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## Agenda

Background

Strategy Overview

Strategy Goal, Objectives, and Actions

Shelter Review

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## Background

- March 2022: Pierce County Comprehensive Plan to End Homelessness, adopted
- September 2022: City of Tacoma 5-Year Homelessness Strategy
- September 2024: State of Washington Homeless Housing Strategic Plan
- December 2024: Pierce County Council executed contract with Uncommon Bridges for Unified Regional Approach project



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## Homeless Strategy Overview

The strategy vision is driving us to reach “Functional Zero.”

### City of Tacoma Homelessness Strategy

Aspires to making it rare, brief and, when it happens to someone, they do not experience it again.

### Pierce County Comprehensive Plan to End Homelessness (CPEH)

“A state where people have access to immediate shelter and an effective permanent housing program.”

### Unified Regional Approach Pierce County

“A unified regional approach to substantially reduce homelessness so that it is rare, brief, and non-recurring.”

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# Homeless Strategy Overview

## Vision

- Sustain an equitable, dignified, and culturally responsive
- Response system that quickly and effectively addresses everyone's homeless crisis
- Supporting the needs of residents and businesses.

## Mission

- Collaborate with citywide initiatives and strategies, and regional partners
- Provide immediate access to:
  - emergency shelter
  - health and wellness services
  - permanent, safe and stable housing

## Values

- Lead with anti-racism
- Center lived expertise
- Focus on trauma-informed care
- Make decisions using data
- Build capacity and collaborate with partners



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# Summary of Measurements

## Point-in-Time Count

Tracks an overall year to year trend of people who are experiencing homelessness

## Homeless Management Information System

Some active management while and provide more up to date data and more of a comprehensive data source for the entire system.

## By-Name List (Preferred Method)

More active management, Case consultation among providers and partners. List would include anyone who touched the homelessness response.



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# Homeless Strategy Goals

## Goals:

1. Ensure affordable housing is available and accessible to Tacoma residents. (CPEH, Goal 6)
2. Everyone experiencing homelessness in Tacoma, or impacted by homelessness, can access services and support. (CPEH, Goal 1 & 5)
3. The shelter system in Tacoma offers all people a safe and dignified experience that is easy to access. (CPEH, Goal 5)
4. Tacoma's homeless service system provides individuals and families with access to a continuum of tailored supports to prevent and end homelessness. (CPEH, Goal 2 & 4)
5. Tacoma's homeless service system provides individuals and families with access to permanent, stable housing in order to end the cycle of homelessness. (CPEH, Goal 1 & 3)



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# Homeless Strategy Objectives

|   |   |
|---|---|
| <div style="background-color: #0070C0; color: white; padding: 10px; border-radius: 10px;">  <p><b>Ensure Affordable Housing</b></p> <p>Objective 1.1: Create more housing for more people<br/>Objective 1.2: Preserve existing affordable housing<br/>Objective 1.3: Help people stay in their homes and communities<br/>Objective 1.4: Reduce barriers for people who often experience them</p> </div>  | <div style="background-color: #000000; color: white; padding: 10px; border-radius: 10px;">  <p><b>Continuum of Tailored Supports</b></p> <p>Objective 4.1: Ensure access to services that feel welcoming and dignified and reflect the City's commitment to ensuring evidence-based models that are antiracist and trauma informed.<br/>Objective 4.2: Ensure the system of supports includes welcoming and culturally appropriate mental and behavioral health services, including substance-use supports.<br/>Objective 4.3: Ensure the system of supports includes transportation, education, financial, employment, and recreational services that empower individuals to thrive.</p> </div> |
| <div style="background-color: #FFA500; color: white; padding: 10px; border-radius: 10px;">  <p><b>Access Services and Support</b></p> <p>Objective 2.1: Provide access to hygiene, outreach, and seasonal weather shelter for unhoused residents of Tacoma.<br/>Objective 2.2: Streamline access to services through improved tracking and coordination to support unhoused residents in Tacoma.<br/>Objective 2.3: Deploy targeted strategies to reduce barriers and increase access to shelter, treatment and permanent housing.<br/>Objective 2.4: Collaborate with community and businesses to mitigate the impacts of homelessness</p> </div> | <div style="background-color: #0070C0; color: white; padding: 10px; border-radius: 10px;">  <p><b>Access to Permanent, Stable Housing</b></p> <p>Objective 5.1: Increase the number of permanent and stable housing opportunities for people experiencing homelessness.<br/>Objective 5.2: Ensure adequate supportive services for permanent and stable housing opportunities.<br/>Objective 5.3: Streamline access and reduce disproportionalities to permanent and stable housing placement with targeted strategies that address barriers</p> </div>  |
| <div style="background-color: #808080; color: white; padding: 10px; border-radius: 10px;">  <p><b>Shelter System Offers a Safe and Dignified Experience</b></p> <p>Objective 3.1: Ensure adequate shelter capacity through diversity of shelter models.<br/>Objective 3.2: Support Faith-based and non-profit organizations shelter capacity and ability to provide access to everyone.<br/>Objective 3.3: Reduce barriers to shelter for all individuals experiencing unsheltered homelessness</p> </div>   |   |



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# Homeless Strategy Actions



**Ensure Affordable Housing**  
 Leveraged publicly and partner-owned land for affordable housing  
 Create flexibility in contracting so providers can address various barriers  
 Earmark a portion of new or expanded sources of local funding to provide support services in new development



**Continuum of Tailored Supports**  
 Address residents who entered the therapeutic mental health court and have become homeless while incarcerated  
 Increase Temporary Financial Assistance  
 Coordinate and centralize outreach service during encampment removals.



**Access Services and Support**  
 Directly fund expansion of detox for immediate access to treatment facilities.  
 Support existing providers to expand permanent supportive housing programs (PCCP 6)  
 Hire additional Program Development Specialists for the HEAL Team.  
 Implement protocol to strengthen the referral process to shelter and services (PCCP 2.3)



**Access to Permanent, Stable housing**  
 Divert funding for Permanent Supportive Housing services to support new units  
 Support existing service and shelters providers transition into providing housing and housing services to maintain continuum of care.



**Shelter System Offers a Safe and Dignified Experience**  
 Contracted with new providers and implemented new shelter models that targeted priority populations and reduced barriers to accessing shelter.  
 Coordinate shelter providers to create accessible intake services in partnership with HEAL Team  
 Increase shelter staff workforce by prioritizing funding for training academy  
 Prioritize access to behavioral health services by including it in all shelter provider contracts (PCCP 5.4)  
 Expand permanent shelter capacity with existing providers and shelters



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# 2025-2026 Shelter Update

| Funding                       | Shelter   | Population Served                         | Capacity   | Current Funding per year |
|-------------------------------|---|---|------------|--------------------------|
| 2025-2027 Legislative Support | Bethlehem Baptist Church  | Household with Children, and Single Women | 40         | \$1,009,476              |
| 2025-2027 Legislative Support | Tacoma Emergency Micro-Shelter Site #3 - Low Income Housing Institute | Household with Children, and Single Women | 60         | \$730,945                |
| 2025-2027 Legislative Support | Holy Rosary Safe Parking- Catholic Community Services                 | All Households                            | 40         | \$1,110,050              |
| Baseline Budget               | Stability Site- Catholic Community Services                           | All Adults                                | 100        | \$1,967,371              |
| Baseline Budget               | Nativity House- Catholic Community Services                           | Single Men (117) & Single Women (50)      | 167        | \$472,863                |
| Baseline Budget               | The Rescue Mission Adams Street Family Shelter                        | Household with Children                   | 120        | \$154,500                |
| Baseline Budget               | The Rescue Mission Adults Shelters                                    | Single Men (110) & Single Women (50)      | 160        | \$317,328                |
| Baseline Budget               | The Salvation Army  | All Households                            | 40         | \$39,056                 |
| Baseline Budget               | Beacon Young Adult Shelter- Valeo Vocations                           | Young Adults (18-24 yrs old)              | 50         | \$1,042,025              |
| Baseline Budget               | Youth Crisis Residential Center                                       | Youth (12-17 yrs old)                     | 8          | \$128,500                |
| Baseline Budget               | YWCA Domestic Violence Shelter  | Women with Children, and Single Women     | 56         | \$65,405                 |
| Baseline Budget               | Korean Women's Association Domestic Violence Shelter                  | Women with Children, and Single Women     | 19         | \$72,100                 |
| <b>Total beds</b>             |   |   | <b>860</b> | <b>\$6,109,619</b>       |



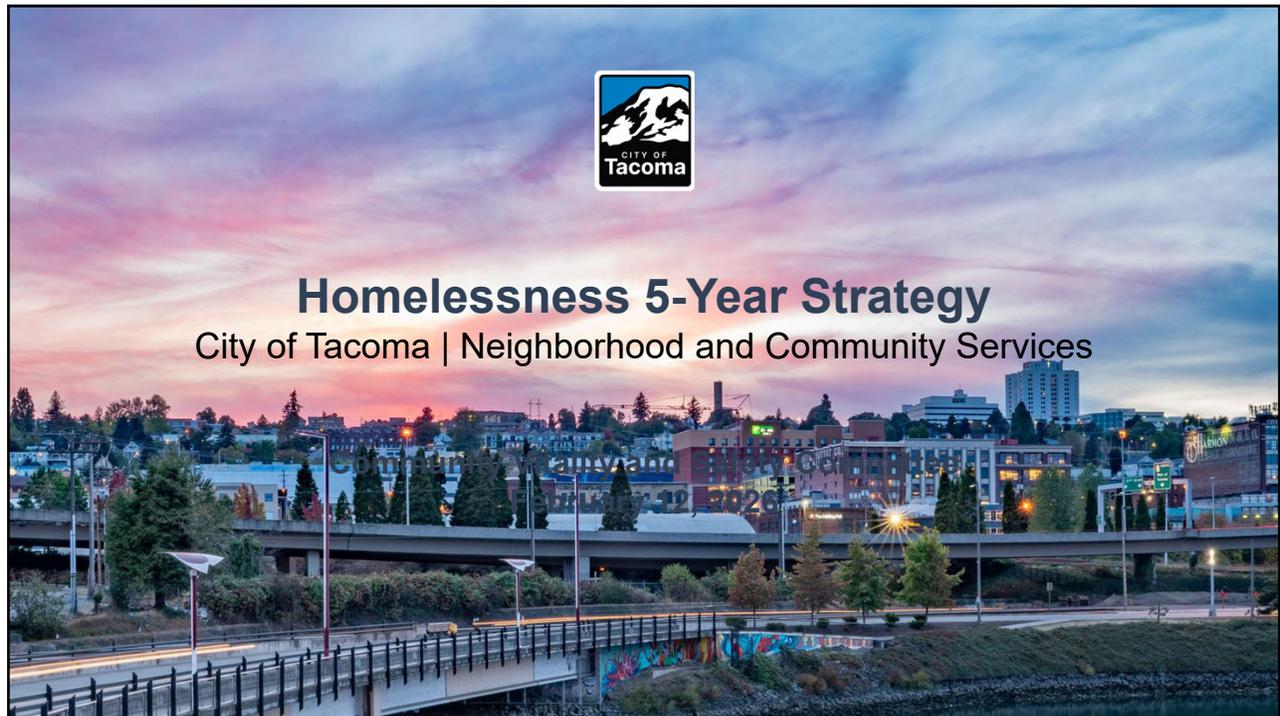
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# Additional Shelters in the City of Tacoma

| Funding                                    | Shelter  | Population Served                        | Capacity   | Current Funding Cycle |
|--|--|--|------------|-----------------------|
| Encampment Resolution Program              | Oasis Inn, Low Income Housing Institute          | All Households, focuses on Single Adults | 45         | June 2027             |
| Encampment Resolution Program              | Kingfisher Village, Low Income Housing Institute | All Households, focuses on Single Adults | 70         | June 2027             |
| Encampment Resolution Program              | Calyx at Altheimer, Valeo Vocations              | All Households, focuses on Couples       | 16         | June 2027             |
| Encampment Resolution Program              | Calyx at MLK Jr Way, Valeo Vocations             | All Households, focuses on Single Adults | 50         | June 2027             |
| Pierce County Homeless and Housing Program | Safe Parking, Homeward Bound (Scattered Sites)   | All Households                           | 20         | June 2026             |
| Pierce County Homeless and Housing Program | The Loft, Coffee Oasis                           | Youth (12-17 yrs old)                    | 12         | June 2026             |
| <b>Total beds</b>                          |  |  | <b>213</b> |                       |



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