



WEEKLY REPORT TO THE CITY COUNCIL

July 30, 2020

Members of the City Council
City of Tacoma, Washington

Dear Mayor and Council Members:

ITEMS OF INTEREST

1. Mayor Victoria Woodards provides the attached Council Action Memo **expressing support for those detained, advocating for expanded health-related interventions at the Northwest ICE Processing Center (NWIPC.)**
2. Public Works Director Kurtis Kingsolver provides a **list of transportation infrastructure projects made possible by the voter approved street initiatives Proposition No. 3 and Transportation Benefit District Proposition A in November 2015. This list provides funding, costs and schedules of all active capital projects within the Public Works Department.** This project list is subject to change as new funding becomes available and progress is made. Public Works will provide updates on a quarterly basis
3. Fitch gave Tacoma's Sewer Water Infrastructure Finance and Innovation Act (WIFIA) Loan a rate of AA+ with outlook stable. Moody's reaffirms the Aa2, stable rating for the utility. **The approximately \$20 million WIFIA bond will be used to fund up to 49% of the Electrical Distribution Replacement project. The utility is applying for State Revolving Fund monies to fund the remaining balance of the project.**

Engineer Max Drathman is the project manager. *"The City of Tacoma is fortunate to receive financial assistance from the EPA for the CTP Electrical Distribution System Replacement project,"* said Environmental Services Director, Mike Slevin. *"The WIFIA funding is a major milestone that allows the project to proceed ahead of schedule."*

In August, the City will break ground on this critical electrical upgrade, which will replace aging high voltage power systems before failure. The project will take two years to complete. The project will help the City continue protecting the Puget Sound and its natural beauty for decades to come." Please see the attached documents.

4. LASA continues to administer the City's coronavirus rental assistance program. **A total of 204 payments have been made totaling \$176,662.15.** Applications for Round 2 of lottery funding resulted in 146 unduplicated applications and all 146 have had contact from LASA to begin processing.

Under the current program guidelines, applicants may receive a one-time payment of up to \$1,000, based on this criteria:

- Awards of up to \$1,000 are made based on need, directly related to current rental expense obligations, as verified by the landlord.
- City of Tacoma resident(s)
- Experienced loss of employment or reduction in wages due to COVID-19
- Income at or below 50% Area Median Income for Pierce County

The provider is partnering with Pierce County's emergency rental assistance program to ensure all applicants maximize their access to rental assistance resources (meaning applicants may also qualify to receive Pierce County rental assistance funding). The City is working with the County to understand how many Tacoma residents have been served by the County rental assistance program. Staff is researching changes to the City's rental assistance program to increase availability of funding.

The City's Rental Assistance Fund at the Greater Tacoma Community Foundation has received 15 gifts totaling \$23,500.

5. **The City of Tacoma and Tacoma-Pierce County Health Department are working to spread information about COVID-19 and Prevention, here are just a few ways:**
 - As of last week we began running a series of SCALA Pages (Community Bulletin Board pages on TV Tacoma and CityPost channels) that we worked on developing with the Health Department regarding Social Distancing and safe practices during this Pandemic. This information is delivered in 4 languages (English, Vietnamese, Talalog, Spanish)
 - We frequently highlight and remind residents of Tacoma and Pierce County about Social Distancing and Masking information in our stories that are COVID related on Cityline and Tacoma Report programs.
 - We are running a number of COVID Public Service Announcements. These are part of the Campaign produced in conjunction with the CDC and the Ad Council.
 - The Health Dept. and other agencies have been on Cityline to help spread COVID related information.
6. Public Works Director Kurtis Kingsolver provides the attached response to Infrastructure, Planning, and Sustainability Committee Members to address questions regarding the **draft Six-Year Comprehensive Transportation Improvement Program**
7. Please see the attached **Tacoma Creates update**.
8. Tacoma Police Department Chief Don Ramsdell provides the **attached Weekly Crime Report**.
9. Please see the attached City of Tacoma **Weekly Meeting Schedule**.
10. The Community and Economic Development Department provides the attached **Neighborhood Council Liaison Report for your information**.

STUDY SESSION/WORK SESSION

11. The **City Council Study Session** of Tuesday, August 4, 2020, will be conducted through zoom conference, the public can “watch” the audio only meeting at: tvtacoma.com. Discussion items will include: (1) **Sound Transit Tacoma Dome and Hilltop Link Extensions Update**; (2) **Tideflats Subarea and Interim Regulations Update**; (3) **Transportation Improvement Plan**; (4) **Systems Transformation Update**; (5) **Other Items of Interest**; (6) **Committee Reports**; (7) **Agenda Review and City Manager’s Weekly Report**; (8) **Executive Session - Potential Litigation**; (9) **Closed Session-Labor Strategy**.

At Tuesday’s Study Session, **Staff from Sound Transit will provide an update on the Tacoma Dome Link Extension project, including ongoing community input and the station access evaluation, station design and ongoing Environmental Impact Statement processes, as well as an update on the Hilltop Link Extension project**, including current construction status and business and neighborhood engagement. At the City Council’s request, Sound Transit has committed to providing regular updates. The last update was in November 2019.

As a second item on the Study Session agenda, **Planning & Development Services staff will provide the City Council with a summary of the discussion and outcomes of the Steering Committee meeting on July 9, 2020, and seek input on next steps**. This topic has been before the full City Council for several years, including multiple extensions of the interim regulations. The Subarea Planning process has been guided by an intergovernmental steering committee comprised of elected representatives of the City of Tacoma, the Port of Tacoma, the Puyallup Tribe of Indians, Pierce County, and City of Fife.

In addition, Mayor and City Council will hear the **draft annual amendment of the Six-Year Transportation Improvement Program**, which is required to be annually updated by state law. This draft amendment has been brought before the Transportation Commission and the Infrastructure, Planning, and Sustainability Council Standing Committee.

The last item on the agenda will be an **update on Systems Transformation** provided by City Manager Elizabeth Pauli.

12. The updated **Tentative City Council Forecast and Consolidated Standing Committee Calendars** are attached for your information.

MARK YOUR CALENDARS

13. There are no events to share at this time.

Sincerely,



Elizabeth A. Pauli
City Manager



TO: Elizabeth Pauli, City Manager
FROM: Nick Bayard, Assistant Chief Equity Officer, Office of Equity and Human Rights (OEHR)
Diane Powers, Chief Equity Officer, OEHR
COPY: City Council and City Clerk
SUBJECT: Resolution related to COVID-19 and the Northwest ICE Processing Center – August 4, 2020
DATE: 7/29/2020

SUMMARY & PURPOSE:

A resolution outlining the history and context of racial and health inequities in the operation and current state of the Northwest ICE Processing Center (NWIPC), expressing support for those detained, advocating for expanded health-related interventions at the NWIPC, committing to ongoing legal analysis of the City's regulatory oversight of private detention center, supporting the FIRST Act, and calling for the systematic release of all detainees under parole and bond, the end of transfers in and out of the facility, and the suspension of the facility's operations for the duration of the COVID-19 pandemic.

Council is requested to adopt this Resolution at the August 4th City Council meeting or earliest availability.

COUNCIL SPONSORS:

Mayor Victoria Woodards
Council Member Chris Beale
Council Member Kristina Walker

BACKGROUND:

This recommendation is based on the ongoing risks of a COVID-19 outbreak at the NWIPC, current reports of health problems among those detained related to the use of Sani-T-10, a disinfectant product, the racially disproportionate impact of immigrant detention on individuals and communities, and the importance of the City doing everything in its scope of regulatory authority and using the power of its public messaging to support the health and human rights of its residents.

This resolution was initiated by the community group La Resistencia and informed by discussion among members of the Commission on Immigrant and Refugee Affairs (CIRA), La Resistencia, and Mayor Woodards, Council Member Beale, and Council Member Walker. This resolution was also informed by City Council discussion at the July 7th, July 14th, and July 28th, 2020 City Council Study Sessions. CIRA discussed the final language of this resolution at the regular CIRA meeting on July 27th, 2020, and voted unanimously at that meeting to support passage of the resolution by City Council.

COMMUNITY ENGAGEMENT:

This resolution is the result of community advocacy by the group La Resistencia, leadership from CIRA, and ongoing participation in the drafting process by the Mayor and City Council. Members of La Resistencia and CIRA have provided second-hand reports of direct reports from individuals detained at the NWIPC and their families. CIRA has also been advising City of Tacoma staff and Council on issues related to the NWIPC for the past nearly two years and its subcommittee on the NWIPC has been focused on supporting the development and passage of this resolution over the course of the COVID-19 pandemic.

2025 STRATEGIC PRIORITIES:

Equity and Accessibility:

This proposal directly addresses health and racial equity issues impacting individuals detained at the NWIPC, all of whom are at risk of exposure to a COVID-19 outbreak within the facility, and many of whom have reported health problems associated



with exposure to disinfectant products. These immediate health concerns overlap with ongoing concerns about the rights and treatment of individuals detained at the NWIPC, and these overlapping issues add to the equity and accessibility aspects of this resolution. The Northwest Immigrant Rights Project reports that 85% of those detained at the NWIPC are unrepresented¹ because individuals are not entitled to public defense in immigration court and private counsel is too costly, especially for immigrant families, many of whom are low income. Those detained are often the primary income providers for families, so their detention has eliminated primary income streams for families during a major health and economic crisis.

Livability: Equity Index Score: Moderate

Improve health outcomes and reduce disparities, in alignment with the community health needs assessment and CHIP, for all Tacoma residents.

Increase positive public perception of safety and overall quality of life.

Explain how your legislation will affect the selected indicator(s)?

This resolution calls for measures that will improve the health conditions and health prospects of individuals detained at the NWIPC and will increase safety in our community by reducing the overall risk of local spread of COVID-19.

STAFF RECOMMENDATION:

Due to the time sensitive nature of the public health impacts of COVID-19, we recommend passage of this resolution at the earliest opportunity.

ALTERNATIVES:

Alternative	Positive Impacts	Negative Impacts
Amend or delay passage of the resolution.	None that OEHR is aware of.	Would delay important messaging about equity and human rights and undermine the good faith collaborative efforts of CIRA and La Resistencia in drafting language for and advising on this resolution.

EVALUATIONS AND FOLLOW UP:

OEHR, in consultation with CIRA, the NW Immigrant Rights Project, the Tacoma/Pierce County Health Department, and La Resistencia, will monitor reported conditions at the NWIPC as well as any policy or procedural changes undertaken by the private contractor operating the NWIPC, the GEO Group, and/or Immigration and Customs Enforcement (ICE) with regards to the points raised in the resolution.

FISCAL IMPACT:

There are no anticipated costs of enacting this resolution.

¹ Data from 2007 through 2012 shows that detained immigrants with counsel were nearly 11 times more likely to seek relief such as asylum, and that of those who sought relief with representation were twice as likely as unrepresented immigrants to obtain immigration relief (49 percent with counsel versus 23 percent without). Overall in the United States, immigrant detention has a disproportionate impact on immigrants of color, with 87% of all detainees being from Mexico and the Northern Triangle of Central America and only 1% being from Europe.



City of Tacoma

City Council Action Memorandum

What Funding is being used to support the expense?

N/A

Are the expenditures and revenues budgeted in this biennium's current budget?

Choose an item.

No

Are there financial costs or other impacts of not implementing the legislation?

Choose an item.

The transfer of individuals in and out of the NWIPC during the COVID-19 pandemic could potentially lead to conditions which cause a spike in COVID-19 cases in Tacoma, contributing to community-wide transmission of the virus, which places additional burdens on local health resources and negatively impacts economic activity, which has an indirect but significant impact on tax-reliant programs and services.

Will the legislation have an ongoing/recurring fiscal impact?

Choose an item.

No.

Will the legislation change the city's FTE/personnel counts?

Choose an item.

No.

ATTACHMENTS:

- The draft resolution for consideration



RESOLUTION NO.

1 BY REQUEST OF MAYOR WOODARDS, AND COUNCIL MEMBERS BEALE
2 AND WALKER

3 A RESOLUTION relating to public health and safety; recommending the Tacoma-
4 Pierce County Health Department utilize its influence and establish
5 communication with the ICE Health Service personnel at the Northwest ICE
6 Processing Center to advocate for protection against viral outbreaks,
including testing for COVID-19, practicing social distancing, and personal
protective equipment for those detained at the Center.

7 WHEREAS, the Mayor and City Council of the City of Tacoma, Washington,
8 as the governing body, are responsible to be vigilant and advocate for the health,
9 safety, and welfare of the residents, employees, businesses, and visitors within the
10 City, including persons in detention and correctional facilities, and
11

12 WHEREAS, the City of Tacoma's 2020 legislative agenda calls for
13 Congress to pursue legislation that ends the use of privately-operated prisons and
14 instead utilizes alternatives to immigrant detention, and supports the Dignity for
15 Detainees Act that would restore dignity and justice to the broken immigrant
16 detention system, and
17

18 WHEREAS, the City Council finds the federal government's Immigration and
19 Naturalization Services operations were reorganized as a response to the events
20 of September 11, 2001, and, based on fear and xenophobia the Department of
21 Homeland Security ("DHS") and Immigration and Customs Enforcement ("ICE")
22 divisions were created to take a hard stance against immigration, and
23

24 WHEREAS, the City Council further finds that ICE operations are rooted in
25 systemic racism and are dehumanizing to immigrant communities throughout the
26 nation, and should therefore be eliminated by the federal government and replaced



with an anti-racist agency that humanely and equitably implements immigration laws and fights to eradicate human trafficking, and

WHEREAS, racial profiling continues to drive the detention of immigrants, where 87 percent of all detainees are from Mexico and the Northern Triangle of Central America, and only 1 percent are from Europe, and data from DHS indicates that immigrants of African descent are more likely to be detained than other immigrants, mirroring the severe racial disproportionality of incarceration in United States prisons, and

WHEREAS, the Northwest ICE Processing Center ("NWIPC") is a 1,575 bed facility, privately owned and operated by GEO Group, Inc. on behalf of ICE, and is located in the City of Tacoma, inside a Port Maritime Industrial District that is not currently zoned for long-term residence or detention, and

WHEREAS, ICE has the power to parole and/or set bonds for those who are detained at NWIPC to be released and continue their cases in non-detained immigration courts, and

WHEREAS, the U.S. immigration detention system holds people for indefinite periods of time as they undergo deportation proceedings, which are a civil procedure and not part of the criminal justice system, and

WHEREAS, jails and prisons are especially susceptible to outbreaks of disease and other ICE detention facilities around the nation have had outbreaks of COVID-19, and

WHEREAS, NWIPC has a history of outbreaks such as Mumps and Varicella at their facility in both 2018 and 2019, and



1 WHEREAS, the detention center has had a history of allegations and
2 complaints of medical negligence and poor sanitation, and

3 WHEREAS, the novel coronavirus that causes COVID-19 has spread to the
4 point of becoming a global pandemic, and virologists and epidemiologists are not
5 able to predict how long it will take to subside, and

6 WHEREAS, there is evidence that the pandemic is deadlier and spreads
7 faster in conditions of confinement such as cruise ships, nursing homes and, by
8 extension, prisons, and

9 WHEREAS, some detainees inside NWIPC have risk factors that make
10 them susceptible to the severest and deadliest symptoms of COVID-19, including
11 age, diabetes, heart disease, and compromised immune systems, and the risk of
12 an outbreak at NWIPC would be especially devastating and potentially fatal for
13 these groups of people, and

14 WHEREAS, the grouping of people inside jails, prisons, and detention
15 centers puts the collective health of the City of Tacoma at risk; facility staff and
16 people newly detained or recently transferred can spark outbreaks by bringing the
17 virus into facilities, while staff can take it back to their communities when they go
18 home, and

19 WHEREAS, people in detention at NWIPC have reported to the media that
20 social distancing is not practiced, Personal Protective Equipment is not widely
21 available, soap is not widely available, and ongoing COVID-19 testing is not
22 available inside the detention center, and



1 WHEREAS, detainees at the NWIPC were not tested for COVID-19 until a
2 United States District Court ordered testing, and one of 450 tests was positive for
3 COVID-19; 111 detainees refused to give their consent to be tested, and
4

5 WHEREAS, people in detention at NWIPC have protested these conditions
6 and the risk of a COVID-19 outbreak in detention, and their own lack of control
7 over their exposure to risk through hunger strikes and visual protest in the yard,
8 forming the letters SOS with their bodies, and
9

10 WHEREAS, ICE has refused to be transparent about its public health
11 practices following inquiries from the City, the Governor of the State of
12 Washington, and members of Washington's federal delegation such as
13 Representative Adam Smith and Senator Maria Cantwell, and evidently has no
14 plan for the eventuality of an outbreak in the detention center, and
15

16 WHEREAS, Senator Cory Booker and Representative Pramila Jayapal have
17 introduced the Federal Immigrant Release for Safety and Security Act ("FIRST
18 Act"), which would mandate the release of all those individuals younger than 21
19 years of age, older than 50 years, or with a listed health condition that makes them
20 vulnerable to COVID-19, and
21

22 WHEREAS FIRST Act also establishes the presumption of release barring
23 specific and substantive evidence of risk of physical harm to others, and
24

25 WHEREAS, people in detention at NWIPC and other detention centers
26 report a new chemical, called Sani-T-10, being used as a disinfectant product,
which poses risks to human health due to its corrosiveness, and if it is inhaled it is



toxic and can cause serious harm to the eyes and skin, and this product is recommended for use only outdoors or in well-ventilated areas and requires safety measures, including protective gloves, protective clothing, and eye and facial protection, and

WHEREAS, people in detention at NWIPC and other detention centers report that usage of Sani-T-10 is not following safety recommendations and is causing harm to detainees, including rashes, nose bleeds and eye irritation, and

WHEREAS, the City declared itself a Welcoming City to immigrants and refugees in Resolution 39116 in February of 2015; Now, Therefore,

BE IT RESOLVED THAT THE COUNCIL OF THE CITY OF TACOMA:

1. Hereby expresses its support for those detained at the Northwest ICE Processing Center ("NWIPC") located in the City, who are unable to protect themselves from the COVID-19 pandemic while in detention.

2. The City recommends the Tacoma-Pierce County Health Department utilize its influence and established channels of communication with the Immigration and Customs Enforcement ("ICE") Health Services personnel at the NWIPC to advocate for protection against outbreaks, including through extensive testing for COVID-19, following medical guidelines to ensure the most accurate results of all individuals in detention and correctional facilities, sharing information regarding adherence to federal standards on COVID-19 protocol provided by ICE Health Services with the public, and recommending the Department of Homeland Security ("DHS") cease any and all improper use of disinfectant products like Sani-T-10 that further threaten the health and safety of those who are detained.



1 3. The City of Tacoma will continue to explore its authority at the local level
2 for regulatory oversight of private detention center operations, including
3 requirements and regulations for business licenses, in collaboration with state and
4 federal level efforts as appropriate.
5

6 4. The City Supports the Federal Immigrant Release for Safety and Security
7 Act (FIRST Act).
8

9 5. The City calls for the systematic release under parole and bond of all
10 those detained at the NWIPC, the end of transfers into and out of the NWIPC, and
11 the suspension of business at the facility, for the duration of the COVID-19
12 pandemic.
13

14 Adopted _____
15

16 Mayor

17 Attest:
18

19 City Clerk

20 Approved as to form:
21

22 Deputy City Attorney
23
24
25
26



City of Tacoma

Memorandum

TO: Elizabeth A. Pauli, City Manager
FROM: Kurtis D. Kingsolver, P.E., Public Works Director/City Engineer *kk*
CC: Tadd Wille, Deputy City Manager
SUBJECT: Public Works Engineering Capital Projects
DATE: July 28, 2020

The Public Works Department is pleased to provide the attached update to our capital projects planning document. The purpose of this document is to provide additional information regarding funding, costs, and schedules for active capital projects within Public Works. Updates include changes to project schedules and funding, the addition of new projects, and deletion of projects that are complete. The document lists projects in categories according to work phase with projects in design listed first, followed by projects in advertisement, construction, and closeout. The update also includes Public Works support services for Tacoma Rail projects, Neighborhood and Community Services projects, and Community and Economic Development projects and others.

This project list is a result of the residents of Tacoma approving the Street Initiatives (Proposition No. 3 and Transportation Benefit District Proposition A) in November 2015 to fund additional maintenance and improvements to transportation infrastructure. The project funding sources include Propositions A and No. 3, other City funds, grants, gas tax, and City utility funds. Several of the projects are currently funded for design only with construction funding sources to be determined.

Please note this is a planning document that is subject to change as new funding becomes available and as progress is made on capital projects, whether it be in design and/or construction. Questions regarding this document can be addressed by Chris Larson, Public Works Engineering Division Manager, at 253-591-5538 or clarson@cityoftacoma.org.

Attachment: Capital Projects Planning Document, July 2020

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS		TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020						2021						2022												
							Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Projects in Planning																															
1	Puyallup River Railroad Bridge Maintenance & Repairs	\$0		Tacoma Rail - \$0	Planning	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>6/21</div> <div>6/21</div>																									
2	S Yakima Avenue Traffic Signal Operations and Visibility Improvements	\$1,122,700	\$1,122,700	HSIP - \$1,010,400 Fund 1085 - \$112,300	Planning	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>4/20</div> <div>7/20</div> <div>1/21</div> <div>2/21</div>						PL																			
3	Portland Avenue Freight and Access Improvements	\$435,800	\$4,400,000	PSRC Fed - \$370,430 Fund 1085 - \$65,370	Planning	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>1/21</div> <div>12/21</div>																									
4	South I Street Overlay	\$1,000,000	\$1,000,000	PSRC Fed - \$750,000 Fund 1085 - \$250,000	Planning	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>1/21</div> <div>12/21</div> <div>1/22</div> <div>3/22</div> <div>4/22</div> <div>7/22</div> <div>8/22</div> <div>10/22</div>																									
Projects in Design																															
1	Mary Lyon Safe Routes to School	\$358,440	\$358,440	SRTS Grant - \$296,174 Fund 1085 - \$52,266 REET - \$10,000	Design	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>12/19</div> <div>7/20</div> <div>8/20</div> <div>10/20</div> <div>11/20</div> <div>12/20</div> <div>1/21</div> <div>2/21</div>																									
2	Streets Initiative #15 (McKinley Park Area)	\$1,330,000	\$1,330,000	Fund 1085 - \$1,330,000	Design	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>6/20</div> <div>3/21</div> <div>1/22</div> <div>3/22</div> <div>4/22</div> <div>8/22</div> <div>9/22</div> <div>10/22</div>																									
3	S 19th & Clay Huntington	\$721,403	\$721,403	WSDOT Bike Ped - \$613,193 Fund 1085 - \$108,210	Design	<div>Planning</div> <div>Design</div> <div>DBDesign</div> <div>ROW</div> <div>AdAward</div> <div>Construction</div> <div>DBConst</div> <div>CloseOut</div> <div>Other</div> <div>12/19</div> <div>10/20</div> <div>11/20</div> <div>1/21</div> <div>2/21</div> <div>6/21</div> <div>7/21</div> <div>9/21</div>																									

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021					2022									
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
4 56th and Cirque Drive Corridor Ph 2	\$9,450,531	\$9,450,531	Fund 1060 MVFT - \$207,750 REET - \$127,871 FHWA (STP) - \$489,250 FHWA (STP) - \$6,955,729 Fund 1085 - \$1,669,931	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	11/17 12/20 1/21 3/21 4/21 3/22 4/22 6/22	D D D D D D	Ad Ad Ad	CN CN CN CN CN CN CN CN CN CN CN CN	CN CN CN CN CN CN CN CN CN CN CN CN	CN CN CN CN CN CN CN CN CN CN CN CN	CO CO CO													
5 East 64th Phase 2 (McKinley to Portland)	\$665,000	\$7,000,000	Fund 1085 - \$665,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	9/19 11/20	D D D D D																		
6 East Locomotive Facility				Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/19 9/20	D D D Ad Ad CN	CN CN CO CO																	
7 Tacoma Mall - Madrona	\$1,500,000	\$1,500,000	Fund 1085 - \$1,500,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	5/20 10/21	D D D D D D	D D D D D D D D D D D D																	
8 Fawcett Avenue	\$2,893,290	\$2,893,290	Fund 1085 - \$1,130,000 WSDOT Bike Ped - \$1,013,290 Private - \$750,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	7/20 11/20	D D D D D Ad	Ad Ad CN CN CN CN CN CN CN CN CN CO CO CO																	
9 Ruston Way Seawalls (Silver Cloud, Puget Creek & Dickman Mill Park)	\$151,029	\$151,029	General Fund - \$51,029 Fund 1060 MVFT - \$100,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	3/18 7/20	D																		
10 Streets Initiative #35 (N. Cheyenne Street)	\$570,000	\$570,000	Fund 1085 - \$570,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/20 7/20	D																Ad Ad Ad CN CN CN		
11 Streets Initiative #27 (Roosevelt)	\$1,615,000	\$1,615,000	Fund 1085 - \$1,615,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	8/20 12/20	D D D D D																		

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021												2022					
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
12 Streets Initiative #28 (Between Foss & Middle Waterway)	\$3,040,000	\$3,040,000	Fund 1085 - \$3,040,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 8/20 12/20																							
13 15th Street Moorage	\$797,783	\$797,783	Misc. - \$598,337 General Fund - \$199,446	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 10/19 2/21																							
14 Muni Dock, Site 10 and 12 Seawall Repair	\$49,000	\$3,370,000	REET - \$49,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 2/20 9/20																							
15 Streets Initiative #32 (S. 12th Street)	\$1,140,000	\$1,140,000	Fund 1085 - \$1,140,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 2/20 8/20																							
16 Streets Initiative #23 (Between 6th Ave to S 12th & Lawrence to Pine)	\$1,900,000	\$1,900,000	Fund 1085 - \$1,900,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 11/19 8/20																							
17 Damaged Streetlight & Circuit Replacement	\$850,000	\$850,000	REET - \$850,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 6/19 9/20																							
18 6th Avenue Pedestrian Crossing Safety Improvements	\$3,564,600	\$3,564,600	HSIP - \$2,613,100 Fund 1085 - \$401,500 REET - \$550,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 5/19 8/19																							
19 Sheridan Missing Links Sidewalk (72nd to 84th)	\$679,395	\$679,395	REET - \$600,000 Fund 1085 - \$79,395	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 11/19 7/20																							

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021												2022						
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
20 Sheridan Ave 61st to 72nd Arterial Street Improvements	\$400,000	\$5,400,000	REET - \$400,000	Design	Planning																								
					Design	1/20	9/20																						
					DBDesign																								
					ROW	10/20	6/21																						
					AdAward																								
					Construction																								
				DBConst																									
				CloseOut																									
				Other																									
21 I-5/S 56th Interchange	\$631,322	\$631,322	Misc. - \$631,322	Design	Planning																								
					Design	5/20	12/20																						
					DBDesign																								
					ROW	1/21	12/21																						
					AdAward	1/22	3/22																						
					Construction	4/22	7/22																						
				DBConst																									
				CloseOut																									
				Other	8/22	10/22																							
22 6th Avenue (Titlow) Rail Crossing	\$1,176,750	\$1,176,750	Fund 1085 - \$60,000 WSDOT Grant - \$1,106,750 Fund 1065 - \$10,000	Design	Planning																								
					Design	10/18	9/20																						
					DBDesign																								
					ROW	10/20	12/20																						
					AdAward	1/21	3/21																						
					Construction	4/21	6/21																						
				DBConst																									
				CloseOut																									
				Other																									
23 S. 19th Street Rail Crossing	\$1,150,000	\$1,150,000	Misc. - \$1,150,000	Design	Planning																								
					Design	10/18	9/20																						
					DBDesign																								
					ROW	10/20	12/20																						
					AdAward	1/21	3/21																						
					Construction	4/21	6/21																						
				DBConst																									
				CloseOut																									
				Other																									
24 East Portland Ave Corridor Safety Improvements	\$2,909,594	\$2,909,594	General Fund - \$500,000 HSIP - \$1,368,535 Fund 1085 - \$566,059 Fund 1060 MVFT - \$125,000 General Fund - \$350,000	Design	Planning																								
					Design	3/18	10/20																						
					DBDesign																								
					ROW	11/20	1/21																						
					AdAward	3/21	11/21																						
					Construction	12/21	2/22																						
				DBConst																									
				CloseOut																									
				Other																									
25 Revitalizing Brewery District	\$4,374,174	\$2,725,975	HSIP - \$0 Fund 1085 - \$1,580,000 TAP Grant - \$2,201,474 Fund 1085 - \$592,700	Design	Planning	11/18	9/19																						
					Design	10/19	8/20																						
					DBDesign																								
					ROW	9/20	11/20																						
					AdAward	2/21	6/21																						
					Construction	7/21	9/21																						
				DBConst																									
				CloseOut																									
				Other																									
26 Streets Initiative #33 (East 56th)	\$1,055,000	\$1,055,000	Misc. - \$75,000 Metro Parks - \$80,000 Fund 1085 - \$900,000	Design	Planning																								
					Design	5/20	9/20																						
					DBDesign																								
					ROW	10/20	12/20																						
					AdAward	1/21	4/21																						
					Construction	5/21	6/21																						
				DBConst																									
				CloseOut																									
				Other																									
27 Streets Initiative #30 (S Tacoma near & including Railroad St)	\$1,520,000	\$1,520,000	Fund 1085 - \$1,520,000	Design	Planning																								
					Design	5/20	12/20																						
					DBDesign																								
					ROW	1/21	3/21																						
					AdAward	4/21	9/21																						
					Construction	10/21	11/21																</						

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS		TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021					2022													
							Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
28	S 19th Street Signal & Crosswalk Improvements S Yakima to Tacoma	\$611,800	\$611,800	HSIP - \$433,800 Fund 1085 - \$178,000	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/20	8/20																						
							9/20	11/20	D	D	Ad	Ad	Ad	CN	CN	CN	CN	CO	CO	CO										
							12/20	3/21																						
							4/21	6/21																						
29	McKinley Ave Crosswalk Improvements E 36th & 37th	\$216,300	\$435,000	HSIP - \$153,000 Fund 1085 - \$63,300	Design	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/20	8/20																						
							9/20	11/20	D	D	Ad	Ad	Ad	CN	CN	CN	CN	CO	CO	CO										
							12/20	3/21																						
							4/21	6/21																						
Projects in ROW																														
1	Prairie Line Trail Phase II	\$1,065,601	\$1,065,601	REET - \$780,986 Fund 1060 MVFT - \$172,615 General Fund - \$37,000 Fund 1085 - \$75,000 FHWA (STP) - \$0	ROW	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	4/15	5/18																						
							5/18	12/18																						
							6/18	9/20	RW	RW	RW																			
2	Water Ditch Trail Phase III Final Design & ROW	\$377,955	\$377,955	REET - \$136,991 CMAQ - \$89,907 Fund 1060 MVFT - \$51,057 Fund 1085 - \$100,000	ROW	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	8/17	7/19																						
							8/19	6/21	RW	RW	RW	RW	RW	RW	RW	RW	RW	RW	RW	RW										
3	Marine View Drive Crossing Improvements	\$1,406,180	\$1,406,180	Tacoma Rail - \$40,420 Rail Grant - \$682,880 Rail Grant - \$682,880	ROW	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	8/17	9/17																						
							10/17	6/18																						
							6/19	7/20	RW	Ad	Ad	CN	CN																	
							8/20	9/20																						
							10/20	11/20																						
4	Links to Opportunity (TOD) Streetscape ROW & Construction	\$7,320,000	\$10,320,000	Fund 1085 - \$1,820,000 Misc. - \$2,000,000 Misc. - \$3,500,000	ROW	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	9/19	12/20																						
Projects in Ad Award																														
1	Marine View Drive Track Upgrades		\$1,000,000		Ad-Award	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	2/20	5/20																						
							6/20	7/20	Ad	CN	CN	CN																		
							8/20	10/20																						

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021					2022												
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
2	Tote Track				Ad-Award	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	2/20	6/20																				
3	School Beacons 2020	\$766,000	\$766,000	REET - \$540,000 Fund 1085 - \$226,000	Ad-Award	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/20	4/20																				
4	Convention Center Guard House	\$500,000	\$500,000	Misc. - \$500,000	Ad-Award	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	4/19	6/20																				
5	34th St Bridge Spall Repair	\$350,000	\$350,000	General Fund - \$350,000	Ad-Award	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	2/20	8/20																				
Projects in Construction																												
1	Yakima Avenue Bridge	\$3,715,000	\$3,715,000	BRAC - \$2,990,000 Fund 1085 - \$675,000 Fund 1065 - \$50,000	Construction	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/19	2/20																				
2	Pac Ave/SR7	\$1,255,166	\$1,255,166	HSIP - \$945,166 Fund 1060 MVFT - \$170,000 General Fund - \$140,000	Construction	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	6/18	2/19																				
3	Streets Initiative #26 (Concrete Panels Citywide)	\$4,307,173	\$4,307,173	Water - \$1,359,673 Misc. - \$12,500 Fund 1085 - \$2,935,000	Construction	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other	1/19	2/19																				

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020					2021												2022																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
4 East 64th Street: Pacific to McKinley	\$9,501,958	\$9,501,958	Fund 1085 - \$850,000 TIB - \$6,501,958 Fund 1085 - \$2,150,000	Construction	Planning	6/17	6/19																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020												2021												2022												
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun													
11 Capital Sidewalks 2019/2020	\$1,057,000	\$1,057,000	Fund 1060 MVFT - \$757,000 Fund 1085 - \$300,000	Construction	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/19 12/20	CN	CN	CN	CN	CN	CN																															
Projects in Other																																										
1 Bridge Inspection	\$350,000	\$350,000	Fund 1060 MVFT - \$350,000	Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/19 12/21																																					
2 Foss Groundwater Monitoring	\$150,000	\$150,000	Fund 1060 MVFT - \$150,000	Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/21 1/21																																					
3 Curb Ramp Inventory	\$50,000	\$50,000	Fund 1085 - \$50,000	Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/18 12/20																																					
4 House Demos, Board Ups, Nuisance Abatement	\$1		General Fund - \$1	Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/20 12/20																																					
5 Material Testing for Street Ops				Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 3/20 10/20																																					
6 Sidewalk Program	\$1,969,000	\$1,969,000	Fund 1065 - \$712,000 Fund 1060 MVFT - \$1,257,000	Other	Planning Design DBDesign ROW AdAward Construction DBConst CloseOut Other 1/18 12/20																																					
Projects in On Hold																																										

Public Works Engineering Capital Projects Funding, Cost and Schedule

CAPITAL PROJECTS	TOTAL FUNDING	TOTAL PROJECTED COST	FUNDING SOURCES	CURRENT PHASE	TENTATIVE SCHEDULE	2020												2021												2022							
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun								
1 Streets Initiative #14 (Alder/Between Lawrence to Cedar and N 11th to N 21st)	\$2,350,000	\$2,350,000	Fund 1085 - \$260,000 Fund 1085 - \$2,090,000	On Hold	Planning	12/18	1/19																														
					Design	4/19	5/20																														
					DBDesign																																
					ROW																																
					AdAward	1/21	3/21																														
					Construction	4/21	10/21																														
2 Streets Initiative #22 (Between E 'N' St to Portland and E 28th to E Harrison)	\$1,900,000	\$1,900,000	Fund 1085 - \$1,900,000	On Hold	DBConst																																
					CloseOut																																
					Other	11/21	12/21																														
					Planning																																
					Design																																
					DBDesign																																
					ROW																																
					AdAward	11/20	1/21																														
					Construction	2/21	7/21																														
					DBConst																																
					CloseOut	8/21	10/21																														
					Other																																

CREDIT OPINION

24 July 2020

 **Rate this Research**
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Tacoma (City of) WA Sewer Enterprise

Update to credit analysis

Summary

The [City of Tacoma, Washington sewer enterprise's](#) (Aa2 stable) credit profile is supported by the underlying size and strength of the service area which includes the [City of Tacoma](#) (Aa2 stable). Despite the economic challenges created by the coronavirus pandemic, we expect the long-term credit profile of the enterprise to be strong given the essential nature of the service to a predominantly residential customer base, a strong management team that has demonstrated a willingness to make appropriate rate adjustments and a manageable capital plan with moderate leverage. Debt service coverage is healthy and expected to remain solid, and liquidity is also strong. Legal provisions are satisfactory and include a 1.25x rate covenant and an additional bonds test of 1.25x, though the absence of a debt service reserve is a very modest credit weakness.

Credit strengths

- » Strong management team that has a history of making regular, prudent rate increases
- » Broad service area that is predominantly residential in nature
- » Healthy financial profile, including debt service coverage and liquidity
- » Manageable capital needs

Credit challenges

- » Somewhat weak service area socioeconomic measures
- » Average to weak legal covenants, including the absence of a debt service reserve fund

Rating outlook

The stable outlook reflects our expectation that management will continue to make appropriate financial and operational adjustments to maintain healthy debt service coverage and liquidity. Although the coronavirus pandemic is a significant near-term credit challenge, we expect the essential nature of the service and generally affordable rates will help mitigate risks from broader economic weakness.

Factors that could lead to an upgrade

- » Improvement in total debt service coverage
- » Improvement in service area wealth measures

Factors that could lead to a downgrade

- » Weakening of the enterprise's financial profile, including material declines in debt service coverage or liquidity
- » Substantial growth in debt or capital needs

Key indicators

Exhibit 1

City of Tacoma, WA Sewer Enterprise

System Characteristics					
Asset Condition (Net Fixed Assets / Annual Depreciation)	34 years				
System Size - O&M (in \$000s)	\$75,298				
Service Area Wealth: MFI % of US median	95.9%				
Legal Provisions					
Rate Covenant (x)	1.25				
Debt Service Reserve Requirement	No DSRF (Baa and Below)				
Management					
Rate Management	Aa				
Regulatory Compliance and Capital Planning	Aa				
Financial Strength					
	2015	2016	2017	2018	2019
Operating Revenue (\$000)	\$96,400	\$104,280	\$110,041	\$115,817	\$116,919
System Size - O&M (\$000)	\$61,499	\$67,030	\$68,553	\$70,384	\$73,253
Net Revenues (\$000)	\$36,983	\$40,826	\$45,004	\$49,925	\$52,756
Net Funded Debt (\$000)	\$236,532	\$219,085	\$210,631	\$272,303	\$267,266
Annual Debt Service (\$000)	\$13,481	\$17,013	\$16,933	\$17,233	\$20,938
Annual Debt Service Coverage (x)	2.7x	2.4x	2.7x	2.9x	2.5x
Cash on Hand	356 days	423 days	524 days	364 days	459 days
Debt to Operating Revenues (x)	2.5x	2.1x	1.9x	2.4x	2.3x

Net revenue reflects adjustments made for non-cash expenses to reflect cash-basis pension and OPEB contributions.

Source: City of Tacoma, Washington Sewer Enterprise, US Census Bureau and Moody's Investors Service

Profile

The City of Tacoma, Washington's sewer enterprise system provides sewage treatment and disposal services to customers in the cities of [Tacoma](#), Fife, and Fircrest, the town of Ruston, and certain unincorporated areas of [Pierce County](#) (Aa1 stable).

The system includes surface water management within Tacoma as well as surface water that flows into the system from areas outside the city. Sewer facilities includes 700 miles of sewer pipes, two treatment plants, and 47 pump stations, while surface water facilities consist of 530 miles of pipe, 19,000 catch basins, three major regional detention basins, and an extensive network of ditches, culverts, and other drainage courses.

In 2019, the sewer enterprise system had 77,398 wastewater customers and 71,193 surface water customers, most of which are residential.

This publication does not announce a credit rating action. For any credit ratings referenced in this publication, please see the ratings tab on the Issuer/entity page on www.moodys.com for the most updated credit rating action information and rating history.

Detailed credit considerations

Service area and system characteristics: large, predominantly residential service area plays key role in Puget Sound economy

Despite near-term risks associated with the coronavirus, the long-term credit profile of Tacoma's sewer enterprise is strong and supported by a large, predominantly residential service area. The sewer enterprise provides sewage treatment and disposal services to customers in the cities of Tacoma, Fife, and Fircrest, the town of Ruston, and certain unincorporated areas of Pierce County. Located at the southern end of Puget Sound about half way between Seattle and Olympia, Tacoma is the third largest city in the state after Seattle and Spokane and plays an important part of the larger Puget Sound economy. Residents benefit from the presence of various major governmental entities within a short commute, including Joint Base Lewis-McChord (JBLM), the state capitol, and the [Port of Tacoma](#) (Aa2 stable). With a University of Washington campus along with the University of Puget Sound, the city also has an increasing role in higher education. Despite strong institutional employers, socioeconomic measures are below-average with median family income at just 94.2% of the US.

Sewer facilities includes 700 miles of sewer pipes, two treatment plants, and 47 pump stations, while surface water facilities consist of 530 miles of pipe, 19,000 catch basins, three major regional detention basins, and an extensive network of ditches, culverts, and other drainage courses. The Central Treatment Plant has a permitted maximum treatment capacity of 60 million gallons per day (MGD) and a peak wet season daily flow of 150 MGD. Average daily flow to the Central Treatment Plant in 2018 and 2019 were 20.9 MGD and 18.7 MGD, with peak daily flows of 58.6 MGD and 88.7 MGD. The North End Treatment Plant an average daily permitted treatment flow of 7.2 MGD with a permitted maximum daily flow of 15.8 MGD. Average daily flow in 2018 and 2019 to the North End Treatment Plant was 4.3 MGD and 3.9 MGD, with peak daily flow of 14.1 MGD and 22.9 MGD. The city's National Pollutant Discharge Elimination System permits from the Department of Ecology for both treatment plants expires on July 31, 2024, and management believes treatment capacity is sufficient to meet demand for the foreseeable future.

In 2019, the sewer enterprise system had 77,398 wastewater customers and 71,193 surface water customers, most of which are residential. Customer accounts have grown modestly over the last five years, reflecting the mostly developed character of a mature city. The ten largest wastewater customers represented just 6.9% of 2019 wastewater operating revenues, while the ten largest surface water customers were 18.0% of surface water operating revenues, led by the Port of Tacoma (6.5%), the Tacoma School District (3.2%), and the City of Tacoma (2.7%), with the remainder representing various commercial and educational interests.

Debt service coverage and liquidity: healthy coverage and sufficient liquidity supported by regular rate adjustments; coronavirus impact is muted

Debt service coverage and liquidity levels are credit strengths, supported by management's willingness to adopt regular rate increases. Coverage in 2019 prior to transfers to the city of municipal gross earnings taxes (GET) was 3.13x for senior lien bonds and 2.52x for combined debt service (which includes \$32.6 million in subordinate lien debt owed to the Department of Ecology); Moody's coverage calculation includes operating income adjustments for non-cash expenses including depreciation and to reflect cash-basis pension and OPEB contributions. Combined coverage after the GET was 2.05x times in 2019, a level that is lower but nonetheless healthy. The GET is an 8% charge from the city to the enterprise. Notably, the GET comes after debt service in the flow of funds.

The system's 2019 coverage prior to GET transfers was in line with the enterprise's five year average (2.64x on a combined basis). System managers are projecting pre-GET coverage in 2020 to decline to 2.85x for the senior lien and 2.24x on a combined basis, going down as low as 2.61x on a senior lien in 2023 before increasing again to 2.87x in 2026.

Despite regular rate increases over the years, at \$84/month the typical residential bill from the system is competitive with other systems in the region. Of the \$84, \$26 is for surface water and \$57 is for wastewater. The surface water rate is a fixed charge plus an area charge per 500 square feet, depending on development type and location. The wastewater charge includes a fixed monthly charge of approximately \$25, then a winter season average volumetric charge. Since 2013, the system has increased rates for both surface water and wastewater by 4.8% - 6.0% annually.

The impact of the coronavirus on the enterprise's financial profile appears muted, though management is assuming slower receivables collections and reduced commercial revenue. Like many other essential utilities, the utility has waived late fees and stopped service

shut-offs for non-payment, with limited revenue impact. Management nonetheless expects to increase rates by 2% annually in 2021 and 2022, with possibly larger increases in subsequent years.

Liquidity

The enterprise system has ample liquidity. At the end of 2019, audited financial statements show available cash and equity in pooled investments of \$92.1 million, equal to 459 days of operations. Cash may begin to decline towards the back half of the system's five-year capital plan as the share of funding shifts from debt to operating revenues. Nonetheless, we expect liquidity to remain healthy, and well above the enterprise's 90 day policy.

Debt and pensions: manageable debt and other fixed costs

The system has approximately \$277.9 million in debt outstanding, including \$32.6 million of subordinate lien debt owed to the Department of Ecology. The enterprise's capital program through 2024 is estimated at \$266 million, of which a substantial portion (\$156.9 million) will be financed through senior lien revenue bonds, including approximately \$20 million in senior lien loans through the EPA (WIFIA). The Washington Department of Ecology is currently working on a way to manage and reduce nutrients from entering the Puget Sound from regional wastewater treatment plants that may result in significant future capital expenditures, though the work at the moment is in its early stages.

Legal security

The bonds are secured by the net revenues of the sewer enterprise system, including the wastewater and surface water operations. Legal provisions are satisfactory and include a 1.25x rate covenant and an additional bonds test of 1.25x, though the absence of a debt service reserve is a very modest credit weakness.

Debt structure

The system's outstanding debt consists of fixed rated obligations secured by net revenues that mature in full through 2048. The WIFIA loan is expected to have a final maturity in 2056.

Debt-related derivatives

The system has no debt-related derivatives.

Pensions and OPEB

The majority of city employees are covered by the Tacoma Employees' Retirement System (TERS), an cost-sharing, multi-employer pension system administered by the city. Police officers and firefighters are covered by the state-run Law Enforcement Officer and Firefighter Retirement System. The city finances its other post-employment benefits on a pay-as-you-go basis. According to Moody's approach to analyzing pensions, the system had an adjusted net pension liability of \$86.4 million in 2018 (the 2019 report was not available at the time of this analysis). Contributions were above the "tread water" level, the amount necessary to keep liabilities from growing under given plan assumptions. The system has a minimal net OPEB obligation of \$2.6 million.

ESG considerations

Environmental

Given the purpose of the sewer enterprise, environmental considerations are an important aspect of the enterprise's credit profile. The system is subject to various local and federal regulations regarding the environmental impacts of wastewater and surface water systems. There are no outstanding regulatory issues facing the system that are expected to have a material financial or operational impact on the system. The sewer enterprise has sufficient capacity to meet its needs into the foreseeable future.

Social

We regard the coronavirus outbreak as a social risk under our ESG framework, given the substantial implications for public health and safety. We do not see any material immediate credit risks for Tacoma's sewer enterprise. However, the situation surrounding the coronavirus is rapidly evolving and the longer term impact will depend on both the severity and duration of the crisis. Other social factors, including wealth measures and affordability, are incorporated into our credit view.

Governance

The sewer enterprise system is administered within the city's Environmental Services Department. The city manager appoints the head of this department, who is responsible for the sewer system's management.

Rates are adopted by the city council on an bi-annual basis. Informal financial policies adopted by management includes two-year rating setting periods, restrictions on the term of debt, a minimum of 20% of capital finance with current revenues, senior lien debt service coverage of at least 1.7 times, and a minimum of 90 days of operating cash. The city also follows an asset management program that seeks to maximize the life of assets in the ground and at operational plants.

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RATING ACTION COMMENTARY

Fitch Rates Tacoma, WA's Sewer WIFIA Loan 'AA+'; Outlook Stable

Tue 28 Jul, 2020 - 5:41 PM ET

Fitch Ratings - San Francisco - 28 Jul 2020: Fitch Ratings has assigned a 'AA+' rating to the following obligations issued by Tacoma, WA (the city):

--Approximately \$19 million Water Infrastructure Finance and Innovation Act (WIFIA) bonds.

Loan proceeds will be used to fund improvements to the electrical distribution system at the city's Central Wastewater Treatment Plant (Central WWTP) to improve reliability, increase redundancy and reduce risks to the environment. The loan is expected to close on or about Aug. 11.

Fitch has also affirmed the 'AA+' ratings on the following obligations:

--\$235.7 million sewer revenue bonds, series 2015, 2016A, 2016B and 2018.

Additionally, Fitch has assessed the city's sewer and surface water utility system's (the system) Standalone Credit Profile (SCP) at 'aa+'.

The Rating Outlook is Stable.

ANALYTICAL CONCLUSION

The 'aa+' SCP as well as the 'AA+' WIFIA loan and sewer revenue bond ratings reflect an expected increase in net leverage to levels in line with a 'aa' financial profile within the framework of strong revenue defensibility and a low operating risk profile. Net leverage, as measured by net adjusted debt to adjusted funds available for debt service (FADS), averaged just under 5.0x over the past three years. The system is entering a high point in its capital cycle over the next five years as it makes upgrades to the treatment plant. A planned two- to three-fold increase in capital spending over the next couple of years, combined with the WIFIA loan and other planned borrowing, will result in an increase in net leverage including construction funds to about 6.5x. However, this should decline over time provided no additional sizable borrowing and no significant narrowing of financial margins.

Coronavirus Considerations

The recent outbreak of coronavirus and related government containment measures worldwide create an uncertain global environment for the water and sewer sector. While the system's most recently available performance data have not indicated impairment, material changes in revenue and cost profile are occurring across the sector. Management noted that over 70% of revenues are generated by residential customers, and these have increased over the past several months, offsetting declines in commercial customers. Management has included lower rate increases in its forecast than previously expected at 2% for each of 2021 and 2022 (compared with about 3%), followed by larger increases in subsequent years.

The city implemented an emergency assistance rate plan at a cost of about \$410,000 across the wastewater, surface water, and solid waste utilities serving 9,000 out of 12,000 eligible households. Furthermore, management has adjusted estimates to include slower receivables collections, resulting in a \$5 million impact in fiscal 2020 and \$2.5 million in each of fiscal years 2021 and 2022. Management indicated that, in the event of revenue declines, certain lower-priority capital projects could be delayed or eliminated. The city has implemented a hiring freeze, limited layoffs and temporary furloughs. Fitch's ratings are forward-looking in nature. Fitch will monitor developments in the sector as a result of the virus outbreak as they relate to severity

and duration, and incorporate revised expectations for future performance and assessment of key risks as appropriate.

CREDIT PROFILE

The system, which consists of separate wastewater and surface water (i.e. stormwater) systems, serves nearly 77,000 wastewater customers and 71,000 surface water customers in and around the city of Tacoma (Issuer Default Rating of AA/Stable). The city is located about 33 miles south of Seattle in Pierce County and is the second largest city in the Puget Sound region. Of the total wastewater customers, approximately 19% include the wastewater customers ultimately serviced through long-term interlocal agreements with the cities of Fife, Ruston and Fircrest, and portions of Pierce County expiring in 2046, 2050, 2049 and 2035, respectively. The collection systems are separate, which has benefited the city over time as increasing operational efficiencies and necessary treatment levels can be focused on the distinct needs of each system.

The city has ample treatment capacity for its wastewater flows. In recent years, the city completed a \$110 million investment in its Central WWTP. The plant is permitted to provide secondary treatment to up to 60 million gallons per day (mgd) with a maximum permitted peak capacity of up to 150mgd. Flows in 2017 were well below such levels with an average flow at the Central WWTP of 25mgd and peak flow of 81mgd in wet weather.

Fitch Ratings has withdrawn its ratings for the following bonds due to prerefunding activity:

--Tacoma (WA) sewer revenue refunding bonds series 2011 (prerefunded maturities only - 873545FY8, 873545FZ5, 873545GA9, 873545GB7, 873545GC5, 873545GD3, 873545GE1, 873545GF8, 873545GG6, 873545GH4). Previous Rating: 'AA+/'Stable.

The updated rating history for the above maturities is now reflected on Fitch's web site at 'www.fitchratings.com'.

KEY RATING DRIVERS

Revenue Defensibility 'aa'

Independent Rate Raising Ability, Favorable Service Area

The city has the independent legal ability to raise rates, which are affordable for a significant majority of the population. The city decreased its rate increase estimates for the next two years in light of the coronavirus outbreak. The service area is characterized by a stable customer count and median incomes about equal to the national average, although unemployment runs higher.

Operating Risks 'aa'

Midrange Cost Burden; Moderate Lifecycle Ratio

The system's operating cost burden is considered midrange, but increasing with total costs rising at a faster pace than sewer flows. The life-cycle ratio is moderate supported by adequate capital investment. The system's capital improvement plan (CIP) is focused on collection system upgrades and treatment plant projects.

Financial Profile 'aa'

Low to Moderate Net Leverage

Net leverage has remained at 5.0x or less in the past three years exclusive of a one-time pension payment in fiscal 2019, but will increase with about \$105.7 million additional borrowing over the next five years. The liquidity profile is healthy and considered neutral to the rating.

ASYMMETRIC ADDITIVE RISK CONSIDERATIONS

No asymmetric additive risk considerations affected this rating determination.

RATING SENSITIVITIES

Factors that could, individually or collectively, lead to positive rating action/upgrade:

--A sustained decrease in leverage to 5.0x or lower given the 'aa' current revenue defensibility and operating risks assessments.

Factors that could, individually or collectively, lead to negative rating action/downgrade:

--A sustained increase in net leverage above 7.0x due to additional borrowing and/or a reduction in financial margins.

--A weakening of the rate flexibility sub-assessment would lead to a reduction in the revenue defensibility assessment and raise the leverage expectations.

--A weakening of the operating cost burden sub-assessment would lead to a reduction in the operating risks assessment and raise leverage expectations.

BEST/WORST CASE RATING SCENARIO

International scale credit ratings of Sovereigns, Public Finance and Infrastructure issuers have a best-case rating upgrade scenario (defined as the 99th percentile of rating transitions, measured in a positive direction) of three notches over a three-year rating horizon; and a worst-case rating downgrade scenario (defined as the 99th percentile of rating transitions, measured in a negative direction) of three notches over three years. The complete span of best- and worst-case scenario credit ratings for all rating categories ranges from 'AAA' to 'D'. Best- and worst-case scenario credit ratings are based on historical performance. For more information about the methodology used to determine sector-specific best- and worst-case scenario credit ratings, visit [<https://www.fitchratings.com/site/re/10111579>].

SECURITY

The WIFIA loan and outstanding bonds are secured by net revenues of the city's system.

REVENUE DEFENSIBILITY

Revenue defensibility is assessed at 'aa' with all revenues generated by services provided by the monopolistic utility. The City Council maintains the independent legal ability to set rates. Combined sewer and surface water rates are affordable for about 70% of the service area population and are competitive with regional providers. In addition, the system has assistance plans for low-income, elderly and disabled households. Rates are billed bi-monthly on a combined basis with power, water and solid waste.

Revenue stability is provided by the fixed nature of the surface water charges based on property size and the fixed portion of wastewater charges, which combined provide about 57% of the total monthly bill, as well as by the City Council's adoption of consistent annual rate increases. Over the past six years, rate increases slowed from 5.5%-6% to 3.5%-4% for wastewater and surface water systems. Management expects to further scale back rate increases to 2% for both systems for 2021 and 2022 instead of the 3% previously approved by City Council due to coronavirus implications. Subsequent annual adjustments are projected at 4% for sewer and 3% for surface water. As such, over the next few years, we do not expect a decline in affordability, and rate flexibility should remain stable.

Tacoma is the third largest city in the state, located in Pierce County. The city's economic base has diversified considerably, and large employers include government, healthcare and education. It is home to the University of Washington Tacoma and University of Puget Sound, as well as the fourth largest military installation in the country and largest county employer, the U.S. Joint Base Lewis-McChord. The service area is assessed as midrange with stable customer growth, as evidenced by a five-year compound annual growth rate of about 0.4%, median household income about equal to the national average and unemployment that has historically run higher than the national average. The city's location makes it a viable

commuting distance to Seattle with more affordable housing stock. There is no customer concentration.

OPERATING RISKS

Operating risks are assessed at 'aa', given a low operating cost burden and moderate capital needs. The operating cost burden is calculated as total operating costs relative to total flows. The total cost burden including wastewater and surface water costs, as well as a subordinate 8% gross earnings tax (GET) transfer to the general fund, increased from \$9.1 million in fiscal 2017 to \$10.1 million in fiscal 2018. It increased further, to \$12,500 per million gallons (mg) in fiscal 2019, given increased spending from the prior year including a \$3.3 million one-time buyout of an older pension plan as well as a weather-related 10% decline in flows. The sewer and surface water systems are separate and not combined, and represent about 71% and 28% of the total costs, respectively. However, only the sewer flows are recorded. The cost burden including only the sewer fund costs and flows (and GET transfer) was \$8,956 per mg in 2019, or \$8,556 per mg excluding the one-time pension payment. Costs have been increasing over the past five years, while flows have been relatively flat and hit a low point of 22.6mgd in 2019. Given these trends, the upward cost burden trajectory will likely continue and could pressure the operating cost burden assessment.

The moderate lifecycle ratio of 33% is supported by a five-year average of capital expenditures to depreciation of 182%. Fitch expects the lifecycle ratio to remain below its threshold of 45% given planned capital investment. The \$266 million CIP for 2020-2024 comprises \$105.7 million additional debt, including the approximately \$19 million WIFIA loan. The focus of the CIP is collection system upgrades (\$135.2 million) and treatment plant projects (\$81.1 million), with technology and completion risk considered manageable. Approximately 57% of spending will fund wastewater projects with the remaining for surface water projects. Of note, the state Department of Ecology is considering implementing certain nutrient limits affecting over 60 wastewater treatment plants in the Puget Sound. This would affect nutrient caps in future general permits, but the extent and timing are currently unknown and could result in plant upgrades with significant costs.

FINANCIAL PROFILE

Net leverage has averaged 4.8x for the past three years. In fiscal 2019, it stood at 5.2x, or 4.9x excluding the one-time pension payment. The liquidity profile is healthy and considered neutral to the rating with coverage of full obligations, including the general excise tax transfers, equaling 3.0x and days cash on hand of 387 days at the end of 2019.

Fitch Analytical Stress Test (FAST)

The five-year forward look provided by FAST considers the potential trend of key ratios in a base case and a stress case. The stress case is designed to impose capital costs 10% above expected base case levels and evaluate potential variability in projected key ratios. Fitch's base case is informed by management's financial plan recently updated to reflect possible financial implications related to coronavirus, including lower than originally planned rate increases for fiscal years 2021 and 2022. Overall, net leverage including construction funds is expected to increase with planned borrowing increasing to 5.9x by fiscal 2023 in the base case and 6.5x in the rating case before declining given planned rate increases. Failure to moderate net leverage beyond fiscal 2023 would likely pressure the rating.

ASYMMETRIC ADDITIVE RISK CONSIDERATIONS

No asymmetric additive risk considerations affect this rating determination.

SOURCES OF INFORMATION

In addition to the sources of information identified in Fitch's applicable criteria specified below, this action was informed by information from Lumesis.

REFERENCES FOR SUBSTANTIALLY MATERIAL SOURCE CITED AS KEY DRIVER OF RATING

The principal sources of information used in the analysis are described in the Applicable Criteria.

ESG CONSIDERATIONS

The highest level of ESG credit relevance, if present, is a score of 3. This means ESG issues are credit-neutral or have only a minimal credit impact on the entity(ies), either due to their nature or to the way in which they are being managed by the entity(ies). For more information on Fitch's ESG Relevance Scores, visit www.fitchratings.com/esg.

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APPLICABLE CRITERIA

[Public Sector, Revenue-Supported Entities Rating Criteria \(pub. 27 Mar 2020\)](#)
(including rating assumption sensitivity)

U.S. Water and Sewer Rating Criteria (pub. 03 Apr 2020) (including rating assumption sensitivity)

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TO: Elizabeth Pauli, City Manager
FROM: Bucoda Warren, Management Fellow
COPY: City Council; City Clerk; Linda Stewart, Director, Neighborhood and Community Services
DATE: July 30, 2020
SUBJECT: July Neighborhood Council Liaison Report

SUMMARY:

The purpose of this memo is to provide a summary of topics and concerns discussed at the eight neighborhood councils and the Community Council of Tacoma during the month of July 2020. These items have been identified by the City Manager's Office liaison to each council as important or useful to bring to the City Council and City Manager's attention.

During the COVID-19 pandemic, few Neighborhood Council have been meeting, and due to furloughs staff has not been able to attend as many meetings. In the month of July New Tacoma, Central Tacoma, and South End held meetings. The West End and South Tacoma Neighborhood Councils have responded that they will try and host meetings in August. With staff now returned from furloughs and Neighborhood Councils starting virtual meetings, regular updates will begin again.

Questions regarding the Neighborhood Councils can be directed to the Program Coordinator at NeighborhoodCouncils@cityoftacoma.org.

TOPICS DISCUSSED:

South End Neighborhood Council

Tacoma Police Department was in attendance to share about progress on the 8 can't wait policy goals and the body worn cameras engagement process through the Community's Police Advisory Committee. Neighborhood and Community Services staff was also able to share about the budget cuts in 2020 to the program, and offer assistance to Neighborhood Councils with concerns covering recurring costs. NCS also shared information regarding the new TEMS site being set up on the east side of Tacoma. Council Member Beale was in attendance to share information about the City Council's budget process, and the work of the South East Tacoma Neighborhood Alliance.

CONCERNS SHARED:

South End Neighborhood Council

Community member shared concern about the 56th and Cushman fatal accident and just wanted to highlight the importance of the Vision Zero plan. Residents also shared concerns about the grand pacific development having the option of 70th or 72nd for sidewalks. Community member recommended that they choose 72nd to focus on access to Fred Meyers across 72nd St.



TO: Infrastructure, Planning, and Sustainability Committee
FROM: Kurtis D. Kingsolver, P.E., Public Works Director/City Engineer *KDK*
COPY: Elizabeth A. Pauli, City Manager
Michael P. Slevin III, P.E., Environmental Services Director/Executive Liaison
SUBJECT: Infrastructure, Planning, and Sustainability Committee – Response to Council Member questions at the July 22, 2020 special meeting
DATE: July 30, 2020

Background:

This correspondence provides a response to questions on the draft Six-Year Comprehensive Transportation Improvement Program Amended 2020 and 2021-2026 (Six-Year Program) at the Infrastructure, Planning, and Sustainability Committee special meeting held on July 22, 2020.

Question Subject

Council Member Hunter, Council Member Walker, and Council Member McCarthy asked why the East 11th Street Bridge Demolition over the Puyallup River was being added to the Six-Year Program and not the entire project of demolition and replacement. They explained that having the project in the Six-Year Program would be advantageous in Federal and State funding discussions.

Staff Response:

The East 11th Street Bridge Replacement project is currently listed in the Six-Year Program at a total cost of \$150,000,000. Staff recognizes the importance of the entire project and that grant funds for demolition are limited. The demolition project will allow the City to address near-term risks from the continued deterioration of the bridge.

Question Subject

Council Member Walker asked if staff have identified funding partners for the East 11th Street Bridge Demolition over the Puyallup River.

Staff Response:

As part of the East 11th Street Bridge Study, staff identified potential partnerships for demolition, which include Tacoma Public Utilities (Water and Power) and the Port of Tacoma.

Question Subject

As part of the review for the proposed new I-5/South 56th Street Interchange – ADA Compliance project, Council Member Walker stated that the pedestrian and bicycle connections on South 56th Street are not comfortable and asked that the project include additional enhancements. Council Member Hunter also stated that she has received concerns from pedestrians regarding crossing the on and off ramps to I-5, as well as at Alaska Street, and asked what could be done to make the crossings safer.

Staff Response:

Staff have been working with Council Member Beale on concerns regarding safe and convenient active transportation access across I-5. Based on the discussions from the Infrastructure, Planning, and Sustainability Council Standing Committee, staff proposes to add a new project, I-5 Active Transportation Crossing Program, to the Six-Year Program. Improvements for crossing I-5 would be conducted in a phased approach. This new project would be the first phase and consist of evaluating opportunities to identify near, mid, and long-term improvements to local roadway connections across I-5. Near-term improvements could include actions such as making low-cost improvements using roadway channelization and signage to pedestrian and bicycle facilities on existing corridors. Mid-term improvements could include more complicated or costly improvements, and long-term improvements could include the addition of new crossings or construction of new roadways. The evaluation could



include crossings on South 96th, 84th, 72nd, 56th, 48th, 38th and M Streets, Thompson Avenue, G Street, Pacific Avenue, McKinley Avenue, L Street, Portland Avenue, and Bay Street. This new project is unfunded.

Question Subject

As part of the review of the 2019 grant updates discussion, Council Member Walker asked what happens to the City's confirmed grant match if a project is not selected for grant award. She specifically asked about the City's grant match for the South 48th Street Sidewalk Improvements and Sheridan Avenue Arterial Improvements (South 61st to South 72nd Streets) projects that were not awarded grant funds.

Staff Response:

Typically, the City's grant match will return to the funding source. For these two projects, the Transportation Improvement Board recommended that the City reapply for the Sheridan Avenue Arterial Improvements (South 61st to South 72nd Streets) project. The project scored well; however, it did not score high enough to be considered for funding amongst the applications submitted. The City grant match for South 48th Street Sidewalk Improvements will return to the Streets Initiative Fund for other projects, as staff determines how to make this project more competitive.

Question Subject

As part of the review of the 2019 grant updates discussion, Council Member Hunter asked what BRAC stands for as it relates to the Puyallup River Bridge Segment D and 34th Street Bridge projects.

Staff Response:

BRAC is the acronym for the Bridge Replacement Advisory Committee. Washington State Department of Transportation recently changed the program name to the Local Bridge Funding Program.

Question Subject

Council Member Hunter requested a summary of projects by Council District.

Staff Response:

Due to the fluctuations in project funding and construction, staff is providing a summary of the projects added to the Six-Year Program between 2018 and 2020 by Council District. This project list does not include the work completed through the Streets Initiative residential repair and maintenance program.

Question Subject

Council Member McCarthy asked if the Schuster Parkway Promenade is still in the Six-Year Program.

Staff Response:

The Schuster Parkway Promenade project is in the current Six-Year Program. This project will work with a stakeholder group to re-enter the planning phase and assess design options.

Question Subject

Council Member Walker asked if the Transportation Commission and Bicycle & Pedestrian Technical Advisory Group had any comments or concerns.

Staff Response:

Staff provided a presentation to the Transportation Commission on the proposed list of projects to be added to and removed from the draft program on February 19, 2020 and the full draft program on June 15, 2020. Based on Transportation Commission comments, staff proposed the new TMP Conflicted Corridor Study project. This project would evaluate two corridors that are designated as conflicted corridors due to the multiple modal priorities identified.

SIX-YEAR COMPREHENSIVE TRANSPORTATION IMPROVEMENT PROGRAM FOR 2018-2020 BY COUNCIL DISTRICT

Year Added	Project Name	Council District	Location	Project Detail	Funding Source	Total Cost
2019	LID 8666 Street Paving	District 1	Mullen and Ruby Streets	This project will improve Mullen Street (N. 46 - N. 47) and Ruby Street (Baltimore - Shirley). LID Back Log Projects.	Property Owner Contribution \$843,406	\$ 843,406
2018	LID-8661 Paving for Proctor	District 1	Proctor Street, North 38 to DE	Grind and overlay of Proctor St from N 38th to and including the cul de sac.	Property Owner Contribution \$30,000	\$ 30,000
2018	North 21st Street Pedestrian Safety Improvements	District 1	N 21st Street	Improvements to pedestrian crossings along N. 21st Street from Proctor to Pearl Street.	General Fund \$500,000	\$ 500,000
2018	S. 21st Prairie Line Trail Crossing	District 1	Hood Street and South 21st Street	This project will construct a new overpass, underpass, or bypass for the Prairie Line Trail at South 21st Street.	Streets Initiative \$200,000; Potential Streets Initiative \$5,000,000	\$ 5,200,000
2018	Walters Road	District 1	S. 19th Street to 6th Ave.	Project will include widening and replacing the existing roadway section to include two 11' vehicle lanes, new curb and gutter, 7' sidewalks, and 5' bike lanes on both sides of the road. Other elements include LED lights and a new stormwater system.	Potential Grant \$3,500,000; Potential City Contribution \$467,500	\$ 3,967,500
2018	6th and Pearl Bike and Pedestrian Improvements	District 1	Pearl between 6th and N 11th	This project will improve north-south connections to Scott Pierson Trail between 6th and N 11th.	Potential Grant \$1,427,250; Potential City Contribution \$222,750	\$ 1,650,000
2020	East 11th Street Bridge Demolition over the Puyallup River	District 2	East 11th Street from Portland to Milwaukee Avenues	This project will remove the existing bridge over the Puyallup River as well as the east and west approaches from Portland Ave to Milwaukee Ave.	Unidentified City Contribution \$9,000,000	\$ 9,000,000
2020	Portland Avenue BNSF Bridge Span Repair	District 2	Portland Avenue from BNSF Railroad Crossing (near Fishing War Memorial Bridge) to SR 509	This project consists of installing external post tensioning to improve the load carrying capacity of the bridge. It's labeled as River Street Bridge Span in the Federal asset management system.	Unidentified City Contribution \$5,000,000	\$ 5,000,000
2019	City Support for SR167	District 2	New SR167	This project will provide grant match requested by WSDOT for two project grants, \$500K for the 70th Avenue East project and \$1.5M for the Port of Tacoma Spur as requested to assist in securing funding for completion of SR167.	City Match \$500,000 (REET); Potential City Match \$1,500,000	\$ 2,000,000
2018	11th Street Bridge Study	District 2	East 11th Street from Portland Ave. to M	Determine the need for the East 11th Street Bridge and review different options for replacement of this bridge.	Gas Tax \$60,000; General Fund \$25,000; Port of Tacoma \$25,000; Tacoma Water \$25,000	\$ 135,000
2018	Beautification at South Tacoma Way and Pacific Avenue	District 2	South Tacoma Way between Pacific and C S	This project will landscape an area around a Sound Transit Art project.	Gas Tax \$200,000	\$ 200,000
2018	East 11th Street Bridge Replacement	District 2	E. 11th St. from Portland Ave. to Milwau	Replace the 11th Street over the mouth of the Puyallup River	Potential Federal Grant \$150,000,000	\$ 150,000,000
2018	Puyallup River Bridge Replacement	District 2	Puyallup Avenue to east city limits	Replace all spans of the Puyallup River Bridge	Potential Federal Grant \$150,000,000	\$ 150,000,000
2018	Site 10 Seawall & Esplanade Removal	District 2	Foss Waterway	This project will address subsidence behind the seawall at Site 10. Repairs will remove the existing seawall, install a revetment system to provide a service life of 30 years and removing the existing Esplanade.	General Fund \$1,710,000	\$ 1,710,000
2019	S. 19th and Clay Huntington	District 3	S. 19th at Clay Huntington	This project will install a new traffic signal, accessible pedestrian signals, curb ramps, signage, and pavement markings.	Grant Request \$613,193; City Match \$108,210	\$ 721,403
2019	South 38th & Steele Street Intersection	District 3	S. 38th at Steele St.	This project will revise intersection channelization to improve vehicle operations	Potential Grant \$1,295,000; Potential City Match \$205,000	\$ 1,500,000
2019	South Sprague Avenue Bike Connection	District 3	Sprague Ave at Steele, S. 35th, and South Tacoma Way	This project will add a bicycle connection from the I-5 bridge along Sprague Avenue to Steele Street, S 35th Street and South Tacoma Way.	Potential Grant \$1,815,000; Potential City Match \$285,000	\$ 2,100,000
2018	S. 19th St - S. Cedar to Bates Technical College Campus	District 3	S. 19th St. and Cedar	Install ~1,200 LF of missing link sidewalk and ADA ramp/signal improvements at the Cedar/S. 19th St. intersection.	Potential Grant \$346,000; Potential Streets Initiative \$156,190	\$ 502,190
2018	South 19th Street: Union to Mullen	District 3	South 19 Street from Union to Mullen	Project consists of grinding the outer lane on each side of the street, overlaying the roadway with HMA and constructing ADA compliant ramps. Traffic signals will also be upgraded.	Federal Grant \$2,517,865; Streets Initiative \$850,000	\$ 3,367,865
2018	South Cedar and Pine Pedestrian Improvements	District 3	S Cedar / Pine St between S 23rd and S 3	Installation of new sidewalk along South Cedar, providing improved non-motorized connections between the Tacoma Mall subarea and the Tacoma Central Mixed Use Center.	Potential Grant \$475,750; Potential City Contribution \$74,250	\$ 550,000
2018	Union and Scott Pierson Trail Crossing Improvements	District 3	S Union & Scott Pierson Trail	This project will upgrade the median, add bicycle detection, and implement leading pedestrian intervals.	Potential City Contribution \$100,000	\$ 100,000
2018	Yakima Ave Bridge Overlay	District 3	S. Yakima Ave and South Tacoma Way	Provide a concrete deck overlay with expansion joint replacement and minor bridge repair.	Streets Initiative \$466,950; Federal Grant (BRAC) \$2,990,000	\$ 3,456,950
2020	I-5/S. 56th Street Interchange ADA Compliance	District 4	I-5 and S 56th Street & Tacoma Mall Blvd	WSDOT requested Tacoma to design and manage construction of ADA curb ramps along the sidewalks and on/off ramps.	State Grant	\$ 631,322
2019	Mary Lyon Elementary Safe Routes to School	District 4	S. 46th from Pacific to A St.	This project will construct ADA improvements at two intersections to improve walking and biking to school. It will also include education and outreach at the school.	Grant Request \$296,174; City Match \$52,266	\$ 348,440
2018	ADA Right-of-Way Improvements - Steele St	District 4	District 4	This project would address requests for ADA access.	Contribution from Fund 1100 \$362,000	\$ 362,000
2019	S. Yakima Avenue Traffic Signal Operations and Visibility Improvements	District 5	S. Yakima from 72nd to 96th St.	This project will upgrade existing traffic signal heads and phasing, install accessible pedestrian signals, and improve signal timing, communication and coordination.	Grant Award \$1,010,400; City Match \$112,300	\$ 1,122,700
2019	South 86th: Thompson to Yakima & South Thompson: 86th to 84th	District 5	S. 86th from Thompson to Yakima and Thompson from 84th to 86th St.	This three block connection project between Fern Hill and Baker Middle School will include roadway reconstruction and sidewalks.	Potential City Contribution \$5,000,000	\$ 5,000,000
2019	South Sheridan Avenue: 56th to 84th - Complete Street	District 5	S. Sheridan from 56th to 84th St.	This project will upgrade Sheridan Avenue to a "Complete Street" adding curb, gutter, missing link sidewalk, and streetlights.	Potential City Contribution \$20,000,000	\$ 20,000,000
2018	56th Missing Link Sidewalks	District 5	56th from McKinley to Portland	This project will complete the missing sidewalks along 56th from McKinley to Portland.	Potential City Contribution \$500,000	\$ 500,000

SIX-YEAR COMPREHENSIVE TRANSPORTATION IMPROVEMENT PROGRAM FOR 2018-2020 BY COUNCIL DISTRICT

Year Added	Project Name	Council District	Location	Project Detail	Funding Source	Total Cost
2018	Scott Pierson Trail Access	District 1, 3	Scott Pierson Trail	This project will improve connections from City right of way to the Scott Pierson Trail.	Potential Gas Tax \$500,000	\$ 500,000
2019	6th Avenue Pedestrian Crossing Safety Improvements	Districts 1, 2, 3	6th Avenue from Jackson to Sprague	This project will upgrade existing traffic signal heads and signal phasing, install an accessible pedestrian signal, improve signal timing, install ADA crossing improvements, median islands and pedestrian actuated rectangular rapid flashing beacons.	Grant Award \$2,613,100; City Match \$401,500	\$ 3,014,600
2019	Systemic Safety Improvements	Districts 2,3, 4	S. 19th at Fawcett, Yakima, and at Tacoma Ave, McKinley at 36th and at 37th	This project will improve pedestrian visibility at intersections with lighting, bulbouts, high visibility markings, protected signal phasing, and a HAWK signal at S. 19th and Fawcett Ave.	Grant Award \$800,100; City Match \$88,900	\$ 889,000
2020	LID-8668	District 4, 5	South Wapato from 66th to 68th Streets and alley between Pacific Ave and Bell Street and South 43rd and 45th Streets	This project will repave Wapato Street from South 66th to 68th Streets and the alley between Pacific Avenue and Bell Street from South 43rd to 45th Streets.	Property Owner Contribution \$647,000; City Contribution \$276,300	\$ 923,300
2020	I-5 Active Transportation Crossing Program	District 2, 3, 4, 5	I-5 Corridor	This program will identify potential short, medium, and long term pedestrian and bicycle crossings over I-5.	Unidentified City Contribution \$400,000	\$ 400,000
2020	South Sound Freight Priority Modeling & Capital Planning	District 2, 3, 4, 5	South Puget Sound Regional Manufacturing Centers	This project will develop a South Sound freight travel demand model in coordination with multiple agencies.	Unidentified City and Local Partnership Contribution \$155,000; Unidentified Grant \$775,000	\$ 930,000
2020	ADA Curb Ramp Program	Multiple Districts	Locations to be identified	This program seeks to provide curb ramps to improve access to sidewalks and other facilities, such as transit, public facilities, and employment.	Unidentified City Contribution \$500,000	\$ 500,000
2020	TMP Conflicted Corridor Study	Multiple Districts	Locations to be identified	This project would conduct an engineering study on two corridors listed in the Transportation Master Plan with 3 or more modal conflicts (Conflicted Corridors) to identify future design and grant eligibility.	Unidentified City Contribution \$300,000	\$ 300,000
2019	Pedestrian and Bicycle Counts and Facility Inventories	Multiple Districts	Locations to be identified	This project will conduct pedestrian and bicycle counts and inventory infrastructure and facilities to determine future safety needs.	Grant Award \$210,600; City Match \$23,400	\$ 234,000
2019	Streetlight Infrastructure Deferred Maintenance	Multiple Districts	Locations to be identified	This project will restore service to 70 streetlights that are out due to failed asset and unrecoverable third party damages.	City Contribution \$850,000 (REET)	\$ 850,000
2019	Streetlight Series Circuit Replacement	Multiple Districts	Locations to be identified	This project will repair 14 failing series circuits throughout the City (190 fixtures) over a 6 year period.	Potential City Contribution \$2,500,000	\$ 2,500,000
2018	Arterial Overlay Program	Multiple Districts	Locations to be identified	Provide overlay of arterial streets in Tacoma.	Potential Grant \$1,500,000; Potential City Contribution \$234,100	\$ 1,734,100
2018	Pedestrian Accessibility Improvements	Multiple Districts	Locations to be identified	This project will replace curb ramps between McKinley and Pacific along S. 38th Street and various ADA curb ramps in the City of Tacoma ROW to current ADA standards as well as replacing substandard driveways.	Streets Initiative \$1,340,000; Contribution from Fund 1100 \$189,000; Pierce Transit \$15,000	\$ 1,544,000
2018	Railroad Crossing Improvements	Multiple Districts	Locations to be identified	Review existing rail crossings, gather public comment, and recommend updates at 6th & Titlow, S. 19th & Narrows Marina, McCarver & Ruston Way, and E. C and E. D Sts in the Dome District.	Gas Tax \$500,000; State Grant (UTC) \$50,000; State Grant \$1,106,750;	\$ 1,767,425
2020	Adding New Streetlights (2021/2022)	Citywide	Citywide	This project will add 200 new streetlights to existing Tacoma Public Utility Poles during the 2021-2022 Biennium.	Unidentified City Contribution \$200,000	\$ 200,000
2020	Vision Zero Implementation	Citywide	Citywide	This project would begin implementation of the actions and targets outlined in the Vision Zero Action Plan to eliminate traffic fatalities and serious injuries.	Unidentified City Contribution \$1,000,000	\$ 1,000,000
2019	Cultural Shift to Active Transportation	Citywide	Citywide	This project provides transportation demand management (TDM) services focused on growth centers and corridors that serve them with the goal of reducing drive-alone trips – and thus emissions – through effective partnerships across Pierce County.	Grant Award \$425,000; City Match \$30,000; University Place/Fircrest/Puyallup \$22,500	\$ 477,500
2019	Safe Routes to School Infrastructure Assessment	Citywide	Citywide	This project includes identifying, assessing, and developing a cost estimate for needed infrastructure improvements at 10 schools per year, which provides for opportunities to partner.	Potential City Contribution \$120,000	\$ 120,000
2018	19-20 Citywide Striping & Markings	Citywide	Citywide	This project would restripe the City's arterial roadways, bicycle facilities, crosswalks, other lane markings, and reflectors.	Potential City Contribution \$1,000,000	\$ 1,000,000
2018	19-20 School Beacons	Citywide	Citywide	This project will continue installing school zone flashing beacons on arterials as identified on the school priority list developed by the City and School District.	Potential City Contribution \$1,040,000	\$ 1,040,000
2018	2019-2020 Interim Active Transportation Improvements	Citywide	Citywide	This project will construct interim, low-cost improvements to the bikeway and pedestrian network, including safety improvements such as of traffic calming, bike lanes, bike boulevards, crossing improvements, trail crossings, and wayfinding.	Potential City Contribution \$500,000	\$ 500,000
2018	Bridge Capital Projects	Citywide	Citywide	This project supports capital improvements to the City of Tacoma's 43 bridges. This includes replacement, rehabilitation, and maintenance of all bridges.	Potential Gas Tax \$400,000	\$ 400,000

TACOMA CREATES BACKGROUND

Legislative Authority

- Tacoma Municipal Code, Section 1.55, establishes a cultural access program for the City of Tacoma
- Ordinance #28626 passed on December 3, 2019
- Tacoma Creates is authorized at the state level by RCW 36-160
- Tacoma Creates is a program of the City's Office of Arts & Cultural Vitality

Purpose

Tacoma Creates is a voter-approved initiative to increase access to arts, culture, heritage, and science experiences throughout Tacoma. Non-profit organizations in Tacoma whose primary purpose is to advance or preserve the arts, culture, heritage, and/or science may apply for funding that helps them expand equitable access to public programs, increase opportunities in neighborhoods throughout Tacoma, expand educational options for youth, and build sustainability for ongoing cultural programs that provide value for people throughout the City of Tacoma.

TACOMA CREATES UPDATES

Highlights

- Tacoma Creates organizations have been working hard to pivot and respond to the demands related to the pandemic. They are reimagining programming during this time of physical distancing, upgrading equipment and retraining to meet the demands required of virtual content development, presenting virtual content, and innovating new approaches to serving the needs of the community. Uplift Tacoma is an effort to amplify these organizations' work by airing weekly programming on TV Tacoma and sharing content on social media. More information is available at <https://tacomacreates.org/uplifttacoma/>. Some examples of continued provision of public benefit are shared in the appendix to this report.
- Tacoma Creates staff have been working closely with individual organizations to provide support and technical assistance with navigating the contracting and reporting requirements.
- Quarterly convenings: Staff is meeting quarterly with the 58 funded organizations to build rapport and keep lines of communication open. July 30th from 3- 4:30pm will be the 2nd virtual convening, to include updates on budget, contract plans, a new logo, and related information to support the contracted organizations' continuing work. A recording of the meeting will be made available at <https://cityoftacoma.org/tacomacreates>.
- Tacoma Creates organizations are participating in 3 cohorts of capacity building/training in Justice, Equity, Diversity, and Inclusion (JEDI), a program designed and delivered by Pat Coleman and Annie Jones Barnes of Coleman and Associates.

Budget Update

- \$6,363,879 in sales tax revenue has been received from the start of this program (July 2019) through June 2020. This includes the most recently reported amount of \$397,445 posted on June 30, 2020, which represents revenue from April 2020. The June amount is approximately 21% less than the pre-pandemic projection.

Tacoma Creates
City Council Update
July 29, 2020

- Expenses to date, plus encumbered expenses through December 2020, are approximately \$4,646,800. The encumbered expenses include \$2M for the initial contracts and amendments for Tacoma Creates organizations, as described in more detail in the Funding Program Updates section below.
- Based on the current balance of approximately \$1.7M, and in consultation with Finance Director Andy Cherullo, an additional \$1M in funding will be allocated for the final quarter of 2020, October-December. Sales tax revenue will be monitored, and revised disbursement estimates for the balance of this funding cycle, January-June 2021, will be shared with the funded organizations by November.

Funding Program Updates - Contracts

- In response to the pandemic this year's funding is being distributed through phased contracts. This allows for a measured and cautious distribution of Tacoma Creates funds, supporting organizations' ability to respond to evolving needs and opportunities, and maintaining a regular cadence of reporting so organizations' work and capacity can be effectively tracked.
- The contract phases are as follows:
 - Initial contracts covered work in April-June, 2020; a total of \$1M was allocated
 - Amendment #1 covers work July-September, 2020; a total of \$1M was allocated
 - Amendment #2 will cover work in October-December 2020; a total of up to \$1M will be allocated
 - Amendment #3 will cover work in January-June, 2021; with the funding amount to be determined later this fall after more economic information is available.

Capacity Building for the Cultural Sector

- The JEDI Platform (Justice, Equity, Diversity, & Inclusion) is a cohort based, now virtual, training program developed and led by Coleman and Associates. It will allow Tacoma Creates-funded organizations to build the skill and will to address equity issues within their organizations, and in service to community. 60 individuals from 45 organizations are registered to participate. Coleman and Associates are also providing one-on-one technical support regarding JEDI work to all Tacoma Creates organizations on request.
- Matt Kelley from UW-Tacoma is leading a series of one-hour video-meetings to learn about organization's needs, interests, and capacity related to data gathering and measurement specific to digital programming. These listening sessions will help develop tools and approaches to support this work. 31 individuals self-selected into these groups, and have been enthusiastic about the conversation.

Communications

- Tacoma Creates contracted with local designer Monica Yi to develop a logo that will be released on July 30th. The new logo, shown here, was developed with input from stakeholders in the community including representatives from Tacoma Creates organizations and the Mayor's Youth Commission.



Tacoma Creates
City Council Update
July 29, 2020

- TacomaCreates.org: A new website is in design with a goal to launch by September. This website will be an important tool to share Tacoma Creates' activities and opportunities with the public and tell the story of the great work being produced by the cultural sector.

Youth Education Programs

- Tacoma Creates is committed to supporting access to cultural education for young people. Staff is in active conversation with Tacoma Public Schools, as well as the Greater Tacoma Community Foundation, Metro Parks Tacoma, and the YMCA of Pierce and Kitsap Counties, to explore the best possible approaches for both in-person and virtual learning experiences.
- Transportation: With fewer opportunities for in-person gatherings, current transportation needs for students are under discussion. Staff is working with TPS and Pierce Transit to determine appropriate options and timing.

Community Partnerships

- Participatory Budgeting, in partnership with Tacoma Pierce County Health Department: \$200,000 in funding has been designated to support cultural programming in 98404 and 98409 (\$100,000 for each area). After pausing for several months, advisory board members from these communities have resumed meetings to discuss reimagined opportunities for cultural sector engagement that is responsive to current community needs.
- Tacoma Creates and Tacoma Public Library are partnering to bring cultural programming to families across the city through TPL's (virtual) Summer Reading Program. Six Tacoma Creates organizations are participating in this pilot phase, and more will participate during the school year.

Tacoma Creates Advisory Board

- 48 people applied for positions on the 12-seat Tacoma Creates Advisory Board
- 20 applicants were scheduled for interviews by the Economic Development Committee on March 31, which have been postponed until the EDC is able to resume the process. The EDC is now looking at possible interview dates in late August.

Currently Funded Organizations

A total of 58 organizations are part of this year's inaugural cohort:

Organizations funded in the Comprehensive Organizational Support Category, 2020-2021:

Asia Pacific Cultural Center, Buffalo Soldiers Museum, Centro Latino, Children's Museum of Tacoma/Greentrike, Citizens for a Healthy Bay, Foss Waterway Seaport, Hilltop Artists, LeMay-America's Car Museum, Museum of Glass, Northwest Sinfonietta, Rainbow Center, Symphony Tacoma, Tacoma Art Museum, Tacoma Arts Live, Tacoma City Ballet, Tacoma Little Theatre, Tacoma Youth Symphony Association, The Grand Cinema.

Organizations funded in the Impact Funding Category, 2020-2021:

Breaker Gallery, Cathartic Muse, Chinese Reconciliation Project Foundation, Classical Tuesdays in Old Town Tacoma, Destiny City Film Festival, Elements of Education Partners, Entertainment Resource Alliance, Fab-5, FabLab Nonprofit, Genesis HCDC, Historic Tacoma, Job Carr Cabin Museum, Krownless Kings, Oasis Youth Center, Orchestral Recital Series of Tacoma, Permaculture Lifestyle Institute, Puget

Tacoma Creates
City Council Update
July 29, 2020

Sound Revels, RAIN Incubator, Tacoma Art Walk, Tacoma Boat Builders, Tacoma City Association of Colored Women's Clubs, Tacoma Concert Band, Tacoma Historical Society, Tacoma Ocean Fest, Tacoma Opera Association, Tacoma Refugee Choir, Tacoma Sister Cities, Tacoma Tree Foundation, Tacoma Urban Land Trust, Tacoma Urban League, Tacoma Urban Performing Arts Center, T.U.P.A.C., Tacoma Waterfront Association, Tacoma Youth Theatre, Tacoma-Pierce County Chamber – Spaceworks, Ted Brown Music Outreach, The Kareem Kandi World Orchestra, The Night Show With Will & Keilani, WayOut Kids, Write253.

TACOMA CREATES REPORT APPENDIX: The Cultural Sector in Action

In recent months, Tacoma Creates organizations have risen to new challenges and found innovative ways to serve and support our community. They are learning new technology, they are delivering hands-on materials directly to families, and they are continuously responding to current needs with an eye toward recovery.

Here are a few highlights gathered from June Reports submitted by funded organizations:

Youth Education Programming

- **Foss Waterway Seaport (FWS)** led an interactive environmental science unit for elementary students in partnership with Tacoma Public Schools (TPS). This was a hybrid learning experience in which they sent out water testing kits to for students to work on independently, and then had synchronous, interactive Zoom classes. A silver lining of this approach was discovered: with the success of this model, what started as a partnership with one school was more easily expanded to multiple schools; FWS is in conversations with TPS to expand this model across all 4th and 6th grade classrooms, and to provide support to TPS students via the distributions of science experiment kits, videos, and printed instructions for those who lack internet access.
- **Tacoma Youth Symphony Association (TYSA)** kept hundreds of young musicians engaged and progressing in their learning via online rehearsals, weekly assignments, preparing for the virtual performances, YouTube lessons, Zoom music classes, mini-lessons for small/single student groups, Conductor-led Google Classroom lessons, Music Theory Classes including Bingo, Scavenger Hunts and Name that Tune events. For the general public, TYSA provided five online Virtual Orchestral Concerts, numerous student recitals, YouTube performances, music history lessons, professional musician and conductor interviews and podcasts. The performances were specifically made available to Senior Centers and Assisted Living Facilities to provide much needed entertainment during isolation.
- **RAIN Incubator:** Twenty high school students are participating remotely in iGEM (international Genetically Engineered Machine) team meetings, research, planning, and project development. Students have selected a project focused on the problem of plastic waste in landfills and

waterways. Their current goal is the development of a genetically-modified bacteria that can "digest" a specific form of plastic. This bacteria could be used as a component of a backyard plastic composting system. Because access is limited at RAIN's labs, the students are remotely directing the wetlab work which will be done by staff at RAIN.

Emergency Day Camps

When Schools closed in March, community partners moved quickly to establish Emergency Day Camps for Essential Workers and First Responders. Several Tacoma Creates organizations were integral to this effort, pivoting from their previous work in the Expanded Learning Opportunity space. These Tacoma Creates-supported organizations provided well over 500 hours of instruction and coordination services:

- **Asia Pacific Cultural Center**
- **Greentrike**
- **Tacoma Art Museum**
- **Tacoma Arts Live**

Virtual, Online Programming

- **Asia Pacific Cultural Center** provided 38 online presentations from April through June, including
 - Chinese Paper Art
 - Filipino Cooking
 - Samoan and Hawaiian Dance
 - Guamanian Dance
 - Vietnamese Cooking
 - Thai Clay Art
- **The Kareem Kandi World Orchestra** has been offering a regular schedule of live streamed performances (filmed outdoors, with performers appropriately distanced), as well as live-streamed interviews and master classes with noted musicians. Being able to purchase new equipment has enabled them to livestream and broadcast nearly all of their pre-pandemic planned performances and classes.
- **Tacoma Arts Live** debuted a new video interface on their website featuring education content, such as video and at-home activities for three productions from the Civil Rights Legacy Tour. This new page also aggregated best-of-the-web and exclusive content from artists and companies that had been scheduled to present live, including original one-to-one interviews with actors, recordings of complete works, and more. Other virtual programming included the production of "Bring On Tomorrow" from the musical FAME! performed by students and teaching artists in our Conservatory program, as well as pre-production of a virtual tour of the historic Pantages (including backstage previews).
- **Tacoma Historical Society** presented online programming including:
 - "Cherry (Parkes) & the Chocolate Factory" which covered the history of Tacoma's little known candy enterprises and their role in forming the landscape of the UW Tacoma campus as it stands today.

Tacoma Creates
City Council Update
July 29, 2020

- Memorial Day observance, recreating the annual event normally held at War Memorial Park.
- "Credit Unions: Tacoma's Oldest Financial Institutions." The presenter was Deb Freedman, and she shared some of her extensive research into Tacoma's banking history that went into our current exhibit, "Bank on Tacoma."

Community Partnerships & Community Engagement

- **Greentrike** (Children's Museum of Tacoma) had previously developed "Greentrike Cares" activity kits, designed to support children during stressful times, such as hospital stays. Now, CMT is using these kits to support children and families facing heightened challenges due to COVID-19. Through the end of June, Greentrike distributed approximately 1,000 kits through partnerships with and requests from Tacoma Public Library, Tacoma Rescue Mission, YWCA Women's Support Shelter, Mary Bridge Children's Hospital, and others. The Cares kits provided the materials and guidance to help surface children's worries and concerns by exploring big feelings through creative, visual, and play-based activities.
- **Tacoma City Association of Colored Women's Clubs**, in partnership with the Tacoma Women of Color Collective, produced a two-day Juneteenth event that was broadcast over Zoom and Facebook. Programming included education and information about Black history, including the history of Juneteenth, Tulsa, OK, and more recent Black Lives Matter conversations. There were several special guests, including Washington State Supreme Court Justice G. Helen Whitener, and programming to engage both youth and adults.
- **Hilltop Artists** distributed 77 art kits to youth in their programs. 26 kits with at-home art projects and supplies were delivered to Hilltop Artists After-School and Production youth. They encouraged students to complete four of the projects, and if they succeeded, they would receive a skateboard to paint with their own design. The art projects were: 1. Painting with Coffee 2. Pet Rocks 3. Japanese Notan 4. Build a mini Pilchuck Glass School hot shop 5. Paint a skateboard with stencils. The skateboard project was a collaboration with another Tacoma Creates organization, **Alchemy Skateboarding**; one of their staff members joined the Hilltop Artists team in the Jason Lee hot shop and created a how-to video for students.
- **Spaceworks** continued to grow and expand the new Rapid Mural Program. This program pairs local artists and businesses to respond to the boarded up windows on storefronts. In collaboration with the Downtown Tacoma Partnership, this work aimed to 1) reduce unwanted crime and graffiti, 2) support local businesses, 3) provide income for local artists, and 4) offer civic hope and positive messaging. Since March, they created 20 temporary murals (17 downtown, 1 on 6th Ave, and 2 in Lincoln).



Citywide Weekly Briefing for 20 July 2020 to 26 July 2020

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	22-Jul-2019	20-Jul-2020	01-Jul-2019	29-Jun-2020	01-Jan-2019	01-Jan-2020			
	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020			
Persons	75	73	338	294	2445	2073	2.7%▼	13.0%▼	15.2%▼
Assault	71	67	314	271	2156	1894	5.6%▼	13.7%▼	12.2%▼
Homicide	0	0	0	2	10	14	0.0%	NC	40.0%▲
Kidnapping/Abduction	1	1	2	3	34	29	0.0%	50.0%▲	14.7%▼
Sex Offenses, Forcible	3	5	21	18	234	134	66.7%▲	14.3%▼	42.7%▼
Property	388	291	1659	1312	12035	11126	25.0%▼	20.9%▼	7.6%▼
Arson	7	3	12	12	60	76	57.1%▼	0.0%	26.7%▲
Burglary/Breaking and Entering	29	26	138	140	1074	1072	10.3%▼	1.4%▲	0.2%▼
Counterfeiting/Forgery	4	3	18	9	124	87	25.0%▼	50.0%▼	29.8%▼
Destruction/Damage/Vandalism of Property	99	99	512	414	3675	3250	0.0%	19.1%▼	11.6%▼
Fraud	38	12	157	45	1072	487	68.4%▼	71.3%▼	54.6%▼
Larceny/Theft	152	113	642	499	4725	4703	25.7%▼	22.3%▼	0.5%▼
Motor Vehicle Theft	37	18	117	132	851	1029	51.4%▼	12.8%▲	20.9%▲
Robbery	10	13	36	38	258	225	30.0%▲	5.6%▲	12.8%▼
Stolen Property	9	3	20	17	172	163	66.7%▼	15.0%▼	5.2%▼
Society	27	6	88	40	666	471	77.8%▼	54.5%▼	29.3%▼
Drug/Narcotic	19	5	62	19	474	302	73.7%▼	69.4%▼	36.3%▼
Pornography/Obscene Material	0	0	2	2	31	21	0.0%	0.0%	32.3%▼
Prostitution	0	0	0	0	15	5	0.0%	0.0%	66.7%▼
Weapon Law Violations	8	1	24	19	146	143	87.5%▼	20.8%▼	2.1%▼
Citywide Totals	490	370	2085	1646	15046	13670	24.5%▼	21.1%▼	9.7%▼

Last 7 Days

Notes:

- There was no Homicide offense during the last 7 days.
- 62.7% (42/67) of the Assaults were coded Simple Assault.
- There were 54 DV-related offenses.
- 74.1% (40/54) of the DV-related offenses were Persons.
- 55.2% (37/67) of the Assaults were DV-related.
- DV-related Offenses: 41 ⤴ 54
- There were 2 Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 63 ⤴ 48

Top 5 Locations - Compared to last year

- 1965 S Union Ave: 3 ⤴ 5
- 1216 Martin Luther King Jr Way: 0 ⤴ 4
- 8601 S Hosmer St: 2 ⤴ 4
- 9 Locations with 3

Top 5 Offense Locations - Compared to last year

- Street/Right Of Way: 80 ⤴ 51
- Parking Lot: 71 ⤴ 51
- Single Family Residence: 40 ⤴ 47
- Apartment: 21 ⤴ 33
- Sporting Goods Store: 21 ⤴ 25



Sector 1 Weekly Briefing for 20 July 2020 to 26 July 2020

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	22-Jul-2019	20-Jul-2020	01-Jul-2019	29-Jun-2020	01-Jan-2019	01-Jan-2020			
	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020			
Persons	21	22	73	76	609	547	4.8%▲	4.1%▲	10.2%▼
Assault	20	19	71	67	549	502	5.0%▼	5.6%▼	8.6%▼
Homicide	0	0	0	0	3	4	0.0%	0.0%	33.3%▲
Kidnapping/Abduction	0	1	0	2	5	8	NC	NC	60.0%▲
Sex Offenses, Forcible	1	2	2	7	49	33	100.0%▲	250.0%▲	32.7%▼
Property	86	56	367	290	2551	2493	34.9%▼	21.0%▼	2.3%▼
Arson	4	0	6	3	27	26	100.0%▼	50.0%▼	3.7%▼
Burglary/Breaking and Entering	4	9	24	40	250	232	125.0%▲	66.7%▲	7.2%▼
Counterfeiting/Forgery	0	1	3	3	28	16	NC	0.0%	42.9%▼
Destruction/Damage/Vandalism of Property	27	22	124	102	876	778	18.5%▼	17.7%▼	11.2%▼
Fraud	9	1	39	6	185	86	88.9%▼	84.6%▼	53.5%▼
Larceny/Theft	31	18	136	98	937	1093	41.9%▼	27.9%▼	16.6%▲
Motor Vehicle Theft	6	4	21	31	169	187	33.3%▼	47.6%▲	10.7%▲
Robbery	2	1	9	6	57	44	50.0%▼	33.3%▼	22.8%▼
Stolen Property	3	0	5	1	20	26	100.0%▼	80.0%▼	30.0%▲
Society	10	2	21	12	152	93	80.0%▼	42.9%▼	38.8%▼
Drug/Narcotic	6	2	15	7	124	64	66.7%▼	53.3%▼	48.4%▼
Pornography/Obscene Material	0	0	0	0	2	3	0.0%	0.0%	50.0%▲
Prostitution	0	0	0	0	3	0	0.0%	0.0%	100.0%▼
Weapon Law Violations	4	0	6	5	23	26	100.0%▼	16.7%▼	13.0%▲
Sector Totals	117	80	461	378	3312	3133	31.6%▼	18.0%▼	5.4%▼

Last 7 Days

Notes:

- There was no Homicide offense during the last 7 days.
- 73.7% (14/19) of the Assaults were coded Simple Assault.
- There were 14 DV-related offenses.
- 78.6% (11/14) of the DV-related offenses were Persons.
- 47.4% (9/19) of the Assaults were DV-related.
- DV-related Offenses: 10 ↗ 14
- There were no Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 18 ↘ 7

Top 5 Locations - Compared to last year

- 1216 Martin Luther King Jr Way: 0 ↗ 4
- 1101 S 19th St: 0 ↗ 3
- 1801 S 15th St: 0 ↗ 3
- 12 Locations with 2

Top 5 Offense Locations - Compared to last year

- Apartment: 6 ↗ 10
- Parking Lot: 16 ↘ 10
- Street/Right Of Way: 22 ↘ 10
- Single Family Residence: 9 ↘ 6
- Sidewalk: 5 ↔ 5



Sector 2 Weekly Briefing for 20 July 2020 to 26 July 2020

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	22-Jul-2019	20-Jul-2020	01-Jul-2019	29-Jun-2020	01-Jan-2019	01-Jan-2020			
	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020			
Persons	14	11	73	55	547	365	21.4%▼	24.7%▼	33.3%▼
Assault	13	11	66	49	471	323	15.4%▼	25.8%▼	31.4%▼
Homicide	0	0	0	2	2	5	0.0%	NC	150.0%▲
Kidnapping/Abduction	0	0	0	0	8	4	0.0%	0.0%	50.0%▼
Sex Offenses, Forcible	1	0	6	4	63	33	100.0%▼	33.3%▼	47.6%▼
Property	108	76	502	357	3408	3210	29.6%▼	28.9%▼	5.8%▼
Arson	0	0	1	1	11	8	0.0%	0.0%	27.3%▼
Burglary/Breaking and Entering	10	7	40	34	321	282	30.0%▼	15.0%▼	12.1%▼
Counterfeiting/Forgery	2	0	8	1	32	24	100.0%▼	87.5%▼	25.0%▼
Destruction/Damage/Vandalism of Property	24	26	149	109	1070	924	8.3%▲	26.8%▼	13.6%▼
Fraud	17	5	53	12	287	149	70.6%▼	77.4%▼	48.1%▼
Larceny/Theft	49	30	215	160	1446	1504	38.8%▼	25.6%▼	4.0%▲
Motor Vehicle Theft	3	4	24	26	166	235	33.3%▲	8.3%▲	41.6%▲
Robbery	2	3	7	8	40	57	50.0%▲	14.3%▲	42.5%▲
Stolen Property	0	1	1	4	24	19	NC	300.0%▲	20.8%▼
Society	0	3	5	10	74	60	NC	100.0%▲	18.9%▼
Drug/Narcotic	0	2	5	5	51	42	NC	0.0%	17.6%▼
Pornography/Obscene Material	0	0	0	0	5	2	0.0%	0.0%	60.0%▼
Prostitution	0	0	0	0	1	0	0.0%	0.0%	100.0%▼
Weapon Law Violations	0	1	0	5	17	16	NC	NC	5.9%▼
Sector Totals	122	90	580	422	4029	3635	26.2%▼	27.2%▼	9.8%▼

Last 7 Days

Notes:

- There was no Homicide offense during the last 7 days.
- 81.8% (9/11) of the Assaults were coded Simple Assault.
- There were 13 DV-related offenses.
- 61.5% (8/13) of the DV-related offenses were Persons.
- 72.7% (8/11) of the Assaults were DV-related.
- DV-related Offenses: 9 ↗ 13
- There were no Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 19 ↘ 13

Top 5 Locations - Compared to last year

- 1965 S Union Ave: 3 ↗ 5
- 8425 6th Ave: 2 ↗ 3
- 1202 N Pearl St: 2 ↗ 3
- 16 Locations with 2

Top 5 Offense Locations - Compared to last year

- Street/Right Of Way: 12 ↗ 14
- Parking Lot: 15 ↘ 14
- Apartment: 4 ↗ 10
- Single Family Residence: 7 ↔ 7
- Drug Store: 11 ↘ 7



Sector 3 Weekly Briefing for 20 July 2020 to 26 July 2020

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	22-Jul-2019	20-Jul-2020	01-Jul-2019	29-Jun-2020	01-Jan-2019	01-Jan-2020			
	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020			
Persons	16	14	67	64	557	531	12.5%▼	4.5%▼	4.7%▼
Assault	15	12	62	58	486	488	20.0%▼	6.5%▼	0.4%▲
Homicide	0	0	0	0	1	5	0.0%	0.0%	400.0%▲
Kidnapping/Abduction	0	0	0	1	10	10	0.0%	NC	0.0%
Sex Offenses, Forcible	1	2	5	5	57	28	100.0%▲	0.0%	50.9%▼
Property	75	68	344	300	2909	2601	9.3%▼	12.8%▼	10.5%▼
Arson	0	1	0	3	4	14	NC	NC	250.0%▲
Burglary/Breaking and Entering	6	3	44	34	254	293	50.0%▼	22.7%▼	15.4%▲
Counterfeiting/Forgery	1	1	3	3	28	31	0.0%	0.0%	10.7%▲
Destruction/Damage/Vandalism of Property	17	20	94	75	812	728	17.6%▲	20.2%▼	10.3%▼
Fraud	8	5	33	18	289	120	37.5%▼	45.5%▼	58.5%▼
Larceny/Theft	24	28	124	112	1166	1055	16.7%▲	9.7%▼	9.5%▼
Motor Vehicle Theft	12	3	27	35	229	245	75.0%▼	29.6%▲	7.0%▲
Robbery	2	5	9	10	64	59	150.0%▲	11.1%▲	7.8%▼
Stolen Property	4	1	8	7	59	46	75.0%▼	12.5%▼	22.0%▼
Society	7	0	26	6	183	158	100.0%▼	76.9%▼	13.7%▼
Drug/Narcotic	6	0	21	3	125	101	100.0%▼	85.7%▼	19.2%▼
Pornography/Obscene Material	0	0	2	2	17	13	0.0%	0.0%	23.5%▼
Prostitution	0	0	0	0	2	3	0.0%	0.0%	50.0%▲
Weapon Law Violations	1	0	3	1	39	41	100.0%▼	66.7%▼	5.1%▲
Sector Totals	98	82	437	370	3649	3290	16.3%▼	15.3%▼	9.8%▼

Last 7 Days

Notes:

- There was no Homicide offense during the last 7 days.
- 66.7% (8/12) of the Assaults were coded Simple Assault.
- There were 13 DV-related offenses.
- 61.5% (8/13) of the DV-related offenses were Persons.
- 58.3% (7/12) of the Assaults were DV-related.
- DV-related Offenses: 9 ⤴ 13
- There was 1 Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 6 ⤴ 13

Top 5 Locations - Compared to last year

- 2921 S 38th St: 0 ⤴ 3
- 6602 S Alaska St: 0 ⤴ 3
- 4219 S Steele St: 0 ⤴ 3
- 13 Locations with 2

Top 5 Offense Locations - Compared to last year

- Parking Lot: 15 ⤴ 16
- Single Family Residence: 5 ⤴ 9
- Street/Right Of Way: 18 ⤴ 8
- Sporting Goods Store: 3 ⤴ 6
- Apartment: 7 ⤴ 6



Sector 4 Weekly Briefing for 20 July 2020 to 26 July 2020

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Offense Breakdown	7 Days		28 Days		Year to Date		7 Days	28 Days	YTD
	22-Jul-2019	20-Jul-2020	01-Jul-2019	29-Jun-2020	01-Jan-2019	01-Jan-2020			
	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020	28-Jul-2019	26-Jul-2020			
Persons	24	26	125	99	732	630	8.3%▲	20.8%▼	13.9%▼
Assault	23	25	115	97	650	581	8.7%▲	15.7%▼	10.6%▼
Homicide	0	0	0	0	4	0	0.0%	0.0%	100.0%▼
Kidnapping/Abduction	1	0	2	0	11	7	100.0%▼	100.0%▼	36.4%▼
Sex Offenses, Forcible	0	1	8	2	65	40	NC	75.0%▼	38.5%▼
Property	119	91	446	365	3167	2822	23.5%▼	18.2%▼	10.9%▼
Arson	3	2	5	5	18	28	33.3%▼	0.0%	55.6%▲
Burglary/Breaking and Entering	9	7	30	32	249	265	22.2%▼	6.7%▲	6.4%▲
Counterfeiting/Forgery	1	1	4	2	36	16	0.0%	50.0%▼	55.6%▼
Destruction/Damage/Vandalism of Property	31	31	145	128	917	820	0.0%	11.7%▼	10.6%▼
Fraud	4	1	32	9	311	132	75.0%▼	71.9%▼	57.6%▼
Larceny/Theft	48	37	167	129	1176	1051	22.9%▼	22.8%▼	10.6%▼
Motor Vehicle Theft	16	7	45	40	287	362	56.3%▼	11.1%▼	26.1%▲
Robbery	4	4	11	14	97	65	0.0%	27.3%▲	33.0%▼
Stolen Property	2	1	6	5	69	72	50.0%▼	16.7%▼	4.3%▲
Society	10	1	36	12	257	160	90.0%▼	66.7%▼	37.7%▼
Drug/Narcotic	7	1	21	4	174	95	85.7%▼	81.0%▼	45.4%▼
Pornography/Obscene Material	0	0	0	0	7	3	0.0%	0.0%	57.1%▼
Prostitution	0	0	0	0	9	2	0.0%	0.0%	77.8%▼
Weapon Law Violations	3	0	15	8	67	60	100.0%▼	46.7%▼	10.4%▼
Sector Totals	153	118	607	476	4156	3612	22.9%▼	21.6%▼	13.1%▼

Last 7 Days

Notes:

- There was no Homicide offense during the last 7 days.
- 44.0% (11/25) of the Assaults were coded Simple Assault.
- There were 14 DV-related offenses.
- 92.9% (13/14) of the DV-related offenses were Persons.
- 52.0% (13/25) of the Assaults were DV-related.
- DV-related Offenses: 13 ↗ 14
- There was 1 Gang-Related offense(s) during the last 7 days.
- Theft from Motor Vehicle: 20 ↘ 15

Top 5 Locations - Compared to last year

- 8601 S Hosmer St: 2 ↗ 4
- E 32nd St & Duct Cho St: 0 ↗ 3
- 707 S 56th St: 0 ↗ 3
- 23 Locations with 2

Top 5 Offense Locations - Compared to last year

- Single Family Residence: 19 ↗ 25
- Street/Right Of Way: 28 ↘ 19
- Sporting Goods Store: 8 ↗ 12
- Parking Lot: 25 ↘ 11
- Convenience Store (7-11): 4 ↗ 7
- Apartment: 4 ↗ 7



MEETINGS FOR THE WEEK OF AUGUST 3, 2020 THROUGH AUGUST 7, 2020

TIME	MEETING	LOCATION
MONDAY, AUGUST 3, 2020		
11:00 AM	Finance Investment Committee	Join Zoom Meeting at: https://zoom.us/j/87350707963 Telephonic: Dial 253-215-8782 Meeting ID: 873 5070 7963 Password: 450193
5:30 PM	Tacoma Creates Advisory Board – CANCELLED	
6:00 PM	Citizen Commission on Elected Salaries	Join Zoom Meeting at: https://zoom.us/j/81285310092 Telephonic: Dial 253-215-8782 Meeting ID: 812 8531 0092 Password: CCES Meet
TUESDAY, AUGUST 4, 2020		
9:00 AM	Hearing Examiner's Hearing *	Please check cityoftacoma.org/hearingexaminer for more information
9:00 AM	Police Pension/Disability Board	Join Zoom Meeting at: https://zoom.us/j/83878171505 Telephonic: Dial 253-215-8782 Meeting ID: 838 7817 1505 Password: 858492
10:00 AM	Government Performance and Finance Committee – CANCELLED	
11:00 AM	Bid Opening – CANCELLED	
NOON	City Council Study Session	Join Zoom Meeting at: https://zoom.us/j/84809438889 Telephonic: Dial 253-215-8782 Meeting ID: 848 0943 8889
5:00 PM	City Council Meeting	Join Zoom Meeting at: https://zoom.us/j/89027150863 Telephonic: Dial 253-215-8782 Meeting ID: 890 2715 0863
WEDNESDAY, AUGUST 5, 2020		
3:00 PM	Tacoma-Pierce County Board of Health	Please check tpchd.org for more information
4:30 PM	Infrastructure, Planning, and Sustainability Committee – CANCELLED	
5:00 PM	Planning Commission - CANCELLED	
THURSDAY, AUGUST 6, 2020		
9:00 AM	Hearing Examiner's Hearing *	Please check cityoftacoma.org/hearingexaminer for more information
10:00 AM	Fire Pension/Disability Board	Join Zoom Meeting at: https://zoom.us/j/83951268995 Telephonic: Dial 253-215-8782 Meeting ID: 839 5126 8995 Password: 535569
5:00 PM	Civil Service Board Meeting & Study Session – CANCELLED	
FRIDAY, AUGUST 7, 2020		
NO MEETINGS SCHEDULED		



Meeting sites are accessible to people with disabilities. People with disabilities requiring special accommodations should contact the appropriate department(s) 48 hours prior to the meeting time.

* Hearing Examiner's Hearings and Local Improvement District Meetings meet on an as-needed basis. Please contact the Hearing Examiner's Office at (253) 591-5195 to confirm whether a meeting will be held this week. Hearings may be held at various times throughout the day.



TO: Elizabeth A. Pauli, City Manager
FROM: Kurtis D. Kingsolver, P.E., Public Works Director/City Engineer *KDK*
CC: Infrastructure, Planning, and Sustainability Committee Members
Tadd Wille, Deputy City Manager
SUBJECT: Six-Year Comprehensive Transportation Improvement Program
DATE: July 15, 2020

Section 35.77.010 of the Revised Code of Washington (RCW) provides that the legislative body of each city and town prepare and adopt a comprehensive transportation program for the ensuing six calendar years and annually thereafter pursuant to one or more public hearings. The adopted program shall be filed with the Secretary of Transportation of the State of Washington.

Section 35.77.010 of the RCW further provides that each city will include in their comprehensive transportation program how they intend to expend the revenues for non-motorized transportation purposes. The program is necessary to allow the City to compete for and obtain state and federal grant funding.

According to Section 35.77.010 of the Revised Code of Washington (RCW), the draft program must be adopted no later than July 1st of each year; however, Washington State Department of Transportation (WSDOT) has indicated that Cities and Counties will not be penalized for adopting after this date, due to Proclamation 20-05, proclaiming a State of Emergency for Washington State. Revisions can be made to the proposed list at this time or in the future.

Staff is proposing the addition of nine (9) new projects to the draft program at an estimated total cost of \$20,784,622. The proposed list of projects to be added to the draft program supports the goals and policies, as well as network priorities, outlined in the Transportation Master Plan. The Transportation Master Plan was adopted in 2015 and vetted through extensive public outreach. Staff is also proposing to remove two (2) completed projects from the draft program at a total cost \$1,159,499.

Staff provided a presentation to the Transportation Commission on the proposed list of projects to be added to and removed from the draft program on February 19, 2020 and the full draft program on June 15, 2020. Staff also provided a presentation to the Infrastructure, Planning, and Sustainability Council Standing Committee on July 22, 2020.

**City of Tacoma 2020
City Council Forecast Schedule**

Date	Meeting	Subject	Department	Background
		City Manager Update on Systems Transformation; Chief of Police Recruitment Process	CMO	
		Executive Session - Pending Litigation		
	City Council Meeting (zoom conference, 5:00 PM)			
August 4, 2020	City Council Study Session (dial-in Noon)	Sound Transit- Tacoma Dome and Hilltop Link Extensions update	Sound Transit	Andrew Austin will be providing an update on the projects.
		Tideflats Subarea Plan and Interim Regulations	PDS	
		Transportation Improvement Plan	Jennifer Kammerzel, Public Works	
	City Council Meeting (dial-in, 5:00 PM)			
August 11, 2020	City Council Study Session (dial-in, Noon)	Department of Ecology	Dept. of Ecology Employee	Brief Council on their general permit process
		Pierce Transit Update		Bus Rapid Transit Update
	City Council Meeting (dial-in, 5:00 PM)			
August 18, 2020	City Council Study Session (dial-in, Noon)	Budget Outreach Feedback	Reid Bennion	
	City Council Meeting (dial-in, 5:00 PM)			
August 25, 2020	City Council Study Session (dial in, Noon)			
	City Council Meeting (dial-in 5:00 PM)			
September 1, 2020	City Council Study Session (dial-in, Noon)	City Manager presents self-evaluation		
		Performance Review Preparation		
		Executive Session		
	City Council Meeting (dial-in, 5:00 PM)			
September 8, 2020	Cancelled			

Community Vitality and Safety			
Committee Members: Blocker (Chair), Beale, Hines, Ushka, Alternate-Hunter Executive Liaison: Linda Stewart; Staff Support - Bucoda Warren		2nd and 4th Thursdays 4:30 p.m. Room 248	CBC Assignments: • Citizen Police Advisory Committee • Human Services Commission • Human Rights Commission • Housing Authority • Commission on Disabilities • Library Board • Tacoma Community Redevelopment Authority
	Topic	Presenters	Description
Future			
August 13, 2020			
August 27, 2020			
September 10, 2020			
Future Topics	Receivership Policy Goals	Debra Casparian, Deputy City Attorney;	
	Interviews for the Human Rights Commission	Doris Sorum, City Clerk	
	Interviews for the Human Services Commission	Doris Sorum, City Clerk	
	2020-2021 CDBG ESG Funding Recommendations	Linda Stewart, Director, Neighborhood and Community Services	
	Citizen Police Advisory Committee Annual Report (Informational)	Latasha Ware, Management Fellow, City Manager's Office	
	WSDOT Right of Way Encampment Clean Up Response (Informational)	Allyson Griffith, Assistant Director, Neighborhood and Community Services	
	CIRA 2019 Annual Report	Nick Bayard, Assistant Equity Officer, Office of Equity and Human Rights	

<i>Economic Development Committee</i>			
Committee Members: Thoms (chair), Blocker, McCarthy, Ushka, Alternate-Beale Executive Liaison: Tadd Wille; Staff Support - Lynda Foster		2nd, 4th, and 5th Tuesdays 10:00 a.m. Room 248	CBC Assignments: •Tacoma Arts Commission •Greater Tacoma Regional Convention Center Public Facilities District •Foss Waterway •City Events and Recognition Committee •Tacoma Creates Advisory Board
	Topic	Presenters	Description
Future			
July 28, 2020	Cancelled		
August 11, 2020	Cancelled		
August 25, 2020	Tacoma Creates Interviews	Doris Sorum, City Clerk	
August 27, 2020 (special meeting)	Tacoma Creates Interviews	Doris Sorum, City Clerk	

Government Performance and Finance Committee			
Committee Members: Hines, Hunter (chair), Thoms (vice chair), and Walker Alternate - Blocker Executive Liaison: Andy Cherullo; Staff Support - Latasha Ware		1st and 3rd Tuesday 10 a.m. Room 248	CBC Assignments: •Public Utility Board •Board of Ethics •Audit Advisory Board •Civil Service Board
	Topic	Presenters	Description
Future			
August 4, 2020	Cancelled		
August 18, 2020	Tacoma Public Utility Board Interviews	Doris Sorum, City Clerk	GPFC members will interview 10 candidates and recommend one to the Mayor for appointment to the Tacoma Public Utility Board.

Infrastructure, Planning and Sustainability Committee			
Committee Members: McCarthy (Chair), Beale (Vice Chair), Hunter, & Walker; Alternate-Ushka Executive Liaison: Mike Slevin; Coordinator: Claire Goodwin & Lynda Foster (July 20-November 22)		1st and 3rd Wednesdays; Beginning in June 2020, 2nd and 4th Wednesdays 4:30pm Room 248	CBC Assignments: •Sustainable Tacoma Commission •Planning Commission •Landmarks Preservation Commission •Board of Building Appeals •Transportation Commission
	Topic	Presenters	Description
Future			
August 12, 2020	Cancelled		
August 26, 2020	History of Mixed-Use Centers and Master Planning	Peter Huffman, Planning and Development Services Director	The Planning and Development Services Department will present the history of mixed-use zoning in Tacoma and considerations for potential master planning.