



Agenda

- 2019-2020 Biennial Budget Update
- Mid-Biennium Modification
 - Priority Areas
 - Funds



Purpose of Modification

- State Law requires a mid-biennial review and modification before conclusion of first year of biennium
- Mid-Biennial Modification:
 - Aligns and updates revenue and expenditure budgets with updated financial information and trends
 - Adjusts for resolutions previously approved by City Council
 - Provides for budgetary corrections or adjustments
 - Adapts and responds to changes in needs
 - Incorporates a long-term view

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

3

2019-2020 Biennial Budget



Public Safety



Homelessness



Transit Access



Affordable Housing



Digital Equity



Regional Coordination



Economic
Development



Walkability



Civic Engagement



Equity

- Budget Initiative Tracker & Results 253 – Up to date through 3rd Quarter 2019

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

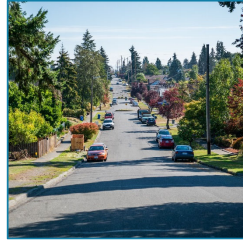
CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

4

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

Affordable Housing



Affordable Housing
Trust Fund – HB1406
Revenue
\$1.1M



Strategy Analyst, Rental
Housing, Housing
Rehabilitation, and
Neighborhood Planning Staff
\$417K – 4 FTE



Permit and
Expedited Review
Program
\$50K

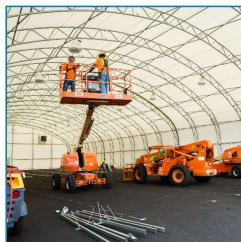
Tenant Legal
Defense Fund
\$50K

5

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

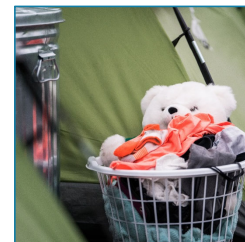
Homelessness



Tacoma Rescue
Mission Shelter
Expansion
\$200K



Expand Temporary
Overflow Shelter
\$163K



Homeless Outreach
Team (HOT)
Lieutenant
\$150K

Homeless Service
Provider Convening
**\$100K – Contract
total of \$150K**

6

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

Public Safety



Police Staffing Study
\$87K



Equity Recruiting
Budget
\$25K



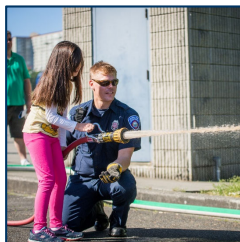
Overtime Coverage
\$1.3M

7

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

Public Safety



Overtime Management
and Coverage
\$878K – 4 FTE



EMS Patient Care
and Quality
Improvement
Officer
\$215K – 1 FTE



Treat and Refer
Program
\$404K – 1 FTE


8

MODIFICATION HIGHLIGHTS


CITY OF TACOMA

BIENNIAL BUDGET

2019 - 2020




Public Safety



Health Equity



Health Care
Authority Opioid
Grant
\$458K



Overnight Recovery
Beds – Safe Stations
\$30K

Opioid Task Force
Manager
\$60K

9

MODIFICATION HIGHLIGHTS

CITY OF TACOMA

BIENNIAL BUDGET

2019 - 2020



Economic Development



Safe and Clean
Downtown – Public
Litter
\$174K



Business
Improvement Area
Expansion (1)
\$35K

Public Boat
Launch Project
\$75K

Chief Surveyor –
Improved Permit
and Project
Timelines
\$133K – 1 FTE

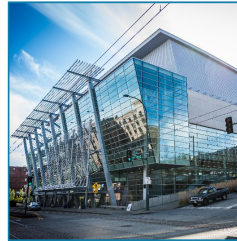
10

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020**Economic
Development**

Tacoma Dome and
Convention Center
Capital Projects
\$2.0M

Increased Event
Projections and Costs
for Tacoma Dome
\$1.4M



Reserve
Contribution for
Convention Center
\$1.3M

Reserve
Contribution for
Tacoma Dome
\$2.0M

Broadway
LID
\$1.9M

11

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020**Transit Access**

Links to Opportunity
Project
\$10.3M

Sound Transit
Hilltop Link
Extension – Project
Assistance
\$884K

**Walkability**

Sidewalk Permit Fee
Waivers
\$30K

12

MODIFICATION HIGHLIGHTS

CITY OF TACOMA
BIENNIAL BUDGET
2019 - 2020

Civic Engagement

Digital Equity



Environmental
Action Plan 2.0
\$175K



Hilltop Action
Coalition Capacity
Building
\$25K



Recycling Reset
Project and
Outreach – 9 Project
FTE
\$948K



Youth Commission
Support
\$25K



Communications
Access Real-time
Translation
\$10K

13


MODIFICATION HIGHLIGHTS

CITY OF TACOMA
BIENNIAL BUDGET
2019 - 2020

**Health Equity and
Equity**

Equity in
Contracting
\$193K – 1 FTE

Violence Prevention
Engagement
\$20K





Black Infant Health
Community
Capacity Building
\$70K

Civil Rights
Investigations
Support
\$132K

Gas Station Park
\$350K

Expanded Equity
Services to TPU
\$313K – 2 FTE



14

MODIFICATION HIGHLIGHTS

CITY OF TACOMA

BIENNIAL
BUDGET

2019 - 2020

Asset Management

Beacon Center
Renovations
\$4.6M

Harold G. Moss
Bridge Repair
\$350K

Portland Ave Signal
Project Increase
\$350K

Street Maintenance
Chip Spreader
\$390K

Construction
Inspector
\$105K – 1 FTE

15

MODIFICATION HIGHLIGHTS

CITY OF TACOMA

BIENNIAL
BUDGET

2019 - 2020

Government
Performance

LEAD Training 2nd
Year
\$310K

Continued Roll Out of
Tacoma Information
Management System (TIMS)
\$2.5M

Information
Governance Office
\$110K – 1 FTE

Office 365 Project
Support Enhancement
\$402K

Cybersecurity
Operational
Sustainability
\$155K – 1 FTE

Public Safety
Scheduling Project
\$81K

Legal Services
Contracting
\$450K

16

General Fund Adjustments

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

17

General Fund Resources

One-Time Revenues	One-Time Expense Savings	Year End Cash 2018	2020 Revenue Projection Update	Expense Savings and Redirections in 2020	Total
\$3.5 M	\$0.5 M	\$6.9 M	\$1.5 M	\$3.7 M	\$16.1 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

18

General Fund Modification Requests

Total Resources	Modification Total*	Contribution to Fund Balance for Future Expenses
\$16.1 M	\$14.7 M	\$1.4 M

* Since staff identified \$3.7 M in expenditure savings and redirections for 2020, the General Fund expense appropriation increase will be \$11 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

19

Long Term Financial Planning

Considerations

- Market Uncertainty
- Asset Management
 - Current Conditions and Repair and Replacement Needs
 - Current Level of Service Studies for Fire and Library
- Police Staffing Study
- I-976
- Legal Risk

Commitments

- SR 167 Gateway Project \$1.5 M due in 2021-2022

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

20

Other Fund Adjustments

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

21

Other Fund Adjustments: Summaries

Funds	Reasons	Amount
3210 – General Government Capital (REET)	Beacon Center Renovations, Links to Opportunity Grant Match, Portland Avenue Signal Safety Improvements	\$4.95 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

22

Special Revenue Funds Adjustments

Funds	Reasons	Amount
1065 - Public Works Street Operations, Engineering and Transportation	Moss Bridge Repair, Chip Spreader, Sidewalk Permit Fee, Other Repairs	\$1.16 M
1090 – TFD Special Revenue	Fire Station Alerting, HCA Opioid Grant, Fire Engine Supplement Funding	\$808 K
1100 – Public Works Facilities	Fireman's Park Landscaping	\$200 K
1155 – TFD Emergency Medical Services	EMS Improvement Officer, Treatment and Referral Program	\$619 K

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

23

Special Revenue Funds Adjustments

Funds	Reasons	Amount
1185 – NCS Special Revenue – Mental Health and Chemical Dependency Sales Tax	Beacon Center, Opioid Taskforce Manager and Recover Beds	\$1.79 M
1185 – OEPS Special Revenue	Environmental Action Plan Updates	\$130 K
1195 – CED Special Revenue	Tacoma Creates, HB 1406 Revenues, Links to Opportunity Grant Match	\$4.65 M
1200 – Library Special Revenue	Self Check Out Updates to Windows 10	\$43 K
1236 – CED Small Business Enterprise	Equity in Contracting	\$104 K

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

24

Enterprise Funds Adjustments

Funds	Reasons	Amount
4110 – Permit Services Fund	Sound Transit Hilltop Link Extension, Professional Engineer	\$1.0 M
4165 – Convention Center	Capital Improvements and Purchases	\$550 K
4180 – Tacoma Dome	Capital Improvements and Purchases, Event Operating Expenses, Tacoma Renovation Project, Custodial Staff	\$2.80 M
4190 – Performing Arts Facilities	Theater Exterior Security Improvements, Theaters Capital Project	\$1.55 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

25

Enterprise Funds Adjustments

Funds	Reasons	Amount
4300 – Solid Waste	Recycling Contract Increase, Recycling Reset Project, Public Litter Cans, Environmental Action Plan	\$2.0 M
4301 – Surface Water	Environmental Action Plan	\$15 K
4500 – Tacoma Rail	Volume Incentives, State B&O Tax, Gross Earnings Tax Updates, Locomotive Infrastructure Projects	\$7.71 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

26

Internal Service Funds Adjustments

Funds	Reasons	Amount
5086 – Tacoma Training and Employment Program	Updated Contractual Expenses	\$21 K
5400 – Fleet Equipment	Street Maintenance Chip Spreader, HOT Lieutenant Vehicle, TFD Engine Funding, Emergency Management Officer Vehicle	\$729 K
5700 – Municipal Building Acquisition and Operations	Facilities Maintenance Mechanic	\$125 K
5800 – General Government Internal Services	Affordable Housing Strategy Analyst, Cybersecurity Enhancement, Tort Litigation Attorney, Legal Service Contracts, Information Governance, LEAD Training, Office 365, TIMS and other Projects	\$4.59 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

27

Capital Budget Adjustments

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

28

Capital Budget Highlights

1060 – Transportation Capital (\$11.2 M)

- Links to Opportunity
- Traffic Signal Infrastructure Improvements (Route 2)
- South 84th Street Corridor Study
- SR7 Signal Safety Project
- East Portland Ave Safety Improvements
- 6th Ave Pedestrian Safety Crossings

3211 – Capital Projects Fund (\$4.8 M)

- Tacoma Dome Renovation Project
- Beacon Center Renovation

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

29

Important Dates

- November 12
 - Public Hearing on 2019-2020 Mid-Biennial Modification Operating and Capital Budgets
 - First Reading of Property Tax Resolutions and Ordinances, 2019-2020 Mid-Biennium Modification Operating and Capital Budgets
- November 19
 - Second Reading of Property Tax Resolutions and Ordinances, 2019-2020 Mid-Biennium Modification Operating and Capital Budgets

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 – 2020

30



19

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

2019-2020 Budget Mid-Biennium Modification

Katie Johnston
Office of Management and Budget
November 5, 2019

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

20

2020 Stability Site Budget

Original Budget for Phase II – Stability Site: \$3,038,559

Operating Stability Site in 2020: \$1,850,000

	General Fund	Mental Health	Total
Current Budget	\$1,808,159	\$1,230,400	\$3,038,559
Stability Site Ops	\$ 925,000	\$ 925,000	\$1,850,000
TRM Shelter Expansion	\$ 10,000		\$ 10,000
Expand Temporary Overflow Shelter	\$ 100,000		\$ 100,000
Total (planned spend)	\$1,035,000	\$ 925,000	\$1,960,000
Remaining Budget	\$ 773,159	\$ 305,400	\$1,078,559



CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

32

2020 Stability Site Budget

Original Budget for Phase II – Stability Site: \$3.04 M

Operating Stability Site in 2020: \$1.85 M

	General Fund	Mental Health	Total
Current Budget	\$1.81 M	\$1.23 M	\$3.04 M
Stability Site Ops	\$.93 M	\$.93 M	\$1.85 M
TRM Shelter Expansion	\$.01 M		\$.01 M
Expand Temporary Overflow Shelter	\$.10 M		\$.10 M
Total (planned spend)	\$1.04 M	\$.93 M	\$1.96 M
Remaining Budget	\$.77 M	\$.31 M	\$1.08 M

CORE SERVICES
CONTINUOUS IMPROVEMENT
CREDIBILITY

CITY OF TACOMA
**BIENNIAL
BUDGET**
2019 - 2020

33