring; (4) Other Items of Interest; (5) Committee Reports; (6) Agenda Review and City Manager's Weekly Report; and, (7) Executive Session – Pending Litigation.

At Tuesday's Study Session, Public Works and Washington State Department of Transportation staff will present an update on the **schedule and funding of the SR 167 project and a needed commitment by the City for grant match funds in the amount of \$500,000 for the 70th Avenue East project in Fife, and \$1.5M for the Port of Tacoma Spur project. Although the funds are not needed until later, it is necessary to commit to the City match and develop a Memorandum of Understanding soon due to a critical deadline.**

As a second item on the Study Session, Government Relations Officer Randy Lewis will provide the City Council an update on the Washington State Legislative Session.

In addition at Tuesday's Study Session, staff from Planning and Development Services (PDS) will present several code changes currently underway that will increase efficiency, streamline permitting processes, and improve cost recovery. Additional information appears in the attached memorandum from Planning and Development Services Director Peter Huffman.

7. The updated **Tentative City Council Forecast** and **Consolidated Standing Committee Calendars** are attached for your information.

COUNCIL MEETING

8. Planning and Development Services Director Peter Huffman provides the attached memorandum with information regarding Ordinance No. 28503 on Tuesday's Council agenda for first reading. The legislation would put in place development standards related to the installation of Small Cell/5G facilities in the City's right-of-way. The development standards, which have been prepared at the request of the City Council, include limitations on height, bulk, color, as well as other standards that will minimize aesthetic impacts. If you have questions, please contact Planning Manager Jana Magoon at 253-594-7823, or imagoon@cityoftacoma.org.

COUNCIL REQUESTS/INQUIRIES

9. At the last Study Session, during the discussion on the Emergency Temporary Shelters Permanent Regulations, Council Member Mello requested a breakdown of the funding related to the \$10.9 million the City is investing to address root causes of homelessness. Neighborhood and Community Services Director Linda Stewart provides the attached data report which shows how the funding is being used.

MARK YOUR CALENDARS

- 10. You have been invited to the following events:
 - Tacoma-Pierce County Chamber WESTSIDEWAKEUP! on Friday, March 30th, 7:30 to 9:00 a.m., at the Chamber located at 950 Pacific Avenue, Suite 300. Topics will include the recent Opioid Summit and latest Pierce County issues.
 - Mayor Woodards' State of the City Address on Wednesday, April 11th
 at 6:00 p.m., at Lincoln High School Auditorium, located at 701 South 37th
 Street.
 - Tacoma Community House 108th Annual Luncheon on Friday, April 13th, Noon, at the Greater Tacoma Convention Center, located at 1500 Commerce Street.
 - Tacoma-Pierce County Chamber's Annual Luncheon Pierce County Outlook on Wednesday, April 18th, 11:30 a.m. to 1:00 p.m., at Pacific Lutheran University, Chris Knutzen Hall, located at 12180 Park Avenue South.
 - Cheers to a Healthy Bay Benefit Dinner & Auction on Saturday, April 21st, 5:30 to 10:30 p.m., at the Foss Waterway Seaport, located at 705 Dock Street.
 - Graduate Tacoma Community Impact Report Forum on Friday, April 27th, 8:00 a.m., at the STAR Center, located at 3873 South 66th Street.
 - Pierce County Law Enforcement Memorial Ceremony on Wednesday, May 2nd, 6:00 p.m., at the McGavick Student & Conference Center at Clover Park Technical College, located at 4500 Steilacoom Blvd. SW, #23, Lakewood.

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> Travel Tacoma & Pierce County 2018 Annual Meeting on Thursday, May 10th, 2:00-5:00 p.m., at Pioneer Park Pavilion, located at 330 South Meridian, Puyallup.

> > Sincerely, Lucial Lucia

Tadd Wille

Acting City Manager

TGW:crh Attachments

ECONOMIC DEVELOPMENT WEEKLY UPDATE REPORT

Week of March 26, 2018

Federal Opportunity Zones

Community and Economic Development (CED) staff put forward several potential areas for consideration as Federal Opportunity Zones based on City Council input and applying the State's competitive criteria. On March 21, 2018, County Executive Bruce Dammeier nominated the Hilltop Transit Oriented Development Area (Census Tract 61400) for designation, along with four other census tracts located within Pierce County. This Hilltop area is located between S. 7th to S. 19th from L to Court F and includes MLK Way. The Puyallup Tribe selected the Portland Avenue Area south of I-5 in East Tacoma (Census Tract 940007) for zone designation.

On March 26, 2018, staff competed four additional areas for the State's consideration: Central Business District/Old City Hall (Census Tract 61601), UWT/Brewery District (Census Tract 61602), Tacoma Mall/Nalley Valley/South Tacoma Way (Census Tract 62600), and Lincoln District (Census Tract 62400). Representative Derek Kilmer, Pierce County, Sound Transit, UWT, TPU, Economic Development Board, Chamber of Commerce, Forterra and others provided letters of support. Governor Inslee will designate the Washington State Opportunity Zones by April 20, 2018.

2018 NAIOP Real Estate Challenge

The City of Tacoma recently sponsored the 2018 NAIOP Real Estate Challenge. NAIOP, the Commercial Real Estate Development Association, worked with the City to develop a mock Request for Proposals (RFP) for the Municipal Parking Lot located at 728 Market Street. Graduate Students in the Masters of Real Estate Sciences programs from the University of Washington, Portland State University, and the University of British Columbia presented their RFP responses to a panel of judges comprised of industry experts. Each school had a different approach to optimizing the site, and the winning proposal came from the University of British Columbia. The Economic Development Committee will receive a brief presentation of all three proposals at a future meeting. The City's sponsorship of this competition provided regional exposure to Tacoma's benefits and opportunities. All three proposals contain supporting financial and market information and will be retained by the Community and Economic Development Department.

2018 CommunityWINS Grant Program

CED staff, along with a support letter from Mayor Woodards, assisted the Center for Inclusive Entrepreneurship (CIE) in submitting a proposal for the U.S. Council of Mayors and Well Fargo Foundation 2018 CommunityWINS Grant Program. The grant supports local nonprofits in promoting long-term economic prosperity and quality of life for their community. CommunityWINS funding will help CIE establish its program in Tacoma, providing a unique, innovative, and highly accessible turn-key entrepreneurship and training resource aimed at supporting the City's neighborhood stabilization, economic development, and job creation goals and initiatives in Tacoma's under-served and economically distressed communities. Grants will be presented during the U.S. Conference of Mayors Annual Meeting.

TACOMA ARTS COMMISSION 2017 YEAR IN REVIEW





Arts, culture, and creativity are essential keys to Tacoma's unique and distinctive identity. The Tacoma Arts Commission and the Office of Arts & Cultural Vitality are proud to nurture our city's creative ecosystem, providing support to our artists and organizations as well as opportunities for all of our residents and visitors to access and participate in the arts.

We encourage the development of the local arts community through the administration of arts and cultural funding programs, managing and providing stewardship for the City's public art collection, and producing a variety of public programs and professional development opportunities that enhance and contribute to Tacoma's local economy. In addition, the volunteer members of the Tacoma Arts Commission are advocates for the arts, providing policy direction on matters of arts and culture within the City of Tacoma.

We work collaboratively with strong partners and allies such as Metro Parks Tacoma, the Arts & Culture Coalition of Pierce County, and the Tacoma Pierce County Chamber of Commerce to build the creative economy by leveraging resources and talent to further benefit our community in innovative and dynamic ways.

This report illustrates the far-reaching impacts the City's investments in arts and culture have on our community.

Front Cover: Hilltop Artists summer school student, Ukweli, with blown glass bowl he created; photo courtesy of Hilltop Artists. Mariachi Huenachi dancers perform at Festival Latinx; photo by Brian Mendia. Museum of Glass hot shop team; photo courtesy of Museum of Glass. Tacoma Studio Tour visitor at the studio of Yoshiko Yamamoto; photo courtesy of City of Tacoma. This page: Kait Rhoads works in the Museum of Glass hot shop; photo by Rozarii Lynch.

TACOMA ARTS COMMISSION 2017 OVERVIEW

// FUNDING



Arts Anchor Fund

Supporting Tacoma's largest arts institutions to ensure access, stability, and continued excellence



\$255,000 distributed to 10 organizations for the 2017-18 biennium



502,841 people served in Tacoma



130,036 people admitted for free



\$12.58 million in collateral spending by all patrons



Arts Projects



\$50,000 distributed to **19** organizations

Supporting a diversity of grassroots arts projects throughout Tacoma



123, 020 people served

artists for the 2017-18 biennium



101,962 people admitted for free



Tacoma Artists Initiative Program



public pro

Supporting Tacoma artists to create new work and produce free public programming

// PUBLIC ART











// PROGRAMS & ACTIVITIES

cspaceworks -Ctacoma _____

- Training and technical assistance to **80**+ Creative Enterprises
- Helped launch **12** creative businesses into vacant spaces
- $\hbox{\bf \cdot} \ {\bf Presented} \ {\bf 28} \ {\bf temporary} \\ {\bf streetside} \ {\bf displays}$
- Hosted **6** exhibits at the 950 Gallery
- Activated **19** underused spaces
- Awarded **10** Creative Enterprise microgrants



Artists Hired

• Paid opportunities for **93** artists and creatives



- 509 community produced events
- 76 classes and workshops
- 79 visual art exhibits



Economic Impact Study

Tacoma's nonprofit arts and culture industry generates

- \$137.2 million in economic activity
- 3,656 full-time equivalent jobs
- \$86.04 million in resident household income



Tacoma Murals Project

- 4 outdoor murals created
- 14 traffic box wraps installed



artTown TV Show

 Produced 2 episodes of artTown, a cultural documentary-style
 TV show



Tacoma Poet Laureate

• 41 events, readings, workshops, and presentations, serving 3,185 attendees



Creative Space Development

Provided support to 2
creative space developments

// LEVERAGED GRANTS



\$40,000 for public art and community engagement training



\$50,000 for Culture & Transportation Plan for Theater District



\$104,000 for gateway artwork for South Tacoma Way



\$5,000 for Tacoma Arts Month

// TACOMA ARTS COMMISSION

15 volunteer arts advocates

1,369 hours volunteered to serve our community

3.5 staff carried out the work of the Commission

COUNCIL DISTRICT HIGHLIGHTS

DISTRICT 1

- Funding 1 Anchor Fund organization, 5 Arts Projects event venues, 4 TAIP artists
- Spaceworks Creative Enterprise entrepreneurs
- Murals 1 traffic box wrap
- Public Art 5 permanent artworks for Point Defiance Zoo
- & Aquarium, 1 permanent artwork for Waterfront
- Tacoma Arts Month, Tacoma Poet Laureate, artTown, Artist in Residence

DISTRICT 2

- Funding 9 Anchor Fund organizations, 6 Arts Projects event venues, 5 TAIP artists
- Spaceworks 950 Gallery, Artscapes, murals, 1120 Downtown, Creative Enterprise entrepreneurs
- Murals 2 traffic box wraps
- Public Art 6 permanent artworks for Prairie Line Trail, 3 permanent artworks for Sound Transit
- Tacoma Arts Month, Tacoma Poet Laureate, artTown, Artist in Residence



DISTRICT 3

- Funding 4 Arts Projects event venues, 7 TAIP artists
- Spaceworks 1120 Hilltop, Creative Enterprise entrepreneurs
- Murals 4 murals, 4 traffic box wraps
- •Public Art 1 mural and 20 pieces of portable art for People's Community Center, 1 permanent artwork for South Tacoma Way, 2 permanent artworks for Valhalla Hall, 1 permanent artwork for Bay Terrace, 1 permanent artwork for Sound Transit
- Tacoma Arts Month, Tacoma Poet Laureate, artTown, Artist in Residence

DISTRICT 4

- Funding 6 Arts Projects event venues, 1 TAIP artist
- Spaceworks Creative Enterprise entrepreneurs
- Murals 2 traffic box wraps
- Public Art 2 permanent and 10 temporary artworks for Lincoln District Revitalization, 1 permanent artwork and 13 pieces of portable art for Eastside Community Center
- Tacoma Arts Month, Tacoma Poet Laureate, artTown, Artist in Residence

DISTRICT 5

- Funding 1 TAIP artist
- Spaceworks Creative Enterprise entrepreneurs
- Murals 5 traffic box wraps
- Public Art 1 permanent artwork for Oak Tree Park
- Tacoma Arts Month, Tacoma Poet Laureate, artTown, Artist in Residence

FUNDING

//ARTS ANCHOR FUND

Operating support for Tacoma's largest arts institutions who anchor the cultural community through exhibited stability and excellence

- \$255,000 in funding distributed to 10 organizations for the 2017-18 biennium
- 1,772 events hosted in Tacoma in 2017; events ran a total of 15,459 times
- 502,841 people served within Tacoma in 2017
- 130,036 people admitted for free in 2017
- 237,293 Tacoma patrons and 258,470 non-Tacoma patrons served in 2017
- \$12.58 million in collateral spending by all patrons in 2017
- Organizations based in Council Districts 1 − 3
- Funded organizations: Grand Cinema, Hilltop Artists, Museum of Glass, Northwest Sinfonietta, Symphony Tacoma, Tacoma Art Museum, Tacoma Little Theatre, Tacoma Musical Playhouse, Tacoma Opera, Tacoma Youth Symphony

COLLATERAL SPENDING BY PATRONS

\$9.37 million in 2015

\$9.67 million in 2016

\$12.58 million in 2017

"This funding makes a huge difference to our programming and we truly value having the opportunity to share the achievements and creativity of our youth with the wider Tacoma community." - Louise Cooper, Hilltop Artists, Arts Anchor Fund recipient

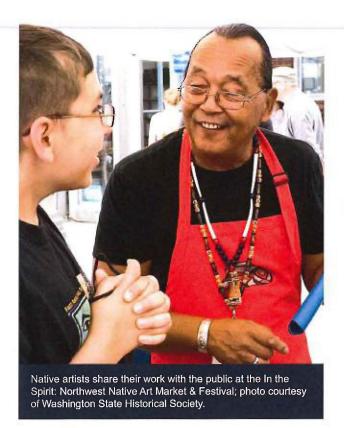
//ARTS PROJECTS

Supports a diversity of grassroots arts projects throughout the city

2017 Arts Projects

- \$50,000 in funding distributed to 19 organizations
- 123 events hosted
- 123,020 people served
- 101,962 people admitted for free
- 1,237 artists involved in producing projects
- \$101,700 in total funding requests from 28 applicants
- Funded organizations: Asia Pacific Cultural Center, Barefoot Collective, Centro Latino, Children's Museum of Tacoma, Old Town Business & Professional Assoc., Destiny City Film Festival, Eastside Neighborhood Advisory Council of Tacoma, Fort Nisqually Foundation, Foss Waterway Seaport, Hilltop Business Association, King's Bookstore, Morgan Family YMCA, Northwest Repertory Singers,



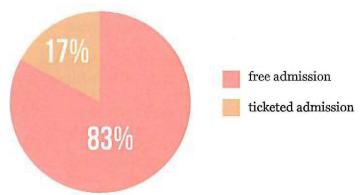


Puget Sound Poetry Connection, Salishan Association, Tacoma Concert Band, Toy Boat Theatre, Washington State Historical Society, Write253

2018 Arts Projects

- \$50,000 in funding distributed to 19 organizations
- \$116,500 in total funding requests from 28 applicants

ADMISSION TO 2017 ARTS PROJECTS EVENTS



"Thank you so much! We are thrilled to have the Tacoma Arts Commission's support for our expanding arts integrated cultural immersion program on Tacoma's Eastside."

– Mariesa Bus, Broadway Center for the Performing Arts, 2018 Arts Projects funding recipient

//TACOMA ARTISTS INITIATIVE PROGRAM

Supports the creation of high quality work by Tacoma artists working in all disciplines; artists share their talents with the community through free public components

- \$45,000 in funding distributed to 18 individual artists for the 2017-18 biennium
- \$107,500 in total funding requests from 43 applicants
- Artists based in Council Districts 1 − 5
- Funded artists: Anida Yoeu Ali, Travis Barker, Priscilla Dobler, Daniel Garcia, Antonio Gomez, Mark Hoppmann, Maria Jost, Anne Lyman, Kevin Miller, Elise Richman, Mauricio Robalino, Jessica Spring, Nick Stokes, Kenji Stoll, Masahiro Sugano, Qin Tan, Collin Veenstra, Ben Wildenhaus

"We are so grateful to be awarded this opportunity to continue our work and find our footing in this exciting arts community. We have worked in many places around the world but Tacoma has an inspiring and contagious energy. Thank you and we can't wait to keep making great art!" - Studio Revolt (Anida Yoeu Ali + Masahiro Sugano), TAIP funding recipients

PUBLIC ART

NUMBER OF PERMANENT PUBLIC ART PIECES IN PROCESS

8 in 2014

12 in 2015

20 in 2016

28 in 2017

//MUNICIPAL ART PROGRAM

Lincoln District Revitalization

- Gateway and Streetscape Horatio Hung-Yan Law. Completed design work for integrated and permanent artworks
- Welcome Signs Chandler O'Leary. Designed permanent, community-responsive welcome signs for the streetscape
- Creative Community Engagement Grants –
 Completed 5 of 10 imaginative communitybased projects that support economic
 development, neighborhood identity, and
 community cohesion. Completed projects
 include: Latinx cultural festival, traffic
 intersection mural, temporary video installation
 representing the district, film festival,
 community sing-along, screen-printed reusable
 bags with Lincoln design

Prairie Line Trail

- Spur Susan Zoccola. Continued design work for the 15th Street Overpass. Partnership with Foss Waterway Development Authority
- Historic Interpretation Matthew Dockrey;
 Ryan Feddersen; Esteban Camacho Steffensen
 Jessilyn Brinkerhoff; Rotator. Installed 2
 artworks and completed design for 2 artworks
 as part of a State Heritage Grant. Restored and
 resited Hai Ying Wu's Shipment to China, also
 as part of the State Heritage Grant

Water Flume Line Trail /Oak Tree Park

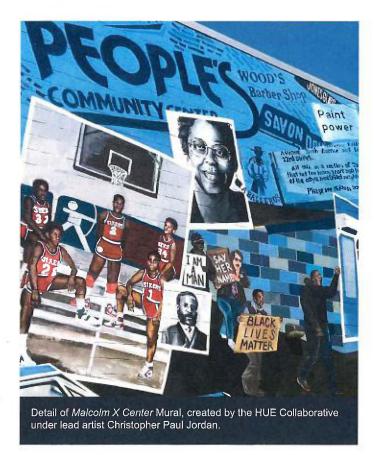
 Clark Wiegman. Completed design and started fabrication for public artwork along the trail and park. Related project with Mt. Tahoma High School received an Innovative Grant. Collaboration with Metro Parks Tacoma

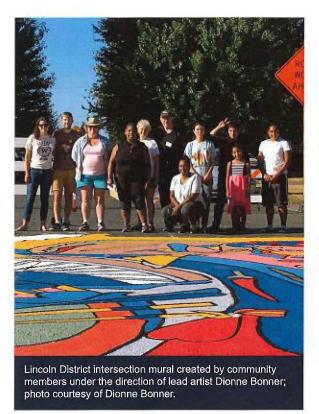
South Tacoma Way

 Sheila Klein. Completed design and fabricated artwork for the South Tacoma Business District. Funded by State Farm and Innovative Grants

People's Community Center

- Outdoor mural Christopher Paul Jordan with Whitney Brady, Desmond Burnett, Byron Ellison, Jorge Garcia, Tiffanny Hammonds, Soroa Lear, Denis Maina, Matamatanonofo Porter, Saiyare Refaei, Byron White. Completion of a community-responsive outdoor mural created as part of a mural training program for artists of color
- Portable Works —Adika Bell, Gerald Bigelow,
 Jasmine Brown, Humbl, Kate Cendejas, Tiffanny
 Hammonds, JW Harrington, Saiyare Refaei,
 Sarah Takahashi, Charles Taylor, Dion Thomas,
 LaQuita Thurman, Grace A. Washington, Byron
 White. Selection, purchase, and installation of 19
 pieces of original artwork from Tacoma artists





 History Project — Whitney Brady and Tiffanny Hammonds. Creation and installation of Roots of the Hill, an interactive audio and visual artwork exploring the history of Hilltop. Contains audio recordings of 21 community members

Artists in Residence

 Hired Roni Chelben and Susan Robb as Artists in Residence, focusing on issues related to homelessness.
 Partnership with City's Neighborhood & Community Services department

Public Art Maintenance

- Chihuly Bridge of Glass Cleaned Crystal Towers
- Completed condition review of all outdoor artworks in the Municipal Art Collection
- Cleaned and repaired projector for Jill Anholt's Projecting Drop
- · Cleaned and restored Yuki Nakamura's TransFORM
- Cleaned, restored, and re-dedicated Justin Hahn's Significant Figures in the Development of Polymers
- · Deaccession and removal of Betz Bernhard's

// PUBLIC ART CONSULTING

Metro Parks Tacoma Art Plan (on contract with Metro Parks Tacoma)

Ongoing management of Public Art Program

Point Defiance Zoo and Aquarium (on contract with Metro Parks Tacoma)

- Aquarium Ramps Gordon Huether. Designed and started fabrication for Shoal and Shimmer, two large-scale interior installations at the new aquarium
- Glass Jellyfish Kait Rhoads. Designed and started fabrication for glass jellyfish installation at the new aquarium
- Mural Maria Jost. Designed mural for educational space in the new aquarium

Waterfront Phase I (on contract with Metro Parks Tacoma)

 Adam Kuby. Worked with architects to integrate artful design elements into the park. Installed Alluvion, large scale signature piece for the new park located between Ruston Way and Point Defiance

Eastside Community Center (on contract with Metro Parks Tacoma)

 Art Brief & Community Engagement – Christopher Paul Jordan and Kenji Stoll. Completed community engagement and Art

- Brief for the new community center. Began implementing recommendations of the Art Brief
- Portable Works Purchase Darishma Alphonse, Adika Bell, Jasmine Brown, Kate Cendejas Thun, Anthony Duenas, Lisa Fruichantie, Lourdes Jackson, Gwen Jones, Denis Maina, Gerardo Peña, Shaun Peterson, Kenya Shakoor, Grace A. Washington. Held workshop and purchased artworks from artists with a connection to the Eastside for the new community center, as recommended by the Art Brief
- Outdoor Sculpture Artist selection initiated for outdoor sculpture at the entrance to the new community center, as recommended by the Art Brief

E.T. Memorial (on contract with Metro Parks Tacoma)

 Matthew Gray Palmer. Installed artist-designed memorial sculpture at entrance to Point Defiance Zoo & Aquarium

Valhalla Hall (on contract with Tacoma Community Redevelopment Authority)

- Gate Chris Spadafore. Selection, design, and creation of decorative gate
- Mural Matamatanonofo Porter. Selection and design of outdoor mural

Bay Terrace Phase II (on contract with Tacoma Housing Authority)

Christopher Paul Jordan and Kenji Stoll.
 Installation of *Homecourt*, a large-scale design-integrated artwork, informed by community engagement with Bay Terrace residents

Sound Transit Trestle (on contract with Sound Transit)

 Jeremy Mangan. Installed a large-scale, 2D mural on porcelain enamel

LINK Extension (on contract with Sound Transit)

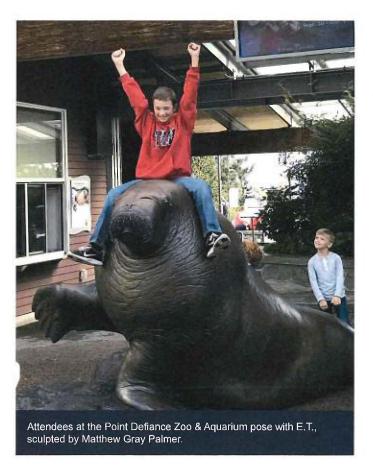
 Kenji Stoll. Selection of lead artist and initial research to create designs for 7 new LINK light rail stations

Tacoma Gateway (on contract with Sound Transit)

 Sean Orlando and David Shulman. Final design for the creation of a large-scale public art piece at S. 26th and Pacific Avenue

Gig Harbor Fred Meyer (on contract with Kroger)

Mindy Barker. Created and installed large-scale interior mural



PROGRAMS & ACTIVITIES

// SPACEWORKS TACOMA



Dominick Weems, co-founder of Healing Renaissance, discusses his ideas at Spaceworks Fish Tank event; photo by Kris Crews.

- Partnership with Tacoma-Pierce County Chamber
- Celebrated 7 years of activating the streetscape and revitalizing neighborhoods
- Provided training and technical assistance to over 81 Creative Enterprises
- Helped launch 12 creative businesses into community storefronts and vacant spaces
- Provided \$500 microgrants to 10 Creative Enterprise alumni
- Commissioned artists to create 28 temporary streetside displays (5 murals, 23 installations)
- Promoted 51 alumni Creative Enterprises that continue on as lease-paying tenants
- Supported 50+ events/performances by Spaceworks and/or Spaceworks participants, many free
- Hosted 6 exhibits at the 950 Gallery in the heart of downtown, which brought in 2,644 visitors, garnered 12 feature articles, and included 14 special events with performers, speakers, and pop-up markets
- · Activated 19 underused spaces
- Inspired over 50 media mentions, including pieces in NBC news, South Sound magazine, and King 5
- Received \$20,000 Art Works grant from the National Endowment for the Arts
- Partnered with Pierce Transit, City of Tacoma, and Broadway Center for the Performing Arts on the TRANSFORM project, activating the Theater District with 25 Art Walk stops and 400 attendees

TRAINING AND TECHNICAL ASSISTANCE PROVIDED TO CREATIVE ENTERPRISES

30 in 2015 **60** in 2016 **81** in 2017

"Working solo as a business owner I don't often have the opportunity to get feedback about the business or bounce ideas off of others. Working with coaches benefits the business as well as myself because of how closely we work together. I can approach them with a particular area of concern and they can help me work through it. I'm able to sit down with an issue and get constructive and honest feedback. I'm able to benefit from the expertise of the coaches as we work together. They also are able to introduce ideas, tools and skills that I'm clueless about and help me understand them and apply them to my business." - Liz van Dyke, Stocklist, 2017 Tier III Cohort

//ARTS & ECONOMIC PROSPERITY 5 STUDY

Collaborated with Americans for the Arts to conduct a comprehensive study of Tacoma's nonprofit arts and culture industry. This data, collected every 5 years, is a valuable tool to assist City leaders in assessing the economic impact that non-profit arts and culture organizations have in Tacoma

Tacoma's nonprofit arts and culture industry generates:

- \$137.2 million in economic activity every year
 - \$74.6 million in spending by organizations
 - \$62.6 million in event-related spending by audiences (not including cost of admission)
- 3,656 full-time equivalent jobs
- \$86.04 million in resident household income
- \$5.98 million in local revenue
- \$7.98 million in state revenue

Of Tacoma's 2,703,154 nonprofit arts and culture audience members in 2015:

- 72.6% resided within Pierce County
 - Spent an average of \$20.23 per person on event-related purchases (excluding admission)
 - Event-related expenditures totaled \$39,701,173
- 27.4% resided outside Pierce County
 - Spent an average of \$30.87 per person on event-related purchases (excluding admission)
 - Event-related expenditures totaled \$22,864,298

Based on the responses of 63 arts and culture organizations and 1,124 audience surveys



// TACOMA ARTS MONTH

Opening Party

- Celebrated 16th anniversary of Tacoma Arts Month
- Collaboration with Spaceworks Tacoma, Tacoma Musical Playhouse, and 17 local artists and arts organizations
- 500 people in attendance at this free community event

AMOCAT Arts Awards – recognizing outstanding outreach, engagement, and involvement in the arts

- Nominated by community; selected by Tacoma Arts Commission
- · Arts Patron: Tacoma Housing Authority
- · Community Outreach by an Organization: Monkeyshines
- · Community Outreach by an Individual: Michael Haeflinger

Community Events

- 509 community-produced events
- 76 classes and workshops
- · 79 visual art exhibits

Tacoma Studio Tour - free two-day event

- 70 artists at 41 studio locations covering Council Districts
 1, 2, 3, 5
- Average of 166 visitors to each studio
- · Estimated \$36,000 in earnings from sale of work

Communication and Sponsorship

- Partnered with the Arts & Culture Coalition of Pierce County and BIA to hang banners in downtown Tacoma
- Leveraged promotional reach with Arts & Culture Coalition of Pierce County and Market the Arts Task Force
- Held two promotional incentive challenges
- Partnered with Pacific Lutheran University to design online and print materials
- TacomaArts blog focused on artists participating in the Tacoma Studio Tour and events happening throughout the month
- Twice-weekly e-newsletters announced upcoming arts events
- Secured sponsorships with ARCADE, Click! Cable TV, Greater Tacoma Community Foundation, KNKX, NWPR, ParentMap, Sounds Fun Mom, South Sound Magazine, Tacoma Weekly, Weekly Volcano



"I loved the Tacoma Studio Tour! It was absolutely inspiring to see artists pursuing what they love to do, all over the Tacoma area." - LaVaughn Richards

// TACOMA MURALS PROJECT



- Four new outdoor murals created with community collaboration in Council District 3
 - Water Flume Line Trail 1 South Tacoma Way & Tacoma Avenue; Tiffanny Hammonds
 - Water Flume Line Trail 2 South Tacoma Way & Tacoma Avenue; Curtis Ashby
 - Water Flume Line Trail 3 South Tacoma Way & Yakima Avenue; Anthony Duenas
 - Sixth Avenue 2220 6th Avenue; Chris Sharp (lead), Diana Leigh Surma (assistant)
- Re-installed 14 traffic box wraps
- Partnership with Neighborhood & Community Services and Public Works departments

// ARTTOWN TV SHOW

artTown is a cultural documentary-style TV show exploring Tacoma's emergence as a major creative hub in the Pacific Northwest. The series offers segments featuring diverse perspectives on a variety of creative disciplines

· Researched, planned, and produced 2 episodes with 14 segments







// TACOMA POET LAUREATE

- Conducted a call to artist and selected Kellie Richardson as the 2017-2019 Tacoma Poet Laureate
- Kellie Richardson hosted or participated in 26 Poet Laureate events, readings, workshops, and presentations in 2017, serving 2,824 attendees.
- 2015-17 Tacoma Poet Laureate Cathy Nguyen hosted 15 events, readings, workshops, and presentations in
 2017, serving 361 attendees



// NATIONAL ARTS PROGRAM

Annual City of Tacoma employee and family member visual art exhibit and awards event provides employees a chance to showcase their creative side and build morale

- 110 pieces of visual art created by 69 artists displayed at the Tacoma Municipal Building and Tacoma Public Utilities
- \$4,250 grant from National Arts Program

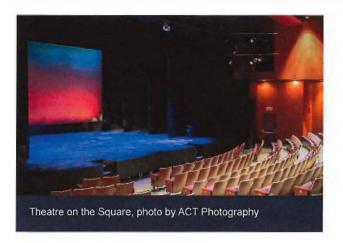


// CREATIVE SPACE DEVELOPMENT

- Provided support to McKinley Artists' Lofts (14 live/work-work/live units on McKinley)
- · Provided support to Alma Mater to create an artist-driven work, performance, and gathering space

CITY-OWNED ARTS VENUES

// BROADWAY CENTER FOR THE PERFORMING ARTS



- City contracted with BCPA to manage three historic City-owned facilities
 - · Pantages Theater (built 1918, restored 1983)
 - Rialto Theater (built 1918, restored 1991)
 - Theatre on the Square (built 1993)
- Home to 7 of Tacoma's Resident Arts Organizations
- Presents diverse array of locally-produced and Broadway productions
- Facilitates one of the largest arts education programs in the state
- · Serves 250,000+ visitors annually

GRANTS

// NATIONAL ENDOWMENT FOR THE ARTS — ART WORKS

• \$40,000 to support Public Art/Public Action, a public art and community engagement training for artists focusing on the Tacoma Mall Subarea. Secured in 2017 for programming happening in 2018

// NATIONAL ENDOWMENT FOR THE ARTS — OUR TOWN

• \$50,000 to support a Culture & Transportation Plan for the Theater District in partnership with Pierce Transit and Broadway Center for the Performing Arts. Secured in 2016 for work happening through 2018

// STATE FARM

 \$104,000 to support a gateway sculpture on South Tacoma Way. Secured in 2016 for work happening through 2018

// GREATER TACOMA COMMUNITY FOUNDATION

• \$5,000 grant for Tacoma Arts Month. Secured in 2017 for programming happening in 2017

OUTREACH & COMMUNICATIONS

- Maintained cityoftacoma.org/arts, tacomaartsmonth.com, TacomaArts blog, Tacoma Arts Commission Facebook group with 3,775 followers, and 2 email listservs with over 1,350 members
- Select presentations representing Tacoma's arts & culture:
 - Creating Meaningful Arts Programs Designed to Engage the Community, National Recreation and Parks Association conference; New Orleans, LA. Selected for livestream
 - Creative Economy and the West: Putting Creative Economy Data to Work, Arts Northwest/NW Booking Conference; Tacoma, WA
 - Building Capacity: Getting from Clinical to Community, Creative Forces Summit; Tacoma, WA. Presented by NEA, Arts WA, and Department of Defense
 - · Tacoma's Arts Ecosystem, ArtTable; Seattle, WA
 - Arts and Economic Prosperity Study, Tacoma Pierce County Chamber Luncheon and South Sound Together; Tacoma, WA

TACOMA ARTS COMMISSION

- Volunteer members: Mike Sweney, Chair; Rachel Cardwell, Vice Chair; Scott Campbell; Heather Conklin; Quincy Henry; Kareem Kandi; Traci Kelly; Johnaye Kendrick; Halley Knigge; Michael Kula; Donald Lacky; Liesl Santkuyl; Wanda Thompson; Paul Throne; Lynn Wilmot-Stenehjem
- · City Council liaisons: Marty Campbell and Keith Blocker
- Commission demographics: Council Districts 1- 4; ranging in age from 30's to 70's; expertise as practicing artists, arts professionals, educators, and arts supporters/patrons
- 1,369 hours of volunteer service



11TH ANNUAL

APRIL 14 10 a.m. to 3 p.m.

SOUTHSOUND SUSTAINABILITY EXPO.ORG

Greater Tacoma Convention Center and Tollefson Plaza

FREE ADMISSION

















City of Tacoma

Memorandum

TO:

Elizabeth A. Pauli, City Manager

FROM:

Peter Huffman, Director, Planning & Development Services

COPY:

City Council and City Clerk

SUBJECT:

Process Improvement Updates - April 3, 2018

DATE:

March 28, 2018

At the City Council Study Session on April 3, 2018, staff from Planning and Development Services (PDS) will present several code changes currently underway that will increase efficiency, streamline permitting processes, and improve cost recovery.

In 2015, PDS conducted an analysis of permitting fees to better understand the relationship between fees for service and the cost recovery associated with permitting services. The primary goal of this effort was to explore the development of a new fee schedule that would transition PDS to a full cost recovery model for permitting services. This effort was facilitated by the implementation of a new permitting software system that enabled staff to capture various data sets associated with permit reviews. Data included the specific review times, work flow and costs associated with the review of individual permits.

Also, a parallel effort began in 2016 with Master Builders Association of Pierce County (MBA) to review, evaluate, and implement improvements to permitting services related to single-family and duplex construction. The principle goal of this effort was to ensure that permitting services for these permit types were as efficient and cost effective as they could be. Through and extensive collaborative effort, PDS and MBA established a task force that met monthly throughout 2016 and 2017 to work on efficiencies to improve services and develop a sustainable fee model to support these services.

Planning and Development Services (PDS) is proposing revisions to the Tacoma Municipal Code (TMC), Title 2.09 – Fee Code, pertaining to the creation of new dedicated funds collected from permit fees to replace existing restricted funds and creating a reserve fund; adjust fees for single family and duplex permits; and restructuring Title 2.09 to create a new fee schedule for permitting fees. In addition, minor changes are proposed to TMC Title 2.19 - Site Development and TMC Title 3.02 – Fire Prevention Code in order to correlate with changes in Title 2.09 - Fee Code.

In addition, a PDS Financial Policy document will also be referenced in TMC 2.09 to establish policies for adjusting fees, monitoring expenditures, and managing the dedicated funds and reserve fund.

Regular review and adjustments to the fee code are necessary for PDS to provide sustainable permit services. The adjustment of fees at this time for single-family and duplex construction will allow PDS to provide a sustainable level of service that is desired by permitting customers. In addition, the creation of a new fee schedule will facilitate the evaluation these fees on an annual basis, and facilitate adjustments as necessary to maintain and enhance permitting levels of service while recovering costs for those services.

As part of the fee code and fee schedule changes, a new fee structure for single-family/duplex construction is proposed to adjust the fees collected for these permits. The adjustments are proposed to be phased, with the first phase aligned to recover 50 percent of the difference between revenues and expenditures for these permits. As outlined in the PDS Financial Policy document, careful monitoring of

Memorandum to Elizabeth A. Pauli Permit System Process Improvement Updates March 28, 2018 Page 2

cost of services, along with continued work to improve efficiencies in these services, will be performed in 2018 to determine if the remaining fee adjustments to achieve full cost recovery should be implemented in 2018. Fee adjustments for single-family and duplex construction permits will be evaluated in conjunction with level of service standards and performance metrics associated with these permits. Evaluation of levels of service and performance will be conducted collaboratively with permitting customers including the MBA.

The second phase fee adjustment for single-family/duplex permits will also incorporate an evaluation of fees for other permit types including land use, commercial and multifamily buildings, pre-application services, and site development permits.

Also, a process improvement designed to remove barriers to single family and duplex development, limit the fiscal impact related to reduction of Commercial Annual Use fees, and to implement partial cost recovery through permit fees will be made as a result of the code changes. Additional changes will be proposed in 2019. Current proposed changes to bonding requirements imbed alternatives into the code. Developers will have additional choices to meet their development obligations. The proposed changes to Right-of-Way Occupancy Permits include the removal of certain Commercial Annual Use Fees. This will result in an approximate impact of \$75,000.00 to the General Fund in 2018.

Additionally, PDS has evaluated the dedicated funds currently collected with permit fees and services. These funds, which were created over ten years ago, have been reviewed relative to their historic propose and current restrictions as they relate to contemporary policy and service delivery requirements. Changes are proposed to create an updated dedicated fund structure that is more aligned with current policy objectives and development services provided by the department.

Furthermore, as an operating Enterprise Fund service delivery department, economic fluctuations in the construction industry and subsequent fluctuations in the permit revenues that occur during economic downturns, necessitates the need for PDS to create a dedicated reserve fund. Creation of a dedicated reserve fund will provide an ability to maintain critical service levels during economic downturns.

As outlined in the PDS Financial Policy document, careful monitoring of cost of services, along with continued work to improve efficiencies in these services will be performed in 2018 to determine the remaining fee adjustments to achieve full cost recovery by the end of 2018.

The increase of funds from increasing fees for the single-family/duplex development permits is estimated to be \$450,000.00 in 2018.

City of Tacoma 2018 City Council Forecast Schedule

Date	Meeting	Subject	Department	Background
April 3, 2018	City Council Study Session (TMBN 16, Noon)	State Route 167 Project Scheduling and Funding	WSDOT/PW	WSDOT and PW staff will provide the Council a briefing on the schedule and funding for the SR167 Project.
		Legislative Session Updates	GRO	The Government Relations Office will provide an update on the Washington State Legislative Session.
		Single Family Residential Permit Fee, Permit Process Changes and Fund Restructuring	PDS	Briefing on several code changes currently underway that will increase efficiency, streamline permitting processes and improve cost recovery.
		Executive Session - Pending Litigation	CAO	
	Special Committee of the Whole (TMBN 16, 3:00)	Council Strategic Priority - Homelessness Discussion		At the February 23rd Council Strategic Planning Work Session, the Council identified their top four strategic priorities. At this meeting, staff will provide Council ar update on their discussions on how to achieve the components identified under the priority of homelessness.
	City Council Meeting (TMB Council Chambers, 5:00 PM)			
April 10, 2018	City Council Study Session (TMBN 16, Noon)	Affordable Housing Update	CED	Community and Economic Development staff have been working with an internal task force and a consultant and will provide an update on an Affordabl Housing Action Strategy.
		2018-19 CDBG, HOME and ESG Funding Recommendations for Annual Action Plan	CED	Staff will present the Program Year 2018-19 Community Development Block Grant (CDBG) funding recommendations for housing assistance, economic development, community development and public service projects as well as Emergency Solutions Grant (ESG) funding recommendations for homeless services related projects. Staff will also present the new CDBG and HOME sub-recipient agreements between the City TCRA, Lakewood and individual contractors.
	Special Committee of the Whole (TMBN 16, 3:00)	Council Strategic Priority - Affordable Housing Discussion		At the February 23rd Council Strategic Planning Work Session, the Council identified their top four strategic priorities. At this meeting, staff will provide Council a update on their discussions on how best to achieve th components identified under the priority of affordable housing.
	City Council Meeting (TMB Council Chambers, 5:00 PM)			

City of Tacoma 2018 City Council Forecast Schedule

Date	Meeting	Subject	Department	Background
April 17, 2018	City Council Study Session (TMBN 16, Noon)	Six-Year Transportation Improvement Program	PW	Draft Annual Amendment of the Six-Year Transportation Improvement Program, which is required to be annually updated by state law (RCW 35.77.010)
	Special Committee of the Whole (TMBN 16, 3:00)	Council Strategic Priority - Economic Development Discussion	CED and Council	At the February 23rd Council Strategic Planning Work Session, the Council identified their top four strategic priorities. At this meeting, staff will provide Council a update on their discussions on how to achieve the components identified under the priority of economic development.
	City Council Meeting (TMB Council Chambers, 5:00 PM)			
April 24, 2018	City Council Study Session (TMBN 16, Noon)	One Tacoma Comprehensive Plan Overview	PDS	One Tacoma is the City's Comprehensive Plan which guides our community's development over the long term and describes how our community's vision for the future is to be achieved (blueprint for future characte of the City).
		Tacoma Mall Neighborhood Subarea Plan	PDS	Council will consider, gather public input and take action on the Tacoma Mall Neighborhood Subarea Plan, a package of zoning and standards changes, and conceptual streetscape designs. The Subarea Plan is intended to guide long-term growth and change in the Tacoma Mall Regional Growth Center and proposed expansion area.
	Special Committee of the Whole (TMBN 16, 3:00)	Council Strategic Priority - Public Safety Discussion		At the February 23rd Council Strategic Planning Work Session, the Council identified their top four strategic priorities. At this meeting, staff will provide Council a update on their discussions on how to achieve the components identified under the priority of public safety.
	City Council Meeting (TMB Council Chambers, 5:00 PM)	Tacoma Mall Neighborhood Subarea Plan Public Hearing	PDS	

City of Tacoma 2018 City Council Forecast Schedule

Date	Meeting	Subject	Department	Background
May 1, 2018	City Council Study Session (TMBN 16, Noon)	Tacoma Mall Neighborhood Subarea Plan	PDS	Council will receive a summary of input provided during the City Council Public Hearing.
	Special Committee of the Whole (TMBN 16, 3:00)	Tacoma Public Utilities Low Income Program Update	TPU	
	City Council Meeting (TMB Council Chambers, 5:00 PM)			
May 8, 2018	City Council Study Session (TMBN 16, Noon)	Racial Equity and Homelessness Report	OEHR	Author Marc Dones will share information on the Supporting Partnerships for Anti-Racist Communities (SPARC) report on Racial Equity and Homelessness.
		Year End 2017 and First Quarter of 2018 Financials and Six Year Financial Forecast	ОМВ	
	City Council Meeting (TMB Council Chambers, 5:00 PM)	Tacoma Mall Neighborhood Subarea Plan First Reading	PDS	
May 15, 2018	Joint Utility Board Study Session (TMBN 16, Noon)	Director of Utilities Top Three Candidates Interview (tentative)	Council/TPU	
	City Council Meeting (TMB Council Chambers, 5:00 PM)	Tacoma Mall Neighborhood Subarea Plan Final Reading	PDS	
May 22, 2018	Joint Utility Board Study Session (TMBN 16, Noon)	CTC Energy and Technology Recommendation for Proposals on the Alternative Click! Partnership Model	CAO	The CTC Energy and Technology consultant will prov the Council and U-Board recommendations for the proposed Click! alternative partnership model.
	Study Session (TMBN 16, Noon)	Local Food Access and Equity Research and Projects	ESD/OEPS	Harvest Pierce County and the Puyallup Watershed Initiative's Just and Healthy Food Community presentation on local food access and equity research projects, and the community they are growing.
	City Council Meeting (TMB Council Chambers, 5:00 PM)			
May 29, 2018	CANCELLED	NAME OF TAXABLE PARTY.		

Contract Con		Community Vitality and Safety	
	ker (Chair), Beale, Thoms, Ushka, Alternate-McCarthy tewart; Staff Support - Will Suarez	2nd and 4th Thursdays 4:30 p.m. Room 248	CBC Assignments: • Citizen Police Advisory Committee • Human Services Commission • Human Rights Commission • Housing Authority • Commission on Disabilities • Library Board • Tacoma Community Redevelopment Authority
April 12, 2018	Human Services Commission Annual Report (informational briefing)	Jovan Dumas, Chair, Human Services Commission	Informational discussion regarding the 2017 year-end report for the Human Services Commission.
	Domestic Violence Assessment (informational briefing)	Vicky McLaurin, Neighborhood and Community Services	
FUTURE:			
April 26, 2018		Shari Hart, Program Development Specialist, Community and Economic Development	Update on the 2018 Innovative Grant Application and schedule to include a presentation of recommended neighborhood projects
	Human Rights Commission Annual Report (Informational briefing)	Rebecca Stith, Chair, Human Rights Commission	Presentation about the accomplishments of the Human Rights Commission in 2017 and future projects.
May 10, 2018	Human Services Commission	Clerk's Office	4 vacancies

		Economic Development Committee	
	ms (Chair), McCarthy, Ushka, Woodards, Alternate-Beale //ille; Staff Support - Lynda Foster	2nd, 4th, and 5th Tuesdays 10:00 a.m. Room 248	CBC Assignments: •Tacoma Arts Commission •Greater Tacoma Regional Convention Center Public Facilities District •Foss Waterway •City Events and Recognition Committee
CBC Assignments:	Tacoma Arts Commission Greater Tacoma Regional Convention Center Public Facilities District	Foss Waterway City Events and Recognition Committee	
April 10, 2018	Small Works Roster (request for action)	Patsy Best, Financial Manager, Finance Procurement & Payables Division	Staff will summarize proposed revisions to the City of Tacoma Municipal Code 10.27 to update the Small Works Roster Program to be consistent with the estimated contract amount thresholds and bond waiver authority established by Washington State Law, and to provide program incentives for City of Tacoma Small Business enterprise members to participate in Small Works Roster projects.
	Community & Economic Development Department strategy (informational Briefing)	Kim Bedier, acting Community and Economic Development Division Director	Review of existing policy and strategic plans related to economic development
FUTURE:			
April 24, 2018	Office Market Opportunities (informational briefing)	Elly Walkowiak	Staff and representatives from the Economic Development Board will present on how to leverage the Amazon HQ2 proposal to market Tacoma and fill office space vacated by State Farm
May 8, 2018	Update on RAIN and Aqualyst : Biotech and Clean Water Incubator (informational briefing)	Pat Beard, Project Manager, CEDD - Private Capital Division	
	Tentative: leveling development the playing field	CM Ushka & staff	Research national best practices in urban environments using public, private, and public private partnerships to aid in leveling the development playing field between areas with good infrastructure compared to those areas where infrastructure has been under funded and or seriously deferred.

		Government Performance and Finance Committee	
	Chair), Blocker, Hunter, Mello, Alternate-Thoms ullo; Staff Support - Chris Bell	1st and 3rd Tuesday 10 a.m. Room 248	CBC Assignments: •Public Utility Board •Board of Ethics •Audit Advisory Board •Civil Service Board
April 3, 2018 Un	niform enforcement code	Chris Bacha, Chief Deputy, City Attorney's Office	A recommendation for an ordinance adopting the uniform enforcement code. Adoption of this ordinance will create a uniform administrative process for code enforcement and will enhance enforcement efforts.
FUTURE:			
April 17, 2018 Re	eview of participatory budgeting	Katie Johnston, Budget Manager, Office of Management and Budget	An informational update regarding participatory budgeting approaches and strategies
May 1, 2018 Fo	ssil fuels and sustainable alternatives	Kathleen Simpson, CFO, Russell Family Foundation, Richard Woo, COO, Russell Family Foundation, Brad Harrison, and Managing Director of Tiedemann Wealth Management	The Russell Family Foundation will share its experience with divesting of fossil fuels and reinvesting in sustainable alternatives.

the second second		Infrastructure, Planning and Sustainability Committee	
	lip (Chair), Beale, Ibsen, McCarthy, Alternate-Hunter Kingsolver; Staff Support - Rebecca Boydston	2nd and 4th Wednesdays 4:30 p.m. Room 16	CBC Assignments: •Sustainable Tacoma Commission •Planning Commission •Landmarks Preservation Commission •Board of Building Appeals •Transportation Commission
April 11, 201	B Title 2.21 Housing Code Requirements for Temporary Shelters	Sue Coffman, Building Official, PDS	Washington Administrative Code (WAC) 51-16-030 allows the adoption of exemptions from the state building code requirements for temporary changes of use or occupancy to existing buildings in order to provide housing for individuals and families who are homeless. This proposed code establishes permitting and operational requirements that provide health and life safety provisions where those code exemptions are being allowed.
FUTURE	:		
April 25, 201	8 Sustainable Tacoma Commission Annual Update [briefing]	Kristi Lynett, OEPS	Annual update on the progress and work plan of the Sustainable Tacoma Commission
	Environmental Action Plan Year Two Progress Report [briefing]	Kristi Lynett, OEPS	Progress report on the implementation of the Environmental Action Plan
	Tree Planing Policy/Urban Forestry	Jim Parvey, OEPS; Mike Carey, OEPS Urban Forestry; Rae Bailey, Street Operations Division Manager, Public Works; Sarah Low, OEPS Urban Forestry	Overview of City's tree planting policy, and feasability of urban forestry work crew
May 9, 201			6 vacancies
May 9, 201	Tree Planing Policy/Urban Forestry	Division Manager, Public Works; Sarah Low, OEPS Urban Forestry	Photographical Control of Control



City of Tacoma

Memorandum

TO:

Elizabeth A. Pauli, City Manager

FROM:

Peter Huffman, Director, Planning & Development Services

Jana Magoon, Land Use Manager, Planning & Development Service

COPY:

City Council and City Clerk

SUBJECT:

Ordinance Creating Regulations for Small Cell Installation in Right-of-Way - April 3,

2018

DATE:

March 28, 2018

At the City Council Meeting on April 3rd, 2018, staff from Planning & Development Services (PDS) will present modifications to Chapter 9.08 (Right-of-Way Occupancies) to facilitate the next generation cellular network. This proposal will codify procedures and design standards related to Small Cell and 5G Installation.

BACKGROUND:

On November 14, 2018, City staff provided the City Council with updates related to future installation of Small Cell infrastructure in the City right-of-way. The Council asked that appropriate development standards be put in place to avoid negative impacts to the aesthetic environment. Representatives from Public Works, Tacoma Public Utilities, Media and Communication Offices, and Planning and Development Services have worked collaboratively to prepare development standards. The same staff reviewed a draft code with stakeholders on January 31, 2017.

ISSUE:

The City currently lacks design standards applicable to cellular installation in the public right-of-way. Staff will present a series of code changes to regulate these installations. The proposal has been developed in collaboration with multiple city departments and has been reviewed by stakeholders.

If approved, the proposed regulations would amend the City code as follows:

- Limit height above existing pole to 10 feet; new poles must not exceed height of 45 feet
- Require installation to be same color as pole and require shrouding of cables
- Antennas on pole must be flush mounted or, if top-mounted, comply with diameter requirements
- If required to replace pole, the new pole must accommodate cables internal to the pole
- Ground level equipment, if proposed, must be screened
- If in historic district or in business district with established pole design, the installation will be reviewed for compliance with district
- Increase the permit fee in step towards fiscal sustainability.

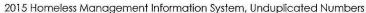
RECOMMENDATION:

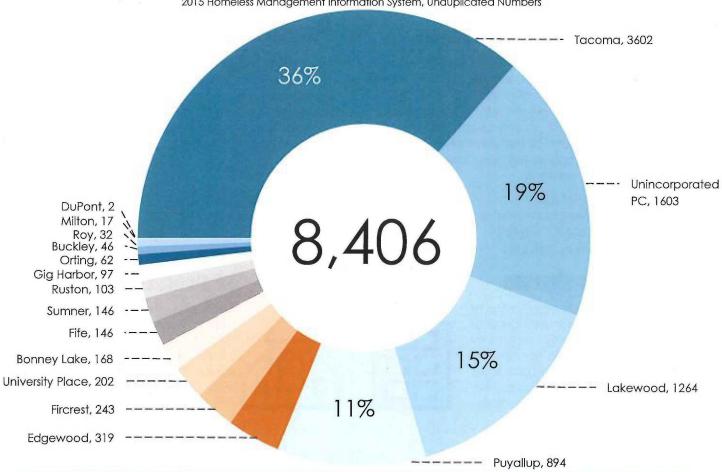
Staff recommends adopting changes, with one minor amendment. Based on internal meetings, it appears that the design/development review could be completed under the Work Order, which will be required in most cases. As such, the \$640.00 Permit Fee would only be charged if the installation does not trigger a work order.

HOMELESSNESS

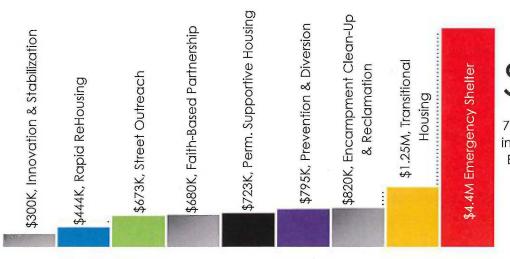
In Tacoma & Pierce County

Last Known Zip Code, Prior to Homelessness





2017-2018 City of Tacoma Biennial Budget Homelessness & Household Stability Investment



75.8% or \$4.7M increase in investment from 2015-2016 Biennial Budget of \$6.2M

HOMELESSNESS & HOUSEHOLD STABILITY SERVICES

Funded by City of Tacoma

STREET OUTREACH



Services for unsheltered homeless individuals and families for the purpose of providing immediate support, intervention, and connections to services such as behavioral health counseling and mental health services.

Service Providers Include:

- Comprehensive Life Resources
- Point Defiance AIDS Project
- Community Youth Services

EMERGENCY SHELTER

Services to provide temporary or transitional shelter for individuals or families experiencing homelessness. Services include but are not limited to service navigation, legal services, life skills training, mental health services, substance abuse treatment and transportation.



Service Providers Include:

- Tacoma Rescue Mission
- Catholic Community Services
- **YWCA**

HOUSING



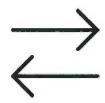
Housing and service options tailored to specific needs of individuals or families; can range from Transitional Housing, Rapid ReHousing, or Permanent Supportive Housing.

Service Providers Include:

- Metropolitan Development Council
- Mercy Housing Northwest
- New Phoebe House Association

PREVENTION & DIVERSION

Services to prevent the individual or family from moving to an emergency shelter and/or place not meant for human habitation. Services Include rent assistance and access to food banks.



Service Providers Include:

- Tacoma Housing Authority
- St. Leo's Food Bank Connection
- **NW Furniture Bank**

FAITH BASED PARTNERSHIPS



Alternative shelter option for families with children experiencing homelessness using existing faith-based spaces to assist in creating shelter space for families with more intensive needs. Families are assisted with immediate service navigation to secure stable housing and employment.

Service Providers Include:

- Tacoma Rescue Mission
- South Sound Outreach

ENCAMPMENT CLEAN-UP & RECLAMATION

Clean-up and site reclamation of sites currently being utilized as encampments. Reclamation includes the implementation of positive community uses such as artwork or community vegetation.





City of Tacoma | Neighborhood & Community Services | Human Services Division

www.cityoftacoma.org/homelessness