## **GENERAL FUND OVERVIEW**

|                                                     | 2  | 2019 Budget  |    | YTD Projection |    | YTD Actuals |    | /TD Variance<br>Jnfavorable)/<br>Favorable | YTD % Variance<br>(Unfavorable)/<br>Favorable |
|-----------------------------------------------------|----|--------------|----|----------------|----|-------------|----|--------------------------------------------|-----------------------------------------------|
| Revenues                                            | \$ | 243,930,525  | \$ | 53,314,047     | \$ | 55,177,696  | \$ | 1,863,649                                  | 3.5%                                          |
| Expenditures                                        | \$ | 254,474,230  | \$ | 61,345,879     | \$ | 57,359,006  | \$ | 3,986,873                                  | 6.5%                                          |
| Revenue Over Expenditure<br>Variance (Fund Balance) | \$ | (10,543,705) | \$ | (8,031,832)    | \$ | (2,181,310) | \$ | 5,850,522                                  |                                               |

## **SUMMARY**

Through the first three months of 2019, revenues and expenditures were favorable, resulting in an overall \$5.8 million positive position.

### **REVENUE OVERVIEW**

Through March, General Fund revenues were favorable by approximately \$1.9 million.

| • Property Taxes (+\$257k)                           | • Business Taxes (+\$118k)                               |
|------------------------------------------------------|----------------------------------------------------------|
| - Greater Early and On-Time Payments                 | - Favorable Retailing, Wholesaling, Manufacturing, and   |
| • Sales Taxes (+\$1M)                                | Service Taxes; Offset by weaker Retailing, Natural Gas,  |
| - Favorable Retail, Construction, Administrative     | and Cellphone Taxes                                      |
| Support, and Natural Gas Use Tax                     | <ul> <li>Intergovernmental Revenues (+\$136k)</li> </ul> |
| Licenses & Permits (-\$130k)                         | - Criminal Justice funding                               |
| <ul> <li>Miscellaneous Revenues (+\$312k)</li> </ul> | • Utility Taxes (+\$198k)                                |
| EXPENDITURE OVERVIEW                                 |                                                          |

Through March, General Fund expenditures were favorable by approximately \$4.0 million.

• Community and Economic Development (CED) (+\$150k) • Neighborhood & Community Services (NCS) (+\$856k) - Labor Savings - Labor Savings • Fire (-\$198k) - Delayed in External Contracts • Non-Departmental (+\$1M) - Overtime Expenses - Labor and Contractual Delays - Delayed Tacoma Dome Bond Payment • Library (+\$363k) - Delayed Payments or Transfers - Labor Delays • Police (+\$963k) - Labor Savings - Delayed Contracts

#### Prepared By The Office of Management and Budget

## **GENERAL FUND REVENUE OVERVIEW**

|   | Revenue Category              | 2  | 2019 Budget |    | YTD Projection | ١  | 'TD Actuals | TD Variance<br>Infavorable)/<br>Favorable | YTD % Variance<br>(Unfavorable)/<br>Favorable |
|---|-------------------------------|----|-------------|----|----------------|----|-------------|-------------------------------------------|-----------------------------------------------|
| 1 | Property Tax                  | \$ | 60,465,879  | \$ | \$ 1,122,495   | \$ | 1,379,973   | \$<br>257,478                             | 22.9%                                         |
| 2 | Sales Tax                     |    | 57,763,956  |    | 14,080,179     |    | 15,096,902  | 1,016,723                                 | 7.2%                                          |
| 3 | Business Tax                  |    | 52,714,759  |    | 14,787,564     |    | 14,905,802  | 118,238                                   | 0.8%                                          |
| 4 | Utility Tax                   |    | 46,231,884  |    | 12,385,344     |    | 12,583,385  | 198,040                                   | 1.6%                                          |
| 5 | Intergovernmental Revenues    |    | 10,410,481  |    | 2,759,307      |    | 2,896,265   | 136,958                                   | 5.0%                                          |
| 6 | Licenses & Permits            |    | 7,064,801   |    | 6,101,803      |    | 5,971,836   | (129,968)                                 | -2.1%                                         |
|   | Charges for Services          |    | 4,682,293   |    | 1,059,670      |    | 1,103,177   | 43,507                                    | 4.1%                                          |
|   | Other Taxes                   |    | 1,990,896   |    | 530,918        |    | 494,725     | (36,192)                                  | -6.8%                                         |
| 7 | Fines & Forfeits              |    | 855,245     |    | 213,811        |    | 160,412     | (53,399)                                  | -25.0%                                        |
| 8 | Miscellaneous Revenues        |    | 1,750,330   |    | 272,956        |    | 585,220     | 312,264                                   | 114.4%                                        |
|   | Total                         | \$ | 243,930,525 |    | \$ 53,314,047  | \$ | 55,177,696  | \$<br>1,863,649                           | 3.5%                                          |
|   |                               |    |             |    |                |    |             |                                           |                                               |
|   | Use of Fund Balance (Negative | ¢  | 10 542 705  | ٩  | t 0.021.022    |    |             |                                           |                                               |

| Total                           | \$<br>254,474,230 | \$<br>61,345,879 |
|---------------------------------|-------------------|------------------|
|                                 |                   |                  |
| value denotes addition to cash) | \$<br>10,543,705  | \$<br>8,031,832  |

Analysis for revenue variances are provided for all line items in which the actual amount differs from the planned amount by at least 10.0% or \$100,000.

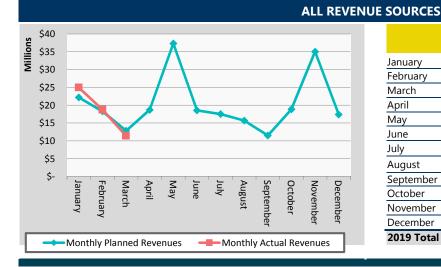
## **VARIANCE NOTES**

- Property Tax Favorable due to greater than planned early tax payments (+\$337k) but offset by fewer delinquent property tax payments (-\$77k).
- Sales Tax Favorable variance is due to retail (+\$304k), Construction (+\$125k) and Admin Support (+\$150k) categories. Natural Gas Use Tax is also up (+\$283k) due to supply issues that have caused the price to increase dramatically.
- Business Tax Favorable due to better than planned Service (+\$625k), Wholesaling (+\$503k), and Manufacturing (+\$113k) returns, but offset by lower than expected returns in Retailing (-\$235k), Natural Gas Tax (-303k), and Cell Phone (-\$167k) categories. Cable television is lower than planned due to the timing of an accounting adjustment that will be corrected in April.
- Utility Tax Favorable variance is due to higher than expected gross earnings taxes from all utilities (+\$472k), except Power.
   Power's GET returns are slightly behind plan (-\$273k) due to an unusually warm January and lower consumption of a large retail customer.
- 5 **Intergovernmental Revenues** Favorable due to higher criminal justice funding (+\$158k).
- **6 Licenses & Permits** Unfavorable variance is due to less than planned penalties and interest on business licenses (-\$727k) but offset by more business licenses (+\$269k) and street vacation and right of way permits issued (+\$171k).
- **7** Fines & Forfeitures Unfavorable variance is due to fewer civil (-\$45k) and criminal penalties (-\$9k).
- 8 Miscellaneous Revenues Favorable due to interest earnings (+\$326k).

Prepared By The Office of Management and Budget

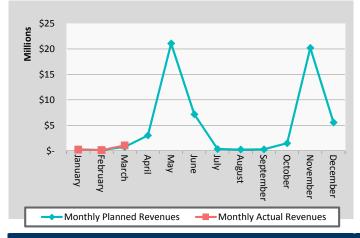
#### CITY OF TACOMA BIENNIAL BUDGET 2019 - 2026

## **GENERAL FUND REVENUES**



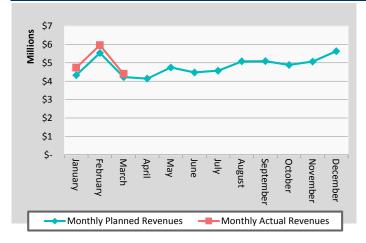
|            | Мо | nthly Planned | Mo | onthly Actual |    | Variance    |  |
|------------|----|---------------|----|---------------|----|-------------|--|
|            |    | Revenues      |    | Revenues      |    | variance    |  |
| January    | \$ | 22,204,305    | \$ | 24,974,353    | \$ | 2,770,048   |  |
| February   |    | 18,279,984    | \$ | 18,791,415    |    | 511,432     |  |
| March      |    | 12,829,758    | \$ | 11,411,927    |    | (1,417,830) |  |
| April      |    | 18,697,595    |    |               |    |             |  |
| May        |    | 37,343,115    |    |               |    |             |  |
| June       |    | 18,546,633    |    |               |    |             |  |
| July       |    | 17,522,692    |    |               |    |             |  |
| August     |    | 15,683,634    |    |               |    |             |  |
| September  |    | 11,499,953    |    |               |    |             |  |
| October    |    | 18,867,113    |    |               |    |             |  |
| November   |    | 35,057,913    |    |               |    |             |  |
| December   |    | 17,397,829    |    |               |    |             |  |
| 2019 Total | \$ | 243,930,525   | \$ | 55,177,696    | \$ | 1,863,649   |  |

#### **PROPERTY TAX**



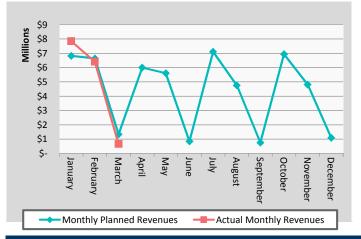
|            | Мо | Monthly Planned |    | onthly Actual |    | Variance |  |
|------------|----|-----------------|----|---------------|----|----------|--|
|            |    | Revenues        |    | Revenues      |    | variance |  |
| January    | \$ | 242,549         | \$ | 226,494       | \$ | (16,054) |  |
| February   | \$ | 141,033         | \$ | 120,148       |    | (20,884) |  |
| March      | \$ | 738,914         | \$ | 1,033,330     |    | 294,416  |  |
| April      | \$ | 3,005,784       |    |               |    |          |  |
| May        | \$ | 21,078,312      |    |               |    |          |  |
| June       | \$ | 7,163,457       |    |               |    |          |  |
| July       | \$ | 334,572         |    |               |    |          |  |
| August     | \$ | 233,590         |    |               |    |          |  |
| September  | \$ | 277,368         |    |               |    |          |  |
| October    | \$ | 1,475,436       |    |               |    |          |  |
| November   | \$ | 20,223,411      |    |               |    |          |  |
| December   | \$ | 5,551,458       |    |               |    |          |  |
| 2019 Total | \$ | 60,465,879      | \$ | 1,379,973     | \$ | 257,478  |  |

## SALES TAX



|            | Monthly Planned<br>Revenues |    | onthly Actual<br>Revenues | Variance |           |  |
|------------|-----------------------------|----|---------------------------|----------|-----------|--|
| January    | \$<br>4,325,277             | \$ | 4,740,226                 | \$       | 414,949   |  |
| February   | \$<br>5,534,459             | \$ | 5,956,641                 |          | 422,182   |  |
| March      | \$<br>4,220,443             | \$ | 4,400,035                 |          | 179,592   |  |
| April      | \$<br>4,141,280             |    |                           |          |           |  |
| May        | \$<br>4,748,180             |    |                           |          |           |  |
| June       | \$<br>4,475,203             |    |                           |          |           |  |
| July       | \$<br>4,569,974             |    |                           |          |           |  |
| August     | \$<br>5,079,866             |    |                           |          |           |  |
| September  | \$<br>5,089,550             |    |                           |          |           |  |
| October    | \$<br>4,882,727             |    |                           |          |           |  |
| November   | \$<br>5,067,531             |    |                           |          |           |  |
| December   | \$<br>5,629,466             |    |                           |          |           |  |
| 2019 Total | \$<br>57,763,956            | \$ | 15,096,902                | \$       | 1,016,723 |  |

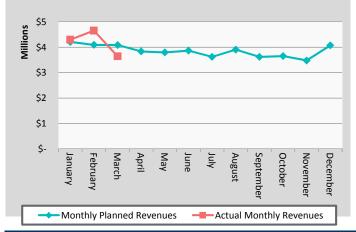
### **GENERAL FUND REVENUES**



|            | Mo | Monthly Planned<br>Revenues |    | Actual Monthly<br>Revenues |    | Variance  |  |
|------------|----|-----------------------------|----|----------------------------|----|-----------|--|
| January    | \$ | 6,815,174                   | \$ | 7,842,395                  | \$ | 1,027,221 |  |
| February   | \$ | 6,633,616                   | \$ | 6,405,102                  |    | (228,514) |  |
| March      | \$ | 1,338,773                   | \$ | 658,305                    |    | (680,469) |  |
| April      | \$ | 6,004,368                   |    |                            |    |           |  |
| May        | \$ | 5,606,463                   |    |                            |    |           |  |
| June       | \$ | 850,669                     |    |                            |    |           |  |
| July       | \$ | 7,107,918                   |    |                            |    |           |  |
| August     | \$ | 4,763,795                   |    |                            |    |           |  |
| September  | \$ | 755,648                     |    |                            |    |           |  |
| October    | \$ | 6,936,796                   |    |                            |    |           |  |
| November   | \$ | 4,810,181                   |    |                            |    |           |  |
| December   | \$ | 1,091,357                   |    |                            |    |           |  |
| 2019 Total | \$ | 52,714,759                  | \$ | 14,905,802                 | \$ | 118,238   |  |

### UTILITY/GROSS EARNINGS TAX

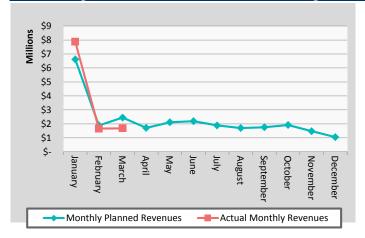
**BUSINESS TAX** 



|            | Mo | nthly Planned | Act | tual Monthly |    | Variance  |  |
|------------|----|---------------|-----|--------------|----|-----------|--|
|            |    | Revenues      |     | Revenues     |    | variance  |  |
| January    | \$ | 4,207,717     | \$  | 4,290,826    | \$ | 83,109    |  |
| February   | \$ | 4,090,147     | \$  | 4,652,372    |    | 562,225   |  |
| March      | \$ | 4,087,480     | \$  | 3,640,187    |    | (447,293) |  |
| April      | \$ | 3,832,545     |     |              |    |           |  |
| May        | \$ | 3,797,507     |     |              |    |           |  |
| June       | \$ | 3,865,460     |     |              |    |           |  |
| July       | \$ | 3,618,901     |     |              |    |           |  |
| August     | \$ | 3,903,380     |     |              |    |           |  |
| September  | \$ | 3,621,929     |     |              |    |           |  |
| October    | \$ | 3,653,189     |     |              |    |           |  |
| November   | \$ | 3,477,833     |     |              |    |           |  |
| December   | \$ | 4,075,797     |     |              |    |           |  |
| 2019 Total | \$ | 46,231,884    | \$  | 12,583,385   | \$ | 198,040   |  |

#### **OTHER REVENUES**

(Intergovernmental, Licenses & Permits, Charges for Service, Fines & Forfeits, and Miscellaneous Revenues



| vice, rines & rorrens, and wiscenaneous Revenues) |                 |               |              |  |  |  |  |  |  |
|---------------------------------------------------|-----------------|---------------|--------------|--|--|--|--|--|--|
|                                                   | Monthly Planned |               | Variance     |  |  |  |  |  |  |
|                                                   | Revenues        | Revenues      |              |  |  |  |  |  |  |
| January                                           | \$ 6,613,588    | \$ 7,874,412  | \$ 1,260,823 |  |  |  |  |  |  |
| February                                          | 1,880,729       | 1,657,152     | (223,577)    |  |  |  |  |  |  |
| March                                             | 2,444,147       | 1,680,071     | (764,077)    |  |  |  |  |  |  |
| April                                             | 1,713,619       |               |              |  |  |  |  |  |  |
| May                                               | 2,112,654       |               |              |  |  |  |  |  |  |
| June                                              | 2,191,845       |               |              |  |  |  |  |  |  |
| July                                              | 1,891,327       |               |              |  |  |  |  |  |  |
| August                                            | 1,703,004       |               |              |  |  |  |  |  |  |
| September                                         | 1,755,458       |               |              |  |  |  |  |  |  |
| October                                           | 1,918,965       |               |              |  |  |  |  |  |  |
| November                                          | 1,478,958       |               |              |  |  |  |  |  |  |
| December                                          | 1,049,752       |               |              |  |  |  |  |  |  |
| 2019 Total                                        | \$ 26,754,046   | \$ 11,211,634 | \$ 273,170   |  |  |  |  |  |  |

#### Prepared By The Office of Management and Budget

# **GENERAL FUND EXPENDITURE OVERVIEW**

|    |                                   |                |                |               | YTD Variance   | YTD % Variance |
|----|-----------------------------------|----------------|----------------|---------------|----------------|----------------|
|    | Department                        | 2019 Budget    | YTD Projection | YTD Actuals   | (Unfavorable)/ | (Unfavorable)/ |
|    |                                   |                |                |               | Favorable      | Favorable      |
|    | City Attorney's Office            | \$ 2,689,104   | \$ 672,276     | \$ 648,476    | \$ 23,800      | 3.5%           |
|    | City Manager's Office             | 481,272        | 120,318        | 108,484       | 11,834         | 9.8%           |
| 1  | Community & Economic Development  | 3,737,132      | 820,942        | 671,359       | 149,583        | 18.2%          |
| 2  | Finance                           | 4,445,052      | 1,190,873      | 956,122       | 234,751        | 19.7%          |
| 3  | Fire                              | 62,274,709     | 14,984,591     | 15,183,012    | (198,422)      | -1.3%          |
| 4  | Library                           | 14,223,145     | 3,451,647      | 3,088,068     | 363,579        | 10.5%          |
| 5  | Municipal Court                   | 3,982,714      | 992,732        | 854,273       | 138,458        | 13.9%          |
| 6  | Neighborhood & Community Services | 12,825,600     | 2,783,461      | 1,927,185     | 856,276        | 30.8%          |
| 7  | Planning & Development Services   | 1,908,972      | 477,243        | 354,071       | 123,172        | 25.8%          |
| 8  | Police                            | 86,387,104     | 21,597,509     | 20,634,874    | 962,636        | 4.5%           |
| 9  | Public Works                      | 2,933,381      | 733,345        | 577,831       | 155,513        | 21.2%          |
| 10 | Tacoma Venues & Events            | 1,189,179      | 297,295        | 205,205       | 92,089         | 31.0%          |
| 11 | Non-Departmental                  | 57,396,865     | 13,223,647     | 12,150,044    | 1,073,603      | 8.1%           |
|    | Total Expenditures                | \$ 254,474,230 | \$ 61,345,879  | \$ 57,359,006 | \$ 3,986,873   | 6.5%           |

Analysis for expenditure variances are provided for all departments in which the actual amount differs from the planned amount by at least \$100,000.

### **VARIANCE NOTES**

- **1** Community & Economic Development Favorable (+\$149k) due to vacancy savings.
- 2 Finance Favorable (+\$235k) due to delayed software license and maintenance payments in addition to labor savings.
- *3* **Fire** Unfavorable due to overtime spending as the department is experiencing a significant increase in overtime utilization (-\$850K) offset by delayed spending in other areas (+650k).
- **4 Library** Favorable due to vacancy savings (+\$191k), timing for professional services for the website (+\$94k), and a delay in computer supplies while new IT manager is hired (+\$12k).
- 5 Municipal Court Favorable due to vacancy savings (+\$92k) and a delay in professional services (+\$25k).
- 6 Neighborhood & Community Services Favorable due primarily to vacancy savings (+\$148k) and delays in external contracts (+\$650).
- 7 Planning & Development Services Favorable (+\$114k) due to delays in planned projects including urban design studio and the tideflats subarea plan.
- 8 Police Favorable variance is partially due to personnel and vacancy savings (+\$499k), fuel savings (+\$106k), and delayed external contracts (+\$249k) including the Humane Society contract.
- **9 Public Works** Favorable due to personnel savings from vacant positions (+\$83k) and delayed expenditures in maintenance and operations as work ramps up through the first quarter (+\$73k).
- **10** Tacoma Venues & Events Favorable (\$92k) due to timing of events; payments for New Year's Eve celebration were paid in the first quarter while some of these expenses are offset by events planned later in the year.
- 11 Non-Departmental Favorable due to delayed transfers for Affordable Housing Trust Fund (+\$300k), to Fire for grant reimbursements (+\$105k), and timing for payment for Tacoma Dome bond (+\$329k). Jail expenses are less than planned by (+\$164k). Delayed payment for Department of Assigned Counsel (+\$510k) is offsetting an unfavorable variance due to timing for Puget Sound Energy and election cost payments (-\$415k).

Prepared By The Office of Management and Budget



# **OTHER FUNDS OVERVIEW (REVENUE AND EXPENSE)**

|    | Fund                                          | 2019 Budget              | YTD Projection           | YTD Actuals         | YTD Variance<br>(Unfavorable)/<br>Favorable | YTD % Variance<br>(Unfavorable)/<br>Favorable |
|----|-----------------------------------------------|--------------------------|--------------------------|---------------------|---------------------------------------------|-----------------------------------------------|
|    | SPECIAL REVENUE FUNDS                         |                          |                          |                     | Favorable                                   | ravorable                                     |
| 1  | 2015 Voted Streets Initiative Fund            |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 21,828,035               | 4,786,886                | 4,900,889           | 114,003                                     | 2.4%                                          |
|    | Expenditures                                  | 21,828,035               | 5,457,009                | 3,132,228           | 2,324,781                                   | 42.6%                                         |
| 2  | <b>PW Street Operations &amp; Engineering</b> |                          | · · · .                  |                     | · · · ·                                     |                                               |
|    | Revenues                                      | 25,894,097               | 6,550,956                | 6,506,258           | (44,699)                                    | -0.7%                                         |
|    | Expenditures                                  | 25,901,722               | 6,270,071                | 5,447,507           | 822,564                                     | 13.1%                                         |
| 3  | TFD Emergency Medical Services                |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 17,150,930               | 1,729,041                | 2,259,882           | 530,841                                     | 30.7%                                         |
|    | Expenditures                                  | 15,410,507               | 3,845,031                | 3,946,602           | (101,571)                                   | -2.6%                                         |
| 4  | Municipal Cable TV                            |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 3,553,925                | 888,481                  | 673,527             | (214,954)                                   | -24.2%                                        |
|    | Expenditures                                  | 3,177,880                | 794,470                  | 972,684             | (178,214)                                   | -22.4%                                        |
| 5  | Traffic Enforcement, Engineering & E          | ducation                 |                          |                     |                                             |                                               |
|    | Revenues                                      | 3,639,182                | 909,796                  | 881,502             | (28,293)                                    | -3.1%                                         |
|    | Expenditures                                  | 3,631,504                | 907,876                  | 843,625             | 64,251                                      | 7.1%                                          |
| 6  | Mental Health & Chemical Depender             |                          |                          | · · · ·             |                                             |                                               |
|    | Revenues                                      | 6,133,448                | 1,495,260                | 1,626,646           | 131,386                                     | 8.8%                                          |
|    | Expenditures                                  | 7,316,851                | 907,667                  | 344,151             | 563,516                                     | 62.1%                                         |
|    | Real Estate Excise Tax                        |                          | · .                      |                     |                                             |                                               |
|    | Revenues                                      | 7,500,000                | 1,486,593                | 2,494,409           | 1,007,816                                   | 67.8%                                         |
|    | * Expenses are not reported here due to       | o the variability of pro |                          | ans. Please see the | most recent Capital                         | Project Update                                |
|    | Report for up-to-date spending on cap         |                          |                          |                     |                                             | 5                                             |
| 7  | ENTERPRISE FUNDS Permit Services              |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 17,087,614               | 4,271,904                | 4,292,831           | 20,928                                      | 0.5%                                          |
|    | Expenditures                                  | 17,405,115               | 4,351,279                | 3,175,366           | 1,175,912                                   | 27.0%                                         |
| 8  | PW Parking Operations                         |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 8,803,122                | 2,200,678                | 1,555,063           | (645,615)                                   | -29.3%                                        |
|    | Expenditures                                  | 8,044,023                | 1,302,657                | 1,084,874           | 217,782                                     | 16.7%                                         |
| 9  | TVE Convention Center                         |                          |                          |                     |                                             |                                               |
|    | Revenues                                      | 11,966,875               | 3,238,869                | 3,147,702           | (91,167)                                    | -2.8%                                         |
|    | Expenditures                                  | 12,324,549               | 2,073,687                | 1,752,586           | 321,102                                     | 15.5%                                         |
|    | TVE Cheney Stadium                            | 4 64 7 000               |                          | 242.627             | 4.000                                       | 0.004                                         |
|    | Revenues                                      | 1,617,089                | 212,328                  | 213,627             | 1,299                                       | 0.6%                                          |
|    | Expenditures                                  | 1,489,475                | 356,319                  | 26,925              | 329,394                                     | 92.4%                                         |
| 10 |                                               | 10.000.000               | 2 000 0 40               |                     |                                             | 10.004                                        |
|    | Revenues                                      | 12,008,688               | 3,809,040                | 4,503,943           | 694,903                                     | 18.2%                                         |
|    | Expenditures TVE Theaters                     | 10,253,870               | 2,618,138                | 2,842,882           | (224,744)                                   | -8.6%                                         |
| 11 |                                               | 1 0 4 2 5 0 7            | 401 272                  | 050 510             | 477 244                                     | 00.20/                                        |
|    | Revenues                                      | 1,942,587                | 481,272                  | 958,516             | 477,244                                     | 99.2%                                         |
| 12 | Expenditures ES Solid Waste                   | 1,929,909                | 482,477                  | 969,553             | (487,075)                                   | -101.0%                                       |
| 12 |                                               | 71 070 000               | 17.007.025               | 17 271 470          | (FOC 040)                                   | 2.20/                                         |
|    | Revenues                                      | 71,870,099<br>78,978,262 | 17,967,525<br>19,204,565 | 17,371,476          | (596,049)<br>4,481,549                      | -3.3%<br>23.3%                                |
| 17 | Expenditures                                  | /8,9/8,262               | 19,204,565               | 14,723,016          | 4,481,549                                   | 23.3%                                         |
| 13 | ES Wastewater                                 | 83,039,000               | 20 562 000               | 20 020 120          | 266 120                                     | 1 00/                                         |
|    | Revenues<br>Expenditures                      |                          | 20,563,000               | 20,929,139          | 366,139                                     | 1.8%                                          |
|    |                                               | 107,888,820              | 25,236,592               | 18,821,626          | 6,414,966                                   | 25.4%                                         |
| 14 | ES Surface Water                              | 20 107 400               | 0.242.000                | 0.070.001           | 220 522                                     | 3 50/                                         |
|    | Revenues                                      | 39,187,406               | 9,342,000                | 9,670,521           | 328,522                                     | 3.5%                                          |
|    | Expenditures                                  | 53,249,046               | 12,200,615               | 9,113,951           | 3,086,664                                   | 25.3%                                         |

## OTHER FUNDS OVERVIEW (REVENUE AND EXPENSE)

|    | Fund                                        | 2019 Budget | YTD Projection | YTD Actuals | YTD Variance<br>(Unfavorable)/<br>Favorable | YTD % Variance<br>(Unfavorable)/<br>Favorable |  |  |  |
|----|---------------------------------------------|-------------|----------------|-------------|---------------------------------------------|-----------------------------------------------|--|--|--|
|    | INTERNAL SERVICE FUNDS                      |             |                |             |                                             |                                               |  |  |  |
| 15 | PW Fleet Equipment Rental                   |             |                |             |                                             |                                               |  |  |  |
|    | Revenues                                    | 12,897,787  | 2,924,447      | 2,967,144   | 42,697                                      | 1.5%                                          |  |  |  |
|    | Expenditures                                | 12,640,065  | 2,860,016      | 2,265,221   | 594,795                                     | 20.8%                                         |  |  |  |
| 16 | Radio Communications                        |             |                |             |                                             |                                               |  |  |  |
|    | Revenues                                    | 2,837,839   | 679,263        | 569,747     | (109,515)                                   | -16.1%                                        |  |  |  |
|    | Expenditures                                | 2,667,772   | 531,974        | 575,903     | (43,929)                                    | -8.3%                                         |  |  |  |
| 17 | Municipal Building Acquisition & Operations |             |                |             |                                             |                                               |  |  |  |
|    | Revenues                                    | 5,234,843   | 1,308,711      | 1,335,726   | 27,016                                      | 2.1%                                          |  |  |  |
|    | Expenditures                                | 5,162,834   | 1,290,584      | 1,017,012   | 273,572                                     | 21.2%                                         |  |  |  |

Note: In instances where revenues for the biennium do not match expenditures, cash balance is being utilized. General Fund Supported Funds shaded grey.



## **OTHER FUNDS OVERVIEW (REVENUE AND EXPENSE)**

#### **VARIANCE NOTES**

- 1 2015 Voted Streets Initiative Fund - Revenues: Favorable variance due to investment earnings (+\$70k) and higher than anticipated natural gas tax (+\$140k), offset by less than planned power utility taxes (\$-70k). Expense: Favorable due to the timing of street maintenance work packages and capital project contributions (+\$2.3M). Spending is expected to increase as weather improves. 2 PW Street Operations & Engineering - Expense: Favorable variance due to personnel savings from vacant positions and increased charges to capital projects (+\$750k). Savings in street maintenance (+\$900k) due to weather is offset by unplanned spending for emergency response (-\$900k). 3 TFD Emergency Medical Services - Revenue: Favorable (\$472k) due to improved GEMT revenue. Expense: Unfavorable due to higher participation in paramedic training (-\$101k). 4 Municipal Cable TV - Revenue: Negative variance due to collecting less than anticipated revenue in CableTV Franchise Fees (-\$196k). Expense: Negative variance due to financial reporting error (-\$336k). Will be corrected in the April Monthly Financial Report. 5 Traffic Enforcement, Engineering & Education - Revenue: Unfavorable due to lower collections in red-light violations (-\$141k) offset by favorable Speed Camera infractions (+\$101k). 6 Mental Health & Chemical Dependency - Expense: Favorable due to delayed payment in external contracts in Homelessness Phase II, Mental Health Response, Youth Development, and Sheltering (+\$572k). 7 Permit Services - Expense: Positive variance due to a delay in the use of professional services and external contract services (+\$676K) and (+\$220K) in Vacancy Savings. 8 PW Parking Operations - Revenues: Unfavorable due to less than planned enforcement revenues from parking enforcement officer vacancies and training (-\$430k) and less than planned charges for service (-\$258k) from implementation of warning system. Expense: Favorable variance due to personnel savings from vacant positions (+\$62k) and (+\$130k) in intentional savings in maintenance and operations to align with reduced anticipated revenues, which will be corrected during reapproriation. 9 TVE Convention Center - Revenue: Unfavorable (-\$91k) due to change in Aramark Contract. Budget will be adjusted in the 2nd quarter. Expense: Favorable (+\$321k) due to vacancy savings. 10 TVE Tacoma Dome - Revenue: Favorable due to more events than planned. Expense: Unfavorable due to more events than planned. Extra expenses include External Contract Services (-\$130k) and Temp Labor services (-\$142k). 11 TVE Theaters - Revenue: Favorable (+\$477k) due to transfers for Pantages project. Expense: Unfavorable (-\$712K) due to timing for External Contract Services related to the Pantages project which will be rectified in the 2nd guarter. 12 ES Solid Waste - Revenues: Unfavorable due to lower than planned residential (-\$427k) and commercial (-\$375k) collection revenues, offset by investment earnings (+\$140k). Expense: Favorable due to delayed external contract services seasonality (+\$650k) for services such as yard waste and offsite transfer, fuel savings (+\$120k), and personnel savings (+\$305k) from vacancies and overtime seasonality. Capital variance is favorable due to the timing of capital construction projects, which are scheduled to begin in second quarter ES Wastewater - Revenues: Favorable due to investment earnings (+\$341k) and timing of Contributions in Aid of Construction (CIAC) contributions (+\$497k), 13 offset by lower than planned residential revenues (-\$657k). Less than planned commercial revenues (-\$837k) is also offset by greater than planned interlocal wholesale to other communities (+\$888k). Expense: Favorable due personnel savings from vacancies (+\$663k) and delayed external contract (+\$505), professional services (+\$184k), and chemicals and gases (+\$93k) spending. Capital variance is favorable due to the seasonal timing of capital construction 14 ES Surface Water - Revenues: Favorable due to investment earnings (+\$207k) and transfer in from Public Works for capital project support (+\$211k), offset by lower than planned residential and commercial services (-\$157k). Expenses: Unfavorable variance due to timing of contractor payment for the permeable pavement material testing at the iDEA School, a joint project between the City, Environmental Protection Agency, Tacoma Public Schools (-\$226k). Capital variance is favorable due to the seasonal timing of capital construction projects. 15 PW Fleet Equipment Rental - Expense: Favorable variance due to timing of vehicle purchases (+\$600k). 16 Radio Communications - Revenue: unfavorable due to Quarterly billing invoices submitted in April (-\$162k). Expense: Unfavorable due to external contract
- service and Software licensing variances due to projects started in 2018 finishing in 2019 (-\$148k).
  Municipal Building Acquisition & Operations Expense: Favorable variance in maintenance and operations (+\$250k) due to delay in executing outside
  - contracted maintenance work.

Prepared By The Office of Management and Budget



# **GENERAL GOVERNMENT INTERNAL SERVICE FUND OVERVIEW**

|   |                        |    |            |    |              |                  | Y  | TD Variance  | YTD % Variance |
|---|------------------------|----|------------|----|--------------|------------------|----|--------------|----------------|
|   | Department             | 2  | 019 Budget | YI | D Projection | YTD Actuals      | (U | nfavorable)/ | (Unfavorable)/ |
|   |                        |    |            |    |              |                  |    | Favorable    | Favorable      |
|   | City Attorney's Office | \$ | 6,589,251  | \$ | 1,647,313    | \$<br>1,558,571  | \$ | 88,742       | 5.4%           |
|   | City Council           | \$ | 1,579,350  | \$ | 394,837      | \$<br>362,630    |    | 32,207       | 8.2%           |
|   | City Manager's Office  | \$ | 4,370,125  | \$ | 1,092,526    | \$<br>999,404    |    | 93,122       | 8.5%           |
| 1 | Environmental Services | \$ | 620,020    | \$ | 155,005      | \$<br>75         |    | 154,930      | 100.0%         |
| 2 | Finance                | \$ | 11,204,740 | \$ | 2,767,746    | \$<br>2,398,612  |    | 369,134      | 13.3%          |
| 3 | Fire                   | \$ | 373,016    | \$ | 85,754       | \$<br>38,693     |    | 47,061       | 54.9%          |
|   | Hearing Examiner       | \$ | 441,840    | \$ | 110,460      | \$<br>107,329    |    | 3,131        | 2.8%           |
| 4 | Human Resources        | \$ | 7,471,864  | \$ | 2,160,700    | \$<br>1,482,877  |    | 677,823      | 31.4%          |
| 5 | Information Technology | \$ | 28,580,114 | \$ | 6,808,328    | \$<br>6,121,946  |    | 686,382      | 10.1%          |
|   | Total Expenditures     | \$ | 61,230,319 | \$ | 15,222,670   | \$<br>13,070,140 | \$ | 2,152,530    | 14.1%          |

Analysis for expenditure variances are provided for all departments in which the actual amount differs from the planned amount by at least \$100,000.

## **VARIANCE NOTES**

**1** Environmental Services - Favorable due to delayed transfers to OEPS operating cost center. Variance should be rectified in 2nd quarter.

- **2 Finance** Favorable (+\$232) due to delayed professional services and maintenance payments.
- 3 Fire Favorable due to labor savings (+\$32k).
- **4** Human Resources Favorable (+\$677k) due primarily to vacancy savings. Offsetting expenses include ORCA contract (-\$427k) and contract payment for the Class & Comp study (-\$63k).
- 5 Information Technology Favorable due to labor savings (+\$330k) and delayed PC replacement (+\$502k).

### Prepared By The Office of Management and Budget

2019/2020

# **BENEFIT FUNDS OVERVIEW (REVENUE AND EXPENSE)**

| Fund                         | Biennial Budget | BTD Actuals  | 2-Year Budget |
|------------------------------|-----------------|--------------|---------------|
| Senefit Funds                |                 |              |               |
| Third Party Liability / Self | f Insurance     |              |               |
| Revenues                     | \$9,838,600     | \$1,218,398  | 12.4%         |
| Expenditures                 | \$8,613,671     | \$342,131    | 4.0%          |
|                              |                 | \$876,267    |               |
| Unemployment                 |                 |              |               |
| Revenues                     | \$1,267,200     | \$134,172    | 10.6%         |
| Expenditures                 | \$1,030,000     | \$56         | 0.0%          |
|                              |                 | \$134,116    |               |
| Worker's Compensation        |                 |              |               |
| Revenues                     | \$15,365,000    | \$1,588,461  | 10.3%         |
| Expenditures                 | \$15,362,264    | \$837,804    | 5.5%          |
|                              |                 | \$750,657    |               |
| Health Care Labor Manag      | ement           |              |               |
| -                            | \$136,617,822   | \$15,991,276 | 11.7%         |
| Revenues                     | \$100,017,022   |              |               |
| Revenues<br>Expenditures     | \$146,710,893   | \$18,397,747 | 12.5%         |

### 5 Dental Care Management

1

2

3

4

| <u></u>      |              |             |       |  |
|--------------|--------------|-------------|-------|--|
| Revenues     | \$10,755,630 | \$1,395,005 | 13.0% |  |
| Expenditures | \$10,754,194 | \$1,392,310 | 12.9% |  |
|              |              | \$2,695     |       |  |

### FUND NOTES

- 1 Third Party Liability / Self Insurance Expense variance is due to lower than expected claims (+\$857k).
- 2 Unemployment Revenues on target with projections. Expenses are temporarily below budget due to delayed invoices (+\$126k).
- *3* **Worker's Compensation** Revenue variance is due to timing delay between budget and actual recipet. Expenses variance is due to lower than expected claims (+1.4M).
- **4** Health Care Labor Management Unfavorable revenue variance due vacancies at the start of the biennium. Expenses are matching expectations.
- **5 Dental Care Management** Revenues and Expenses are matching expectations.

Prepared By The Office of Management and Budget

Through March 31, 2019



BIENNIAL BUDGET 2019 - 2020

Actual % d