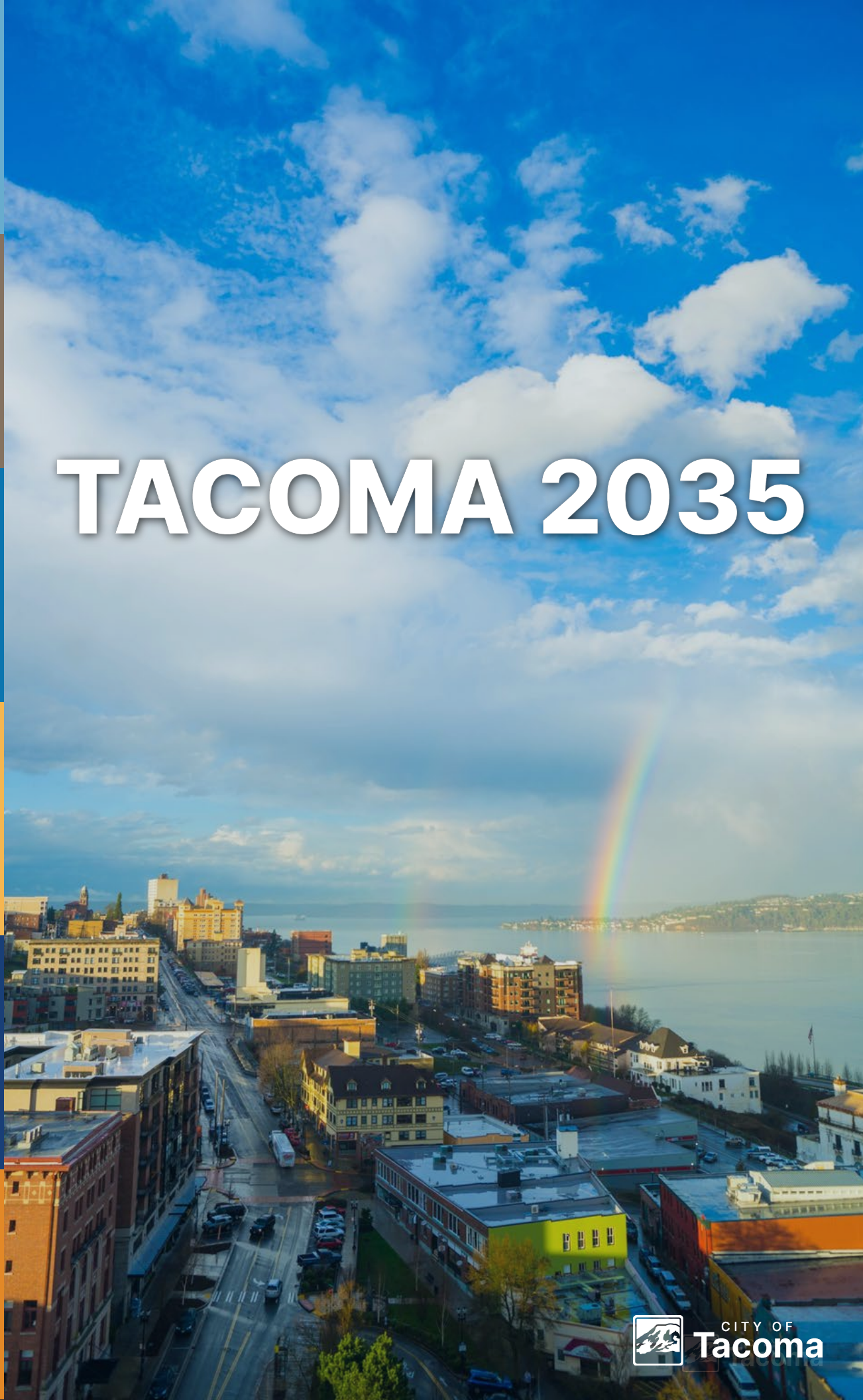


# TACOMA 2035



CITY OF  
**Tacoma**

# A Message from Tacoma City Council

In 2015, Tacoma adopted its first 10-year strategic plan, a community vision called *Tacoma 2025*. This was an important moment for our city because it brought community members together to describe the future they wanted for the City of Destiny. Throughout this process, the community was clear: they wanted a livable city where neighbors are engaged, communities are healthy, families have access to great schools, and everyone has the chance to find a good job. That vision has guided our work for the past ten years.

Since then, the City has worked hard every day to realize that vision. This has been the driving force behind our Climate Action Plan, Home in Tacoma, the Affordable Housing Action Strategy, the (Homelessness) Stability Site, the Violent Crime Reduction Plan, the Recycle Reset program, the Streets Initiative, and Participatory Budgeting, just to name a few.

Yet, no vision is achieved without obstacles. Together, we have had to respond and adapt to the impacts of COVID-19, changes in the housing market, shifting economic conditions, and regional safety trends. Rising to these challenges has required us to be purposeful, resourceful, adaptive, and innovative, all while still advancing the vision of Tacoma 2025. We have come far as a community, but we recognize there is still much work to do to be the city in our shared vision.

We strongly believe the future looks bright in Tacoma. For the “City of Destiny”, opportunity has always lied just over the horizon if we are willing to roll our sleeves up and get to work, and this council continues to be ready to do our part.

Tacoma 2035, like Tacoma 2025 before it, offers us a roadmap for how to advance our shared vision over the coming decade. This strategic framework captures how the City of Tacoma is approaching the key goal areas of this vision: Community Safety; Climate & Environment; Housing & Homelessness; Transportation & Mobility; Jobs & Economy; and Placemaking & Experiences.

For the City of Tacoma, we know that all of Tacoma's community members depend on us delivering the municipal services they depend on (such as police, fire, streets, garbage collection, permitting, and so much more) to enhance their lives.


The City will not be alone in these efforts, and we look forward to partnering with everyone in our community as we advance this vision.

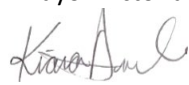
**Together, we will make Tacoma the safe, connected, housed, working, sustainable, and thriving city that we all love.**

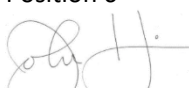


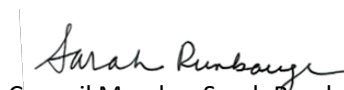
City of Tacoma


City Council

  
Mayor Victoria Woodards

  
Deputy Mayor Kiara Daniels  
Position 6

  
Council Member John Hines  
Position 1

  
Council Member Sarah Rumbaugh  
Position 2

  
Council Member Jamika Scott  
Position 3

  
Council Member Sandesh Sadalge  
Position 4

  
Council Member Joe Bushnell  
Position 5

  
Council Member Olgy Diaz  
Position 7

  
Council Member Kristina Walker  
Position 8

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# Introduction

Tacoma (WA) is a proud city, known for its beauty, grit, cultural wealth, and access to spectacular natural settings. A port city located in the Puget Sound, Tacoma has long held its reputation as the "City of Destiny" with all that it has to offer. For these reasons and more the population of the city is growing as people continue to move here to find their own destiny.

With growth comes both opportunity and challenges. The Tacoma 2035 Strategic Framework sets the foundation to align the City's work to best meet our community's greatest challenges and enhance the quality of life for all Tacoma community members.

Tacoma 2035 builds on the community's vision, translating that vision into what the City of Tacoma municipal organization (in the Council-Manager form of government) should focus on over the next ten years to advance that vision.

## Why Tacoma 2035?

Tacoma 2035 is meant to achieve the following:

- Create a shared vision, mission, and values for the City of Tacoma.
- Align more than 40 strategies and plans being implemented across the City.
- Communicate to City Council and the community on key initiatives and policies, including providing coordinated reporting on the more than 40 strategies and plans being implemented across the City.
- Provide a tool to support Council decision-making in determining if, and how well, City actions and initiatives are advancing Council Priorities.
- Coordinate with budget development timeline and process, allowing for Tacoma 2035-aligned budget proposals and final budget document.
- Successfully adapt to changes in the coming decade (Sound Transit light rail, technology advancements, etc.) as a living document, updated as City Council adopts new strategies or plans.





# Tacoma 2035

The City of Tacoma's "Organizing Umbrella" for Plans and Strategies



## Climate & Environment

How the City adapts to and mitigates climate change and manages its solid waste collection, stormwater, and wastewater.

- Climate Action Plan
- Commencement Bay Resilience and Restoration Plan
- Comprehensive Plan – Environment and Watershed
- Green Economy Strategy
- Home in Tacoma
- Stormwater Comprehensive Plan
- Tideflats Subarea Plan
- Urban Forest Management Plan
- Urban Watershed Protection Plan



## Community Safety

How the City addresses the community's safety needs by going beyond just the traditional forms of police and fire, while still including those critical departments.

- Alternative Response Study
- Building Resilience Against Youth Violence and Exploitation (BRAYVE)
- Community Safety Action Strategy
- Comprehensive Plan – Transportation and Mobility Plan
- Homelessness Strategy
- Opioid Plan
- Vision Zero
- 21st Century Policing Recommendations



## Housing & Homelessness

How the City addresses the spectrum of housing needs, from funding for immediate shelter to various supports for affordable housing developers to zoning for more housing.

- Affordable Housing Action Strategy
- Anti-Displacement Strategy
- City of Tacoma Consolidated Plan
- Comprehensive Plan – Growth Strategy
- Comprehensive Plan – Housing
- Home in Tacoma
- Homelessness Strategy



## Jobs & Economy

How the City supports workers and businesses already in Tacoma and how it will bring more jobs and businesses here in the future.

- Community and Economic Development Disparity Study
- Community and Economic Development Strategic Plan
- Comprehensive Plan – Economic Development
- Comprehensive Plan – Growth Strategy
- Green Economy Strategy
- Tideflats Subarea Plan



## Placemaking & Experiences

How the City contributes to what makes Tacoma unique – historic buildings, libraries, City-funded art, iconic venues, support for many great festivals and events, and partnership with dozens of local institutions.

- Artfull Tacoma Plan
- Comprehensive Plan – Historic Preservation
- Library Strategic Plan
- Tacoma Venues and Events Building Masterplan



## Transportation & Mobility

How the City builds high-quality functional street infrastructure to create a multimodal Tacoma to bring community members closer to the daily amenities they require.

- Comprehensive Plan – Growth Strategy
- Comprehensive Plan – Transportation and Mobility Plan
- Safe Routes to School
- Vision Zero

# Vision:

Tacoma is safe, housed, connected, working, sustainable, and thriving.

# Mission:

The City of Tacoma provides high-quality municipal services to enhance the lives of all Tacoma community members.

# Values:

## Belief and Trust

All City efforts earn consistent trust in City government by serving community members with integrity, respect, dignity, and excellence.

## Access, Opportunity & Belonging

The City provides municipal services that support all Tacoma community members in pursuing their goals and reaching their full potential.

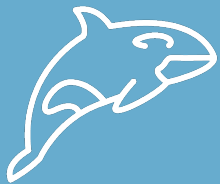
## Fiscal Responsibility

The financial health of the City is a key consideration in all decisions.

## Resilience

City systems maintain continuity and effectiveness through all shocks and stresses (climate, financial, etc.).





# Climate & Environment

Protecting the environmental health of Tacoma and the Puget Sound is a vital part of how City operations advance quality of life. Every time a toilet is flushed, or a sink is drained, or it rains, the City is ensuring that stormwater and wastewater are treated to protect the Puget Sound. The City also works to ensure that solid waste like trash is collected and disposed of in the most effective ways possible. This Goal Area describes how the City manages its Environmental Services utility, which includes managing Tacoma's solid waste, stormwater, and wastewater.

Additionally, Tacoma faces several climate-related risks including air pollution, rising sea levels, and heat islands. While these three risks are environmental in nature, they have real effects on the health of Tacoma community members, such as deadly heat waves and damaged neighborhood infrastructure. How Tacoma addresses these issues is laid out in its Climate Action Plan (CAP), which incorporates much of the other work of the Climate & Environment Goal Area. The CAP was updated in 2025 and focuses specifically on mitigating these three issues.

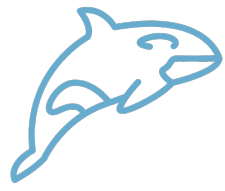
Specific work includes efforts such as planting more trees across the city with the goal of reaching a 30% tree canopy, electrifying community and City-owned buildings, building more EV charging stations, investing in flood mitigation projects, and managing and minimizing water pollution and waste generation through creative outreach efforts and infrastructure upgrades.

In 2035, the work in this Goal Area has protected Tacoma's natural environment and is effectively adapting to the impacts of a changing climate.



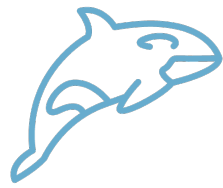


# Referenced Strategies and Plans – Climate & Environment



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Climate Action Plan</a>	City's overarching plan to both reduce climate pollution and address effects of climate change in Tacoma for City programs. The 2025 update has the same Greenhouse Gas reduction target, focusing on air quality, flooding and sea-level rise, and urban heat islands. It now contains a set of actions separated by near terms actions (2025-27), long-term actions, departmental actions, and supporting actions.	2025	No	CMO, ES	IPS
<a href="#">Urban Watershed Protection Plan</a>	Helps identify and prioritize areas that require action to manage stormwater effectively. It offers a transparent, data-driven approach to rank stormwater issues and find solutions that benefit both water quality and habitat. It has a Watershed Insights Tool, recommended actions, proposed capital improvement projects, programmatic activity enhancements, implementation approach, and priority areas in Tacoma.	2024	No	ES	IPS
Climate Ready Urban Habitat and Landscape Strategy	Updates Tacoma's inventory of critical areas and natural resources maps high-priority habitat areas designated for protection and restoration and establishes baseline watershed conditions to guide long-term planning initiatives.	Not yet published, but nearly ready as of June 2025	No	PDS	IPS
<a href="#">Stormwater Comprehensive Plan</a>	Directs Stormwater Management Program actions the City will take to ensure regulatory compliance, guide and identify capital improvement projects to address known flooding and water quality issues and protect habitat for fish and wildlife. The SWCP uses information from the City's Urban Watershed Protection Plan.	Not yet published	No, but Municipal Stormwater Permit is required	ES	IPS

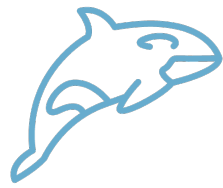
# Referenced Strategies and Plans – Climate & Environment (cont.)



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Urban Forest Management Plan</a>	Strengthens urban forestry goals, strategies, actions, and targets throughout Tacoma. The plan works in tandem with the Comprehensive Plan and the Climate Action Plan. The goal is to achieve 30% tree canopy across Tacoma.	2019	No	ES	IPS
<a href="#">Tacoma Climate Adaptation Strategy</a>	Has five sectors (infrastructure, natural systems, economy, public health, governance), each with strategies and actions that, combined, provide a blueprint and foundation for the City of Tacoma to adapt to future climate risks.	2021	No	CMO	IPS
<a href="#">Strategic 20-year Passive Open Space Plan</a>	Provides a path forward for the active restoration and management of 515 acres of land. The intent of this Plan is to articulate measurable goals and objectives, strategies for achieving these goals, and establish benchmarks for evaluating success and timing. The plan has six objectives to be achieved by 2036.	2017	No	ES	IPS
<a href="#">Wastewater Comprehensive Plan</a>	The plan will address nutrient-related regulatory requirements from the Washington State Department of Ecology, long-term capital improvement needs, and solids capacity upgrades at the Central Treatment Plant. It will also evaluate updates to the City's Pretreatment Program, financial strategies, and implementation timelines for a 30+ year capital plan. The estimated cost is approximately \$5 million over 3–4 years, consistent with similar efforts in other municipalities.	Not yet published	No	ES	IPS

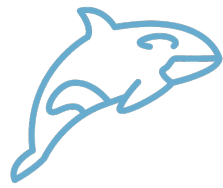


# Referenced Strategies and Plans – Climate & Environment (cont.)



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Environmental Services Strategic Plan</a>	Currently being rewritten for the next five years. Based on the why- how-what model. Why = healthy neighborhoods and a thriving Puget Sound; What = customers, employees, operations; What = three under each How category. Simple as that.	2018	No	ES	
<a href="#">Building Decarbonization Strategy</a>	Identifies the technical and strategic pathway, targets, and milestones to equitably decarbonize Tacoma's homes and buildings by 2050. It should be considered as a strategy under the umbrella strategy of the Climate Action Plan. It has five strategies within it, each containing actions the City can take to advance the goal of reach net-zero emissions by 2050.	2024	No	CMO	IPS
<a href="#">Comprehensive Plan – Environment and Watershed Health Chapter</a>	Includes baseline conditions related to environment and watersheds, goals and policies for the next 25 years, and priority actions to be taken in the nearer term. Technical report includes information about Tacoma's watersheds, streams, and other environmental assets.	2025	Yes, State of WA	PDS	IPS / Full Council
<a href="#">Commencement Bay Resilience and Restoration Master Plan</a>	Developed with regional partners, this plan will guide strategies to adapt to sea level rise and protect shoreline assets, coordinate partners and community around a shared vision for Commencement Bay, set the foundation for future projects that restore natural habitats, provide a roadmap for site-specific investments and long-term stewardship, and identify opportunities to balance shoreline restoration with port, industrial, and recreational uses.	Not yet published	No	CMO	IPS

# Referenced Strategies and Plans – Climate & Environment (cont.)



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Home in Tacoma</a>	Eliminates single-family zoning in Tacoma, allowing up to four units by-right across Tacoma residential zones and more units in UR-2 and UR-3 zones.	2024	Partially	PDS	IPS / Full Council
<a href="#">Green Economy Strategy</a>	Designed to enable Tacoma to seize new market opportunities created by public and private sector efforts to decarbonize the economy. At the core of this strategy are six strategic initiatives guided by a “hub” comprised of leaders from Tacoma’s most important economic institutions.	2023	No	CED	EDC

## How these plans protect the Climate & Environment:

- ☐ Protect the health of the Puget Sound
- ☐ Adapt to sea-level rise and flooding
- ☐ Reduce urban heat islands
- ☐ Reduce air pollutants and smoke
- ☐ All solid waste is properly contained, collected, or reused



# Community Safety

Community safety consistently comes up as a top priority for community members across the city. The desire for safety is shared by Tacoma community members at every opportunity, including through the community survey, project-based engagement, or comments to City Council.

This Goal Area addresses the community's safety needs by going beyond just the traditional forms of police and fire, while still including those critical departments. It addresses both the actual incidents of crime and violence, as well as people's perceptions of safety across Tacoma's neighborhoods, extending to include social and environmental factors that influence well-being.

While Police and Fire still make up the largest funding portions of this Goal Area, important programs include the alternative response teams the City deploys to respond to specific type of incidents, both to better serve community members in need and to lessen the load on police officers and fire fighters. Other key programs include constructing road safety infrastructure as part of the Vision Zero goal to eliminate all traffic deaths and injuries, providing services and resources to youth to reduce youth violence, and reducing trash and litter.

In 2035, the work in this Goal Area has led to a safer Tacoma where community members across all neighborhoods and demographics feel an increased sense of safety.







# Referenced Strategies and Plans - Community Safety



Name of Strategy/Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated ? If so, by who?	Lead Dept.	Council Committee
<a href="#">Community Safety Action Strategy</a>	A long-term approach to improving safety, and perceptions of safety, in Tacoma. It goes beyond policing and enforcement, identifying other factors that impact the community's perceptions of safety. It is organized around four goals that reflect the community definition of "community safety," with each goal comprised of objectives with near-term, long-term, and supporting City actions.	2025	No	CMO	Full Council
<a href="#">Homelessness Strategy</a>	Describes how the City uses citywide initiatives and strategies along with collaborative efforts with regional partners and stakeholders to support long-term permanent housing and provide supportive services to people experiencing homelessness in Tacoma. Includes five Goals, with Objectives, and measurable Actions under each.	2022	No	NCS	CVS
<a href="#">Vision Zero</a>	Has the goal of zero traffic deaths or serious injuries on Tacoma roadways. It prioritizes safety over all other decision-making processes. It includes 11 Transformative Actions the City can take to achieve the goal of zero traffic deaths or serious injuries.	2022	No	PW	IPS
<a href="#">Transportation and Mobility Plan (TMP)</a>	The TMP is also the Comprehensive Plan Transportation Chapter. Ensures transportation plans align with future land use, population, and job growth goals. It has eight objectives with goals underneath each, similar to each Comp Plan chapter. Then it is broken into Elements, each being a different mode of transportation.	2025	Yes, State of WA	PW	IPS
<a href="#">Alternative Response Study</a>	Study analyzes the effectiveness of current approaches to non-enforcement responses and the potential to implement alternative response programs, as well as the impacts of such approaches on cost and public safety outcomes.	2021	No	TPD, TFD, NCS, CMO	Full Council

# Referenced Strategies and Plans - Community Safety (cont.)



Name of Strategy/Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated ? If so, by who?	Lead Dept.	Council Committee
<a href="#">21<sup>st</sup> Century Policing Recommendations</a>	64 recommendations presented by consultant for Tacoma Police Department. The recommendations are intended to strengthen the Department's relationship with Tacoma's community; ensure that the Department's activities and operations are safe, just, effective, lawful, and consistent with national, best, emerging, and transformational practices.	2021	No	TPD	Full Council
<a href="#">BRAYVE Plan</a>	Emphasizes the value of prevention, along with intervention strategies, as an effective strategy in reducing youth violence. The work is built on contracting with community-based organizations to offer valuable youth development and educational resources, mental health supports, and intervention services throughout community.	Not yet published	No	NCS	CVS
<a href="#">Opioid Settlement Plan</a>	Describes the use of Opioid Settlement Funds intended to address the harm of widespread marketing and misuse of opioids and its impact on health and safety, families and individuals, and the local community.	Not yet published	No, but reporting is mandatory to Pierce County Opioid Abatement Council	NCS	Full Council

## How these plans and strategies improve Community Safety:

- ☐ Create safe places and neighborhoods
- ☐ Effectively serve people with specific safety needs
- ☐ Respond effectively with care
- ☐ Support individuals, families, and neighborhoods to promote healing and repair





# Housing & Homelessness

Attainable housing is a core need for a thriving city. However, regional economic trends have created the current housing market conditions, which present significant challenges as housing costs in Tacoma have grown in recent years at a faster rate than incomes. These trends put Tacoma residents, both renters and homeowners, at risk of being displaced from their homes and communities. This issue is seen most prominently in Tacoma's homeless population, who are trying to meet their housing needs in vehicles, on the street, in shelters, or other immediate shelter solutions.

The plans, strategies, and work of this Goal Area span the spectrum of housing needs of the Tacoma community, from providing shelter to community members experiencing homelessness through building more market rate housing across the city.

Within that spectrum include programs such as the various shelter services like the safe parking site and emergency micro-site, working with local nonprofits to stabilize low-income renters with financial and legal resources, providing renter protections and guidance to landlords through the Rental Housing Code, helping first-time prospective homeowners purchase their first home, providing funding and other assistance to affordable housing developers, and updating the zoning code to allow for more density and types of housing.

In 2035, the work in this Goal Area has put Tacoma on a path to have the supply and diversity of housing options necessary to meet the needs of current and future residents across income levels and neighborhoods.





# Referenced Strategies and Plans - Housing & Homelessness



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated ? If so, by who?	Lead Dept.	Council Committee
<a href="#">Affordable Housing Action Strategy</a>	10-year strategy to address affordable housing needs in Tacoma. It is broken into four objectives with actions to address housing needs under each. Each objective also has targets for the City to achieve within the ten years (i.e. # of affordable units created).	2018	No	CMO, CED, NCS, PDS	Full Council
<a href="#">Homelessness Strategy</a>	Describes how the City uses citywide initiatives and strategies along with collaborative efforts with regional partners and stakeholders to support long-term permanent housing and provide supportive services to people experiencing homelessness in Tacoma. Includes five Goals, with Objectives, and measurable Actions under each.	2022	No	NCS	Full Council
<a href="#">Anti-Displacement Strategy</a>	An addendum to AHAS with a focus on preventing displacement. It consists of 21 policy and program actions the City is undertaking or could implement to address displacement of at-risk Tacoma residents.	2024	No	CMO, CED, NCS, PDS	CVS
<a href="#">Home in Tacoma</a>	Eliminates single-family zoning in Tacoma, allowing up to four units by-right across Tacoma residential zones and more units in UR-2 and UR-3 zones.	2024	Partially	PDS	IPS / Full Council
<a href="#">CED Housing Division Consolidated Plan</a>	Plan is required by HUD to apply for funds from the CDBG, HOME, and ESG programs. It is used to assess affordable housing and community development needs, market conditions, and to make data-driven investment decisions.	2025. Updated annually, every five years is fully rewritten	Yes, Housing and Urban Development (HUD)	CED	CVS



# Referenced Strategies and Plans - Housing & Homelessness (cont.)



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Comprehensive Plan – Housing Chapter</a>	Includes baseline conditions related to housing and homelessness, goals and policies for the next 25 years, and priority actions to be taken in the nearer term. Technical report provides 60 pages of data and additional policy recommendations.	2025	Yes, State of WA	PDS	IPS / Full Council
<a href="#">Comprehensive Plan – Growth Strategy</a>	This chapter describes the overall blueprint for Tacoma’s growth and development to 2050. The 15-minute city concept is described in this chapter, as well as in-depth characterizations and policy options related to Tacoma’s land use. The technical report in this chapter is where general Tacoma population data can be found.	2025	Yes, State of WA	PDS	IPS / Full Council
<a href="#">Planning and Development Services Strategic Plan</a>	Based on Tacoma 2025. Six-year departmental plan that goes through 2025 that lays out goals, focus areas, initiatives, and a detailed workplan.	2019	No	PDS	N/A

## How these plans advance Housing and reduce Homelessness:

- ☐ Create and preserve more homes for more people
- ☐ Keep people in their homes and in their communities
- ☐ Homelessness is rare, brief, and one-time.



# Jobs & Economy

Tacoma's ability to thrive, including its growth, depends on the success of its businesses and whether or not its residents earn incomes high enough to support themselves living here. This Goal Area is how the City supports workers and businesses already in Tacoma and how it will bring more jobs and businesses here in the future.

This Goal Area has the dual focus of workers and businesses, as they are so interconnected. For workers, the City is focused on ensuring they have the right skills for the jobs of the future so that they earn enough money to live in Tacoma. For businesses, it means creating a physical and economic environment in which businesses can grow and thrive, which will also attract new businesses.

Some key programs include supporting local businesses, including how to contract with the City, supporting the development of green businesses, working with small businesses to help them understand available resources and services, assisting developers to build in Tacoma, and growing City-run venues' efforts to bring local economic development to Tacoma.

In 2035, the work in this Goal Area has helped build a thriving, resilient, and strong economy with good jobs, while also creating the conditions to support more (and better) jobs in the future.







# Referenced Strategies and Plans - Jobs & Economy



Name of Strategy / Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Community &amp; Economic Development Strategic Plan</a>	CED departmental strategic plan being updated in partnership with EDC Council committee. Contains 2019, but eight CED specific objectives, each with separate strategies and actions underneath.	currently being updated	No	CED	EDC
<a href="#">Green Economy Strategy</a>	The strategy is designed to enable Tacoma to seize new market opportunities created by public and private sector efforts to decarbonize the economy. At the core of this strategy are six strategic initiatives guided by a “hub” comprised of leaders from Tacoma’s most important economic institutions.	2023	No	CED	EDC
<a href="#">CED Disparity Study</a>	The study determines the City’s utilization and availability of small, minority, and women-owned firms as a percentage of all firms in the market area and within relevant industries. The study also analyzes whether there are disparities between the availability and utilization of these firms on City projects. Lastly, the study includes recommendations for future policies and programs.	2024	No, but is an important piece of a race or minority tailored program	CED	EDC
<a href="#">Comprehensive Plan – Economic Development Chapter</a>	Includes baseline conditions related to jobs and the economy, goals and policies for the next 25 years, and priority actions to be taken in the nearer term.	2025	Yes, State of WA	PDS	IPS / Full Council
<a href="#">Comprehensive Plan – Growth Strategy</a>	Describes the overall blueprint for Tacoma’s growth and development to 2050. The 15-minute city concept is described in this.	2025	Yes, State of WA	PDS	IPS / Full Council

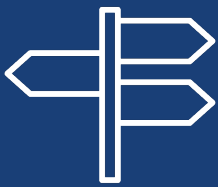
# Referenced Strategies and Plans - Jobs & Economy (cont.)



Name of Strategy / Plan ( <a href="#">hyperlinked</a> )	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Comprehensive Plan - Growth Strategy (cont.)</a>	chapter, as well as in-depth characterizations of Tacoma's land use. Policies and priority actions follow the technical report and has lots of population data.				
<a href="#">Tideflats Subarea Plan</a>	The plan will create a shared long-term vision and more coordinated approach to development, environmental review, and strategic capital investments in the Tideflats. Policy Chapters include Environmental Health, Transportation and Infrastructure, Tribal Assets, and Land Use and Economic Development.	Not yet published	No	PDS	IPS / Full Council

## How these plans advance Jobs and Economy in Tacoma:

- ☐ Invest in workforce development, upskilling workers to realize emerging opportunities
- ☐ Support a thriving business environment
- ☐ Grow existing businesses and attract new ones
- ☐ Increase the number of livable wage jobs
- ☐ Support a thriving, sustainable local taxbase



# Placemaking & Experiences

Tacoma is a community with many diverse cultures, interests, and experiences, each of which make Tacoma a unique and thriving city. Tacoma is a thriving city because of the art, music, celebrations, creativity, and languages that make it unique. This Goal Area is how the City of Tacoma contributes to what makes Tacoma such a unique place.

Much of the creativity that makes Tacoma a destination happens organically, without involvement from the City or other official government entities. The City has an important role to play though, as a funder, connector, convener, host of great of spaces, and preserver of Tacoma's history.

This Goal Area includes Tacoma's Library system; the division of Arts and Cultural Vitality that manages programs such as Tacoma Creates; the Historic Preservation program within the Planning and Development Services department; and the many iconic venues overseen by the Tacoma Venues and Events department such as the Tacoma Dome, Cheney Stadium, the Convention Center, the downtown theaters. Additionally, because the concepts of creating place and providing experiences are both broad, other City work does at times contribute to this Goal Area.

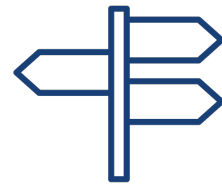
While Tacoma is already a thriving healthy city that people enjoy living in and visiting, the work in this Goal Area only furthers this sense of place by 2035.







# Referenced Strategies and Plans - Placemaking & Experiences



Name of Strategy/Plan (hyperlinked)	Description	Year Published or Last Updated	Mandated? If so, by who?	Council Committee
<a href="#">Library Strategic Plan</a>	Tacoma Public Library's five-year strategic plan. It has five strategic priorities: Equity and Access; Learning, Creativity, and Innovation; Invest in Youth; Cultivate and Engage Community; and Responsible and Resilient.	2020, refreshed plan being developed now	No	CVS / Full Council
<a href="#">ArtFull Tacoma</a>	This plan builds on Tacoma's vision and values for a creative, cohesive community and flourishing arts and cultural sector. While this plan was developed almost 10 years ago, it remains relevant to arts and cultural programming and may be updated in the near future.	2016	No	EDC
<a href="#">Tacoma Venues and Events Masterplan</a>	Tacoma Venues & Events is leading a comprehensive master planning effort for the Tacoma Dome, Tacoma City Theaters, and Cheney Stadium to ensure these iconic facilities continue to serve the community well into the future. The project will begin with a detailed needs analysis and feasibility study informed by venue users, partners, and the public. Building on that input, the second phase will develop long-term campus concepts and renderings that envision modern, accessible, and sustainable venues. This initiative supports Tacoma's 2035 vision by strengthening the city's cultural, economic, and community assets while enhancing livability and regional vitality.	Not yet published	No	N/A
<a href="#">Comprehensive Plan – Historic Preservation Chapter</a>	Includes description of historic preservation program, goals and policies for the next 25 years.	2025	Yes, State of WA	IPS / Full Council

## How these plans advance Placemaking & Experiences:

- ☐ Support a creative artistic eco-system
- ☐ Provide spaces that welcome all cultures, abilities, and communities
- ☐ Increase access to event experiences throughout Tacoma
- ☐ Celebrate Tacoma's unique history across cultures and communities



# Transportation & Mobility

Tacoma's transportation system links people to destinations like parks, grocery stores, local businesses, and places of employment. It connects people to essential goods and services, and ultimately connects people to people. As Tacoma grows, better ways to move throughout the city and access the broader region become even more important.

The plans, strategies, and work in this Goal Area focus on the maintenance and construction of high-quality functional roads, bike lanes, sidewalks, crosswalks, intersections, and access to public transportation to create a multimodal Tacoma, bringing community members closer to the daily amenities they require (15-minute neighborhoods). Safety is also a major focus of this Goal Area, with the goal of eliminating traffic deaths and injuries.

Some major programs include constructing more curb ramps and sidewalks to make it easier to walk and roll through Tacoma, building out the bike lane network to increase multimodal travel, planning and constructing projects around major future transit sites, installing traffic calming measures in the effort to make travelling in Tacoma safer, and improving and maintaining the conditions of Tacoma's roads.

In 2035, the work in this Goal Area has helped the City of Tacoma create and sustain a transformative, safe, and accessible multimodal transportation system that connects people to places and people to people.







# Referenced Strategies and Plans - Transportation & Mobility



Name of Strategy / Plan ( <a href="#">hyperlinked</a> )	Description	Year Published or Last Updated	Mandated? If so, by who?	Lead Dept.	Council Committee
<a href="#">Transportation and Mobility Plan (TMP)</a>	The TMP is also the Comprehensive Plan Transportation Chapter. Ensures transportation plans align with future land use, population, and job growth goals. It has eight objectives with goals underneath each, similar to each Comp Plan chapter. Then it is broken into Elements, each being a different mode of transportation.	2025	Yes, State of WA	PW	IPS
<a href="#">Vision Zero</a>	Has the goal of zero traffic deaths or serious injuries on Tacoma roadways. It prioritizes safety over all other decision-making processes. It includes 11 Transformative Actions the City can take to achieve the goal of zero traffic deaths or serious injuries.	2022	No	PW	IPS
<a href="#">Safe Routes to School Action Plan</a>	Guides the work of the SRTS program, which works to make it safer, more convenient, and fun for K-12 students and families to walk, bike, and actively roll to school through 1) targeted infrastructure improvements, 2) walking and biking safety education, and encouragement programs.	2023	No	PW	IPS
<a href="#">Comprehensive Plan – Growth Strategy</a>	Describes the overall blueprint for Tacoma’s growth and development to 2050. The 15-minute city concept is described in this chapter, as well as in-depth characterizations of Tacoma’s land use. Policies and priority actions follow the technical report has lots of population data.	2025	Yes, State of WA	PDS	IPS / Full Council
<a href="#">Public Works Strategic Plan</a>		2023	No	PW	N/A

## How these plans and strategies advance Transportation & Mobility

- ☐ Tacoma’s transportation system is easily accessible for all users
- ☐ Eliminate all traffic deaths and injuries
- ☐ Tacoma community members can easily reach their daily needs and activities



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