

Your 2018 Service Team Leads

Our service philosophy is to bring together a team of professionals with relevant industry experience. Your service team leaders have significant experience working with utilities and the depth of knowledge that's necessary to be responsive to your needs.

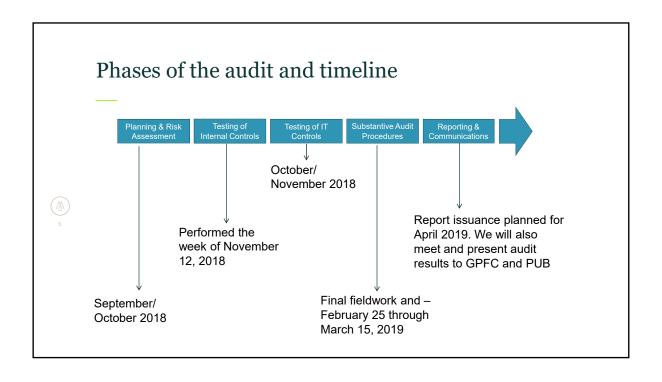
	eam Member		Role	Contact Information
2	Olga A. Darlington, Partner Energy & Utilities Industry Group Over 18 years of public accounting experience, serving energy and utility clients		Lead Client Engagement Partner	Phone: 425-551-5712 Email: olga.darlington@mossadams .com
	Laurie Tish, Partner Government Services National Practice Leader Over 30 years of public accounting experience, serving government and utility clients	9	QC Partner	Phone: 206-302-6466 Email: laurie.tish@mossadams.com

Your 2018 Service Team

- The following individuals will also serve on the Engagement Team:
 - o Kimberly Koch, IT Consulting Partner
 - $\circ \ \mathit{Jared James}$, IT Manger
 - $\circ\ \mathit{Joe}\ \mathit{Culp}, \mathrm{Audit}\ \mathrm{In\text{-}charge}$
 - o Dan Roberts, Audit Senior
 - $\circ \ \textit{Alyssa Conger}, \text{Audit Staff}$
 - o Harleen Sran, IT Staff

Communication with Those Charged with Governance

- Direct access to the Committee
 - o Establish two-way communication
 - o Address questions/concerns
- Audit entrance presentation during planning stage of the audit
- Audit exit and final report presentation upon completion of the audit

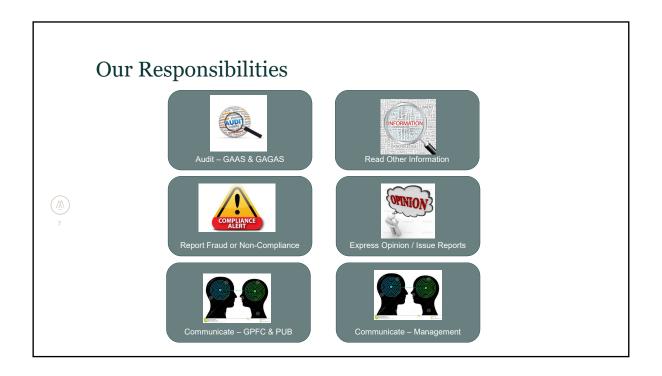


Scope of Services

• We have been engaged to audit the City of Tacoma - Power (Light) Division, Water Division, and Rail (Beltline) Division, and Environmental Service's — Solid Waste Management Division, and Wastewater/Surface Water Management Division financial statements and related notes as of and for the year ending December 31, 2018 in accordance with *Government Auditing Standards*.



- We have not been engaged to report on whether specific supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.
- Certain procedures will be performed on required supplementary information, but this information will not be subject to audit





Planning and Risk Assessment

- Audit risk involves the risk of material misstatement in the financial statements:
 - o Inherent risk,
 - o control risk, and
 - o detection risk;



- Audit is designed to provide reasonable:
 - Not absolute assurance that the financial statements are free of material misstatements;
- Audit scope and approach is determined based upon results of risk assessment;

Evaluation of Internal Controls

- Evaluate components of internal controls
- · Top-down approach
- Significant Accounts and Processes considered



- Billings and accounts receivable, capital assets and projects, procurement, cash disbursements, payroll, debt, treasury, and financial close and reporting
- IT Controls
- o Application controls
- o General computing controls

Substantive Audit Procedures

- · Tests of Details
- o Directed testing and audit sampling;
- o Random and judgmental sampling methods are used;
- · Analytical Procedures



- Comparison of current and prior year results, and actual to budgeted amounts;
- Analysis of detailed changes within certain accounts such as capital assets, long term debt and investments;
- Predictive analytics for income statement accounts, based upon history, data independent of accounting department, and industry expectations;
- Holistic review of overall financial statements;

